

City of Johnson City, Tennessee
Annual Budget for Fiscal Year 2013

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INTRODUCTION

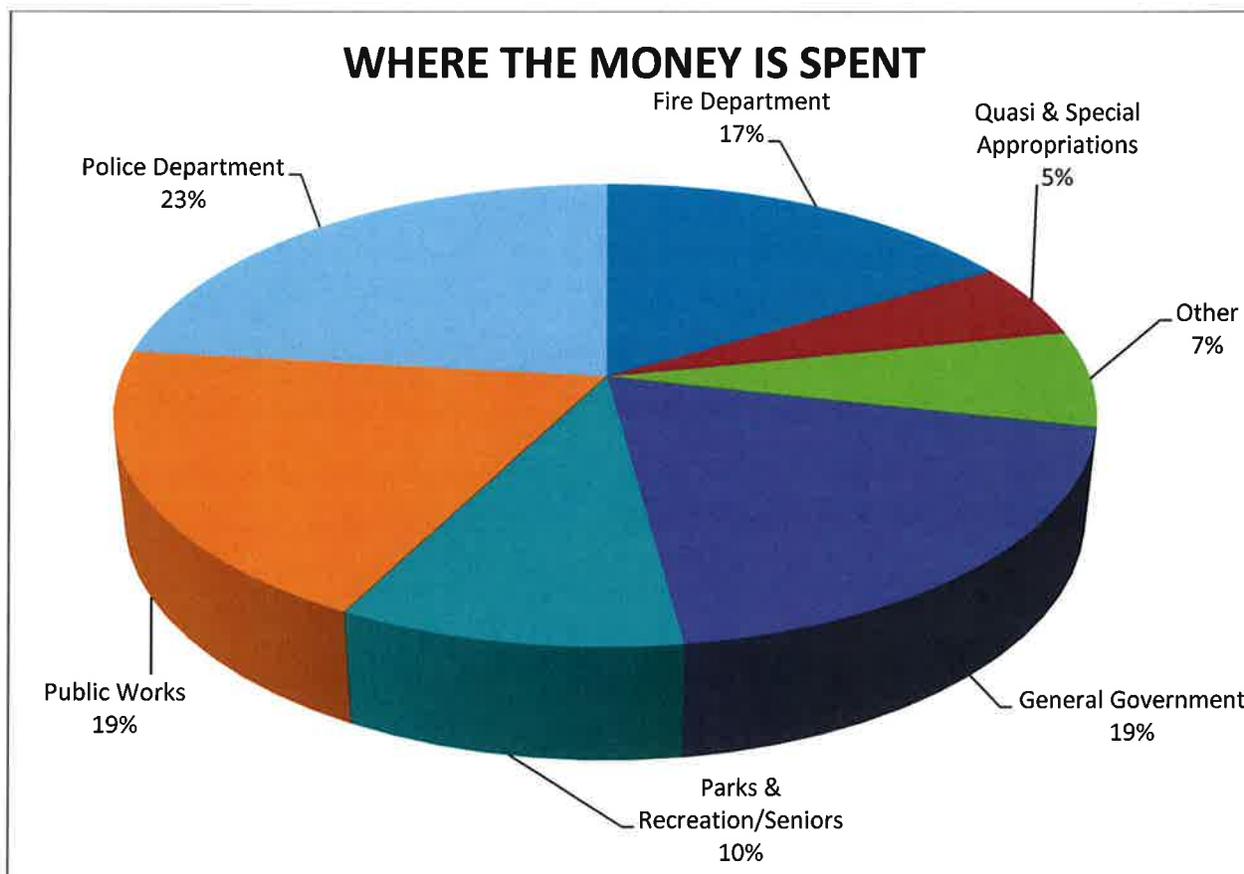
Budget Overview

The proposed budget for fiscal year 2013 has been developed in accordance with City Ordinances, State and Federal laws, and the policies and procedures of the City. It has been prepared with the goal of maintaining a high level of service to our community, with as realistic as possible budget requests for expenditures, and with a reasonable level of conservative estimates on revenue.

The proposed Fiscal 2013 budget is a balanced budget. Total proposed expenditures for all funds are \$210,007,051, which includes the City School budget.

General Fund

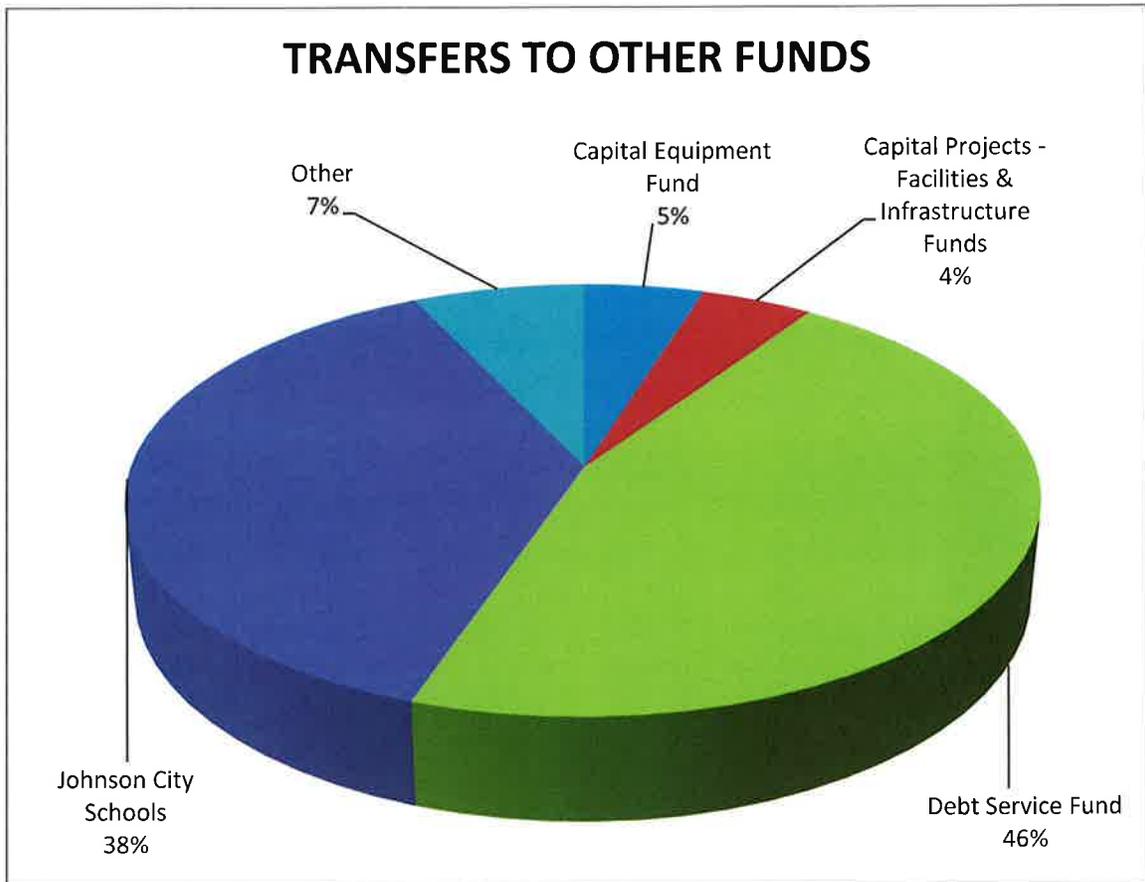
The General Fund is proposed in total at \$78,287,999, an increase of \$4,023,025 (5.4 percent) over fiscal 2012. The General Fund budget includes \$53,991,115 for operating expenditures and \$24,296,884 for operating transfers to support other funds. Major transfers include \$2,515,422 for capital equipment and projects, \$10,453,993 for debt service, and \$8,538,675 for Johnson City Schools.



Operating expenditures are higher by 2.8% (\$1,450,100). Personal services will increase by \$1,381,427 (4.1%). Approximately \$795,000 (including benefit costs) is budgeted for merit/cost

of living increases. To help mitigate a projected \$900,000 loss in health insurance, a 10% premium increase is proposed for the upcoming year. Health insurance costs are also impacted by a change in budgeting for the City's share of retirees' premium costs. This change will cost the General Fund an estimated \$394,000, depending on the number of retirees on the city's health insurance program. The cost to other funds is approximately \$160,000, and it is charged directly to each respective fund. Personnel costs in all other city funds are similarly impacted.

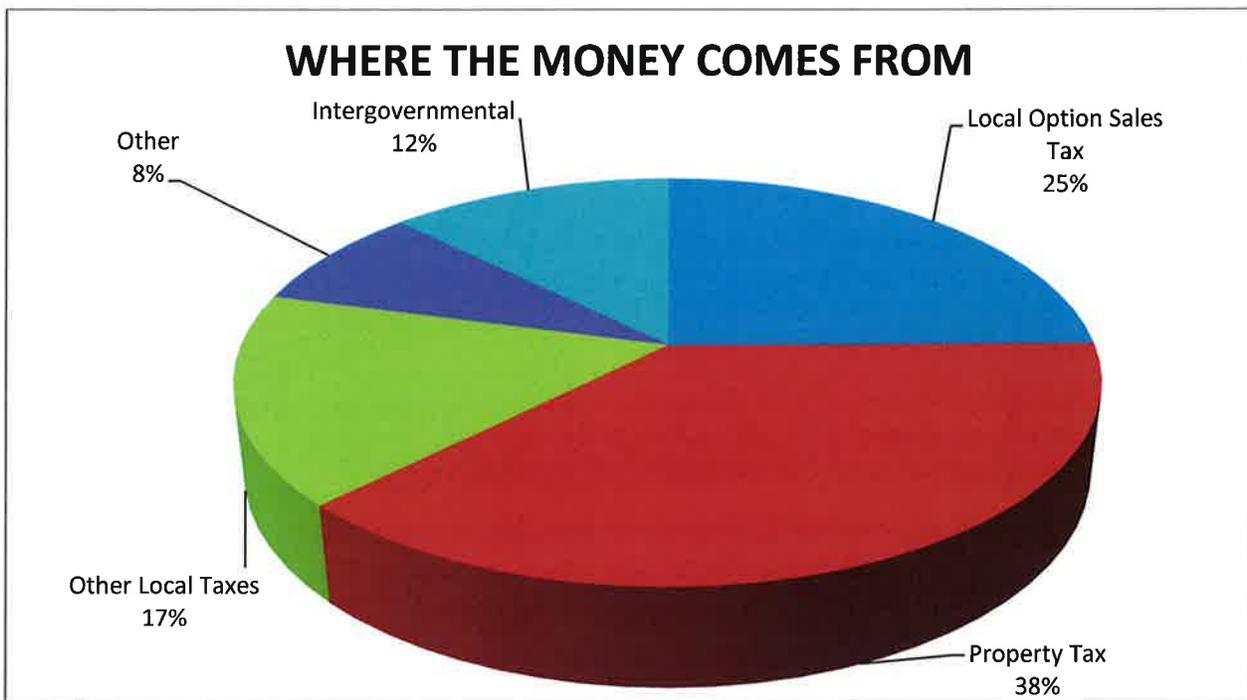
One new full-time and nine new part-time positions are proposed. A full-time recreation worker to help support athletics and two part-time custodians are budgeted in anticipation of the completion and opening of the new Memorial Park Community Center. Five school bus drivers and three special education transportation drivers are needed for additional student transportation due to the school system reconfiguration. The additional 4.05 positions associated with this change are offset by transferring 0.8 of a full-time position from the Mass Transit Fund to the General Fund, which results in an increase of 3.25 new part-time driver positions. In total, these changes will result in an increase of 5.55 positions in the General Fund. A total of 10 positions remain frozen and unfunded. Expenditures for operating costs will increase by \$68,674 (0.4%). Increases in Parks and Recreation (\$315,885), Public Works (\$179,967), Student Transportation (\$104,163), Public Building Authority (\$66,927), and the Library (\$43,300) are offset by reductions in City Court due to lower costs to Redflex associated with the traffic camera safety program (\$228,000), Information Technology (\$296,513), Special Appropriations (\$111,338), and Risk Management (\$99,078).



Operating transfers are up \$2,572,925 (11.8%). Increases in the transfer for Capital Equipment (\$623,000), Debt Service (\$528,553) and the Johnson City Schools (\$350,000) are offset by a decrease in Capital Projects - Facilities (\$181,578). Expenditures for Capital Projects – Infrastructure remains unchanged from last year at \$480,000. Approximately half of the increase is attributable to first time transfers for an Economic Development Reserve (\$480,000), Public Building Authority (\$519,154), and Tax Increment Financing district (\$300,000).

The transfer to the Johnson City Schools for operational funding is increased by \$350,000 from the prior year to \$8,538,675, which represents a 4.3% increase. The last increase in the School’s transfer amount was a \$400,000 increase in fiscal 2011.

Total General Fund revenue is projected at \$75,450,979, an increase of 4.3% (\$3,112,117) on a budget-to-budget basis. When measured against projected revenues for the current year, FY 2013 revenues are projected to increase by \$1,404,392, or 1.9%.



For fiscal 2013, real and personal property taxes, which account for 38 percent of General Fund revenue, are projected to grow by approximately 1.5 percent over actual collections (\$401,663). The increase is based on trends in building and projected growth. Local option sales tax, the second largest General Fund revenue source at 25 percent, is anticipated to increase by 3.5 percent over actual collections (\$652,750).

The City has experienced positive sales tax collections for the past 19 months, averaging a monthly increase of 5.2% in Washington County, which accounts for over 99% of local sales tax collections. For the first nine months of the fiscal year, local sales tax collections have averaged over 6%. Compared to the first nine months of 2008, which was the City’s highest local option sales tax collections to date, collections for fiscal 2012 are 2.5% higher. This sustained

collection rate is reflective of the economic turnaround that has been eagerly anticipated; however, this positive news could be impacted by fluctuating fuel prices during the upcoming year.

Due to expansion and upgrades to the electrical system infrastructure, the in-lieu payment from the Johnson City Power Board is budgeted to increase by \$200,000 on a budget-to-budget basis. Licenses and permits, which reflect building activity, are budgeted to fall by 2.1 percent (\$16,915) and reflect the slow reemergence of the building industry in Johnson City. Building activity still remains significantly below 2008 and 2009 levels. Intergovernmental revenues are budgeted to increase by 5.4 percent, or \$488,342. The additional revenue is due to increases in boarding state prisoners (\$155,000) due to an increase in the daily allowance paid by the state, state sales tax (\$343,400), and state gas tax and state street aid funds (\$30,000). These increases are offset by a \$48,000 anticipated decrease in State excise taxes. Charges for Service are budgeted to experience a significant increase of \$427,978 (22.6%), primarily due to the inclusion of building rental fees for the Post Office property (\$157,870), higher fees to more accurately reflect actual collections (\$70,000), additional fees associated with the opening of the new Memorial Park Community Center (\$112,000), and higher Administrative fees to more accurately reflect the Public Works Director's time associated with the operation of the Solid Waste Funds and the Storm Water Fund (\$71,644). Fines and Forfeitures are budgeted to decrease by \$780,000 due to over budgeting revenue from the traffic safety program. This amount represents the gross amount collected, with a significant portion of the increase offset by system operating costs. Collections from traffic safety cameras have been greatly impacted by State legislation passed last year that disallowed collecting fines for right turns on red prior to stopping and restricting the amount of fines. Interest is budgeted with no increase, and revenue from refunds, reimbursements, and donations are budgeted to have a minimal decrease of \$9,300.

Fund balance draw down is estimated at \$2,837,020, which represents 3.8 percent of total General Fund revenue. This is a \$910,908 budget-to-budget increase in fund balance drawdown from the current year. All of the fund balance drawdown will be used to fund the purchase of capital equipment, capital projects, and street resurfacing. All additional revenue collections and expenditures less than budget are used to offset the fund balance drawdown. The City also anticipates a sizeable interest savings from variable rate debt issues due to budgeting interest expenses at five percent while current interest costs are significantly less. The unreserved General Fund balance as of June 30, 2013, is projected at \$12,774,320. The 16 percent fund balance reserve target previously established as a City Council goal is \$12,526,080.

Water/Sewer Fund

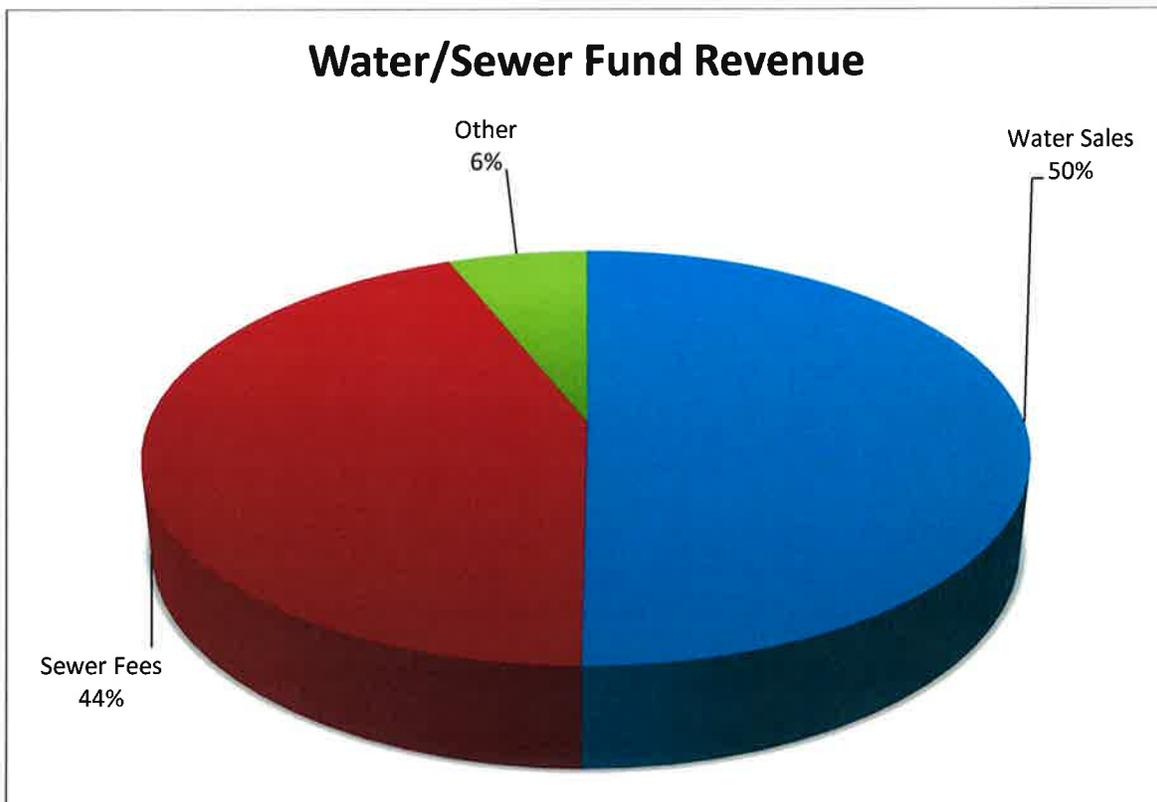
The Water and Sewer Fund is proposed at \$29,578,613, a 4.1 percent increase (\$1,163,071) from last fiscal year. Personal services increased by \$364,548 due to pay plan adjustments and health plan premium increases. One additional waste water treatment plant operator position is proposed for the Knob Creek plant to provide better coverage to ensure the plant is operating efficiently and safely. Another plant operator position was also added in the current budget. Other increases include debt service interest (\$336,709), depreciation (\$220,012) which is due to the completion of major system improvements, higher electric costs (\$82,000) due to anticipated rate increases, shifting building insurance costs directly to the fund from the General

Fund (\$65,385), and vehicle/equipment maintenance costs (\$77,500). Expenses for capital equipment replacement total \$720,000.

Proposed water capital projects total \$5,064,800 and include \$1,675,000 in bond proceed funded projects, \$2,375,000 in new bond issue funded improvements, and \$1,014,800 in rate funded improvements. Major projects include the Liberty Bell reinforcement project (\$1,000,000), completion of the Broadway/State of Franklin transmission line (\$675,000), Western Improvements (State Route 36 Betterment) phase 1 (\$400,000) – a multi-year project to expand water capacity to the State Route 36 area, standby power for the State of Franklin water booster pump station (\$750,000), replacement and rehabilitation of older water mains – including galvanized (\$600,000), tank maintenance (\$225,000), and design of the replacement of the Tannery Knob water storage tank (\$500,000).

Proposed sewer capital projects for next year total \$11,440,800 and include \$5,181,000 in bond proceeds funded improvements, \$5,300,000 in new bond issue funded improvements, and \$959,800 in rate funded improvements. Major projects include replacement of the Brush Creek interceptor north and west of Elm Street through downtown to Free Service Tire Company (\$3,881,000), Broadway Interceptor improvements between Fairview Drive and East Main Street (\$1,300,000), lower Brush Creek interceptor design improvements (\$1,000,000), phase one of wet weather detention improvements at Brush Creek and Knob Creek Wastewater Treatment Plants (\$1,400,000), replacement and rehabilitation of older sewer lines (\$450,000), and installation of phase 4 of a wastewater SCADA system (\$150,000).

For FY 2013, a new debt issue is proposed at \$21,727,000, which includes a number of multi-year projects. The last debt issue was in June 2010 for \$22 million.



Total revenues are budgeted at \$29,562,598, an increase of 0.5 percent (\$148,648) from the current year. However, FY 2012 revenues are anticipated to be \$219,248 less than projected revenues for the current year due to slower system growth than anticipated last year, water conservation by consumers, and more efficient appliances. A four-year rate increase is proposed, with a first year average increase of 7.5% between water and sewer rates. Subsequent annual increases will be less. Water and sewer tap fees have been adjusted to more accurately reflect projected development activity.

The **Debt Service Fund** (General Fund municipal and school debt) is proposed at \$11,378,990, an increase of \$527,728 from the prior year. The increase is due to including the Med Tech Park debt in the fund (\$221,494), which was previously included in the now closed Med Tech Park Fund, and the VOIP equipment capital lease (\$181,791), which was previously included in the Information Technology budget. New debt service (\$127,153) is included for the May 2012 issue of \$800,000 to finance renovations to the old Senior Center to become the new home for Juvenile Court.

The transfer from the General Fund is budgeted at \$10,453,993, an increase of \$528,253 from the prior year. During the current year approximately \$13.65 million of variable rate general obligation debt and Peoples Education Program (PEP) debt in the Educational Facilities Trust Fund was refinanced in April 2012 at a true interest rate of 2.18 percent.

Capital Equipment/Projects Funds The General Fund capital project funds consist of four separate funds for equipment, facilities, infrastructure, and school facilities. Equipment replacement is budgeted at \$2,312,000, with a \$1,692,000 transfer from the General Fund. Major proposed purchases include \$860,000 for a 100-foot aerial platform truck for Fire (partially funded with a federal grant of \$600,000), \$311,000 for Public Works equipment, \$544,000 for the replacement of five large and two small school buses, and \$275,000 for the replacement of ten police cars (also supplemented with funds from the Police Technology Fund).

Capital facilities total \$4,206,614, with the largest item being completion of the new Memorial Park Community Center. Phase III site improvements to complete the site work at the Center are budgeted at \$1,631,000 and include an amphitheater, entrance walks and sidewalks around the campus, decorative fencing, and landscaping. Upon completion, the total project costs will be approximately \$14.4 million. Other major projects include \$1,000,000 to renovate the former Senior Citizens Center as the new Juvenile Court, \$404,275 for HVAC design and replacement of the HVAC system serving the Freedom Hall pool, \$225,500 for entrance and site improvements at Cardinal Park, and \$208,000 for roof replacement of the old J.C. Penny's building, Fairmont Gym, Fire Station No. 4, Emergency Management Agency, and other smaller roofs. The transfer from the General Fund is proposed at \$343,422, a decrease of \$181,578 from the current year.

Infrastructure capital projects total \$6,200,000 million and include re-design of the Indian Ridge Road/State of Franklin intersection, construction of the intelligent transportation system, and right-of-way acquisition for a new access road to the Veterans' Administration. The Indian Ridge intersection project is funded through the Surface Transportation Program, which requires a 20 percent local match. This is a multi-year project. The intelligent transportation system will connect and upgrade a number of traffic signals located throughout the city into a web and video based system to enhance and improve traffic safety and flow. This project is projected to

be completed if FY 2013 at a total cost of approximately \$4 million. The City's share of the project is 10 percent, or approximately \$400,000 with \$390,000 programmed in 2013. The City's match for the V.A. access road is budgeted at \$200,000 for FY 2013.

School facility capital projects total \$4,371,194. The largest project is an eight classroom expansion for Indian Trail Intermediate School (\$1,505,000). Additional work at Science Hill High School for electrical distribution upgrades, HVAC design, a wireless network, various parking lots resurfacing, and replacement of the cafeteria steps is budgeted at \$1,466,194. Two elementary school roofs (Southside and Woodridge) are also proposed to be replaced. Bonds will be issued to fund the roof replacements with debt service budgeted in the Educational Facilities Trust Fund.

Solid Waste Funds Solid Waste expenses total \$10,643,625 and include \$8,104,477 for the Municipal Solid Waste Fund and \$2,539,148 for the Regional Solid Waste Fund. The City fund will increase \$8,806 from the current year, and the Regional fund is up \$30,539 (1.2%). The Regional Fund is higher due to a projected increase in disposal fees and depreciation costs. No personnel changes are proposed for either solid waste fund.

Capital equipment replacement is proposed at a total of \$540,000, with \$285,000 for Municipal and \$255,000 for Regional. A front-loader collection vehicle and a leaf machine are proposed for Municipal, and an automated residential collection vehicle for Regional. Capital projects are proposed at a total of \$545,000, with \$250,000 for Municipal and \$295,000 for Regional. Improvements include an automated vehicle washing system, which will be funded by both systems, improvements to the recycling building (Municipal), and construction of a storage building at Cash Hollow (Regional).

Revenues for Municipal Solid Waste are projected at \$8,751,300, an increase of \$183,195 from the prior year. The 2.1 percent increase is primarily due to projected system growth. Landfill host fees have been on a steady decline since 2008. For fiscal 2013 they are budgeted at \$398,000, a decrease of \$133,300 (25.1%). From FY 2008 they have declined by \$678,000 from a high of \$1.085 million due to reduced collections and the loss of several contracts with private haulers for the Iris Glen Landfill. The decrease for fiscal 2013 is due to the loss of refuse from Washington County. Revenues from the regional system are budgeted to increase by \$72,000 (2.7%) due to a one percent projected growth in residential collections and to additional revenue from boiler fuel and mulch sales (\$60,000).

The **Mass Transit Fund** is proposed at \$3,743,305, an increase of \$2,615 from the prior year. Operating increases in Administration and Operations are offset by decreases in Job Access, the Freedom Grant, and depreciation expense. This is the third year of operation for the New Freedom program, which is funded by a Federal Transportation Agency grant and a 25 percent local match (\$24,173). This program allowed the City to establish two new routes that serve the Med Tech corridor and Boones Creek. The New Freedom program is similar to the Job Access program and has expanded ADA accessibility to medical complexes and for job opportunities. Service to East Tennessee State University was expanded last year at the request of the university and resulted in an additional 4.75 positions. The cost of this service is paid in-full by ETSU. The transfer from the General Fund to support transit operations is budgeted at \$653,000, an increase of \$6,000 that is required in order to meet federal and state grant matching requirements. Federal and state grants account for 68 percent of the fund's total

revenue. Four minivans with wheelchair lifts are proposed to be replaced next year (\$394,000). A local match of 10% (\$39,400) is required to match federal and state grant funds.

The **Freedom Hall Fund** is proposed at \$1,700,000, a decrease of \$15,616 from the prior year. While no capital equipment is budgeted, \$1 million in surplus bond funds from the Memorial Park Community Center is proposed for HVAC and other improvements. The General Fund transfer to support Freedom Hall is budgeted at \$200,000, which is an increase of \$30,000 from the current budget.

The **Golf Fund** is proposed at \$1,280,247, an increase of \$26,753, or 2.1 percent. Revenues are down \$15,775 from the fiscal 2012 budget. Projected revenue for the current year is \$89,395 below budget and close to fiscal 2011 revenues. Revenues continue to be down due to the slower economy which resulted in fewer rounds of golf being played. In addition to a proposed green fee increase on July 1st, an increase in membership fees is also proposed in January 2013. Proposed capital equipment replacement totals \$14,000 and capital projects are budgeted at \$25,000 for irrigation equipment at Pine Oaks. The General Fund transfer to support the Golf Fund is projected at \$560,000, an increase of \$4,000 from the current budget.

The **Storm Water Fund** is proposed at \$1,350,905, an increase of \$191,334 (16.5%) from the current year. A total of \$3,800,000 is proposed for capital improvements and include the following:

Small capital projects	250,000
Bridge Replacement	150,000
Downtown drainage improvements	<u>3,400,000</u>
Total	3,800,000

A borrowing up to \$6 million to finance larger downtown improvements was previously approved by the City Commission and is scheduled in FY 2013. It is anticipated the actual bond issue will range between \$4.5 and \$5 million. The fund is projected to end the year with approximately \$1,977,216 in cash and cash equivalents.

Staffing/Salaries and Benefits

A total of 902.9 full-time and part-time positions are budgeted. This is an increase of 6.3 staff positions from the prior year budget. The additional staffing is proposed as follows:

- Parks & Recreation, Athletics - recreation worker (1.0 full-time position)
- Parks & Recreation, Memorial Park Community Center – two custodians (1.3 part-time positions)
- Student Transportation – five part-time additional school bus drivers and three part-time special ed drivers, needed due to the reconfiguration of Indian Trail Middle School (3.25 part-time positions)

- Water treatment plant operator (1.0 full-time position)

The following positions are proposed to be eliminated:

- Police Weed and Seed grant position (grant ended 3/31/12) – 0.25 position

Funding is budgeted for merit/cost-of-living raises (three percent of salaries). Merit raises are based on job performance and the results of the employee's annual evaluation.

A 10% premium increase in the city's self-funded health insurance program is proposed. The City is exploring adding a health reimbursement or health saving account option beginning January 1, 2013. For the past two years there has not been a premium increase or plan change. Health plan premiums are currently shared on an 80/20 basis between the city and employee.

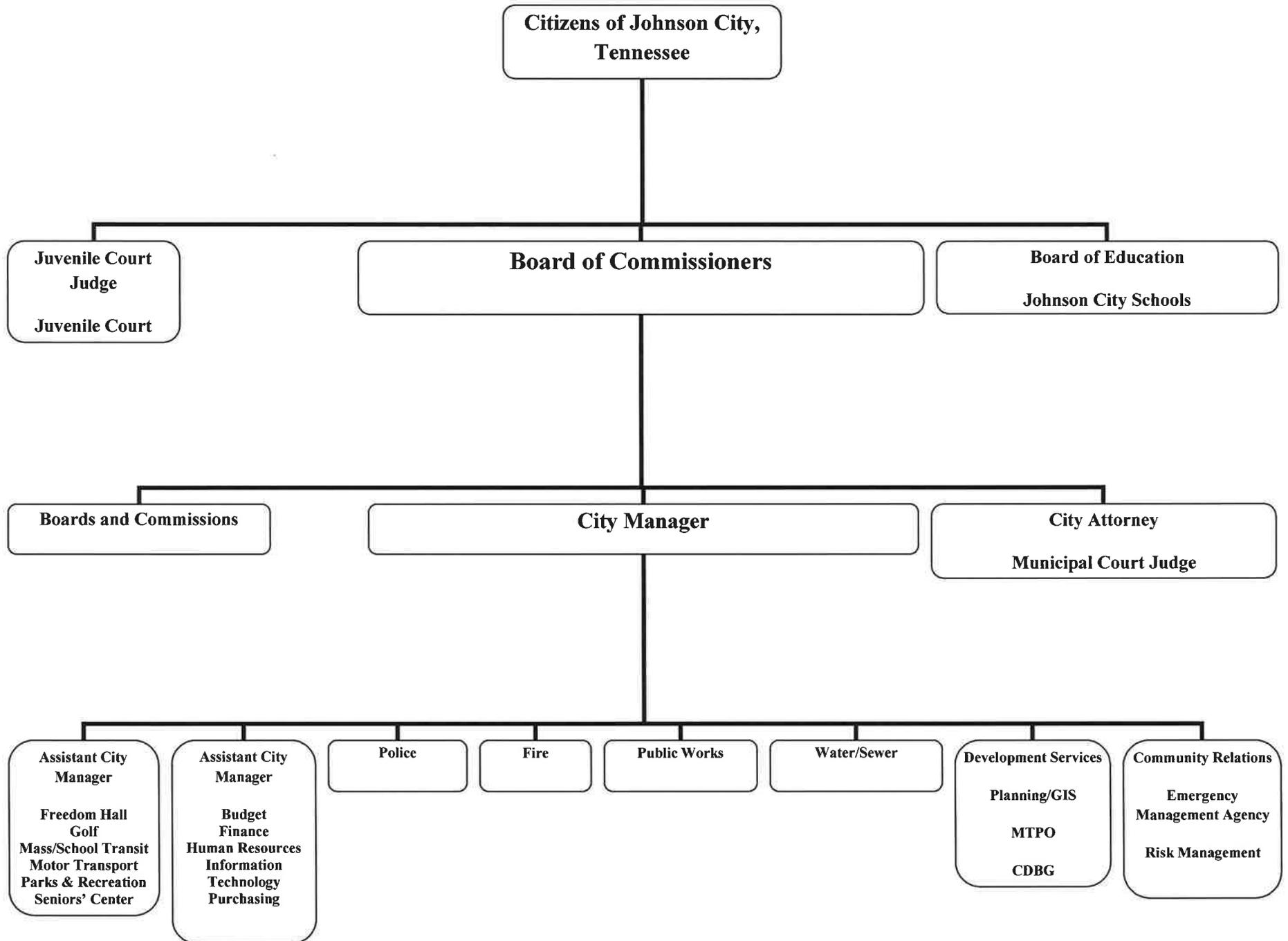
Other Agencies

The City transfer to assist with funding for operating expenses of the Johnson City Schools is proposed at \$8,538,675, which is an increase of \$350,000 (5.3%). The last increase to the City's appropriation to the Schools was in fiscal 2011 by \$400,000 (5.1%).

Funding for the Library is proposed at \$1,541,550 in total, including the Imagination Library at \$24,300. This is an increase of \$41,500 for salary adjustments and \$1,800 for Imagination Library. Quasi-Governmental funding is proposed at \$2,312,683, up \$84,218 (3.76%). Increases are proposed for the Animal Control (\$17,000), Chamber of Commerce (\$8,000), and Emergency Communications - 911 (\$43,754). Funding for the Tri-Cities Airport Commission Foreign Trade Zone (\$15,464) has been shifted from the City Commission budget to Quasi-Governmental.

Special Appropriations are proposed at \$413,148, down \$111,338 (21.2%) from the prior year. The decrease is due to a \$50,000 one-time donation to the Veterans Memorial in fiscal 2012 and a 10 percent reduction to all agencies' level of funding.

**CITY OF JOHNSON CITY, TENNESSEE
ORGANIZATION CHART**



GENERAL INFORMATION

Location

Nestled in the northeastern corner of Tennessee, Johnson City hosts a population of nearly 63,000 residents. Johnson City is situated in the heart of the Southern Appalachians, between Roan Mountain and the Great Smoky Mountains and is within a day's drive of most major cities in the Eastern United States. The region encompassing Johnson City is filled with beautiful lakes, bold rivers, and sparkling mountain streams. Johnson City is home to the James H. Quillen Veterans Affairs Medical Center and East Tennessee State University, which includes James H. Quillen College of Medicine. The City has and maintains 742.8 lane miles of city streets and 176 miles of city sidewalks. The land area of Johnson City is nearly 43 square miles. Along with State Highway 36, Interstate 26 is the main artery through the City.

History

Henry Johnson founded Johnson City in 1856. Mr. Johnson started the town by building a home on what is now the corner of West Market Street and the Southern Railway Company. At that time, it was located on a country road leading from Washington, D.C. to Knoxville and beyond. He later opened a store, which for a long time, was "the store" of the settlement. Travelers in both directions would time their trips to make it to "Henry Johnson's place before dark".

There is no question that Henry Johnson conceived the city that was destined to spring from his little establishment. Johnson built the first depot for the railroad, adjoining his home, and became the depot agent, freight agent, ticket agent, and basically everything connected to the railroad at that time. Because Johnson performed every function at the railroad, the station became known as "Johnson's Depot". The first post office for this section of the county was named "Blue Plum", located about two miles south of the present center of the city. However, Henry Johnson had it moved to "Johnson's Depot", and became the postmaster.

Henry Johnson took some part in politics, though it is not noted that he was an aspiring politician. In a heated political race for Congress, in which Mr. Johnson supported Landon C. Haynes, the friends of Mr. Haynes had the name of the town changed to "Haynesville"; but, the change of the name lasted only a short duration. The return was quickly made back to the original founder's name and the establishment became known as "Johnson City".

Government

Johnson City adopted the council-manager form of government in 1939. This form combines the benefits of elected legislative representation with a professionally managed government. Citizens elect, at large, five city commissioners who serve four-year terms. The Board of Commissioners hires a professional city manager to manage and direct the day-to-day operations, administer the budget, and employ all City employees, with the exception of the Juvenile Court Judge, Municipal Court Judge, and City Attorney. These positions are appointed by the commission.

The City Manager is the chief executive officer for the city. It is the responsibility of the City Manager to enforce the laws and ordinances of the city and attend all meetings of the governing body with the right to take part in the discussion. Having no vote, the City Manager can make a recommendation of measures to the governing body.

The City provides a wide range of services similar to other jurisdictions in the State, including public safety (both Police and Fire), municipal and regional solid waste services, municipal and regional water and sewer services, parks and recreation, a civic center, seniors' center, two golf courses, a mass transit system, public works, a school system, and economic development.

Budgetary and Financial Reporting

The City of Johnson City is implementing the recommended practices by the National Advisory Council on State and Local Budgeting (NACSLB). City staff has applied diligent effort into improving the process, decisions, and outcomes with each new budget year.

The budget process is not simply an exercise in balancing revenues and expenditures one year at a time, but instead is strategic in nature, encompassing a multi-year financial and operational plan that allocates resources on the basis of identified goals and objectives.

The budgetary, accounting, and reporting standards adopted by the City of Johnson City conform to generally accepted accounting principles applicable to government units. The accounts of the City are organized on the basis of funds and account groups, each of which is considered to be a separate entity. The operations of each fund are accounted for with a separate set of self-balancing accounts, recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purposes of carrying on specific activities or obtaining certain objectives in accordance with special regulations, restrictions, or limitations.

The funds included in this budget are as follows:

Governmental Funds:

General Fund – The General fund is the general operating fund of the City. It is used to account for most of the basic government services, such as police, fire, parks and recreation, street maintenance, administration, and planning. General Fund revenues include property taxes, local option sales tax, business license fees, court fines and fees, and state and federal grants. The largest expense within the General Fund is personal services, which includes the cost of employee salaries and benefits.

Capital Projects and Capital Equipment Funds – The Capital Projects and Capital Equipment funds account for capital purchases and improvements, such as land acquisition, fleet equipment replacement, construction of facilities, etc. Most of the items recorded in either of these funds are financed through borrowing or transfers from the General Fund.

Debt Service Fund – Included in the Debt Service Fund is the general long-term principal and interest payments on bonds issued, as well as the revenue sources needed to meet the payment obligation on the debt.

Special Revenue Fund – A Special Revenue Fund generates specific revenue sources. Expenses are legally restricted to specified purposes and are directly related to the revenue source. Freedom Hall Civic Center, Transportation Planning, and the Community Development Block Grant Fund are the Special Revenue Funds for the city.

Proprietary Funds:

Enterprise Fund – An Enterprise Fund is intended to be a self-supporting entity in that expenditures are offset by revenues in the form of fees and charges to the consumer in exchange for goods and services. Enterprise Funds included in this budget are the Water and Sewer Fund, Solid Waste Funds (Municipal and Regional), Mass Transit Fund, and Golf Fund.

Basis for Budgeting

The budgets for all Governmental Funds are prepared on a modified accrual basis. This means that the obligations of the City are budgeted as expenses, but revenues are recognized only when they are actually received.

The Enterprise Funds are budgeted on a full accrual basis. Expenditures are recognized when a commitment is made, and revenues are recognized when they are obligated to the City. Debt interest payments are budgeted as an expense for Enterprise Funds. Not included in the budget are debt principal payments, which are reflected as a reduction in the liability only when payment is made, and capital equipment and improvements, which are funded through the Capital Equipment and Projects Funds or as an operating transfer from the General Fund.

Budget and Budgetary Controls

The City's financial plans are set forth in annual capital and operating budgets which reflect the projection of all receipts from and disbursements to all sources. The Board of Commissioners has the final responsibility for establishing program and fiscal policies, approving the annual operating budget and Capital Improvement Program, amending the annual budget, and setting the property tax rate and fees for services.

Budgetary control is maintained in the individual funds at the department level in order to ensure compliance with legal spending appropriations as approved in the annual operating budget. Activities of the general fund, special revenue funds, enterprise funds, and capital projects and equipment funds are included in the annual appropriated budget.

Basis of Accounting

The modified accrual basis of accounting is used for all governmental funds. The revenues are recognized when they become measurable and available. Those revenues susceptible to accrual

are property taxes, special assessments, interest income, and charges for services. Property taxes are levied and due in this fiscal year and also collected within 60 days after year end. Amounts not collected within those 60 days are recorded as deferred revenue. Expenditures are recorded when the related fund liability has been incurred. All proprietary funds use the accrual basis of accounting, where revenues are recognized as soon as they are earned and expenses are realized as soon as a liability is incurred. Proprietary funds also display the assets and liabilities associated with the fund on the balance sheet. In governmental funds, fund balance is segregated into reserved, designated, and undesignated components. Enterprise funds reflect a change in total net assets corresponding to the outcome of revenues and expenditures.

FINANCIAL MANAGEMENT POLICIES

General Financial Philosophy

The financial policy of the City of Johnson City is to provide a sufficient financial base and the resources necessary to sustain a high level of municipal services for the citizens of Johnson City.

It is the goal of the City to achieve a strong financial condition with the ability to:

- Withstand local and regional economic impacts;
- Adjust efficiently to the community's changing service requirements;
- Effectively maintain and improve the City's infrastructure;
- Prudently plan, coordinate, and implement responsible community development and growth;
- Provide a high level of police, fire, and other protective services to assure public health and safety; and,
- Provide other services necessary to ensure quality of life for the community.

The City of Johnson City's financial policies shall address the following fiscal goals:

- Keep the City in a fiscally sound position in both the long and short term;
- Maintain sufficient financial liquidity to meet normal operating and contingent obligations;
- Expect that service users pay their fair share of program costs;
- Operate utilities in a responsive and fiscally sound manner;
- Maintain existing infrastructure and capital assets;
- Provide a framework for the prudent use of debt; and,
- Direct the City's financial resources toward meeting the goals of the City's strategic plan.

Operating Budget Policies

The annual budget is the central financial planning document that embodies all operating revenue and expenditure decisions. It establishes the level of services to be provided by each department within the confines of anticipated municipal services.

The City Manager shall incorporate the Board of Commissioner's priorities in the formulation of the preliminary and final budget proposal.

Adequate maintenance and replacement of the City's capital plant and equipment will be provided for in the annual budget.

The budget shall balance recurring operating expenses with recurring operating revenues.

The City shall adopt a balanced budget annually.

Capital Improvement Policies

The City will establish and implement a comprehensive five-year Capital Improvement Plan (CIP). This plan will be updated annually.

An annual Capital Improvement Budget will be developed and adopted by the Board of Commissioners as part of the annual budget. The City will make all capital improvements, in accordance with the CIP, for which there is available funding.

Unexpended capital project budgets shall be carried forward to future fiscal years to complete the intent of the original budget.

Routine capital needs will be financed from current revenues as opposed to the issuance of long-term debt.

The City will maintain all assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

Revenue Policies

The City will estimate annual revenues by a conservative, objective, and analytical process.

The City will consider market rates and charges levied by other public and private organizations for similar services in establishing tax rates, fees and charges.

The City will periodically review the cost of activities-supported user fees to determine the impact of inflation and other cost increases. Fees will be adjusted where appropriate to reflect these increases.

The City will set fees and user charges, for the utility funds, at a level that fully supports the total direct and indirect costs of operations, capital requirements, and ensures that adequate reserves are maintained.

The City will continue to identify and pursue grants and appropriations from Federal, State, and other agencies that are consistent with the City's goals and strategic plan.

The City will follow an aggressive policy of collecting revenues.

Investment Policies

Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The portfolio shall remain sufficiently liquid to enable the City to meet daily cash flow demands and conform to all state and local requirements governing the investment of public funds.

The City will continue the current cash management and investment practices, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield, third.

Investments will be made in accordance with the policies set by Tennessee Code Annotated 6-56-106. Authorized investments include, but are not limited to, the following:

- Bonds, notes or treasury bills of the United States Government;
- Bonds, debentures, notes or other evidences of indebtedness issued or guaranteed by United States agencies;
- Certificates of deposit and other evidences of deposit at state and federally chartered banks, savings and loan associations; and,
- The local government investment pool created by title 9, chapter 4, part 7.

The City shall attempt to match its investment with anticipated cash flow requirements. Unless it matches to a specific cash flow requirement, the City will not directly invest in securities maturing more than two (2) years from the date of issue. Investments maturing more than two years from date of issue require approval by the state director of local finance.

The City's financial information system will provide adequate information concerning cash position and investment performance.

Debt Management Policies

The City of Johnson is subject to debt limitations imposed by the City Charter. The total bonded indebtedness of the City shall not exceed 10% of the assessed valuation, for the preceding year, of the taxable property of the City. In determining the debt applicable to the legal debt limit, the following types of debt are excluded:

- Bonds payable out of funds derived from special assessments for public improvements;
- Bonds primarily secured from revenues of utilities;
- Bonds primarily secured from revenue of other sources with the secondary backing of general tax revenues; and,
- Tax anticipation bonds and notes.

It is the policy of the City that the total general obligation net debt (excluding general obligation debt supported by utilities and assessments) shall not exceed 10 percent of the assessed value of taxable property of the City.

The City shall issue debt only when necessary to meet a public need and when funding for such projects is not available from current revenues, reserves, or other sources.

Long-term borrowing will be used to finance capital improvements as approved in the City's Capital Improvement Plan.

Capital projects financed through issuance of debt shall be financed for a period not to exceed the expected useful life of the project.

The City will not incur debt to finance current operations.

The total debt service on tax supported debt of the City shall not exceed 20 percent of total General Fund operating expenditures. It shall be the goal of the City to reduce this percentage to 15 percent by FY 06/07. It shall be the long-term goal of the City to reduce this percentage to the ideal level of 10 percent.

Lease-purchase obligations, capital outlay notes or other debt instruments may be used as a medium-term method of borrowing for the financing of vehicles, computers, other specialized types of equipment, or other capital improvements.

The City will maintain good communication with bond rating agencies in order to optimize its bond rating status.

Utility Fund Policies

Enterprise funds will be established for City-operated utility services.

Enterprise fund expenditures will be established at a level sufficient to properly maintain the Fund's infrastructure and provide for necessary capital development.

Each utility fund will maintain an adequate rate structure to cover the costs of all operations, including maintenance, depreciation, capital and debt service requirements, reserves, and any other costs deemed necessary. Ideally, reserves should approximate three (3) months of operating costs.

The total outstanding debt of the Water/Sewer fund shall not exceed 50 percent of the net capital assets of that fund.

Utility rate studies will be conducted periodically to update assumptions and make necessary adjustments to reflect inflation, construction needs, maintain bond covenants, and avoid significant periodic rate increases.

Reserve Fund Policies

Adequate reserve levels are a necessary component of the City's overall financial management strategy and a key factor in external agencies' measurement of the City's financial strength. Reserve funds provide the City with the resources to manage cash flow and deal with unanticipated emergencies and changes in economic conditions. In addition, reserve funds enable the City to take advantage of matching funds and other beneficial (but limited) opportunities.

The City shall place emphasis on increasing unrestricted fund balance in the General Fund to an amount equal to approximately 16 percent of the General Fund operating budget expenditures (net of interfund transfers). This represents approximately two (2) months of operating expenditures. Cash reserves should be sufficient to cover 8 to 10 percent of budgeted General Fund expenditures.

At the close of each budget year, any excess of revenues over expenditures that will increase the cumulative unrestricted fund balance above the established target amount will be recorded as a restricted reserve account available for appropriation by the Board of Commissioners, for one-time capital expenditures.

Reversion of Bond Proceeds: Bond proceeds remaining (unspent) after the purpose for which the bonds were issued has been completed shall be returned to the respective bond funds for future appropriation. The balance of available bond proceeds will be reported to the Board of Commissioners on a monthly basis. Further use of these monies shall be consistent with provisions contained within the appropriate bond resolutions and inconformity with federal and state regulations.

BUDGET PROCEDURE

Purpose and Scope of the Budget

The budget is the City's financial plan, covering a twelve month period that balances projected revenues with anticipated expenditures, related to City services. Upon adoption by the Board of Commissioners, the City of Johnson City's budget becomes a major policy document of this community for the ensuing fiscal year.

Essentially, the City of Johnson City's budget strives to achieve the following objectives:

1. Establish a legal basis for the expenditure of city tax dollars;
2. Establish a means of public accountability and control of expenditures;
3. Provide a method for continuous review of city programs through established goals and departmental services;
4. Provide an operating plan of service for city departments;
5. Provide a basis for establishing policies, adopted by the Board of Commissioners, through recommendation by the City Manager;
6. Establish more effective communication between the citizens of Johnson and City Officials.

Annual Budget Process of the City of Johnson City

The City's annual budget process typically begins in September with the preparation of the five-year Capital Improvements Program (CIP). In January, a budget kick-off meeting is held with department and division directors to distribute budget instructions and to highlight concerns, challenges, and goals that face the City in the upcoming fiscal year. Following this informational meeting, department/division heads prepare their budget requests over the next thirty day period.

From there, the budget calendar is followed through the remainder of the budget process:

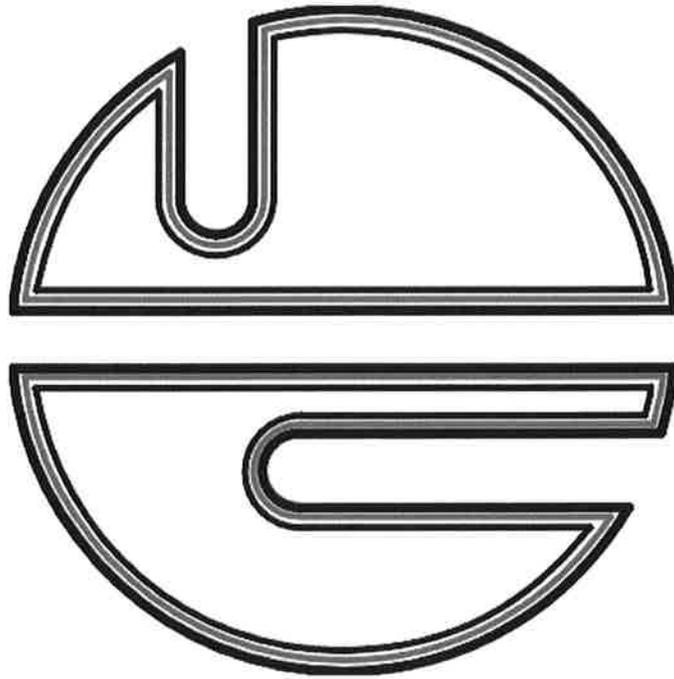
- Revenue estimates are prepared for the next fiscal year for all City funds.
- Departmental budgets are reviewed and analyzed, and budget hearings are conducted with each department. Following these meetings, a tentative budget is prepared in consideration of the projected revenues and policy guidelines established by the City Manager.
- Budget work sessions are conducted with the Board of Commissioners, City Manager, and staff.
- At the conclusion of these work sessions, the Board of Commissioners' input is incorporated into the proposed budget. An appropriation ordinance is prepared and is required by the City Charter to be published for public review no later than ten days prior to the first reading of the ordinance.
- By City Charter, the first reading of the budget ordinance and public hearing is required to occur at a regularly scheduled meeting of the Board of Commissioners, followed by two additional readings of the ordinance.
- The adopted budget takes effect July 1, the beginning of the new fiscal year.

Budget Amendments

Amendments which revise the total expenditure of any appropriated fund or department may occur at any time during the fiscal year after advertising and a public hearing before the Board of Commissioners. Three readings of the ordinance amending the budget are required.

BUDGET CALENDAR FOR FISCAL YEAR 2013

September 13, 2011	CIP forms distributed to Department/Division Heads
October 15, 2011	CIP forms due to Budget Office
January 18, 2012	Budget Kick-Off Meeting
February 9, 2012	Small Departments Budgets due to the Budget Office
February 23, 2012	Large Departments budgets due to the Budget Office
February 16 – March 11	Budget hearings/reviews with the City Manager, Assistant City Managers, and Budget Manager
March 14 – April 15	Budget analysis and finalize budget
April 18 – May 3	Prepare and print budget document
April 28	Publish initial advertisement in the Johnson City Press (required to publish three days prior to submission to Commission)
May 1	Distribute budget and CIP to Commission
April 23 - 27 April 30 – May 4 May 7 – 10	Budget work sessions with Commission
May 26	Budget Ordinance published in Johnson City Press
June 21	First reading and public hearing of budget ordinance
June 28	Second reading of budget ordinance
June 29	Third reading of budget ordinance



BUDGET SCHEDULES

**EXPENDITURE CHANGES BY FUND
FISCAL YEAR 2013**

Fund	FY 2012	FY 2013	Change	
			Dollars	Percent
General Fund	52,541,015	53,991,115	1,450,100	2.8
Debt Service Fund	10,851,262	11,378,990	527,728	4.9
Educational Facilities Trust Fund	4,935,050	5,290,092	355,042	7.2
General Purpose School Fund	58,817,810	61,476,445	2,658,635	4.5
School Food Services Fund	3,200,000	3,040,000	(160,000)	(5.0)
School Federal Projects Fund	9,568,662	6,814,500	(2,754,162)	(28.8)
School Special Projects Fund	604,813	737,000	132,187	21.9
Capital Equipment Fund	2,099,000	2,312,000	213,000	10.1
Capital Projects - Facilities Fund	8,030,000	4,206,614	(3,823,386)	(47.6)
Capital Projects - Infrastructure Fund	6,675,000	6,200,000	(475,000)	(7.1)
Capital Projects - Schools Fund	9,825,000	4,371,194	(5,453,806)	(55.5)
Community Development Fund	559,934	543,434	(16,500)	(2.9)
Drug Fund	196,520	244,520	48,000	24.4
Freedom Hall Fund	1,715,616	1,700,000	(15,616)	(0.9)
Golf Fund	1,253,494	1,280,247	26,753	2.1
Mass Transit Fund	3,740,690	3,743,305	2,615	0.1
Med Tech Park Fund	928,922	0	(928,922)	(100.0)
Police Grant Fund	253,327	349,743	96,416	38.1
Police Technology Fund	475,897	405,957	(69,940)	(14.7)
Solid Waste - Municipal Fund	8,095,671	8,104,477	8,806	0.1
Solid Waste - Regional Fund	2,508,609	2,539,148	30,539	1.2
Storm Water Fund	1,159,571	1,350,905	191,334	16.5
Transportation Planning Fund	480,383	348,752	(131,631)	(27.4)
Water and Sewer Fund	<u>28,415,542</u>	<u>29,578,613</u>	<u>1,163,071</u>	<u>4.1</u>
TOTAL - ALL FUNDS	<u><u>216,931,788</u></u>	<u><u>210,007,051</u></u>	<u><u>(6,924,737)</u></u>	<u><u>(3.2)</u></u>

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GENERAL FUND SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
REVENUES							
Local Taxes	54,667,544	57,653,373	57,252,160	59,018,758	60,251,671	2,999,511	5.2
Licenses and Permits	680,362	790,124	798,500	766,000	781,585	(16,915)	(2.1)
Intergovernmental Revenues	8,916,313	9,082,502	9,103,458	9,349,800	9,591,800	488,342	5.4
Charges for Services	1,912,829	2,000,496	1,892,444	2,209,029	2,320,423	427,979	22.6
Fines and Forfeitures	1,441,467	2,305,918	2,300,000	1,750,000	1,522,500	(777,500)	(33.8)
Other Revenues	1,425,514	1,032,676	992,300	953,000	983,000	(9,300)	(0.9)
Total Revenues	69,044,029	72,865,089	72,338,862	74,046,587	75,450,979	3,112,117	4.3
EXPENDITURES							
Development Services	0	0	1,449,550	1,431,431	1,418,526	(31,024)	(2.1)
Finance	1,502,647	1,517,333	1,440,275	1,422,272	1,463,678	23,403	1.6
Fire and Emergency Management	8,689,569	8,642,458	8,906,782	8,795,447	9,347,997	441,215	5.0
General Government	2,005,386	2,110,710	2,093,998	2,067,823	2,180,899	86,901	4.2
Information Technology	1,102,104	1,009,994	1,282,294	1,266,265	1,025,323	(256,971)	(20.0)
Judicial	905,013	1,156,663	1,335,682	1,276,642	1,112,836	(222,846)	(16.7)
Library	1,475,750	1,497,250	1,498,250	1,498,250	1,541,550	43,300	2.9
Other	2,926,206	3,152,026	3,449,951	3,328,407	3,477,218	27,267	0.8
Parks and Recreation	3,871,297	3,952,269	4,222,317	4,169,538	4,781,931	559,614	13.3
Planning	584,884	573,918	0	0	0	0	0.0
Police	11,744,963	11,880,437	12,193,769	12,004,800	12,637,907	444,138	3.6
Public Building Authority	1,331,431	1,338,801	1,334,971	1,334,971	1,401,898	66,927	5.0
Public Works	11,219,725	11,267,492	10,108,123	9,981,771	10,554,560	446,437	4.4
Risk Management	351,766	362,443	456,643	450,935	247,294	(209,349)	(45.8)
Senior Citizens	752,395	826,339	869,877	859,004	831,629	(38,248)	(4.4)
Student Transportation	1,791,749	1,929,711	1,898,533	1,874,801	1,967,869	69,336	3.7
Total Operating Expenditures	50,254,885	51,217,844	52,541,015	51,762,357	53,991,115	1,450,100	2.8
Operating Transfers Out:							
Capital Equipment Fund	1,019,618	1,216,000	1,069,000	1,671,000	1,692,000	623,000	58.3
Capital Projects - Facilities Fund	1,340,130	542,404	525,000	525,000	343,422	(181,578)	(34.6)
Capital Projects - Infrastructure Fd	0	36,515	480,000	204,000	480,000	0	0.0
Capital Projects - Schools Fund	0	955,343	0	0	0	0	0.0
Debt Service Fund	8,199,295	9,784,659	9,925,440	9,559,229	10,453,993	528,553	5.3
Drug Fund	0	98,586	0	0	0	0	0.0
Economic Development Reserve	0	0	0	475,000	480,000	480,000	100.0
Freedom Hall Fund	233,514	246,681	170,000	225,000	200,000	30,000	17.6
Golf Fund	418,918	568,768	556,000	560,000	560,000	4,000	0.7
Insurance Fund	250,000	452,428	0	0	0	0	0.0
Johnson City Schools	7,788,675	8,188,675	8,188,675	8,188,675	8,538,675	350,000	4.3
Mass Transit Fund	636,500	636,500	647,000	647,000	653,000	6,000	0.9
Police Grant Fund	50,324	23,796	87,244	5,841	11,640	(75,604)	(86.7)
Police Technology Fund	52,649	0	0	0	0	0	0.0
Public Building Authority	0	0	0	514,154	519,154	519,154	100.0
Special School Projects	18,605	15,950	0	0	0	0	0.0
Tax Increment Financing District	0	0	0	248,275	300,000	300,000	100.0
Transportation Planning Fund	33,263	36,914	75,600	60,000	65,000	(10,600)	(14.0)
Total Operating Transfers Out	20,041,491	22,803,219	21,723,959	22,883,174	24,296,884	2,572,925	11.8

GENERAL FUND SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
Operating Transfers In							
Other	0	1,672,644	0	0	0	0	0.0
Total Operating Transfers In	0	1,672,644	0	0	0	0	0.0
Net Operating Transfers Out/In	20,041,491	21,130,575	21,723,959	22,883,174	24,296,884	2,572,925	11.8
Total Expenditures	70,296,376	74,021,063	74,264,974	74,645,531	78,287,999	4,023,025	5.4
Excess (Deficiency) of Revenues Over Total Expenditures	(1,252,347)	516,670	(1,926,112)	(598,944)	(2,837,020)	(910,908)	47.3
UNRESERVED FUND BALANCE (BEGINNING)	<u>17,489,983</u>	<u>16,160,743</u>	<u>14,181,871</u>	<u>16,210,284</u>	<u>15,611,340</u>	<u>1,429,469</u>	<u>10.1</u>
Prior Period Adjustment	(76,893)	(467,129)	0	0	0	0	0.0
UNRESERVED FUND BALANCE (ENDING)	<u><u>16,160,743</u></u>	<u><u>16,210,284</u></u>	<u><u>12,255,759</u></u>	<u><u>15,611,340</u></u>	<u><u>12,774,320</u></u>	<u><u>518,561</u></u>	<u><u>4.2</u></u>

GENERAL FUND REVENUE SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
<u>LOCAL TAXES</u>							
Real & Personal Property Taxes	25,077,957	25,994,997	25,908,000	26,577,558	26,976,221	1,068,221	4.1
Public Utilities	793,491	777,000	780,000	777,000	780,000	0	0.0
Delinquent Taxes	735,253	802,969	550,000	655,000	655,000	105,000	19.1
Int & Penalty Prop. Taxes	337,302	407,515	335,000	355,000	355,000	20,000	6.0
Payments-in-Lieu - TN Valley Auth.	629,239	643,659	643,660	732,700	732,700	89,040	13.8
Payments-in-Lieu - J.C. Power Board	2,861,842	3,193,733	3,300,000	3,400,000	3,500,000	200,000	6.1
Payments-in-Lieu - J.C. Housing Auth.	0	0	38,000	0	0	(38,000)	(100.0)
Payments-in-Lieu - Water/Sewer Fd.	430,000	473,000	473,000	473,000	473,000	0	0.0
Payments-in-Lieu - Iris Glen	743,525	845,284	824,000	824,000	725,000	(99,000)	(12.0)
Payments-in-Lieu - Elizabethton Elec	4,619	5,516	3,500	5,500	6,000	2,500	71.4
Payments-in-Lieu - Other Businesses	6,357	6,248	6,000	6,000	6,000	0	0.0
Local Sales Tax	16,985,768	17,587,990	17,991,000	18,650,000	19,302,750	1,311,750	7.3
Minimum Business Tax	1,221,717	2,038,444	1,500,000	1,630,000	1,646,000	146,000	9.7
Interest & Penalty on Business	22,808	5,488	20,000	5,000	5,000	(15,000)	(75.0)
Wholesale Beer Tax	2,083,741	2,112,818	2,115,000	2,125,000	2,146,000	31,000	1.5
Whsle Liquor Inspection	567,854	592,335	580,000	603,000	612,000	32,000	5.5
Hotel/Motel Tax	1,015,619	1,036,348	1,025,000	1,170,000	1,181,000	156,000	15.2
Gas Franchise Tax	426,259	387,354	430,000	280,000	400,000	(30,000)	(7.0)
CATV Franchise	724,193	742,675	730,000	750,000	750,000	20,000	2.7
TOTAL LOCAL TAXES	54,667,544	57,653,373	57,252,160	59,018,758	60,251,671	2,999,511	5.2
<u>LICENSES AND PERMITS</u>							
Building Permits	304,210	368,052	360,000	350,000	360,000	0	0.0
Electrical Permits	45,139	58,674	57,000	47,000	48,000	(9,000)	(15.8)
Plumbing Permits	40,853	47,587	47,000	35,000	36,000	(11,000)	(23.4)
Natural Gas Permits	7,165	8,636	12,000	11,000	11,500	(500)	(4.2)
Mechanical Permits	32,083	37,641	37,000	31,000	32,000	(5,000)	(13.5)
Plan Review Permits	23,674	38,840	45,000	61,000	61,000	16,000	35.6
Sign Permits	17,761	13,362	15,000	17,500	17,500	2,500	16.7
Zoning Permits and Fees	10,619	9,655	15,000	8,500	8,585	(6,415)	(42.8)
Excavation Permits	97,650	98,600	110,000	105,000	105,000	(5,000)	(4.5)
Beverage & Private Club Permits	98,855	107,650	98,000	98,000	100,000	2,000	2.0
Other Fees and Licenses	2,353	1,427	2,500	2,000	2,000	(500)	(20.0)
TOTAL LICENSES & PERMITS	680,362	790,124	798,500	766,000	781,585	(16,915)	(2.1)
<u>INTERGOVERNMENTAL</u>							
State - Boarding Prisoners	1,399,117	1,490,441	1,445,000	1,500,000	1,600,000	155,000	10.7
State Sales Tax	3,600,568	3,806,055	3,831,600	4,034,000	4,175,000	343,400	9.0
State Income Tax	509,450	594,184	520,000	520,000	520,000	0	0.0
State Beer Tax	28,211	29,698	29,000	30,000	30,000	1,000	3.4
State Mixed Drink Tax	555,461	539,949	565,000	565,000	565,000	0	0.0
State Gas Tax & State Street Aid	1,517,715	1,550,471	1,550,000	1,580,000	1,580,000	30,000	1.9
State Highway Maintenance	231,478	231,478	231,000	231,000	231,000	0	0.0
State Highway Maintenance - Mowing	45,900	45,900	45,900	45,900	45,900	0	0.0
State Litter Reimbursement	13,680	13,680	13,700	13,700	13,700	0	0.0
State Street and Transit	122,259	122,178	123,000	123,000	123,000	0	0.0
State Excise Tax	167,880	78,993	168,000	120,000	120,000	(48,000)	(28.6)
State Civil Defense	48,443	7,057	42,000	55,100	55,100	13,100	31.2

GENERAL FUND REVENUE SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
State - Fire Department Supplement	68,400	68,400	69,000	69,000	69,000	0	0.0
State - Police Department Supplement	86,400	84,000	84,600	86,000	86,000	1,400	1.7
State - Senior Center Grant	46,835	58,221	67,600	60,000	60,000	(7,600)	(11.2)
State - Juvenile Court Grants	52,828	53,397	54,000	54,000	55,000	1,000	1.9
State - Telecommunication Tax	4,665	4,099	5,000	4,000	4,000	(1,000)	(20.0)
FEMA Grant - Fire Department	157,965	45,243	0	0	0	0	0.0
Washington Co. - Civil Defense	109,058	109,058	109,058	109,100	109,100	42	0.0
Washington Co. - Fire	100,000	100,000	100,000	100,000	100,000	0	0.0
Washington Co. - Senior Citizens	50,000	50,000	50,000	50,000	50,000	0	0.0
TOTAL INTERGOVERNMENTAL	8,916,313	9,082,502	9,103,458	9,349,800	9,591,800	488,342	5.4
<u>CHARGES FOR SERVICE</u>							
Building Rental	243,034	317,055	250,000	478,000	478,000	228,000	91.2
Parks and Recreation Fees	477,776	507,606	482,000	520,000	594,000	112,000	23.2
Print Shop Charges	48,038	51,157	45,000	48,000	48,000	3,000	6.7
Computer Services	247,916	250,411	255,416	274,000	268,000	12,584	4.9
School Bus Charters	123,765	109,395	85,000	90,000	90,000	5,000	5.9
Clerk Fees	11,492	975	5,000	500	750	(4,250)	(85.0)
Accident Reports	20,914	18,894	20,000	19,000	20,000	0	0.0
Special Work Charges	16,500	0	10,000	2,500	2,500	(7,500)	(75.0)
Miscellaneous	9,775	9,974	5,000	42,000	12,500	7,500	150.0
Administrative Fees	713,619	735,029	735,029	735,029	806,673	71,644	9.7
TOTAL CHARGES FOR SERVICES	1,912,829	2,000,496	1,892,445	2,209,029	2,320,423	427,978	22.6
<u>Fines & Forfeitures</u>							
Fines, Forfeitures & Court Costs	1,441,467	2,305,918	2,300,000	1,750,000	1,522,500	(777,500)	(33.8)
TOTAL FINES & FORFEITURES	1,441,467	2,305,918	2,300,000	1,750,000	1,522,500	(777,500)	(33.8)
<u>OTHER REVENUE</u>							
Interest	306,511	311,323	265,000	265,000	265,000	0	0.0
Refunds and Reimbursements	261,469	276,029	250,000	200,000	200,000	(50,000)	(20.0)
Sale of Equipment & Other Items	38,993	86,619	60,000	60,000	60,000	0	0.0
Sale of Methane Gas	168,279	167,872	230,000	250,000	250,000	20,000	8.7
Senior Citizens	70,831	76,628	57,300	76,000	76,000	18,700	32.6
Donations	84,270	41,721	100,000	55,000	70,000	(30,000)	(30.0)
Miscellaneous Revenue	495,161	72,484	30,000	47,000	62,000	32,000	106.7
TOTAL OTHER REVENUE	1,425,514	1,032,676	992,300	953,000	983,000	(9,300)	(0.9)
TOTAL MUNICIPAL REVENUE	69,044,029	72,865,089	72,338,863	74,046,587	75,450,979	3,112,116	4.3
FUND BALANCE APPROPRIATION	1,252,347		1,926,112	598,944	2,837,020	910,908	47.3
TOTAL REVENUES	70,296,376	72,865,089	74,264,975	74,645,531	78,287,999	4,023,024	5.4

DEBT SERVICE FUND SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
REVENUES							
Interest	986	405,114	424,522	424,522	423,997	(525)	100.0
EXPENDITURES							
Debt Issuances for City Capital Projects:							
Various 1991 - 2000 G.O. Bonds	0	34,236	0	0	0	0	0.0
Series III-C-1 TN Loan Swap 1998	206,779	0	0	0	0	0	0.0
Series IV-G-2 TN Loan 2001	0	3,762	0	0	0	0	0.0
Series V-K-1 TN Loan 2009	2,704,866	1,766,952	1,586,448	1,615,472	1,596,573	10,125	0.6
Series V-K-1 TN Loan 2009 - Med Tech	0		0	117,691	116,361	116,361	100.0
General Obligation Bond Issue							
Refunding 1998	961,588	960,430	956,983	956,983	951,262	(5,721)	(0.6)
General Obligation Bond Issue							
Refunding 2004A	555,966	562,353	560,320	560,280	0	(560,320)	(100.0)
General Obligation Bond Issue 2004B	467,718	566,934	467,127	467,127	288,926	(178,201)	(38.1)
GOB Issue 2004B - Med Tech Park	0		0	93,448	57,800	57,800	100.0
General Obligation Bond Issue							
Refunding 2009	1,170,633	1,201,506	1,212,500	1,212,500	1,192,600	(19,900)	(1.6)
Tennessee Municipal Bond Fund							
Capital Outlay 2005	99,228	100,020	101,381	99,691	0	(101,381)	(100.0)
General Obligation Bond Issue							
Refunding 2006	641,748	645,148	642,212	642,212	644,213	2,001	0.3
Series D-9-A TN Loan Refunding 2007	116,722	117,021	106,000	89,948	118,193	12,193	11.5
Series E-2-A TN Loan Refunding 2008	10,471	0	0	0	0	0	0.0
TN Municipal Bond Fund Issue 2008	1,170,031	1,236,592	1,757,630	989,921	1,757,321	(309)	(0.0)
Keefauver Farm Note - Interest Free	0	175,000	175,000	175,000	175,000	0	0.0
Build America Bonds 2010	0	1,236,753	1,312,920	1,312,920	1,311,420	(1,500)	(0.1)
2011 Series VII-J-1	0	319,958	190,660	273,800	370,812	180,152	94.5
2011 Series VII-J-1 - Med Tech Park	0		0	14,200	19,188	19,188	100.0
2012 G.O. (New)	0	0	0	0	127,153	127,153	100.0
2012 Series GO Refunding	0		0	0	656,315	656,315	100.0
2012 Series GO Refunding - Med Tech	0		0	0	28,145	28,145	100.0
IBM Server Capital Lease	0	125,478	0	125,478	0	0	0.0
VOIP Equipment Capital Lease*	0	196,663	0	181,791	181,791	181,791	100.0
Total City Projects	8,105,750	9,248,806	9,069,181	8,928,462	9,593,073	523,892	5.8
Debt Issuances for School Capital Projects:							
2009 Qualified School Construction	94,531	597,836	632,795	534,129	632,795	0	0.0
Series V-K-1 Loan 2009	0	721,713	647,986	659,840	652,122	4,136	0.6
TN Municipal Bond Fund Issue 2008	0	0	501,300	293,000	501,000	(300)	(0.1)
Total School Projects	94,531	1,319,549	1,782,081	1,486,969	1,785,917	3,836	0.2
Other Expenses	0	0	0	0	0	0	0.0
Total Debt Service Expenditures	8,200,281	10,568,355	10,851,262	10,415,431	11,378,990	527,728	4.9
Excess (Deficiency) of Revenues							
Over (Under) Expenditures	(8,199,295)	(10,163,241)	(10,426,740)	(9,990,909)	(10,954,993)	528,253	(5.1)

* The capital lease for the VOIP system is a four-year lease, which will continue through the FY 2014 budget. Therefore, the VOIP lease is not included in the City's long-term debt schedule. Payment for the capital lease is as follows: Principal - \$171,152 Interest - \$10,639.

DEBT SERVICE FUND SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
<u>OTHER FINANCING SOURCES AND USES</u>							
Operating Transfers In:							
Bond Issue Proceeds	0	2,643,225	0	0	0	0	0.0
Bond Issue Proceeds - Med Tech Park	0	136,776	0	0	0	0	0.0
Bond Refunding	0	(2,549,595)	0	0	0	0	0.0
Bond Refunding - Med Tech Park	0	(135,405)	0	0	0	0	0.0
General Fund	8,199,295	9,554,438	9,925,440	9,559,229	10,453,993	528,553	5.3
General Purpose School Fund		283,581	501,300	293,000	501,000	(300)	(0.1)
Med Tech Park Fund		230,221	0	138,680	0	0	0.0
Total Other Financing Sources & Uses	8,199,295	10,163,241	10,426,740	9,990,909	10,954,993	528,253	5.1
 Net Change in Fund Balance	 0	 0	 0	 0	 0	 0	 0.0
UNRESERVED FUND BALANCE (BEGINNING)	0	0	0	0	0	0	0.0
 UNRESERVED FUND BALANCE (ENDING)	 0	 0	 0	 0	 0	 0	 0.0

EDUCATIONAL FACILITIES TRUST FUND SUMMARY

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
REVENUES							
Local Option Sales Tax	1,883,651	1,948,851	1,993,000	2,060,177	2,132,000	139,000	7.0
Interest	188	8,975	0	1,648	0	0	0.0
Total Revenues	<u>1,883,839</u>	<u>1,957,826</u>	<u>1,993,000</u>	<u>2,061,825</u>	<u>2,132,000</u>	<u>139,000</u>	<u>7.0</u>
EXPENDITURES							
Debt Service	3,818,822	4,137,858	4,935,050	2,041,455	5,290,092	355,042	7.2
Total Expenditures	<u>3,818,822</u>	<u>4,137,858</u>	<u>4,935,050</u>	<u>2,041,455</u>	<u>5,290,092</u>	<u>355,042</u>	<u>7.2</u>
OTHER FINANCING SOURCES							
Bond Issue Proceeds - Refunding	1,660,000	32,710,000	0	1,725,000	0	0	0.0
Bond Issue Premium - Refunding	0	0	0	158,680	0	0	0.0
Redemption of Refunded Bonds	0	(30,885,712)	0	(1,855,000)	0	0	0.0
Operating Transfers In *	1,014,592	1,073,277	1,069,000	1,134,815	1,174,000	105,000	9.8
Other	0	0	470,000	0	0	(470,000)	(100.0)
Total Other Financing Sources	<u>2,674,592</u>	<u>2,897,565</u>	<u>1,539,000</u>	<u>1,163,495</u>	<u>1,174,000</u>	<u>(365,000)</u>	<u>(23.7)</u>
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources	<u>739,609</u>	<u>717,533</u>	<u>(1,403,050)</u>	<u>1,183,865</u>	<u>(1,984,092)</u>	<u>(581,042)</u>	<u>41.4</u>
UNRESERVED FUND BALANCE (BEGINNING)	<u>(41,914)</u>	<u>697,695</u>	<u>1,403,695</u>	<u>1,415,228</u>	<u>2,599,093</u>	<u>1,195,398</u>	<u>85.2</u>
UNRESERVED FUND BALANCE (ENDING)	<u>697,695</u>	<u>1,415,228</u>	<u>645</u>	<u>2,599,093</u>	<u>615,001</u>	<u>614,356</u>	<u>95249.0</u>

* City School share of 1/4-cent local option sales tax collected outside of the corporate limits

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
GENERAL PURPOSE SCHOOL FUND SUMMARY**

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
REVENUES							
County Taxes/Licenses	19,685,836	20,525,045	20,625,558	21,101,473	21,517,362	891,804	4.3
Charges for Services	1,169,037	1,177,845	1,180,000	1,075,000	1,180,000	0	0.0
Other Local Revenue	279,022	250,407	269,600	275,000	274,600	5,000	1.9
State Education Funds	24,267,567	24,995,697	24,687,000	24,721,900	25,052,000	365,000	1.5
Direct Federal Funds	58,917	110,035	55,000	46,000	46,000	(9,000)	(16.4)
Total Revenues	45,460,379	47,059,029	46,817,158	47,219,373	48,069,962	1,252,804	2.7
EXPENDITURES							
Instruction:							
Regular Education Instruction	28,898,760	30,292,221	31,068,916	30,758,227	32,041,205	972,289	3.1
Alternative Instruction	625,202	751,464	706,539	751,704	780,699	74,160	10.5
Special Education Instruction	3,391,812	4,027,959	4,039,635	4,018,644	4,457,686	418,051	10.3
Vocational Education Instruction	1,440,442	1,568,636	1,591,066	1,602,833	1,648,440	57,374	3.6
Adult Education	115,716	0	0	0	0	0	0.0
Total Instruction	34,471,932	36,640,280	37,406,156	37,131,408	38,928,030	1,521,874	4.1
Support Services:							
Health Services	194,412	197,052	204,897	202,641	208,646	3,749	1.8
Student Support	1,405,330	1,386,540	1,420,615	1,415,463	1,523,785	103,170	7.3
Instruction Support	2,297,693	2,374,249	2,297,797	2,274,819	2,396,331	98,534	4.3
Alternative Support	72,370	54,161	55,007	54,245	63,058	8,051	14.6
Special Education Support	235,235	218,680	243,759	249,085	228,182	(15,577)	(6.4)
Vocational Education Support	192,565	203,058	89,491	93,838	82,039	(7,452)	(8.3)
Adult Education Support	70,635	4,345	4,985	1,000	0	(4,985)	(100.0)
Board of Education	397,283	496,488	562,450	556,826	744,450	182,000	32.4
Office of the Director of Schools	457,188	512,113	542,568	537,142	544,981	2,413	0.4
Office of the Principal	3,404,246	3,728,751	3,787,812	3,749,934	4,123,285	335,473	8.9
Fiscal Services	364,597	557,076	396,474	377,872	386,788	(9,686)	(2.4)
Operation of Plant	4,451,754	4,634,924	4,893,357	4,844,423	5,101,923	208,566	4.3
Maintenance of Plant	1,405,290	1,502,020	1,588,785	1,572,897	1,636,192	47,407	3.0
Transportation	1,876,315	1,995,052	2,003,133	1,983,102	2,072,469	69,336	3.5
Central Services	684,474	752,886	843,322	834,889	857,726	14,404	1.7
Total Support Services	17,509,387	18,617,395	18,934,452	18,748,176	19,969,855	1,035,403	5.5
Non-Instructional Services:							
Debt Service	1,014,592	1,337,641	1,402,830	1,388,802	1,503,736	100,906	7.2
Early Childhood Education	134,600	116,647	106,809	105,741	107,261	452	0.4
Community Services	804,145	715,342	850,000	841,500	850,000	0	0.0
Regular Capital Outlay	12,343	67,800	105,025	150,000	105,025	0	0.0
Operating Transfers	40,995	7,579	12,538	12,538	12,538	0	0.0
Total Non-Instructional Services	2,006,675	2,245,009	2,477,202	2,498,581	2,578,560	101,358	4.1
Grand Total Expenditures	53,987,994	57,502,684	58,817,810	58,378,165	61,476,445	2,658,635	4.5

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
GENERAL PURPOSE SCHOOL FUND SUMMARY**

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>Other Sources of Funds</u>							
City Appropriation	7,788,675	8,188,675	8,188,675	8,188,675	8,538,675	350,000	4.3
Sale of Equipment	0	0	0	0	0	0	0.0
Transfer for Indirect Cost	17,717	0	0	0	0	0	0.0
Transfer from City General Fund for Transportation	1,778,900	1,925,274	1,898,533	1,879,576	1,967,869	69,336	3.7
Transfer from School Federal Projects	0	47,246	0	0	0	0	0.0
Transfer from City General Fund for Debt Service	0	0	0	0	0	0	0.0
Total Other Sources of Funds	9,585,292	10,161,195	10,087,208	10,068,251	10,506,544	419,336	4.2
TOTAL REVENUES/OTHER SOURCES	55,045,671	57,220,224	56,904,366	57,287,624	58,576,506	1,672,140	2.9
Excess (Deficiency) of Revenues and Other Sources over Expenditures	<u>1,057,677</u>	<u>(282,460)</u>	<u>(1,913,444)</u>	<u>(1,090,541)</u>	<u>(2,899,939)</u>	<u>(986,495)</u>	<u>51.6</u>
UNRESERVED FUND BALANCE (BEGINNING)	<u>5,500,090</u>	<u>6,557,767</u>	<u>6,145,382</u>	<u>6,275,307</u>	<u>5,184,766</u>	<u>(960,616)</u>	<u>(15.6)</u>
UNRESERVED FUND BALANCE (ENDING)	<u>6,557,767</u>	<u>6,275,307</u>	<u>4,231,938</u>	<u>5,184,766</u>	<u>2,284,827</u>	<u>(1,947,111)</u>	<u>(46.0)</u>

GENERAL PURPOSE SCHOOL FUND REVENUE SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
<u>LOCAL TAXES</u>							
Current Property Tax	8,482,057	8,726,044	8,854,954	8,762,260	8,897,704	42,750	0.5
Trustee's Collections - Prior Year	370,712	345,029	330,000	346,000	330,000	0	0.0
Circuit Clk/Clk & Master Collection - Prior Year	70,185	79,488	75,000	120,000	75,000	0	0.0
Interest & Penalty	89,347	95,612	70,000	106,000	95,000	25,000	35.7
Payments in Lieu of Taxes - Local Utilities	122,994	122,915	122,000	142,000	122,000	0	0.0
Payments in Lieu of Taxes - Other	15,602	10,468	9,000	11,000	9,000	0	0.0
Local Option Sales Tax	10,248,407	10,841,177	10,868,304	11,307,513	11,702,358	834,054	7.7
Business Tax	240,289	278,691	250,000	285,000	260,000	10,000	4.0
Bank Excise Tax	40,893	20,781	41,000	17,000	21,000	(20,000)	(48.8)
Interstate Telecommunication Tax	4,157	3,479	4,000	3,400	4,000	0	0.0
TOTAL LOCAL TAXES	19,684,643	20,523,684	20,624,258	21,100,173	21,516,062	891,804	4.3
<u>LICENSES AND PERMITS</u>							
Marriage Licenses	1,192	1,361	1,300	1,300	1,300	0	0.0
TOTAL LICENSES & PERMITS	1,192	1,361	1,300	1,300	1,300	0	0.0
<u>CHARGES FOR SERVICE</u>							
Tuition - Regular Day Students	247,601	249,279	210,000	185,000	210,000	0	0.0
Tuition - Adult Education	76,307	635	0	0	0	0	0.0
Tuition - Summer School	19,545	22,280	15,000	20,000	15,000	0	0.0
Tuition - Educare	726,316	781,025	850,000	740,000	850,000	0	0.0
Other Charges for Services ECLC	99,268	124,626	105,000	130,000	105,000	0	0.0
TOTAL CHARGES FOR SERVICES	1,169,037	1,177,845	1,180,000	1,075,000	1,180,000	0	0.0
<u>Other Local Revenue</u>							
Interest Earned	5,555	6,223	3,600	4,000	3,600	0	0.0
Retiree's Insurance Payments	75,330	86,275	75,000	75,000	80,000	5,000	6.7
Miscellaneous Refunds	32,055	11,085	10,000	14,000	10,000	0	0.0
Sale of Equipment	0	1,300	0	0	0	0	0.0
E-Rate	69,663	73,493	73,000	74,000	73,000	0	0.0
North Side Science First NSF Grant	96,419	72,031	108,000	108,000	108,000	0	0.0
OTHER LOCAL REVENUE	279,022	250,407	269,600	275,000	274,600	5,000	1.9
<u>State Education Funds</u>							
Basic Education Program	22,420,000	22,504,853	24,192,000	24,225,000	24,604,000	412,000	0.0
Basic Education Program - ARRA	1,318,000	1,793,147	0	0	0	0	0.0
Driver's Education	15,151	0	0	0	0	0	0.0
Career Ladder	368,002	352,438	360,000	350,000	315,000	(45,000)	(12.5)
Career Ladder - Extended Contract	118,000	147,934	118,000	118,000	116,000	(2,000)	(1.7)
Mixed Drink Tax	7,385	2,683	2,000	2,700	2,000	0	0.0
Other State Educational Funds	0	172,717	0	0	0	0	0.0
Other State Educational Funds - ConnecTN Funds	21,029	21,925	15,000	26,200	15,000	0	0.0
TOTAL STATE EDUCATION FUNDS	24,267,567	24,995,697	24,687,000	24,721,900	25,052,000	365,000	1.5
<u>Direct Federal Government</u>							
Other Federal Through State	0	53,797	0	0	0	0	0.0
ROTC Reimbursement	58,917	56,238	55,000	46,000	46,000	(9,000)	(16.4)
TOTAL DIRECT FEDERAL GOVERNMENT	58,917	110,035	55,000	46,000	46,000	(9,000)	(16.4)

GENERAL PURPOSE SCHOOL FUND REVENUE SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
<u>Other Sources - Transfers In</u>							
Operating Transfers - Indirect Cost	17,717	47,246	0	0	0	0	0.0
City General Fund Transfer - Operations	7,788,675	8,188,675	8,188,675	8,188,675	8,538,675	350,000	4.3
City General Fund Transfer - Transportation	1,778,900	1,925,274	1,898,533	1,879,576	1,967,869	69,336	3.7
	9,585,292	10,161,195	10,087,208	10,068,251	10,506,544	419,336	4.2
TOTAL GENERAL PURPOSE SCHOOL REVENUE	55,045,670	57,220,224	56,904,366	57,287,624	58,576,506	1,672,140	2.9
FUND BALANCE APPROPRIATION	0	282,460	1,913,444	1,090,541	2,899,939	986,495	51.6
TOTAL REVENUES	55,045,670	57,502,684	58,817,810	58,378,165	61,476,445	2,658,635	4.5

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
SCHOOL FOOD SERVICES FUND SUMMARY**

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
<u>REVENUES</u>							
Charges for Services	1,072,468	997,918	1,100,000	875,000	900,000	(200,000)	(18.2)
Other Local Revenue	6,871	7,191	8,500	8,000	7,000	(1,500)	(17.6)
State Matching Food Service Funds	33,232	33,181	33,000	33,000	33,000	0	0.0
Federal Funds Through State	2,053,167	2,038,770	2,058,500	2,025,000	2,100,000	41,500	2.0
Total Revenues	3,165,738	3,077,060	3,200,000	2,941,000	3,040,000	(160,000)	(5.0)
<u>EXPENDITURES</u>							
School Food Service	2,926,350	2,797,228	3,100,000	2,716,000	2,865,000	(235,000)	(7.6)
Capital Outlay	117,106	81,382	100,000	225,000	175,000	75,000	75.0
Total Expenditures	3,043,456	2,878,610	3,200,000	2,941,000	3,040,000	(160,000)	(5.0)
Excess (Deficiency) of Revenues Over Expenditures	122,282	198,450	0	-	0	0	0.0
UNRESERVED FUND BALANCE (BEGINNING)	1,140,706	1,255,007	1,179,507	1,398,291	1,398,291	218,784	18.5
Purchase Method Inventory Adj.	(7,981)	(55,166)	0	0	0	0	0
UNRESERVED FUND BALANCE (ENDING)	1,255,007	1,398,291	1,179,507	1,398,291	1,398,291	218,784	18.5

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
SCHOOL FEDERAL PROJECTS FUND**

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	%
							Change
REVENUES							
Federal Funds Direct and through State	7,125,451	7,347,521	9,568,662	8,226,814	6,814,500	(2,754,162)	(28.8)
Total Revenues	7,125,451	7,347,521	9,568,662	8,226,814	6,814,500	(2,754,162)	(28.8)
EXPENDITURES							
Regular Education Instruction	1,993,976	2,265,585	2,334,632	2,317,956	1,940,000	(394,632)	(16.9)
Alternative Instruction	0	37,734	59,601	0	0	(59,601)	(100.0)
Special Education Instruction	2,051,873	1,814,603	2,495,502	2,195,861	2,195,000	(300,502)	(12.0)
Vocational Education Instruction	114,161	88,631	90,000	162,503	162,000	72,000	80.0
Adult Education Instruction	222,199	240,613	298,991	258,185	258,000	(40,991)	(13.7)
Total Direct Instruction	4,382,209	4,447,166	5,278,726	4,934,505	4,555,000	(723,726)	(13.7)
Other Student Support	311,438	273,583	283,815	284,350	284,000	185	0.1
Regular Education Support	1,962,562	2,188,096	3,239,771	2,218,288	1,754,000	(1,485,771)	(45.9)
Alternative Educaion Support	0	57,586	38,899	0	0	(38,899)	(100.0)
Special Education Support	49,712	126,395	260,482	120,147	120,000	(140,482)	(53.9)
Vocational Education Support	1,325	2,500	2,500	4,500	4,500	2,000	80.0
Adult Education Support	153,248	192,903	206,955	96,999	97,000	(109,955)	(53.1)
Office of the Principal	0	0	9,002	221,297	0	(9,002)	(100.0)
Operating Transfers	17,717	0	45,754	166,728	0	(45,754)	(100.0)
Total Instructional Support	2,496,002	2,841,063	4,087,178	3,112,309	2,259,500	(1,827,678)	(44.7)
Regular Capital Outlay	247,242	14,046	202,758	150,000	-	(150,000)	(100.0)
Total Expenditures	7,125,453	7,302,275	9,568,662	8,196,814	6,814,500	(2,701,404)	(28.2)
Excess (Deficiency) of Revenues Over Expenditures	0	45,246	0	30,000	0	0	0.0
Other Financing Sources (Uses) Transfer In (net)	0	(45,246)	0	(30,000)	0	0	0.0
UNRESERVED FUND BALANCE (BEGINNING)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
UNRESERVED FUND BALANCE (ENDING)	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0.0</u></u>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
SCHOOL SPECIAL PROJECTS FUND**

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>REVENUES</u>							
Federal Funds Direct and through State	<u>659,485</u>	<u>550,197</u>	<u>604,813</u>	<u>740,433</u>	<u>737,000</u>	<u>132,187</u>	<u>21.9</u>
Total Revenues	<u>659,485</u>	<u>550,197</u>	<u>604,813</u>	<u>740,433</u>	<u>737,000</u>	<u>132,187</u>	<u>21.9</u>
<u>EXPENDITURES</u>							
Lottery - Pre-K	299,952	309,115	328,775	320,966	320,000	(8,775)	(2.7)
Family Resource Center	47,250	45,492	47,250	42,167	40,000	(7,250)	(15.3)
LEAPS-Alternative School	101,337	80,125	98,688	250,000	250,000	151,312	153.3
Vocational Rehab	46,876	0	0	0	0	0	0.0
Safe Schools	18,856	30,005	30,100	27,300	27,000	(3,100)	(10.3)
Enforcing Underage Drinking Laws	34,647	0	0	0	0	0	0.0
Coordinated School Health	<u>110,567</u>	<u>106,989</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>0</u>	<u>0.0</u>
Total Expenditures	<u>659,485</u>	<u>571,726</u>	<u>604,813</u>	<u>740,433</u>	<u>737,000</u>	<u>132,187</u>	<u>21.9</u>
Excess (Deficiency) of Revenues Over Expenditures	0	(21,529)	0	0	0	0	0.0
Other Financing Sources (Uses) Transfer In (net)	0	21,529	0	0	0	0	0.0
UNRESERVED FUND BALANCE (BEGINNING)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
UNRESERVED FUND BALANCE (ENDING)	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0.0</u></u>

CAPITAL EQUIPMENT FUND SUMMARY

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>REVENUES</u>							
Federal Grant - FEMA	0	0	180,000	180,000	600,000	420,000	233.3
Other Income	<u>718,340</u>	<u>129,740</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Revenues	718,340	129,740	180,000	180,000	600,000	420,000	233.3
<u>EXPENDITURES</u>							
Capital Outlay	0	0				0	0.0
Development Services	0	0	0	0	23,000	23,000	100.0
Finance	0	20,593	0	0	0	0	0.0
Fire	195,759	79,790	1,084,000	1,056,000	892,000	(192,000)	(17.7)
Freedom Hall	30,941	0	0	0	0	0	0.0
Information Technology	0	26,168	148,000	58,000	108,000	(40,000)	(27.0)
Motor Transport	138,251	0	23,000	22,235	60,000	37,000	160.9
Parks and Recreation	77,109	49,912	68,000	68,000	99,000	31,000	45.6
Police	61,581	363,118	189,000	191,200	275,000	86,000	45.5
Public Works	136,251	768,908	337,000	193,000	311,000	(26,000)	(7.7)
Radio System	3,648,195	6,429	0	0	0	0	0.0
Student Transportation	513,740	212,202	250,000	222,300	544,000	294,000	117.6
VOIP System	<u>0</u>	<u>771,350</u>	<u>0</u>	<u>40,000</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Expenditures	4,801,827	2,298,470	2,099,000	1,850,735	2,312,000	213,000	10.1
Excess (Deficiency) of Revenues Over Expenditures	(4,083,487)	(2,168,730)	(1,919,000)	(1,670,735)	(1,712,000)	207,000	(10.8)
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers							
General Fund	961,092	1,216,000	1,069,000	1,671,000	1,692,000	623,000	58.3
Other	35,000	(13,487)	0	0	0	0	0.0
Bond/Note Proceeds/Capital Lease	<u>2,776,250</u>	<u>704,688</u>	<u>850,000</u>	<u>0</u>	<u>0</u>	<u>(850,000)</u>	<u>(100.0)</u>
Total Other Financing Sources	3,772,342	1,907,201	1,919,000	1,671,000	1,692,000	(227,000)	(11.8)
Excess (Deficiency) of Revenues & Other Financing Sources over Expenditures	(311,145)	(261,529)	0	265	(20,000)	(20,000)	(100.0)
UNRESERVED FUND BALANCE (BEGINNING)	<u>611,674</u>	<u>300,529</u>	<u>119,529</u>	<u>39,000</u>	<u>39,265</u>	<u>(80,264)</u>	<u>(67.2)</u>
Prior Period Adjustment			0	0	0	0	0.0
UNRESERVED FUND BALANCE (ENDING)	<u><u>300,529</u></u>	<u><u>39,000</u></u>	<u><u>119,529</u></u>	<u><u>39,265</u></u>	<u><u>19,265</u></u>	<u><u>(100,264)</u></u>	<u><u>(83.9)</u></u>

CAPITAL PROJECTS - FACILITIES FUND SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	%
							Change
<u>REVENUES</u>							
Federal Grant (FEMA)	162,945	0	0	0	169,692	169,692	100.0
Interest	22	84,387	150	0	0	(150)	(100.0)
Other	34,231	37,460	0	0	0	0	0.0
Total Revenues	197,198	121,847	150	0	169,692	169,542	113028.0
<u>EXPENDITURES</u>							
Cardinal Park Improvements	0	0	300,000	120,000	225,500	(74,500)	(24.8)
Carver Recreation Center	1,589	2,431	0	25,310	0	0	0.0
Community/Senior Center Construction	433,950	5,845,902	7,000,000	5,800,000	2,129,725	(4,870,275)	(69.6)
Fire Station Imp. - Exhaust Systems	203,682	0	0	0	0	0	0.0
Fire Station Imp. - Sprinkler Systems	0	0	0	0	212,114	212,114	100.0
Fire Station No. 2 Renovation	78,412	56,672	0	4,400	0	0	0.0
Fire Station No. 4 Improvements	0	2,650	0	51,485	0	0	0.0
Fire Station No. 7 Improvements	0	0	0	0	40,000	40,000	100.0
Freedom Hall Improvements	215,351	0	150,000	180,000	0	(150,000)	(100.0)
Freedom Hall Improvements - Deck	0	1,533,480	0	460,000	0	0	0.0
Freedom Hall Improvements - Pool	14,970	0	0	0	404,275	404,275	0.0
Holston Building	0	2,720	0	62,200	0	0	0.0
Juvenile Court Renovation	0	0	50,000	20,000	1,000,000	950,000	1900.0
Keefauver Farm	706,292	0	0	0	0	0	0.0
Keystone Improvements	120,979	0	60,000	60,000	0	(60,000)	(100.0)
Kiwanis Park Renovation Design	0	0	0	0	0	0	0.0
Liberty Bell Field Renovation	0	94,935	0	0	0	0	0.0
Liberty Bell Tennis Center	0	0	285,000	283,000	0	(285,000)	(100.0)
Memorial Stadium	0	0	0	0	0	0	0.0
Metro Kiwanis Park Improvements	74,576	22,567	0	0	0	0	0.0
Municipal Energy Improvements	1,850,692	102,123	0	113,102	0	0	0.0
Municipal Building Improvements	155,008	95,294	0	0	0	0	0.0
Other - Unidentified Projects	27,562	174	50,000	0	0	(50,000)	(100.0)
Park Fence Replacement	1,950	0	0	0	0	0	0.0
Park Improvements - Miscellaneous	21,600	12,529	20,000	20,000	27,000	7,000	35.0
Parks Roof Replacement Program	1,325	18,303	25,000	25,000	70,000	45,000	180.0
Pennys Building	0	28,840	0	0	80,000	80,000	100.0
Public Works - Roof Replacement	0	0	90,000	58,000	18,000	(72,000)	(80.0)
Railroad/Recreation Trail	0	602,495	0	0	0	0	0.0
Total Expenditures	3,907,938	8,421,115	8,030,000	7,282,497	4,206,614	(3,748,886)	(46.7)
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers In/Out							
General Fund	1,469,944	522,680	525,000	525,000	343,422	(181,578)	(34.6)
Other Funds	(132,629)	(166,407)	0	62,200	0	0	0.0
2008 Bond Proceeds	1,727,404	0	0	0	0	0	0.0
2010 Bond Proceeds	16,925,579	107,077	0	0	0	0	0.0
2012 Bond Issue	0	0	0	855,000	0	0	0.0
Total Other Financing Sources	19,990,298	463,350	525,000	1,442,200	343,422	(181,578)	(34.6)
Excess (Deficiency) of Revenues & Other Financing Sources Over Expenditures	16,279,558	(7,835,918)	(7,504,850)	(5,840,297)	(3,693,500)	3,811,350	(50.8)
UNRESERVED FUND BALANCE (BEGINNING)	1,090,981	17,370,539	8,679,789	9,534,621	3,694,324	(4,985,465)	(57.4)
UNRESERVED FUND BALANCE (ENDING)	17,370,539	9,534,621	1,174,939	3,694,324	824	(1,174,115)	(99.9)

CAPITAL PROJECTS - INFRASTRUCTURE FUND SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
REVENUES							
Interest	178	93	0	0	0	0	0.0
America Recovery and Reinvestment Ac	400,000	832,501	0	0	0	0	0.0
Federal	317,000	0	5,020,000	40,000	4,940,000	(80,000)	(1.6)
State of Tennessee	140,845	401,191	400,000	5,000	390,000	(10,000)	(2.5)
Other	35,190	0	0	0	0	0	0.0
Total Revenues	893,213	1,233,785	5,420,000	45,000	5,330,000	(90,000)	(1.7)
EXPENDITURES							
Bike Trail Phase II	405,638	323,579	0	0	0	0	0.0
Broadway Intersection Improvements	0	0	200,000	0	200,000	0	0.0
Flourville Road Bridge Improvements	2,998	12,010	0	0	0	0	0.0
Fountain Square	0	0	0	0	0	0	0.0
Indian Ridge/State of Franklin Intersection Improvements	0	0	400,000	0	400,000	0	0.0
Intelligent Transportation System	352,333	78,691	4,000,000	50,000	3,900,000	(100,000)	(2.5)
Lone Oak Sidewalks	35,252	10,607	0	0	0	0	0.0
Mall Streets Improvements	421,049	5	0	0	0	0	0.0
Miscellaneous Projects	0	0	0	0	0	0	0.0
Plymouth Road Improvements	163,212	0	0	0	0	0	0.0
Roy Martin/Bobby Hicks Highway Imp.	0	0	0	0	0	0	0.0
Science Hill Pedestrian Bridge	0	0	250,000	4,000	0	(250,000)	(100.0)
South Roan Pedestrian Bridge	0	7,895	125,000	150,000	0	(125,000)	(100.0)
STP - Signals	116,262	38,347	1,500,000	0	1,500,000	0	0.0
Street Resurfacing-ARRA	0	832,501	0	0	0	0	0.0
Sunset Drive Improvements	253,408	0	0	0	0	0	0.0
Tennessee Street Extension	1,021,877	0	0	0	0	0	0.0
Tipton/Spring Street Improvements	31,012	0	0	0	0	0	0.0
Veterans Administration Access Road	0	0	200,000	0	200,000	0	0.0
Total Expenditures	2,803,041	1,303,635	6,675,000	204,000	6,200,000	(475,000)	(7.1)
OTHER FINANCING SOURCES							
Operating Transfers In							
General Fund	0	19,015	480,000	204,000	480,000	0	0.0
Bond Proceeds	3,235,964	246,202	400,000	40,000	390,000	(10,000)	(2.5)
Other	0	88,485	250,000	0	0	(250,000)	100.0
Total Other Financing Sources	3,235,964	353,702	1,130,000	244,000	870,000	(10,000)	(0.9)
Excess (Deficiency) of Revenues & Other Financing Sources Over Expenditures	1,326,136	283,852	(125,000)	85,000	0	125,000	(100.0)
UNRESERVED FUND BALANCE (BEGINNING)	(1,480,410)	(154,274)	152,726	129,578	214,578	61,852	40.5
UNRESERVED FUND BALANCE (ENDING)	(154,274)	129,578	27,726	214,578	214,578	186,852	673.9

CAPITAL PROJECTS - SCHOOLS FUND SUMMARY

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>REVENUES</u>							
American Recovery & Reinvestment Act	0	661,800	0	0	0	0	0.0
Washington County Bonds	3,113,898	120,636	0	0	0	0	0.0
Interest Income	281,664	294,682	40,000	69,040	24,000	(16,000)	(40.0)
Other	105,200	163,401	0	49,900	0	0	0.0
Total Revenues	3,500,762	1,240,519	40,000	118,940	24,000	(16,000)	(40.0)
<u>EXPENDITURES</u>							
Career Technical Center	3,257,033	907,384	0	72,895	0	0	0.0
Central Energy Plant	0	1,079,594	1,550,000	1,320,538	0	(1,550,000)	(100.0)
Fairmont Elementary Renovations	3,232,312	9,037,290	425,000	1,084,828	0	(425,000)	(100.0)
Football Stadium	2,038,506	3,052,719	0	3,393	0	0	0.0
Indian Trail Intermediate School Expansior	0	0	0	0	1,505,000	1,505,000	100.0
School System Energy Improvements	2,136,353	459,926	0	96,659	0	0	0.0
SHHS - Detention/Water Quality Improv.	0	319,019	0	284,000	0	0	0.0
SHHS - Improvements - 10 - 12	85,703	16,063,796	7,400,000	9,848,231	1,466,194	(5,933,806)	(100.0)
SHHS - 8/9 Campus	4,359,755	3,991,290	450,000	28,315	0	(450,000)	(100.0)
Southside Elementary Roof Replacement	0	0	0	0	700,000	700,000	100.0
Woodland Elementary Roof Replacement	0	0	0	0	700,000	700,000	100.0
Total Expenditures	15,109,662	34,911,018	9,825,000	12,738,859	4,371,194	(5,453,806)	(55.5)
Excess (Deficiency) of Revenues Over Expenditures	(11,608,900)	(33,670,499)	(9,785,000)	(12,619,919)	(4,347,194)	5,437,806	(55.6)
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers In							
General Fund	0	955,343	0	0	0	0	0.0
2008 Bond Proceeds TMBP	2,355,100	0	638,000	0	0	(638,000)	(100.0)
QSCB Proceeds	0	8,160,000	0	0	0	0	0.0
2010 Bond Proceeds	5,077,000	0	0	0	0	0	0.0
2012 Bond Proceeds	0	0	0	2,005,000	0	0	100.0
2012A Bond Proceeds	0	0	0	0	3,200,000	3,200,000	
Other Funds*	0	68,412	0	275,484	0	0	0.0
Total Other Financing Sources	7,432,100	9,183,755	638,000	2,280,484	3,200,000	2,562,000	401.6
Excess (Deficiency) of Other Financing Sources Over Expenditures	(4,176,800)	(24,486,744)	(9,147,000)	(10,339,435)	(1,147,194)	7,999,806	(87.5)
UNRESERVED FUND BALANCE (BEGINNING)	42,415,179	38,238,379	9,155,179	13,751,635	3,412,200	(5,742,979)	(62.7)
UNRESERVED FUND BALANCE (ENDING)	38,238,379	13,751,635	8,179	3,412,200	2,265,006	2,256,827	27592.9

*Transfers in from other funds: FY 2011 - Capital Project Fund - Facilities \$66,604; Solid Waste Fund \$402; and Stormwater Fund \$1,406
FY 2012 - Capital Project Fund - Facilities \$275,484

COMMUNITY DEVELOPMENT FUND SUMMARY

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>REVENUES</u>							
Community Development							
Block Grant Entitlement	352,531	491,491	455,577	455,577	447,024	(8,553)	(1.9)
Emergency Shelter Grant	89,413	89,830	85,552	85,552	85,552	0	0.0
Other	427	470	4,760	4,760	4,760	0	0.0
Program Income - CDBG	820	655	480	0	0	(480)	(100.0)
Total Revenues	443,191	582,446	546,369	545,889	537,336	(9,033)	(1.7)
<u>EXPENDITURES</u>							
Housing Rehabilitation	195,696	318,260	267,947	240,208	270,784	2,837	1.1
Other Programs	89,451	89,830	89,812	85,812	85,812	(4,000)	(4.5)
Administration	157,325	173,930	202,175	198,132	186,838	(15,337)	(7.6)
Total Expenditures	442,472	582,020	559,934	524,152	543,434	(16,500)	(2.9)
Excess (Deficiency) of Revenues Over Expenditures	719	426	(13,565)	21,738	(6,098)	7,467	(55.0)
<u>OTHER FINANCING SOURCES</u>							
Transfer In - General Fund	0	0	0	0	0	0	0.0
Net Change in Fund Balance	719	426	(13,565)	21,738	(6,098)	7,467	(5.6)
UNRESERVED FUND BALANCE (BEGINNING)	(7,174)	(6,455)	14,370	(6,029)	15,709	1,339	9.3
UNRESERVED FUND BALANCE (ENDING)	(6,455)	(6,029)	805	15,709	9,611	8,806	1093.9

DRUG FUND SUMMARY

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>REVENUES</u>							
Fines & Forfeitures	76,611	103,017	100,000	75,000	80,000	(20,000)	(20.0)
Other	<u>82,986</u>	<u>18,061</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>0</u>	<u>0.0</u>
Total Revenues	159,597	121,078	125,000	100,000	105,000	(20,000)	(16.0)
<u>EXPENDITURES</u>							
Operating	63,566	178,065	101,520	133,700	139,520	38,000	37.4
Capital Outlay	<u>60,635</u>	<u>89,497</u>	<u>95,000</u>	<u>100,500</u>	<u>105,000</u>	<u>10,000</u>	<u>10.5</u>
Total Expenditures	124,201	267,562	196,520	234,200	244,520	48,000	24.4
Excess (Deficiency) of Revenues Over Expenditures	35,396	(146,484)	(71,520)	(134,200)	(139,520)	(68,000)	95.1
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers Out Police Grant Fund	(27,627)	0	0	0	0	0	0.0
Operating Transfers In General Fund	<u>0</u>	<u>98,586</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Expenditures	(27,627)	98,586	0	0	0	0	0.0
Excess (Deficiency) of Revenues Over Expenditures	7,769	(47,898)	(71,520)	(134,200)	(139,520)	(68,000)	95.1
UNRESERVED FUND BALANCE (BEGINNING)	<u>480,714</u>	<u>488,483</u>	<u>450,706</u>	<u>440,585</u>	<u>306,385</u>	<u>(144,321)</u>	<u>(32.0)</u>
UNRESERVED FUND BALANCE (ENDING)	<u><u>488,483</u></u>	<u><u>440,585</u></u>	<u><u>379,186</u></u>	<u><u>306,385</u></u>	<u><u>166,865</u></u>	<u><u>(212,321)</u></u>	<u><u>(56.0)</u></u>

FREEDOM HALL FUND SUMMARY

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>REVENUES</u>							
Ticket Sales	945,998	986,985	1,109,500	1,042,930	1,100,000	(9,500)	(0.9)
Building Rental & Surcharge	111,348	114,296	100,000	94,000	90,000	(10,000)	(10.0)
Concessions	133,560	113,692	113,000	106,220	110,000	(3,000)	(2.7)
Novelty Sales	31,039	21,075	28,000	26,320	25,000	(3,000)	(10.7)
Other	89,877	138,496	123,500	116,090	115,000	(8,500)	(6.9)
Parking	73,365	77,790	65,000	61,100	60,000	(5,000)	(7.7)
Total Revenues	1,385,187	1,452,334	1,539,000	1,446,660	1,500,000	(39,000)	(2.5)
<u>EXPENDITURES</u>							
Administration	257,549	265,393	277,469	270,000	280,358	2,889	1.0
Shows	997,606	1,080,720	1,051,103	1,018,684	1,033,239	(17,864)	(1.7)
Maintenance	300,024	291,772	309,234	307,500	308,593	(641)	(0.2)
Concessions	56,622	53,876	65,310	63,351	65,310	0	0.0
Parking	4,768	9,483	12,500	12,125	12,500	0	0.0
Total Expenditures	1,616,569	1,701,244	1,715,616	1,671,660	1,700,000	(15,616)	(0.9)
Excess (Deficiency) of Revenues Over Expenditures	(231,382)	(248,910)	(176,616)	(225,000)	(200,000)	(23,384)	13.2
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers In: General Fund	233,514	246,681	170,000	225,000	200,000	30,000	17.6
Excess (Deficiency) of Revenues & Other Financing Sources Over Expenditures	2,132	(2,229)	(6,616)	0	0	6,616	(100.0)
UNRESERVED FUND BALANCE (BEGINNING)	47,128	49,260	49,260	47,031	47,031	(2,229)	(4.5)
UNRESERVED FUND BALANCE (ENDING)	49,260	47,031	42,644	47,031	47,031	4,387	10.3

GOLF FUND SUMMARY

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>OPERATING REVENUES</u>							
Cart Rentals	315,597	299,306	320,200	296,475	312,525	(7,675)	(2.4)
Concessions	28,973	25,710	30,000	23,665	25,500	(4,500)	(15.0)
Green Fees	431,920	396,361	430,000	401,500	460,400	30,400	7.1
Memberships	74,651	66,300	90,000	61,215	64,000	(26,000)	(28.9)
Private Cart Usage & Storage	37,793	34,000	32,300	32,330	27,900	(4,400)	(13.6)
Pro Shop Sales	29,480	29,874	33,000	31,000	29,500	(3,500)	(10.6)
Other	2,340	2,000	4,100	4,020	4,000	(100)	(2.4)
Total Operating Revenues	920,754	853,551	939,600	850,205	923,825	(15,775)	(1.7)
<u>OPERATING EXPENSES</u>							
Buffalo Valley Golf Course	552,234	608,645	581,109	573,845	619,189	38,080	6.6
Pine Oaks Golf Course	487,253	526,991	531,943	525,294	558,263	26,320	4.9
Depreciation	108,414	109,062	85,684	84,417	57,908	(27,776)	(32.4)
Other	91,771	77,621	54,758	54,758	44,887	(9,871)	(18.0)
Total Operating Expenses	1,239,672	1,322,319	1,253,494	1,238,314	1,280,247	26,753	2.1
Operating Income (Loss)	(318,918)	(468,768)	(313,894)	(388,109)	(356,422)	(42,528)	13.5
Transfers & Capital Contributions General Fund	418,918	568,768	556,000	560,000	560,000	4,000	0.7
NET ASSETS (BEGINNING)	<u>(828,299)</u>	<u>(728,299)</u>	<u>(562,299)</u>	<u>(628,299)</u>	<u>(456,408)</u>	105,891	(18.8)
NET ASSETS (ENDING)	<u>(728,299)</u>	<u>(628,299)</u>	<u>(320,193)</u>	<u>(456,408)</u>	<u>(252,830)</u>	67,363	(21.0)

**GOLF FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
Total Receipts	913,200	850,134	939,600	850,205	923,825	(15,775)	(1.7)
Total Operating Expenses (less depreciation)	963,866	1,095,469	1,167,810	1,153,897	1,222,339	54,529	4.7
Other Expenses							
Capital Equipment	55,720	58,601	47,000	24,000	14,000	(33,000)	(70.2)
Capital Projects	0	19,790	71,000	20,000	25,000	(46,000)	(64.8)
Capital Lease - Principal	40,448	42,610	0	0	0	0	0.0
Debt - Principal	190,000	200,000	210,000	210,000	220,000	10,000	4.8
Other Interest Expense	82,168	2,432	0	2,500	0	0	0.0
Total Other Expenses	368,336	323,433	328,000	256,500	259,000	(69,000)	(21.0)
Total Operating and Other Expenses	1,332,202	1,418,902	1,495,810	1,410,397	1,481,339	(14,471)	(1.0)
Other Financing Sources	418,918	568,768	556,000	560,000	560,000	4,000	0.7
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	(84)	0	(210)	(192)	2,486	2,696	(1283.8)
Cash & Cash Equivalents (Beginning)	1,084	1,000	526	1,000	808	282	53.6
Cash & Cash Equivalents (Ending)	1,000	1,000	316	808	3,294	2,978	942.5

MASS TRANSIT FUND SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	%
							Change
<u>OPERATING REVENUES</u>							
Federal Transit Administration	1,133,988	957,954	1,264,699	1,235,000	1,382,814	118,115	9.3
FTA - ARRA	1,133,933	18,922	0	319,100	0	0	0.0
State - Operating	464,582	463,312	483,790	483,790	483,790	0	0.0
Job Access	177,232	164,781	246,089	165,000	122,685	(123,404)	(50.1)
Passenger Fares	189,839	229,265	197,500	100,000	233,500	36,000	18.2
Service Contracts	10,800	10,800	10,800	10,800	10,800	0	0.0
ETSU	122,660	146,352	199,404	199,404	224,795	25,391	12.7
Freedom Grant	0	60,895	87,284	66,000	72,520	(14,764)	(16.9)
Other	55,056	58,114	20,400	162,400	21,600	1,200	5.9
Total Operating Revenues	3,288,090	2,110,395	2,509,966	2,741,494	2,552,504	42,538	1.7
<u>OPERATING EXPENSES</u>							
Administration	388,647	392,957	531,828	521,191	542,031	10,203	1.9
Operations	1,854,214	1,783,199	1,880,573	1,842,962	2,069,140	188,567	10.0
Job Access	258,586	244,748	353,118	346,056	192,746	(160,372)	(45.4)
Freedom Grant	0	87,488	119,878	117,480	101,332	(18,546)	(15.5)
ETSU Service	155,544	165,101	240,464	235,655	239,350	(1,114)	(0.5)
Depreciation	592,155	683,716	614,829	583,664	598,706	(16,123)	(2.6)
Other	200,154	73,930	0	25,000	0	0	0.0
Total Operating Expenses	3,449,300	3,431,139	3,740,690	3,672,008	3,743,305	2,615	0.1
Operating Income (Loss)	(161,210)	(1,320,744)	(1,230,724)	(930,514)	(1,190,801)	39,923	(3.2)
<u>OTHER FINANCING SOURCES</u>							
Other Financing Sources and Operating Transfers In							
General Fund	636,500	636,500	647,000	647,000	653,000	6,000	0.9
FTA Capital Grant	1,050,141	141,435	206,970	210,000	315,048	108,078	52.2
State Capital Grant	215,088	17,679	25,871	21,600	39,381	13,510	52.2
Total Other Sources	1,901,729	795,614	879,841	878,600	1,007,429	127,588	14.5
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	1,740,519	(525,130)	(350,883)	(51,914)	(183,372)	167,511	(47.7)
NET ASSETS (BEGINNING)	2,971,760	4,712,279	4,368,495	4,187,149	4,135,235	(233,260)	(5.3)
NET ASSETS (ENDING)	4,712,279	4,187,149	4,017,612	4,135,235	3,951,863	(65,749)	(1.6)

**MASS TRANSIT FUND
CASH ANALYSIS SUMMARY**

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
Total Receipts	348,811	2,065,711	2,509,966	2,741,494	2,552,504	42,538	1.7
Total Payments (less depreciation)	2,891,089	2,689,584	3,125,861	3,088,344	3,144,599	18,738	0.6
Other Expenses							
Capital Equipment	2,319,929	195,890	250,000	250,000	394,000	144,000	57.6
Total Operating and Other Expenses	<u>5,211,018</u>	<u>2,885,474</u>	<u>3,375,861</u>	<u>3,338,344</u>	<u>3,538,599</u>	<u>162,738</u>	<u>4.8</u>
Operating Transfers In	4,754,882	795,614	879,841	878,600	1,007,429	127,588	14.5
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	(107,325)	(24,149)	13,946	281,750	21,334	7,388	53.0
Cash & Cash Equivalents (Beginning)	<u>279,265</u>	<u>171,940</u>	<u>534,833</u>	<u>147,791</u>	<u>429,541</u>	<u>(105,292)</u>	<u>(19.7)</u>
Cash & Cash Equivalents (Ending)	<u><u>171,940</u></u>	<u><u>147,791</u></u>	<u><u>548,779</u></u>	<u><u>429,541</u></u>	<u><u>450,875</u></u>	<u><u>(97,904)</u></u>	<u><u>(17.8)</u></u>

MED TECH PARK FUND

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>REVENUES</u>							
Property Taxes	573,787	0	690,000	0	0	(690,000)	(100.0)
Interest	<u>3,963</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Revenues	577,750	0	690,000	0	0	(690,000)	(100.0)
<u>EXPENDITURES</u>							
Professional Services	0	0	10,000	0	0	(10,000)	(100.0)
Capital Improvements	139,140	0	700,000	0	0	(700,000)	(100.0)
Debt Service	<u>234,990</u>	<u>0</u>	<u>218,922</u>	<u>0</u>	<u>0</u>	<u>(218,922)</u>	<u>(100.0)</u>
Total Expenditures	374,130	0	928,922	0	0	(928,922)	(100.0)
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers In / (Out)							
General Fund	<u>0</u>	<u>(3,080,369)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Operating Transfers In / (Out)	<u>0</u>	<u>(3,080,369)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Excess (Deficiency) of Revenues Over Expenditures	203,620	(3,080,369)	(238,922)	0	0	238,922	(100.0)
UNRESERVED FUND BALANCE (BEGINNING)	<u>2,876,749</u>	<u>3,080,369</u>	<u>3,323,082</u>	<u>0</u>	<u>0</u>	<u>(3,323,082)</u>	<u>(100.0)</u>
UNRESERVED FUND BALANCE (ENDING)	<u>3,080,369</u>	<u>0</u>	<u>3,084,160</u>	<u>0</u>	<u>0</u>	<u>(3,084,160)</u>	<u>(100.0)</u>

The underlying projects in the Med Tech Park Fund have been completed. Per GASB 54, the net assets have been transferred into the General Fund, to be kept in reserve for future economic development. Debt Service for the Med Tech Park Fund has been transferred into the Debt Service Fund.

POLICE GRANT FUND SUMMARY

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>REVENUES</u>							
Federal Grants	120,937	153,690	25,955	79,744	241,790	215,835	831.6
State Grants	0	5,640	3,533	15,156	4,895	1,362	38.6
Local Grants	121,180	89,611	91,034	98,816	91,418	384	0.4
Weed and Seed Grant	122,682	105,580	49,059	49,059	0	(49,059)	(100.0)
Other	168	811	0	742	0	0	0.0
Total Revenues	364,967	355,332	169,581	243,517	338,103	168,522	99.4
<u>EXPENDITURES</u>							
Public Safety	272,528	264,239	198,466	194,497	349,743	151,277	76.2
Capital Outlay	7,045	6,954	0	0	0	0	0.0
Weed & Seed Grant	152,515	108,191	54,861	54,861	0	(54,861)	(100.0)
Total Expenditures	432,088	379,384	253,327	249,358	349,743	96,416	38.1
Operating Transfers In							
Drug Fund	16,797	0	0	0	0	0	0.0
General Fund	50,324	23,796	87,244	5,841	11,640	(75,604)	(86.7)
Total Operating Transfers In	67,121	23,796	87,244	5,841	11,640	(75,604)	(86.7)
Excess (Deficiency) of Revenues Over Expenditures	0	(256)	3,498	0	0	(3,498)	(100.0)
UNRESERVED FUND BALANCE (BEGINNING)	256	256	0	0	0	0	100.0
UNRESERVED FUND BALANCE (ENDING)	256	0	3,498	0	0	(3,498)	(100.0)

POLICE TECHNOLOGY FUND SUMMARY

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>REVENUES</u>							
Fines & Forfeitures	390,836	407,717	380,000	420,000	420,000	40,000	10.5
<u>EXPENDITURES</u>							
Operating Technology	365,191	307,775	400,897	430,863	328,457	(72,440)	(18.1)
Internet Charges	65,102	92,179	75,000	75,000	77,500	2,500	3.3
Total Expenditures	430,293	399,954	475,897	505,863	405,957	(69,940)	(14.7)
Excess (Deficiency) of Revenues Over Expenditures	(39,457)	7,763	(95,897)	(85,863)	14,043	109,940	(114.6)
UNRESERVED FUND BALANCE (BEGINNING)	<u>1,032,231</u>	<u>586,874</u>	<u>480,774</u>	<u>594,637</u>	<u>508,774</u>	<u>28,000</u>	<u>5.8</u>
Prior Period Adjustment	(405,900)	0	0	0	0	0	0.0
UNRESERVED FUND BALANCE (ENDING)	<u><u>586,874</u></u>	<u><u>594,637</u></u>	<u><u>384,877</u></u>	<u><u>508,774</u></u>	<u><u>522,817</u></u>	<u><u>137,940</u></u>	<u><u>35.8</u></u>

SOLID WASTE - MUNICIPAL FUND SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
<u>OPERATING REVENUES</u>							
Residential	2,084,761	2,305,652	2,330,000	2,370,000	2,393,000	63,000	2.7
Commercial	2,585,464	2,608,983	2,623,000	2,660,000	2,686,000	63,000	2.4
Industrial	1,652,145	1,648,332	1,647,000	1,620,000	1,667,000	20,000	1.2
Recycling	482,494	818,368	566,300	768,000	671,000	104,700	18.5
Landfill Host Fee	731,452	535,216	531,300	432,000	398,000	(133,300)	(25.1)
Container Rental	569,562	655,594	650,000	690,000	702,000	52,000	8.0
Interest and Penalties	103,055	93,998	91,000	99,500	94,000	3,000	3.3
Other	366,594	326,327	129,505	132,440	140,300	10,795	8.3
Total Operating Revenues	8,575,527	8,992,470	8,568,105	8,771,940	8,751,300	183,195	2.1
<u>OPERATING EXPENSES</u>							
Administration	625,795	602,452	585,885	578,561	493,551	(92,334)	(15.8)
Residential	1,384,956	1,467,346	1,481,462	1,462,944	1,553,719	72,257	4.9
Commercial	1,575,038	1,640,201	1,665,273	1,644,457	1,733,123	67,850	4.1
Industrial	1,562,578	1,627,916	1,644,506	1,623,950	1,593,798	(50,708)	(3.1)
Recycling	726,899	764,385	698,096	689,370	804,544	106,448	15.2
Brush, Bulk & Leaf & Collection	1,076,859	1,144,204	910,127	911,000	850,653	(59,474)	(6.5)
Landfills	93,718	246,554	89,196	88,081	81,821	(7,375)	(8.3)
Depreciation	787,303	768,329	727,169	687,450	685,227	(41,942)	(5.8)
Other	322,121	313,528	293,957	293,957	308,041	14,084	4.8
Total Operating Expenses	8,155,267	8,574,915	8,095,671	7,979,770	8,104,477	8,806	0.1
Operating Income (Loss)	420,260	417,555	472,434	792,170	646,823	174,389	36.9
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers In							
Regional Solid Waste Fund	126,440	122,821	119,274	119,274	119,274	0	0.0
Operating Transfers Out							
Water/Sewer Fund	(52,176)	(54,143)	(53,741)	(53,741)	(53,741)	0	0.0
Excess (Deficiency) of Revenue & Other Sources Over Expenditures	494,524	486,233	537,967	857,703	712,356	174,389	32.4
NET ASSETS (BEGINNING)	4,283,743	4,778,267	5,766,135	5,264,500	6,122,203	356,068	6.2
NET ASSETS (ENDING)	4,778,267	5,264,500	6,304,102	6,122,203	6,834,559	530,457	8.4

**SOLID WASTE - MUNICIPAL FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
Total Receipts	8,575,865	8,866,645	8,568,105	8,771,940	8,751,300	183,195	2.1
Total Payments (less depreciation)	7,282,651	7,789,098	7,368,502	7,292,320	7,419,250	50,748	0.7
Other Expenses							
Capital Equipment	468,225	502,261	765,000	765,000	285,000	(480,000)	(62.7)
Capital Projects	0	0	0	0	250,000	250,000	0.0
Debt - Principal	391,105	421,180	441,190	441,190	471,233	30,043	6.8
Total Other Expenses	<u>859,330</u>	<u>923,441</u>	<u>1,206,190</u>	<u>1,206,190</u>	<u>1,006,233</u>	<u>(199,957)</u>	<u>(16.6)</u>
Total Operating and Other Expenses	<u>8,141,981</u>	<u>8,712,539</u>	<u>8,574,692</u>	<u>8,498,510</u>	<u>8,425,483</u>	<u>(149,209)</u>	<u>(1.7)</u>
Other Financing Sources Operating Transfers	74,264	68,678	65,533	65,533	65,533	0	0.0
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	508,148	222,784	58,946	338,963	391,350	332,404	563.9
Cash & Cash Equivalents (Beginning)	<u>1,917,230</u>	<u>2,425,378</u>	<u>3,492,490</u>	<u>2,648,162</u>	<u>2,987,125</u>	<u>(1,227,383)</u>	<u>(35.1)</u>
Cash & Cash Equivalents (Ending)	<u><u>2,425,378</u></u>	<u><u>2,648,162</u></u>	<u><u>3,551,436</u></u>	<u><u>2,987,125</u></u>	<u><u>3,378,475</u></u>	<u><u>(894,979)</u></u>	<u><u>(25.2)</u></u>

SOLID WASTE - REGIONAL FUND SUMMARY

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>OPERATING REVENUES</u>							
Residential	1,796,867	1,908,563	1,970,000	1,970,000	1,990,000	20,000	1.0
Commercial	470,862	513,468	521,000	512,000	512,000	(9,000)	(1.7)
Boiler Fuel & Mulch Sales	0	0	140,000	202,430	200,000	60,000	42.9
Interest and Penalties	45,989	45,292	42,000	50,700	43,000	1,000	2.4
Other	86,482	37,909	32,000	34,077	32,000	0	0.0
Total Operating Revenues	2,400,200	2,505,232	2,705,000	2,769,207	2,777,000	72,000	2.7
<u>OPERATING EXPENSES</u>							
Operations	1,707,929	1,728,165	1,812,411	1,789,756	1,891,043	78,632	4.3
Landfills	3,984	1,230	107,700	106,354	48,200	(59,500)	(55.2)
Yard Waste Diversion	0	0	231,876	228,978	223,281	(8,595)	(3.7)
Depreciation	269,443	238,712	290,980	290,280	310,982	20,002	6.9
Other	63,730	69,499	65,642	65,642	65,642	0	0.0
Total Operating Expenses	2,045,086	2,037,606	2,508,609	2,481,009	2,539,148	30,539	1.2
Operating Income (Loss)	355,114	467,626	196,391	288,198	237,852	41,461	21.1
<u>Operating Transfers Out</u>							
Municipal Solid Waste Fund	126,440	119,274	119,274	119,274	119,274	0	0.0
Water/Sewer Fund	24,259	24,987	24,987	24,987	24,987	0	0.0
Total Operating Transfers Out	150,699	144,261	144,261	144,261	144,261	0	0.0
Excess (Deficiency) of Revenue & Other Sources Over Expenditures	204,415	323,365	52,130	143,937	93,591	41,461	79.5
NET ASSETS (BEGINNING)	3,139,912	3,344,327	3,698,332	3,667,692	3,811,629	113,297	3.1
NET ASSETS (ENDING)	3,344,327	3,667,692	3,750,462	3,811,629	3,905,220	154,758	4.1

**SOLID WASTE - REGIONAL FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
Total Receipts	2,392,925	2,496,702	2,705,000	2,769,207	2,777,000	72,000	2.7
Total Operating Expenses (less depreciation)	1,651,802	1,813,798	2,217,629	2,190,729	2,228,166	10,537	0.5
Other Expenses							
Capital Equipment	130,609	-	120,000	120,000	255,000	135,000	112.5
Capital Projects	-	-	-	-	295,000	295,000	100.0
Debt - Principal	350	5,175	0	0	0	0	0.0
Total Other Expenses	<u>130,959</u>	<u>5,175</u>	<u>120,000</u>	<u>120,000</u>	<u>550,000</u>	<u>430,000</u>	<u>63.7</u>
Total Operating and Other Expenses	<u>1,782,761</u>	<u>1,818,973</u>	<u>2,337,629</u>	<u>2,310,729</u>	<u>2,778,166</u>	<u>145,537</u>	<u>6.2</u>
Operating Transfers Out	150,699	144,261	144,261	144,261	144,261	0	0.0
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	459,465	533,468	223,110	314,217	(145,427)	(73,537)	(33.0)
Cash & Cash Equivalents (Beginning)	<u>1,646,859</u>	<u>2,106,324</u>	<u>2,649,554</u>	<u>2,639,792</u>	<u>2,954,009</u>	<u>304,455</u>	<u>11.5</u>
Cash & Cash Equivalents (Ending)	<u><u>2,106,324</u></u>	<u><u>2,639,792</u></u>	<u><u>2,872,664</u></u>	<u><u>2,954,009</u></u>	<u><u>2,808,582</u></u>	<u><u>230,918</u></u>	<u><u>8.0</u></u>

STORM WATER FUND SUMMARY

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
<u>OPERATING REVENUES</u>							
Storm Water Fees - Single Family	592,792	601,855	597,948	601,468	598,768	820	0.1
Storm Water Fees - Multi Family	169,252	236,494	239,796	244,166	247,831	8,035	3.4
Storm Water Fees - Other	1,184,208	1,237,796	1,221,702	1,263,140	1,237,266	15,564	1.3
Interest and Penalties	25,284	23,894	5,172	15,689	15,500	10,328	199.7
Other	31,253	4,256	0	1,347	0	0	0.0
Total Operating Revenues	2,002,789	2,104,295	2,064,618	2,125,810	2,099,365	34,747	1.7
<u>OPERATING EXPENSES</u>							
Storm Water Operations	811,973	802,000	952,651	940,743	995,672	43,021	4.5
Depreciation	96,364	100,183	108,009	108,009	108,000	(9)	(0.0)
Other	96,030	98,911	98,911	98,911	247,233	148,322	150.0
Total Operating Expenses	1,004,367	1,001,094	1,159,571	1,147,663	1,350,905	191,334	16.5
Operating Income (Loss)	998,422	1,103,201	905,047	978,147	748,460	(156,587)	(17.3)
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	998,422	1,103,201	905,047	978,147	748,460	(156,587)	(17.3)
NET ASSETS (BEGINNING)	1,402,808	2,401,230	3,538,600	3,504,431	4,482,578	943,978	26.7
NET ASSETS (ENDING)	2,401,230	3,504,431	4,443,647	4,482,578	5,231,038	787,391	17.7

**STORM WATER FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs 12	% Change
Total Receipts	1,978,427	2,091,269	2,064,618	2,125,810	2,099,365	34,747	1.7
Total Payments (less depreciation)	876,357	895,063	1,051,562	1,039,654	1,242,905	191,343	18.2
Other Expenses							
Capital Equipment	5,962	0	0	23,307	0	0	0.0
Capital Projects	1,176,213	317,197	3,300,000	1,948,200	3,800,000	500,000	15.2
Debt Service - Principal	0	0	0	0	240,569	240,569	100.0
Total Other Expenses	1,182,175	317,197	3,300,000	1,971,507	4,040,569	740,569	22.4
Bond Issue Proceeds	0	0	2,300,000	0	5,000,000	2,700,000	117.4
Total Operating and Other Expenses	<u>2,058,532</u>	<u>1,212,260</u>	<u>4,351,562</u>	<u>3,011,161</u>	<u>5,283,474</u>	<u>931,912</u>	<u>21.4</u>
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	(80,105)	879,009	13,056	(885,351)	1,815,891	(897,165)	(6871.7)
Cash & Cash Equivalents (Beginning)	<u>247,772</u>	<u>167,667</u>	<u>495,544</u>	<u>1,046,676</u>	<u>161,325</u>	<u>(334,219)</u>	<u>(67.4)</u>
Cash & Cash Equivalents (Ending)	<u><u>167,667</u></u>	<u><u>1,046,676</u></u>	<u><u>508,600</u></u>	<u><u>161,325</u></u>	<u><u>1,977,216</u></u>	<u><u>(1,231,384)</u></u>	<u><u>(242.1)</u></u>

TRANSPORTATION PLANNING FUND

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>REVENUES</u>							
Federal Government	153,370	176,251	396,750	322,882	297,050	(99,700)	(25.1)
State of Tennessee	6,463	0	0	0	0	0	0.0
Other	<u>0</u>	<u>86</u>	<u>3,840</u>	<u>3,840</u>	<u>3,840</u>	<u>0</u>	<u>0.0</u>
Total Revenues	159,833	176,337	400,590	326,722	300,890	(99,700)	(24.9)
<u>EXPENDITURES</u>							
Highway & Transportation Planning	<u>193,037</u>	<u>251,037</u>	<u>480,383</u>	<u>345,650</u>	<u>348,752</u>	<u>(131,631)</u>	<u>(27.4)</u>
Total Expenditures	193,037	251,037	480,383	345,650	348,752	(131,631)	(27.4)
Operating Transfers In General Fund	33,263	36,914	75,600	60,000	65,000	(10,600)	(14.0)
Excess (Deficiency) of Revenues Over Expenditures	59	(37,786)	(4,193)	41,072	17,138	21,331	(508.7)
UNRESERVED FUND BALANCE (BEGINNING)	<u>41,604</u>	<u>41,663</u>	<u>101,764</u>	<u>3,877</u>	<u>44,949</u>	<u>(56,815)</u>	<u>(55.8)</u>
UNRESERVED FUND BALANCE (ENDING)	<u><u>41,663</u></u>	<u><u>3,877</u></u>	<u><u>97,571</u></u>	<u><u>44,949</u></u>	<u><u>62,087</u></u>	<u><u>(35,484)</u></u>	<u><u>(36.4)</u></u>

WATER/SEWER FUND SUMMARY

	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Budget FY 2012</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget 13 vs 12</u>	<u>% Change</u>
<u>OPERATING REVENUES</u>							
Water Sales	13,145,120	14,321,940	14,756,500	14,339,300	14,596,500	(160,000)	(1.1)
Sewer Fees	11,381,563	12,723,443	12,891,000	12,749,000	12,751,000	(140,000)	(1.1)
Penalties	399,681	410,849	398,000	422,400	398,000	0	0.0
Customer Services Charges	281,581	290,690	291,000	305,000	291,000	0	0.0
Water Tap Fees	367,590	342,945	331,000	280,000	280,000	(51,000)	(15.4)
Sewer Tap Fees	501,723	525,016	400,000	522,000	490,000	90,000	22.5
Interest	39,560	454,117	35,000	201,502	35,000	0	0.0
Other	681,057	732,391	311,450	375,500	721,098	409,648	131.5
Total Operating Revenues	26,797,875	29,801,391	29,413,950	29,194,702	29,562,598	148,648	0.5
<u>OPERATING EXPENSES</u>							
Administration	3,151,868	3,321,299	3,295,591	3,229,679	3,470,274	174,683	5.3
Water Operating Expenses	4,681,780	4,585,167	4,089,026	4,007,246	4,265,546	176,520	4.3
Sewer Operating Expenses	2,237,452	2,271,522	2,273,780	2,228,304	2,396,899	123,119	5.4
Water Line Extensions	0	0	1,636,446	1,603,717	1,611,421	(25,025)	(1.5)
Sewer Line Extensions	0	0	1,184,465	1,160,776	1,195,030	10,565	0.9
Water Treatment	2,060,661	2,321,906	2,305,953	2,259,834	2,293,638	(12,315)	(0.5)
Wastewater Treatment	3,665,974	3,554,971	3,805,571	3,729,460	3,937,777	132,206	3.5
Industrial Monitoring	180,625	188,380	267,993	262,633	295,064	27,071	10.1
Depreciation	3,931,682	4,454,907	5,133,130	5,036,230	5,353,142	220,012	4.3
Payment In-Lieu	430,000	473,000	473,000	473,000	473,000	0	0.0
Other	1,927,322	3,716,956	3,950,587	3,950,587	4,286,822	336,235	8.5
Total Operating Expenses	22,267,364	24,888,108	28,415,542	27,941,466	29,578,613	1,163,071	4.1
Operating Income (Loss)	4,530,511	4,913,283	998,408	1,253,236	(16,015)	(1,014,423)	(101.6)
<u>Operating Transfers In:</u>							
Municipal Solid Waste Fund	52,176	53,741	53,741	53,741	53,741	0	0.0
Regional Solid Waste Fund	24,259	24,987	24,987	24,987	24,987	0	0.0
Total Operating Transfers In	76,435	78,728	78,728	78,728	78,728	0	0.0
Operating Income (Loss)	4,606,946	4,992,011	1,077,136	1,331,964	62,713	(1,014,423)	(94.2)
NET ASSETS (BEGINNING)	80,048,245	84,655,191	88,174,912	89,647,202	90,979,166	2,804,254	3.2
NET ASSETS (ENDING)	84,655,191	89,647,202	89,252,048	90,979,166	91,041,879	1,789,831	2.0

**WATER/SEWER FUND SUMMARY
CASH ANALYSIS SUMMARY**

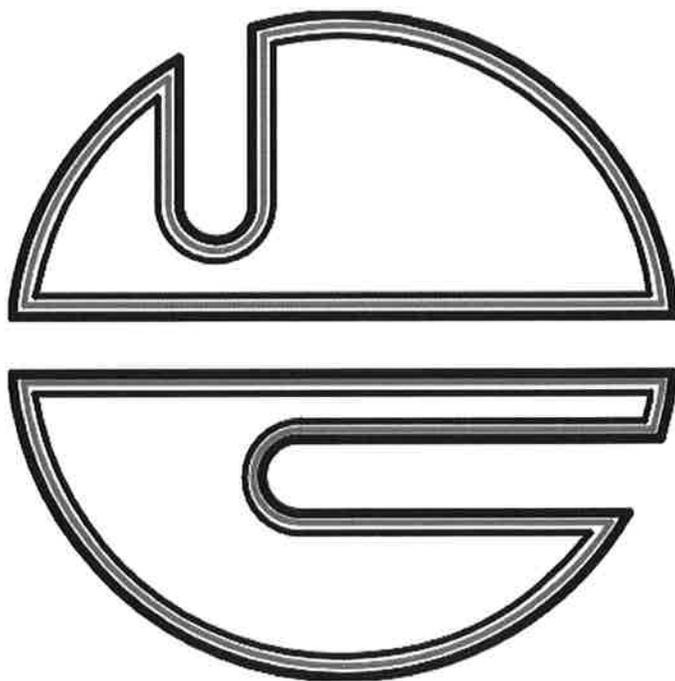
	Actual 2010	Actual 2011	Budget 2012	Projected 2012	Budget 2013	Budget 13 vs 12	% Change
Total Receipts	26,532,741	36,283,502	29,413,950	29,194,702	29,562,598	148,648	0.5
Total Payments (less depreciation)	18,071,463	20,112,814	22,809,412	22,432,236	23,752,471	943,059	4.1
Other Expenses							
Capital Equipment	898,901	603,565	750,000	800,000	720,000	(30,000)	(4.0)
Capital Projects	10,773,202	12,071,569	19,625,000	9,500,000	16,505,600	(3,119,400)	(15.9)
Debt Service - Principal	2,725,171	3,722,847	3,840,000	3,840,000	4,338,581	498,581	13.0
Other	19,626,612	0	0	0	0	0	0.0
Total Other Expenses	34,023,886	16,397,981	24,215,000	14,140,000	21,564,181	(2,650,819)	(10.9)
Total Operating and Other Expenses	52,095,349	36,510,795	47,024,412	36,572,236	45,316,652	(1,707,760)	(3.6)
Operating Transfers In/(Out)	(359,574)	(394,272)	(394,272)	(394,272)	(394,272)	0	0.0
Bond Proceeds	22,628,802	8,637,949	17,675,000	5,826,864	21,727,000	4,052,000	22.9
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	(3,293,380)	8,016,384	(329,734)	(1,944,942)	5,578,674	5,908,408	(1791.9)
Cash & Cash Equivalents (Beginning)	11,614,638	8,321,258	8,577,717	16,337,642	14,392,700	5,814,983	67.8
Cash & Cash Equivalents (Ending)	8,321,258	16,337,642	8,247,983	14,392,700	19,971,374	11,723,391	142.1

Internal Service Fund - For Information Purposes Only

HEALTH INSURANCE FUND SUMMARY

	<u>Actual FY 2009</u>	<u>Actual FY 2010</u>	<u>Actual FY 2011</u>	<u>Projected FY 2012</u>	<u>Budget FY 2013</u>	<u>Budget/ Projected 13 vs 12</u>	<u>% Change</u>
<u>OPERATING REVENUES</u>							
City Contribution	5,676,989	5,953,858	5,963,368	6,085,000	6,935,000	850,000	14.0
Employee Contribution	1,357,059	1,447,184	1,473,868	1,490,000	1,570,000	80,000	5.4
Retirees	218,669	228,863	221,140	219,000	238,000	19,000	8.7
Other	<u>74,273</u>	<u>110,336</u>	<u>79,005</u>	<u>100,000</u>	<u>104,000</u>	<u>4,000</u>	<u>4.0</u>
Total Revenues	7,326,990	7,740,241	7,737,381	7,894,000	8,847,000	953,000	12.1
<u>OPERATING EXPENSES</u>							
Health Insurance	<u>7,016,609</u>	<u>6,944,363</u>	<u>7,493,434</u>	<u>8,791,370</u>	<u>9,340,121</u>	<u>548,751</u>	<u>6.2</u>
Total Expenditures	7,016,609	6,944,363	7,493,434	8,791,370	9,340,121	548,751	6.2
Operating Income (Loss)	310,381	795,878	243,947	(897,370)	(493,121)	404,249	(45.0)
FUND EQUITY (BEGINNING)	<u>2,117,741</u>	<u>2,428,122</u>	<u>3,224,000</u>	<u>2,260,519</u>	<u>1,363,149</u>	<u>(897,370)</u>	<u>(39.7)</u>
Reserve for OBEB Liability			1,207,428				
FUND EQUITY (ENDING)	<u><u>2,428,122</u></u>	<u><u>3,224,000</u></u>	<u><u>2,260,519</u></u>	<u><u>1,363,149</u></u>	<u><u>870,028</u></u>	<u><u>(493,121)</u></u>	<u><u>(36.2)</u></u>

HEALTH INSURANCE FUND EXPENDITURES	ACTUAL FY 2010	ACTUAL FY 2011	PROJECTED FY 2012	ACTUAL FY 2012	BUDGET FY 2013
CITY HEALTH INSURANCE					
Administrative Fees	429,553	374,967	386,470	385,335	405,515
Medical Claims	4,673,371	5,439,663	6,350,000	6,221,426	6,795,000
Prescription Claims	1,471,667	1,586,215	1,680,000	1,720,847	1,764,000
Stop Loss Reinsurance	191,494	165,925	177,100	177,911	186,206
Health Assessment Program	129,681	120,568	123,500	115,933	123,500
Consultant Services	24,246	31,910	49,600	24,928	41,100
Diabetes Care Program	23,118	23,569	24,500	23,763	24,500
Miscellaneous	<u>1,235</u>	<u>377</u>	<u>200</u>	<u>904</u>	<u>300</u>
TOTAL CITY EXPENDITURES	<u><u>6,944,365</u></u>	<u><u>7,743,194</u></u>	<u><u>8,791,370</u></u>	<u><u>8,671,047</u></u>	<u><u>9,340,121</u></u>



CAPITAL

CAPITAL EQUIPMENT - FY 2013

<u>General Fund</u>	<u>Cost</u>
Development Services	
SUV to replace 1996 vehicle	General Fund 23,000
Fire	
105' Aerial Platform Truck	Federal Grant 600,000 General Fund <u>260,000</u> Platform Truck Total 860,000
Engine/Tank for Pierce Ladder Truck (1992)	General Fund <u>32,000</u>
Total - Fire	<u>892,000</u>
Information Technology	
Citrix, VDI software, hardware, licensing	General Fund 45,000
DocStar, Web Interface, license, scanners	General Fund 6,000
ESRI (GIS) upgrade to Enterprise Server (Web)	General Fund 9,000
FireHouse CAD software	General Fund 20,000
NexGen Upgrade (financial software)	General Fund 18,000
Sharepoint Server, Intranet	General Fund <u>10,000</u>
Total - Information Technology	<u>108,000</u>
Parks & Recreation	
Pickup Truck, 1/2 ton, 2wd, replaces	General Fund 20,000
Pickup Truck, 1/2 ton, 2wd, replaces	Fund Balance 20,000
Pickup Truck, 1 ton, 4wd, replaces	General Fund 25,000
Tractor, 4wd, 75hp, replaces	General Fund <u>34,000</u>
Total - Parks & Recreation	<u>99,000</u>
Police	
Replace 10 Patrol vehicles (\$27,500 ea.) - electronic equipment funded through Police Technology Fund (\$85,000)	General Fund 275,000
Total - Police	<u>275,000</u>
Public Works	
Pick-up Truck, 3/4-ton (replaces 1997)	General Fund 21,000
Pick-up Truck, 1-ton 4x4 (replaces 1997)	General Fund 25,000
Truck mounted anti-icing brine application system (2 - new)	General Fund 15,000
Tandem axle dump trucks (2 - replaces 1993 models- one rebudgeted from prior year)	General Fund 250,000
Total - Public Works	<u>311,000</u>
Student Transportation	
School Buses (5 large buses - 78 passenger) - new	General Fund 440,000
School Buses (2 small buses - 16-24 passenger) - new	General Fund <u>104,000</u>
Total - Student Transportation	<u>544,000</u>
TOTAL GENERAL FUND	<u>2,252,000</u>

CAPITAL EQUIPMENT - FY 2013

		<u>Cost</u>
<u>Golf Fund</u>		
Riding Aerifier (new)	General Fund	14,000
Total Golf Fund		14,000
<u>Mass Transit Fund</u>		
Minivans w/wheelchair lift - replace two 2005 and two 2006	Federal/State General Fund	354,600 <u>39,400</u>
Total Mass Transit Fund		394,000
<u>Motor Transport Fund</u>		
Card reader terminals & software for fueling site	General Fund	<u>60,000</u>
Total Motor Transport Fund		60,000
<u>Police Technology Fund</u>		
Electronic Equipment for Patrol Cars (8,500 ea.)	Police Technology Fund	<u>85,000</u>
Total Police Technology Fund		85,000
<u>Solid Waste Fund</u>		
Municipal:		
Front Loader collection vehicle - replaces 1999	Solid Waste	245,000
Leaf machine - replaces 1994	Solid Waste	<u>40,000</u>
Total Municipal Solid Waste		285,000
Regional:		
Automated Residential collection vehicle - replaces 2003	Solid Waste	<u>255,000</u>
Total Regional Solid Waste		255,000
Total Solid Waste Fund		540,000
<u>Water/Sewer Fund</u>		
AVL Equipment	Water/Sewer	20,000
Arrowboard	Water/Sewer	7,000
Compact Pick-up Trucks (2)	Water/Sewer	30,000
Hybrid Car - 3 new, 1 replacement	Water/Sewer	100,000
Light Tower	Water/Sewer	8,500
Line, Valve and Leak Equipment	Water/Sewer	35,000
Odor Control/small SLS	Water/Sewer	12,500
Portable Sampler	Water/Sewer	5,000
Rubber Tire Wheel Loader	Water/Sewer	125,000
Service Truck, 1-ton	Water/Sewer	100,000
Service Truck w/Crane	Water/Sewer	60,000
Sewer Bypass Pump	Water/Sewer	35,000
Tandem Axle Dump Truck	Water/Sewer	95,000
Tapping Machine	Water/Sewer	8,000
Trimble Hand-held meter reading units	Water/Sewer	19,000
Valve Maintenance Trailer	Water/Sewer	<u>60,000</u>
TOTAL - WATER/SEWER		720,000
Total Capital Equipment		4,065,000

CAPITAL EQUIPMENT - FY 2013

	<u>Cost</u>
Funding Summary	
Federal/State Grants	954,600
General Fund	1,632,000
Other Equipment Funded by the General Fund	
Fund Balance	20,000
Golf Fund	14,000
Mass Transit Fund (match)	39,400
Police Technology Fund (<i>funded w/percentage of court fines</i>)	<u>85,000</u>
Total General Fund	1,790,400
Motor Transport Fund	60,000
Solid Waste Fund	540,000
Water/Sewer Fund	720,000
Total Equipment	<u>4,065,000</u>

CAPITAL EQUIPMENT REQUESTED NOT FUNDED - FY 2013

General Fund	Cost
Fire	
Shift Commander Vehicle	35,000
Thermal Imaging Cameras	28,500
Fire Chief Vehicle	25,000
Total - Fire	88,500
Information Technology	
Communication Equipment (Studio/Chamber)	50,000
GIS Web Application	15,000
Replace 1996 Van	15,000
Total - Information Technology	80,000
Parks & Recreation	
2-ton dump truck	50,000
4wd mid-size SUV (for Park Services Manager)	25,000
7000# mini excavator	39,000
900 lb commercial ice maker for Winged Deer Park	5,000
7 foot snow plow with hardware/controls	5,800
Total - Parks & Recreation	124,800
Police	
Patrol vehicles (11)	302,500
Public Works	
1-ton utility truck (replace #83718 1989 model)	40,000
1-ton utility truck (replace #83833 1997 model)	40,000
10' V-box salt spreader (replacing 14' model trade in)	16,000
20-ton equipment trailer (replace #83767 1992 model)	17,000
Total - Public Works	113,000
Seniors' Center	
Van to replace cargo van	20,000
Freedom Hall	
9 passenger van (replacing 1992 Dodge Caravan and 1998 Taurus)	30,000
Golf	
Gasoline Golf Carts - Pine Oaks	39,000
Gasoline Golf Carts - Buffalo Valley	78,000
Total - Golf Fund	117,000
TOTAL CAPITAL PROJECTS NOT FUNDED	875,800

CAPITAL PROJECTS - FY 2013

	Funding Source	Cost
<u>General Fund</u>		
<u>Fire</u>		
Roof replacement - Station No. 7	General Funds	40,000
Sprinkler system - Stations No. 2, 3, 4, 5 and 7	FEMA Grant General Fund	169,692 <u>42,422</u> 212,114
	Total Fire	252,114
<u>Juvenile Court</u>		
Relocation of Juvenile Court (architecture and design)	Bond Proceeds General Fund Fund Balance	855,000 48,000 <u>97,000</u>
	Total Juvenile Court	<u>1,000,000</u>
<u>Freedom Hall</u>		
HVAC design and other Improvements	Bond Proceeds	404,275
<u>Parks & Recreation</u>		
Cardinal Park Improvements	Bond Proceeds	225,500
Memorial Park Community Center	Bond Proceeds	2,129,725
Miscellaneous improvements - playground equipment, fences	General Fund	27,000
Roof replacement - Fairmont Gym	General Fund	50,000
Roof replacement	General Fund	<u>20,000</u>
	Total Parks & Recreation	<u>2,452,225</u>
<u>Public Works</u>		
Broadway/Main Street intersection improvements	General Fund	200,000
Indian Ridge/State of Franklin Intersection Improvements	Federal General Fund	320,000 <u>80,000</u>
	Total	400,000
Intelligent Transportation System (ITS)	Federal/State Bond Proceeds	3,510,000 <u>390,000</u>
	Total	3,900,000
Roof replacement - J.C. Penny's building	General Fund	80,000
Roof replacement - Emergency Management Agency building	General Fund	18,000
Signalization improvements	Federal	1,500,000
VA Access Road	General Fund	<u>200,000</u>
	Total Public Works	6,298,000
Total General Fund Projects		10,406,614
<u>Golf Fund</u>		
Irrigation central controller - Pine Oaks	General Fund	<u>25,000</u>
	Total Golf Fund	25,000
Total General Fund Funded Projects		10,431,614

CAPITAL PROJECTS - FY 2013

	Funding Source	Cost
Funding Summary		
Bond Proceeds		4,004,500
Federal/State		5,499,692
Fund Balance		48,000
General Fund		879,422
Total General Fund Funded Projects		10,431,614
<u>Solid Waste Fund</u>		
Municipal:		
Automated Vehicle Washing System (50% funding)	Solid Waste Fd	125,000
Recycle Building Improvements	Solid Waste Fd	125,000
		250,000
Regional:		
Automated Vehicle Washing System (50% funding)	Solid Waste Fd	125,000
Storage Building Construction at Cash Hollow	Solid Waste Fd	170,000
		295,000
Total Solid Waste Funded Projects		545,000
<u>Storm Water Fund</u>		
Bridge replacement	Storm Water Fd	150,000
Downtown drainage improvements	Bond Issue	3,400,000
Small capital projects	Storm Water Fd	250,000
		3,800,000
Total Storm Water Fund Projects		3,800,000
<u>Water/Sewer Fund</u>		
Water System Improvements		
Carter Hill/Broadway transmission	Bond Proceeds	675,000
Liberty Bell reinforcement	Bond Proceeds	1,000,000
State of Franklin standby power	Bond Issue	750,000
Tank Maintenance	Bond Issue	225,000
Tannery Knob Tank Replacement - Design	Bond Issue	500,000
Watauga Disinfection Change	Bond Issue	500,000
Western improvements - Water Line Betterment - SR 36	Bond Issue	400,000
Annexation services/Utility relocations for local road projects	Rate Funded	154,800
City water main rehabilitation	Rate Funded	600,000
Security improvements	Rate Funded	50,000
Mechanical Replacement/Repair	Rate Funded	50,000
Water Treatment Plant Equipment Replacement/Rehabilitation	Rate Funded	110,000
Work Order System Replacement	Rate Funded	50,000
		5,064,800
Total Water System Projects		5,064,800

CAPITAL PROJECTS - FY 2013

	Funding Source	Cost
Sewer System Improvements		
Brush Creek project 2 (Broadway)	Bond Proceeds	1,300,000
Downtown Brush Creek Interceptor	Bond Proceeds	3,881,000
Brush Creek WWTP Improvements	Bond Issue	1,600,000
Knob Creek WWTP Improvements	Bond Issue	500,000
Land Acquisition for wet weather flow	Bond Issue	500,000
Lower Brush Creek Interceptor	Bond Issue	1,000,000
Wastewater Treatment Plant improvements (wet weather detention)	Bond Issue	1,400,000
Western Improvements - Sewer Line Betterment - SR 36	Bond Issue	300,000
Annexation Services/Utility relocations for local road projects	Rate Funded	154,800
Brush Creek WWTP Roof Repair	Rate Funded	80,000
Mechanical Replacement/Repair	Rate Funded	50,000
Security Improvements	Rate Funded	25,000
Sewer Line Cleaning and Inspection	Rate Funded	50,000
Sewer Line Rehabilitation and Replacement	Rate Funded	450,000
Wastewater SCADA System Phase I	Rate Funded	150,000
Total Sewer System Projects		11,440,800
Total Water/Sewer Fund		16,505,600

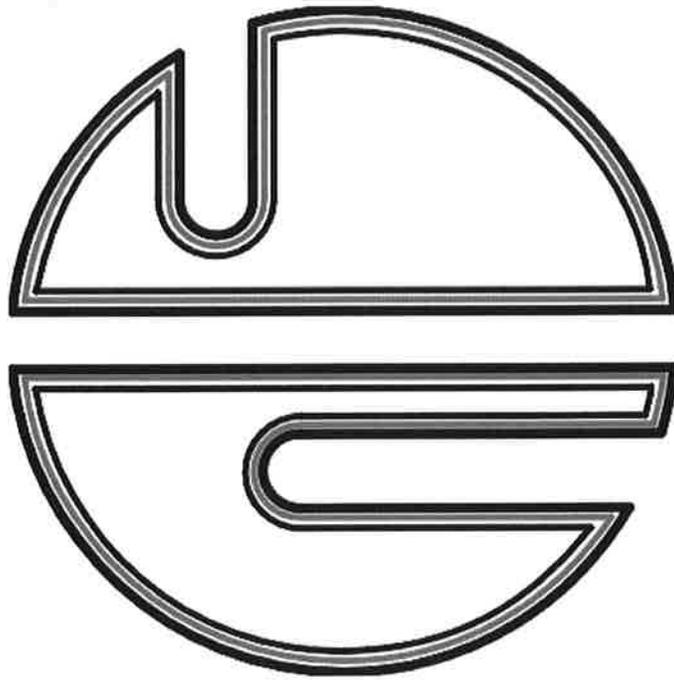
Funding Summary

	Bond Proceeds	Bond Issue	Rate Funded
Water System Projects	1,675,000	2,375,000	1,014,800
Sewer System Projects	5,181,000	5,300,000	959,800
Total Water/Sewer Fund	6,856,000	7,675,000	1,974,600

TOTAL CAPITAL PROJECTS 30,737,214

CAPITAL PROJECTS REQUESTED NOT FUNDED- FY 2013

<u>General Fund</u>	<u>Cost</u>
Fire	
Fire Station 3 refurbishment	1,750,000
Fire Station 4 refurbishment	40,000
Training facilities refurbishment	40,000
Total - Fire	1,830,000
Parks & Recreation	
Keefauver repairs to buildings, barn, and fencing	80,000
Rotary Park parking lot (to accommodate for new installation of Rotary Club Playground)	60,000
Re-pave parking lot at Winged Deer Park	80,000
Improvements to lighting at Willow Springs Park (parking lot near Antioch Road)	17,500
Princeton Art Center room expansion	6,000
Master Plan/Conceptual Plans for Keefauver Park development	30,000
Exercise room expansion for Carver Recreation Center	70,000
Total - Parks & Recreation	343,500
Golf	
Maintenance building renovations - Pine Oaks	11,000
Clubhouse modifications - Buffalo Valley	10,000
Total - Golf Fund	21,000
TOTAL CAPITAL PROJECTS NOT FUNDED	2,194,500



DEBT SERVICE

**CITY OF JOHNSON CITY
DEBT SERVICE**

BOND ISSUE	INTEREST RATE	ISSUED	MATURING	ORIGINAL AMOUNT	06/30/2013	2013	2013	2013
					OUTSTANDING PRINCIPAL			
GENERAL FUND								
1998 G.O REFUNDING	4.10% - 4.75%	Jul-98	2016	20,060,000	2,605,000	790,000	161,262	951,262
2004A G.O. REFUNDING (Refinanced)	3.00% - 4.40%	Sep-04	2023	11,460,900	0	0	0	0
2004B G.O. REFUNDING (Refinanced)	3.00% - 4.40%	Dec-04	2025	6,354,000	0	279,156	9,770	288,926
2005 TMBF (Capital Outlay Note)	VARIABLE	Dec-04	2012	620,000	0	0	0	0
2006 G.O. REFUNDING	3.50% - 4.125%	Mar-06	2020	6,230,000	3,895,000	470,000	174,213	644,213
2007 SERIES D-9-A (Swap Payment)	VARIABLE	**	2021	**	0	0	118,193	118,193
2008 TN MUNICIPAL BOND FUND (City)	VARIABLE	Jan-09	2029	18,898,315	13,544,648	940,407	816,914	1,757,321
2008 TN MUNICIPAL BOND FUND (Schools)	VARIABLE	Jan-09	2024	5,200,000	4,161,000	279,000	222,000	501,000
2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2025	25,334,000	17,040,177	1,511,772	736,923	2,248,695
2009 G.O. REFUNDING	3.00% - 5.00%	Jun-09	2026	11,390,000	8,155,000	835,000	357,600	1,192,600
2009 QUALIFIED SCHOOL CONSTRUCTION	1.52%	Dec-09	2026	8,160,000	6,717,348	509,171	123,624	632,795
2009 KEEFAUVER NOTE PAYABLE - LAND	0.00%	Sep-09	2014	700,000	175,000	175,000	0	175,000
2010A BUILD AMERICAN BONDS *	3.64%	Jun-10	2040	22,500,000	22,200,000	100,000	1,211,420	1,311,420
2011 TN SERIES VII-J-1	VARIABLE	Feb-11	2020	2,643,000	2,293,955	261,470	109,342	370,812
2012 G.O. (New)	3%	May-12	2023	800,000	700,000	100,000	27,153	127,153
2012 G.O. Refunding	2.93%	May-12	2025	9,147,038	8,793,271	353,767	302,548	656,315
TOTAL				149,497,253	90,280,399	6,604,743	4,370,962	10,975,705

* See note on debt schedule (p. C-3)

** Total original issue 03/2007 for \$3,510,560 (which no longer exists)
Interest payment is the differential between original fixed rate
and the variable rate, currently based on an indices.

MED TECH PARK FUND

2004B G.O. REFUNDING (Refinanced)	3.00% - 4.40%	Dec-04	2025	1,271,000	0	55,845	1,955	57,800
2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2025	1,311,000	896,851	78,228	38,133	116,361
2011 TN SERIES VII-J-1	VARIABLE	Feb-11	2020	137,000	118,945	13,530	5,658	19,188
2012 G.O. Refunding	2.93%	May-12	2025	850,916	850,916	0	28,145	28,145
TOTAL				3,569,916	1,866,712	147,603	73,891	221,494

EDUCATIONAL FACILITIES TRUST FUND

1997 SALES TAX REVENUE REFUNDING	5.25% - 5.60%	May-97	2014	4,812,803	0	1,823,107	216,893	2,040,000
1998 SALES TAX REVENUE REFUNDING	4.10% - 4.75%	Jul-98	2016	3,280,000	955,000	295,000	59,375	354,375
2007 SERIES D-9-A (Swap Payment)	VARIABLE	**	2021	**	0	0	867,258	867,258
2010 SERIES VII - I - 1	VARIABLE	Dec-10	2034	27,945,000	27,305,000	230,000	1,376,750	1,606,750
2011 SERIES VII-J-1	VARIABLE	Feb-11	2023	4,765,000	4,462,254	0	238,250	238,250
2012 G.O. (New)	2.86%	May-12	2023	1,910,000	1,910,000	0	60,157	60,157
2012 G.O. Refunding	2.98%	May-12	2019	1,725,000	1,725,000	0	59,302	59,302
2013 G.O. (New)	4%	Dec-12	2017	3,200,000	3,200,000	0	64,000	64,000
TOTAL				47,637,803	39,557,254	2,348,107	2,941,985	5,290,092

** Total original issue on 03/2007 for \$3,510,560 (which no longer exists)
Interest payment is the differential between original fixed rate
and the variable rate, currently based on an indices.

**CITY OF JOHNSON CITY
DEBT SERVICE**

BOND ISSUE	INTEREST RATE	ISSUED	MATURING	ORIGINAL AMOUNT	06/30/2013	2013	2013	2013
					OUTSTANDING PRINCIPAL	PRINCIPAL	INTEREST	TOTAL
WATER/SEWER FUND								
1998 W/S REVENUE REFUNDING (City and Regional)	4.10% - 4.75%	Jul-98	2016	19,325,000	4,185,000	1,475,000	268,849	1,743,849
2003 RDA LIMESTONE COVE #1	4.65%	Mar-03	2041	450,000	393,049	6,824	17,683	24,507
2004 RDA WATAUGA FLATS	4.38%	Apr-04	2042	380,000	333,750	5,741	14,940	20,681
2005 RDA LIMESTONE COVE #2	4.25%	Apr-05	2043	125,000	112,026	1,844	4,792	6,636
2006 W/S REVENUE REFUNDING	3.50% - 4.12%	Mar-06	2020	1,795,000	1,120,000	140,000	50,275	190,275
2008 TENNESSEE MUNICIPAL BOND FUND	VARIABLE	Jan-09	2029	901,685	783,729	31,593	40,786	72,379
2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2015	9,520,000	7,125,000	650,000	304,500	954,500
2009 G.O. REFUNDING	3.00% - 5.00%	Jun-09	2031	35,385,000	29,305,000	1,565,000	1,340,113	2,905,113
2009 RDA GREGGTOWN	3.25%	Jan-10	2048	435,000	413,825	6,440	13,564	20,004
2010A BUILD AMERICAN BONDS*	3.62%	Jun-10	2040	22,000,000	21,700,000	100,000	1,170,423	1,270,423
New Issue (Based on Rate Model)	4.5%	Oct-12	2042	21,727,000	21,370,861	356,139	488,857	844,996
TOTAL				112,043,685	86,842,240	4,338,581	3,714,782	8,053,363
* See note on debt schedule (p. C-3)								
MUNICIPAL SOLID WASTE FUND								
1998 SOLID WASTE REVENUE REFUNDING	VARIABLE	Jul-98	2016	1,640,000	48,500	145,000	29,925	174,925
2004A G.O. REFUNDING (Refinanced)	3.00% - 4.40%	Sep-04	2023	39,100	0	0	0	0
2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2016	2,350,000	1,170,000	325,000	56,550	381,550
2012 G.O. Refunding					0	1,233	564	1,797
TOTAL				4,029,100	1,218,500	471,233	87,039	558,272
GOLF FUND								
1998 GOLF COURSE REVENUE REFUNDING	4.10% - 4.75%	Jul-98	2016	2,465,000	725,000	220,000	44,887	264,887
TOTAL				2,465,000	725,000	220,000	44,887	264,887
STORM WATER FUND								
New Issue	4.5%	Aug-12	2027	5,000,000	4,759,431	240,569	112,500	353,069
TOTAL				5,000,000	4,759,431	240,569	112,500	353,069
TOTAL DEBT SERVICE					225,249,536	14,370,836	11,346,046	25,716,882

06/30/2013 Outstanding principal is calculated as follows:
 Per Audit for FY 2011 - actual outstanding balance
 Less: Budgeted principal payment for FY 2012
 Less: Budgeted principal payment for FY 2013

City of Johnson City
Debt Service Schedule by Fund
As of June 30, 2012

Description	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027 and Beyond	Total
Governmental Funds																
General Fund - Principal																
1998 GO Refunding	790,000	830,000	870,000	905,000												3,395,000
2004B GO	279,156															279,156
2006 GO Refunding	470,000	490,000	510,000	530,000	555,000	575,000	605,000	630,000								4,365,000
2008 TMBF Variable Rate Loan	940,407	986,892	1,036,172	1,088,451	1,142,592	1,199,734	1,259,669	804,604	845,333	887,061	931,583	978,037	767,283	805,461	2,665,006	16,338,285
2008 TMBF Variable Rate Loan - Schools**	279,000	293,000	308,000	323,000	339,000	356,000	374,000	392,000	412,000	433,000	454,000	477,000				4,440,000
2009 Series V-K-1	1,511,772	1,564,066	1,635,376	1,706,686	1,787,504	1,868,322	1,958,648	2,044,220	1,350,136	1,411,938	503,924	527,694	551,464			18,421,750
2009 GO Refunding	835,000	875,000	910,000	915,000	955,000	995,000	350,000	375,000	395,000	415,000	440,000	460,000	475,000		595,000	8,990,000
2009 Qualified School Construction - Schools	509,171	509,171	509,171	509,172	509,171	509,171	509,171	509,171	509,171	509,171	509,171	509,171	509,172	559,293	48,002	7,226,520
2009 Keefeaver Farm Note - Interest Free	175,000	175,000														350,000
2010A Build America Bonds	100,000	100,000	100,000	100,000	320,000	325,000	590,000	615,000	645,000	675,000	700,000	740,000	765,000	800,000	15,725,000	22,300,000
2011 Series VII-J-1 (Variable)	261,470	261,470	285,240	285,240	309,010	332,780	332,780	118,850								2,186,840
2012 General Obligation (New)	100,000	105,000	110,000	115,000	120,000	125,000	125,000									800,000
2012 GO Refunding	353,767	678,625	706,466	738,463	780,034	798,660	812,685	840,478	868,219	895,955	923,686	370,833	379,167			9,147,038
Total General Fund Principal	6,604,743	6,868,225	6,980,424	7,216,012	6,817,311	7,084,667	6,916,953	6,329,323	5,024,859	5,227,125	4,462,364	4,062,735	3,447,086	2,164,754	19,033,008	98,239,588
General Fund - Interest																
1998 GO Refunding	161,262	123,738	84,312	42,987												412,299
2004B GO	9,770															9,770
2006 GO Refunding	174,213	156,587	136,988	116,587	95,388	73,187	50,188	25,987								829,125
2007 Series D-9-A (Swap Payment)	118,193	116,348	104,627	91,603	77,059	60,779	43,414	24,095	4,124							640,242
2008 TMBF Variable Rate Loan	816,914	769,894	720,549	668,741	614,318	557,189	497,202	434,218	393,988	351,722	307,369	260,789	211,888	173,523	270,831	7,049,134
2008 TMBF Variable Rate Loan - Schools**	222,000	208,050	193,400	178,000	161,850	144,900	127,100	108,400	88,800	68,200	46,550	23,850				1,571,100
2009 Series V-K-1	736,923	691,570	629,009	563,593	495,325	423,825	349,092	270,746	188,977	133,284	73,277	50,600	26,195			4,632,416
2009 GO Refunding	357,600	332,550	304,113	276,813	244,788	206,588	156,838	139,338	124,338	106,563	87,888	69,188	49,638		28,263	2,484,500
2009 Qualified School Construction - Schools	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	10,302	1,741,038
2010A Build America Bonds*	1,211,420	1,209,420	1,206,920	1,203,970	1,200,720	1,188,720	1,175,720	1,149,170	1,120,572	1,089,613	1,056,200	1,021,200	982,720	941,792	7,411,048	23,169,205
2011 Series VII-J-1 (Variable)	109,342	96,269	83,195	68,933	54,671	39,221	22,582	5,942								480,154
2012 General Obligation (New)	27,153	23,000	18,800	14,400	8,650	6,250	3,750									102,003
2012 GO Refunding	302,548	271,166	244,071	215,876	179,110	163,445	147,385	123,019	97,828	77,089	50,210	22,500	11,375			1,905,623
Total General Fund Interest	4,370,963	4,122,215	3,849,608	3,565,127	3,255,502	2,987,726	2,696,894	2,404,540	2,142,250	1,950,094	1,745,118	1,571,751	1,405,439	1,238,939	7,720,443	45,026,609
Total General Fund Debt Service	10,975,705	10,990,440	10,830,032	10,781,138	10,072,813	10,072,393	9,613,847	8,733,863	7,167,109	7,177,219	6,207,482	5,634,486	4,852,525	3,403,694	26,753,451	143,266,197
Med Tech Park - Principal																
2004B GO	55,845															55,845
2009 Series V-K-1	78,228	80,934	84,624	88,314	92,496	96,678	101,352	105,780	69,864	73,062	26,076	27,306	28,536			953,250
2011 Series VII-J-1 (Variable)	13,530	13,530	14,760	14,760	15,990	17,220	17,220	6,150								113,160
2012 GO Refunding	-	60,057	62,155	65,098	68,441	69,773	70,715	72,863	75,064	77,270	79,481	74,167	75,833			850,916
Total Med Tech Park - Principal	147,603	154,521	161,539	168,172	176,927	183,671	189,287	184,793	144,928	150,332	105,557	101,473	104,369			1,973,170
Med Tech Park - Interest																
2004B GO	1,955															1,955
2009 Series V-K-1	38,133	35,786	32,549	29,164	25,631	21,931	18,064	14,010	9,779	6,897	3,792	2,618	1,355			239,709
2011 Series VII-J-1 (Variable)	5,658	4,982	4,305	3,567	2,829	2,030	1,169	307								24,846
2012 GO Refunding	28,145	26,241	23,787	21,235	17,821	16,516	15,210	13,074	10,865	9,203	6,885	4,500	2,275			195,755
Total Med Tech Park - Interest	73,891	67,008	60,641	53,966	46,281	40,477	34,443	27,391	20,644	16,100	10,677	7,118	3,630			462,265
Total Med Tech Park Debt Service	221,493	221,529	222,180	222,138	223,208	224,148	223,730	212,184	165,572	166,431	116,233	108,591	107,999			2,435,435

* Interest Expense recorded at Gross; IRS subsidy to be recorded as Income; Interest expense above reflected at Gross.

City of Johnson City
Debt Service Schedule by Fund
As of June 30, 2012

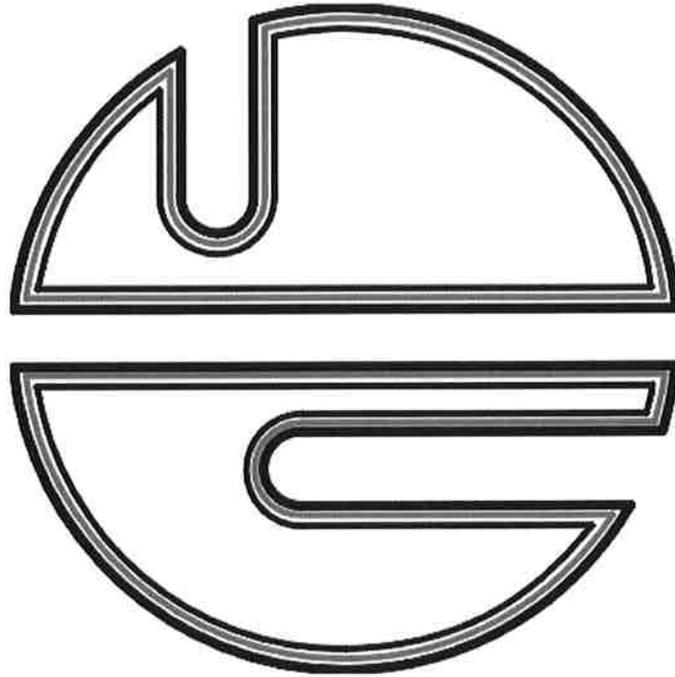
Description	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027 and Beyond	Total
**City Debt per auditors; Record full expense in Debt Service Fund offset by Operating Transfer In from Schools																
Educational Facilities - Principal																
1997 Sales Tax Revenue Refunding	1,823,107															1,823,107
1998 Sales Tax Revenue Refunding	295,000	305,000	320,000	330,000												1,250,000
2010 Series VII-I-1 (Variable)	230,000	240,000	255,000	270,000	285,000	315,000	350,000	385,000	400,000	415,000	885,000	1,790,000	1,855,000	1,920,000	17,940,000	27,535,000
2011 Series VII-J-1 (Variable)		215,000	220,000	235,000	590,000	605,000	615,000	630,000	665,000	700,000	290,000					4,765,000
2012 General Obligation (New)		35,000	40,000	40,000	40,000	50,000	50,000	400,000	410,000	420,000	425,000					1,910,000
2012 GO Refunding	-	-	320,000	335,000	350,000	355,000	365,000									1,725,000
2013 General Obligation (New)	-	753,588	783,711	815,059	847,662	-	-									3,200,000
Total Educ. Facilities Principal	2,348,107	1,548,588	1,938,711	2,025,059	2,112,662	1,325,000	1,380,000	1,415,000	1,475,000	1,535,000	1,600,000	1,790,000	1,855,000	1,920,000	17,940,000	42,208,107
Educational Facilities - Interest																
1997 Sales Tax Revenue Refunding	216,893															216,893
1998 Sales Tax Revenue Refunding	59,375	45,363	30,875	15,675												151,288
2007 Series D-9-A (Swap Payment)	867,258	853,719	767,710	672,145	565,430	445,973	318,552	176,796	30,262							4,697,845
2010 Series VII-I-1 (Variable)	1,376,750	1,365,250	1,353,250	1,340,500	1,327,000	1,312,750	1,297,000	1,279,500	1,260,250	1,240,250	1,219,500	1,175,250	1,085,750	993,000	4,194,000	21,820,000
2011 Series VII-J-1 (Variable)	238,250	238,250	227,500	216,500	204,750	175,250	145,000	114,250	82,750	49,500	14,500					1,706,500
2012 General Obligation (New)	60,157	55,387	53,988	52,387	50,388	49,587	48,588	47,087	35,088	25,350	12,750					490,757
2012 GO Refunding	59,302	54,600	54,600	41,800	25,050	18,050	10,950									264,352
2013 General Obligation (New)	64,000	112,929	82,184	50,208	16,953	-	-									326,274
Total Educ. Facilities Interest	2,941,985	2,725,498	2,570,107	2,389,215	2,189,571	2,001,610	1,820,090	1,617,633	1,408,350	1,315,100	1,246,750	1,175,250	1,085,750	993,000	4,194,000	29,673,909
Total Educ. Facilities Debt Service	5,290,092	4,274,066	4,508,818	4,414,274	4,302,233	3,326,610	3,200,090	3,032,633	2,883,350	2,850,100	2,846,750	2,965,250	2,940,750	2,913,000	22,134,000	71,882,016
Total Governmental Fund Principal	9,100,452	8,571,313	9,080,674	9,409,243	9,106,900	8,593,338	8,486,240	7,929,116	6,644,786	6,912,457	6,167,921	5,954,208	5,406,455	4,084,754	36,973,008	142,420,865
Total Governmental Fund Interest	7,386,838	6,914,721	6,480,356	6,008,307	5,491,354	5,029,813	4,551,427	4,049,564	3,571,244	3,281,294	3,002,544	2,754,119	2,494,819	2,231,939	11,914,443	75,162,783
Total Gov. Fund Debt Service	16,487,290	15,486,034	15,561,030	15,417,550	14,598,254	13,623,151	13,037,667	11,978,680	10,216,030	10,193,751	9,170,465	8,708,326	7,901,274	6,316,694	48,887,451	217,583,648
*General Fund - IRS Subsidy (Revenue)																
2010A Build America Bonds	423,997	423,297	422,422	421,389	420,252	416,052	411,502	402,210	392,200	381,365	369,670	357,420	343,952	329,627	2,593,867	8,109,222

City of Johnson City
Debt Service Schedule by Fund
As of June 30, 2012

Description	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027 and Beyond	Total
Business Type Funds																
Water/Sewer - Principal																
1998 Water/Sewer Revenue Refunding (R)	80,000	80,000	85,000													245,000
1998 Water/Sewer Revenue Refunding (R)	315,000	335,000	345,000	360,000												1,355,000
1998 Water/Sewer Revenue Refunding (C)	1,080,000	1,130,000	1,185,000	665,000												4,060,000
2003 RDA Limestone Cove #1	6,824	7,145	7,486	7,841	8,210	8,600	9,008	9,433	9,880	10,349	10,837	11,353	11,890	12,453	268,564	399,873
2004 RDA Watauga Flats	5,741	5,998	6,265	6,506	6,835	7,141	7,459	7,757	8,138	8,502	8,881	9,247	9,690	10,123	233,207	341,490
2005 RDA Limestone Cove #2	1,844	1,924	2,007	2,082	2,184	2,279	2,378	2,469	2,588	2,700	2,817	2,929	3,066	3,199	79,405	113,871
2006 Water/Sewer Revenue Refunding	140,000	140,000	145,000	155,000	160,000	165,000	175,000	180,000								1,260,000
2008 TMBF Variable Rate Loan	31,593	33,108	34,828	36,549	38,408	40,266	42,331	44,396	46,667	48,939	51,417	53,963	56,717	59,539	196,994	815,715
2009 Series V-K-1 (C)	650,000	685,000	6,440,000													7,775,000
2009 GO Refunding	1,565,000	1,590,000	1,625,000	1,755,000	1,810,000	1,880,000	1,120,000	1,170,000	1,235,000	1,275,000	1,445,000	1,510,000	1,545,000	1,685,000	9,660,000	30,870,000
2009 RDA Greggtown Road	6,440	6,653	6,872	7,063	7,332	7,574	7,824	8,049	8,347	8,623	8,907	9,171	9,503	9,817	308,090	420,265
2010A Build America Bonds	100,000	100,000	100,000	300,000	515,000	535,000	560,000	585,000	735,000	760,000	660,000	710,000	760,000	725,000	14,655,000	21,800,000
New Issue - Size from Rate Study	356,139	372,165	388,913	406,414	424,702	443,814	463,786	484,656	506,466	529,256	553,073	577,961	603,970	631,148	14,984,537	21,727,000
Total Water/Sewer - Principal	4,338,581	4,486,993	10,371,371	3,701,455	2,972,671	3,089,674	2,387,786	2,491,760	2,552,086	2,643,369	2,740,932	2,884,624	2,999,836	3,136,279	40,385,797	91,183,214
Water/Sewer - Interest																
1998 Water/Sewer Revenue Refunding (R)	11,637	7,838	4,037													23,512
1998 Water/Sewer Revenue Refunding (R)	64,362	49,400	33,488	17,100												164,350
1998 Water/Sewer Revenue Refunding (C)	192,850	141,550	87,875	31,587												453,862
2003 RDA Limestone Cove #1	17,683	17,368	17,037	16,691	16,328	15,949	15,551	15,134	14,698	14,241	14,387	13,871	13,334	12,771	93,336	308,379
2004 RDA Watauga Flats	14,940	14,689	14,427	14,153	13,868	13,569	13,256	12,930	12,591	12,235	11,687	11,321	10,878	10,445	95,045	276,034
2005 RDA Limestone Cove #2	4,792	4,712	4,629	4,554	4,452	4,357	4,258	4,167	4,048	3,936	3,831	3,719	3,582	3,449	32,258	90,744
2006 Water/Sewer Revenue Refunding	50,275	45,025	39,425	33,625	27,425	21,025	14,425	7,425								238,650
2008 TMBF Variable Rate Loan	40,786	39,206	37,551	35,809	33,982	32,061	30,048	27,932	25,712	23,378	20,931	18,361	15,662	12,827	20,019	414,266
2009 Series V-K-1 (C)	304,500	285,000	257,600													847,100
2009 GO Refunding	1,340,113	1,293,163	1,241,488	1,192,738	1,131,313	1,058,913	964,913	908,913	862,113	806,538	749,163	687,750	623,575	554,050	1,483,400	14,898,138
2009 RDA Greggtown Road	13,564	13,351	13,132	12,941	12,672	12,430	12,180	11,955	11,657	11,381	11,097	10,833	10,501	10,187	119,950	287,831
2010A Build America Bonds*	1,170,423	1,168,422	1,165,923	1,162,972	1,153,223	1,133,910	1,112,510	1,087,310	1,060,107	1,024,828	987,207	954,208	917,288	876,628	6,930,249	21,905,208
New Issue - Size from Rate Study	488,857	961,689	944,941	927,440	909,152	890,040	870,068	849,198	827,388	804,598	780,781	755,893	729,884	702,706	6,845,987	18,288,622
Total Water/Sewer - Interest	3,714,781	4,041,413	3,861,552	3,449,610	3,302,414	3,182,254	3,037,209	2,924,963	2,818,313	2,701,135	2,579,084	2,455,956	2,324,704	2,183,063	15,620,244	58,196,695
Total Water/Sewer Debt Service	8,053,363	8,528,405	14,232,924	7,151,065	6,275,085	6,271,928	5,424,995	5,416,723	5,370,400	5,344,504	5,320,016	5,340,580	5,324,540	5,319,341	56,006,042	149,379,909
*Interest Expense recorded at Gross; IRS subsidy to be recorded as Income; Interest expense above reflected at Gross.																
City Solid Waste - Principal																
1998 Solid Waste Revenue Refunding	145,000	155,000	160,000	170,000												630,000
2009 Series V-K-1	325,000	350,000	400,000	420,000												1,495,000
2012 GO Refunding	1,233	1,318	1,379	1,439	1,525	1,567	1,600	1,659	1,717	1,776	1,834					17,046
Total City Solid Waste - Principal	471,233	506,318	561,379	591,439	1,525	1,567	1,600	1,659	1,717	1,776	1,834	-	-	-	-	2,142,046
City Solid Waste - Interest																
1998 Solid Waste Revenue Refunding	29,925	23,037	15,675	8,075												76,712
2009 Series V-K-1	56,550	46,800	32,800	16,800												152,950
2012 GO Refunding	564	488	436	382	314	282	249	201	152	108	55					3,229
Total City Solid Waste - Interest	87,039	70,325	48,911	25,257	314	282	249	201	152	108	55	-	-	-	-	232,891
Total City Solid Waste Debt Service	558,271	576,643	610,290	616,696	1,839	1,849	1,848	1,860	1,869	1,884	1,889	-	-	-	-	2,374,937

City of Johnson City
Debt Service Schedule by Fund
As of June 30, 2012

Description	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027 and Beyond	Total
Golf - Principal																
1998 Golf Course Revenue Refunding	220,000	230,000	240,000	255,000												945,000
Total Golf Principal	220,000	230,000	240,000	255,000	-	-	-	-	-	-	-	-	-	-	-	945,000
Golf - Interest																
1998 Golf Course Revenue Refunding	44,887	34,438	23,512	12,113												114,950
Total Golf Interest	44,887	34,438	23,512	12,113	-	-	-	-	-	-	-	-	-	-	-	114,950
Total Golf Debt Service	264,887	264,438	263,512	267,113	-	-	-	-	-	-	-	-	-	-	-	1,059,950
Storm Water - Principal																
New Issue	240,569	251,395	262,707	274,529	286,883	299,793	313,284	327,381	342,113	357,508	373,596	390,408	407,977	426,336	445,521	5,000,000
Total Storm Water Principal	240,569	251,395	262,707	274,529	286,883	299,793	313,284	327,381	342,113	357,508	373,596	390,408	407,977	426,336	445,521	5,000,000
Storm Water - Interest																
New Issue	112,500	214,174	202,862	191,040	178,686	165,776	152,286	138,188	123,456	108,060	91,973	75,161	57,592	39,233	132,549	1,983,536
Total Storm Water Interest	112,500	214,174	202,862	191,040	178,686	165,776	152,286	138,188	123,456	108,060	91,973	75,161	57,592	39,233	132,549	1,983,536
Total Storm Water Debt Service	353,069	465,569	465,569	465,569	465,569	465,569	465,570	465,569	465,569	465,568	465,569	465,569	465,569	465,569	578,070	6,983,536
Total Business Type Principal	5,270,383	5,474,706	11,435,457	4,822,423	3,261,079	3,391,034	2,702,670	2,820,800	2,895,917	3,002,652	3,116,361	3,275,032	3,407,813	3,562,615	40,831,318	99,270,260
Total Business Type Interest	3,959,207	4,360,349	4,136,837	3,678,020	3,481,414	3,348,312	3,189,743	3,063,352	2,941,921	2,809,303	2,671,112	2,531,117	2,382,296	2,222,296	15,752,793	60,528,072
Total Bus. Type Debt Service	9,229,590	9,835,055	15,572,294	8,500,443	6,742,493	6,739,346	5,892,413	5,884,152	5,837,838	5,811,955	5,787,473	5,806,149	5,790,109	5,784,910	56,584,112	159,798,332
*Water/Sewer - IRS Subsidy (Revenue)																
2010A Build America Bonds	409,648	408,948	408,073	407,040	403,628	396,868	389,379	380,558	371,038	358,690	345,522	333,973	321,050	306,820	2,425,588	7,666,823
Total Debt Service																
Total Principal	14,370,835	14,046,019	20,516,131	14,231,666	12,367,979	11,984,372	11,188,910	10,749,916	9,540,703	9,915,109	9,284,282	9,229,240	8,814,268	7,647,369	77,804,326	241,691,125
Total Interest	11,346,045	11,275,071	10,617,193	9,686,327	8,972,768	8,378,125	7,741,170	7,112,916	6,513,165	6,090,597	5,673,656	5,285,236	4,877,116	4,454,235	27,667,237	135,690,856
Total Debt Service	25,716,880	25,321,090	31,133,324	23,917,993	21,340,747	20,362,497	18,930,080	17,862,832	16,053,868	16,005,706	14,957,938	14,514,476	13,691,384	12,101,604	105,471,563	377,381,981



QUASI-GOVERNMENTAL
&
SPECIAL APPROPRIATIONS

QUASI-GOVERNMENTAL AND SPECIAL APPROPRIATION AGENCIES

Financial support for non-profit agencies is a portion of the General Government expenditures, which are classified in two different categories. The first category consists of Quasi-Governmental agencies. These agencies are supported largely by the City, but are managed privately. The second category, Special Appropriations, are independent, non-profit agencies that receive funding from various organizations, are not necessarily government-related, and are reviewed based on the level of service provided to the community. Each agency in both categories is required to submit an application annually, along with a copy of their latest year-end financial statements or audit. The City Commission determines the level of funding each agency will receive as a part of the annual budget process.

The following agencies received an appropriation in the FY 2013 budget.

Quasi-Governmental Agencies

The Chamber of Commerce/Convention & Visitors Bureau **\$ 518,000**

The mission of the Chamber of Commerce and Convention & Visitors Bureau is to generate economic impact through marketing, hosting, and advertising in the following areas: transportation, education, health care, tourism, and workforce development. The Chamber/CVB membership consists of businesses and business leaders, as well as partnering with Johnson City, Jonesborough, and Washington County.

Tri-Cities Airport Commission/Foreign Trade Zone **\$ 15,464**

The Tri-Cities Airport Commission is the Grantee of Foreign Trade Zone No. 204. The FTZ Committee was established by the Airport Commission to provide guidance in the areas of Zone marketing and administration. In addition to the City of Johnson City, membership in the FTZ No. 204 is comprised of the City of Kingsport, Sullivan County, TN, Washington County, TN, Bristol, TN, Bristol, VA, Washington County, VA, and the Tri-Cities Regional Airport. FTZ No. 204 is a vital component of our region's economic development efforts. Communities use the FTZ to attract new business and industry, as well as to retain existing businesses.

Washington County Economic Development Council **\$ 360,248**

The Council is an intergovernmental organization established between Washington County, the City of Johnson City, and the Town of Jonesborough. The purpose of the council is to enhance economic development in Washington County in the following ways: 1) business attraction/marketing; 2) downtown development; 3) existing business retention; 4) small business entrepreneur development; and 5) tourism development. Beginning in FY 2012, the boards of the Johnson City Development Authority, the Public Building Authority, and the Economic Development Board have come together under the WCEDC organizational structure.

Washington County Emergency Communications District (E-911) **\$ 590,000**

This organization is responsible for answering all 9-1-1 calls and dispatching both emergency and non-emergency communications to all public safety agencies within Johnson City and Washington County. The goal of E-911 is to provide professional and prompt service to all citizens who contact 9-1-1, as well as to dispatch those calls to the appropriate agency in a quick and accurate manner.

Washington County/Johnson City Animal Control Shelter

\$ 175,000

This organization was created as a joint venture with Washington County and the City of Johnson City to enforce the animal control laws of the City and state. The Shelter is designed to protect individuals from the dangers of uncontrolled animals, as well as protect the animal population against abuse by people. The goal of the Shelter encompasses promoting, motivating, and enforcing responsible pet ownership.

Washington County/Johnson City Emergency Medical Services (EMS)

\$ 583,495

This organization provides advanced and basic life support via ground ambulance transportation to the citizens of Johnson City and Washington County. In addition, EMS provides highly capable rescue personnel and equipment, along with support for specialized rescue teams. Quality patient care and timely response are the priorities of this agency.

Washington County/Johnson City Health Department

\$ 70,476

The mission of the Tennessee Department of Health is to promote, protect, and improve the health of persons living in, working in, or visiting the State of Tennessee. This branch was established in 1926 to provide quality health services to all citizens of Johnson City and Washington County. Services provided include, but are not limited to, dental health services, environmental health services, primary care, health promotion, immunizations, and nutrition education.

Special Appropriation Agencies

Adult Day Services

\$ 7,452

This agency provides day care services for 92 physically, mentally, or emotionally challenged adults or those are frail due to age in a safe and comfortable, mentally and physically stimulating atmosphere to enhance their quality of life. The following services are available: 1) quarterly assessment of the individual and family needs; 2) nutritional counseling; 3) transportation; 4) life enrichment activities (arts, crafts, games, exercise); and 5) health screenings.

Appalachian Mountain Project Access

\$ 4,050

This agency is a community health initiative seeking to coordinate charity care for the underserved and uninsured of Washington County by providing access to free healthcare services. Those services include primary care, specialty physician care, medication assistance, case management, and links to other community resources. All services provided are gifts from participating physicians, hospitals, and other community health care providers.

Special Appropriation Agencies (cont'd)

Appalachian Regional Coalition on Homelessness (ARCH)

\$ 8,100

ARCH serves the eight counties of Northeast Tennessee, as well as the municipalities of Bristol, Kingsport, and Johnson City. ARCH works to facilitate systematic solutions addressing homelessness and housing issues for citizens in these areas. Projects ARCH has been involved in include: 1) Tennessee Housing Development Agency – providing up to \$14,999 in closing costs, down payment, and principal reduction assistance to low-income or special needs households; and 2) Homeless Management Information System (HMIS) – designed to gather information about homelessness in the region and effectively plan services to meet the needs of these individuals.

Blue Plum Festival & Friends of Olde Downtowne

\$ 16,508

The Blue Plum Festival is a free, outdoor art & music festival in downtown Johnson City supported and organized by the Friends of Olde Downtowne. This organization is a volunteer group committed to providing a platform which will improve and protect the historical legacy of downtown Johnson City. They coordinate a series of family-oriented events in the downtown area known as First Fridays. Each month, downtown businesses create a special atmosphere for celebration on the first Friday. Festivities typically begin at 6 p.m.

Boys & Girls Club of Johnson City/Washington County

\$ 36,450

The mission and purpose of this agency is to inspire and enable all young people to realize their full potential as productive, responsible, and caring citizens. Based upon physical, emotional, cultural, and social interests of boys and girls, through the programs at Boys & Girls Club developmental principles are nurtured in five areas: 1) character and leadership; 2) education and career development; 3) health and life skills; 4) the arts; and 5) sports/fitness/recreation.

Catholic Charities

\$ 4,050

The mission of this agency is to address the unmet needs of the most vulnerable of our region by providing shelter, nourishment, counseling, and education in order to foster human dignity. Through Catholic Charities the following programs are available: 1) Family Support Services – baby and household items, food, and clothing, as well as funds for medication and utility payment assistance; 2) Transitional Housing – rental assistance for those transitioning out of homelessness, as well as financial counseling and referral to community resources available; and 3) Immigrant/Hispanic Outreach – immigration assistance, translation, and interpretation services.

Children's Advocacy Center

\$ 4,050

The goal of this agency is to combat severe child abuse of any nature by coordinating and providing services to children in a safe, caring environment. The objectives of the CAC are: 1) to reduce stress on child victims of abuse by providing services in a single child-friendly location; 2) to provide support to non-offending family members; 3) to increase the likelihood of successful prosecution of offenders; and 4) to educate the community about child abuse issues, prevention, and consequences.

Special Appropriation Agencies (cont'd)

Coalition for Kids

\$ 22,578

This agency serves at-risk and minority children in grades one through seven (ages six through thirteen). All programs are referral-based by guidance counselors, teachers, Department of Human Services, Department of Children Services, or local juvenile judges. The Coalition for Kids offers “Awesome Kids Club”, an after-school tutoring program, to those kids experiencing failing academic grades, anti-social behavior, potentially unsafe home environments, and previous juvenile offenses. The goal of this agency is to strengthen opportunities for academic success, instill confidence, and encourage social responsibility in children who live in economically disadvantaged areas.

Frontier Health

\$ 45,022

This agency is the largest and the premier provider of behavioral health, mental health, substance abuse, development disabilities, and vocational rehab services. Frontier Health has more than 85 programs in two states, serving Northeast Tennessee and Southwest Virginia since 1957.

Girls, Inc.

\$ 28,350

The mission of this agency is to inspire all girls to be strong, smart, and bold. The purpose of the programs at Girls, Inc. is to provide opportunities for girls to gain the knowledge and skills required to become responsible, self-reliant and successful women, mothers, employees/employers, and contributors to the community.

Good Samaritan Ministries

\$ 9,203

This is a faith-based organization that provides for those in need through education, mentoring, and social services. Good Samaritan Ministries benefits low-income households with social services to prevent homelessness, as well as provides a food pantry and daily hot meals, transit passes for work, household items, furniture, clothing, and elderly support care.

Hands On! Regional Museum

\$ 8,039

The mission of this agency is to create a dynamic, educational, fun environment which stimulates discovery, thought, and understanding in the arts, sciences, and humanities. Hands On! is the only children’s museum in the region, which welcomed visitors in 2009 from different states and different countries. The museum has over 23 permanent exhibits, including the award-winning Eastman Discovery Lab, Kids Bank & Credit Union, and the Katie Ellen Coal Mine.

Johnson City Area Arts Council

\$ 26,884

This agency is an arts service organization that is committed to providing access to the arts through education, communication, and support of cultural activities. Some of the programs the Arts Council has participated in or provided funding for include: 1) Johnson City Symphony for a free concert for Johnson City School children; 2) Library Initiative for Appalachia to bring a visiting author to the Johnson City School children; 3) Milligan College for “Kids Rock the Vote”, which is a touring production to the Johnson City School children.

Special Appropriation Agencies (cont'd)

Johnson City Downtown Clinic

\$ 29,970

The primary function of the Downtown Clinic is to provide primary care and behavioral health care, treating high blood pressure, diabetes, and obesity, as well as depression, anxiety, and other mental health disorders. The Clinic provides services to the following: 1) individuals and families experiencing homelessness or are at risk for homelessness; 2) individuals without insurance; and/or 3) individuals in poverty or distressed situations. The Day Center portion of the Clinic provides essential shelter and a service center where homeless persons can find relief from the weather, have a light snack, receive mail, do laundry, make phone calls, take a shower, find clothing, etc.

Johnson City Housing Authority Athletic Club

\$ 30,740

This organization was established to provide facilities and programs that further physical, emotional, social, and spiritual growth opportunities for the youth of Johnson City. The Athletic Club offers instruction in boxing, calisthenics, conditioning and exercise, and weight training.

Johnson City Symphony

\$ 4,050

The mission of this agency is to be a vital regional force in providing orchestral music for all ages through education, entertainment, and cultural enrichment. The Symphony has served the citizens of Johnson City for nearly 40 years and provides four children's concerts for approximately 8,000 children. There are 160 participating artists including college students, practicing professional musicians, and talented non-professional musicians.

Keystone Dental Care

\$ 8,384

The target population of this agency is adults 21 years of age or older who meet federal poverty guidelines. Patient services include preventative dental care, fillings, and extractions. Patient education services incorporate proper oral hygiene instruction, the effects of smokeless tobacco, and instruction/support for smoking cessation. Keystone Dental Care is the only free clinic in the State of Tennessee for qualifying adults.

Keystone Family Resource Center

\$ 10,500

The goals and objectives of this agency are: 1) to maintain academic success for our students enrolled in the homework clubs by supplying tutors, mentors, school materials, and an afternoon snack; 2) to strengthen the family unit by providing referrals for food, clothing, and shelter; 3) to develop improved literacy by partnering with area literacy agencies to provide GED classes and childcare services for parents; and 4) to provide linkage for our families to necessary medical services.

Safe Passage Domestic Violence Program

\$ 34,290

The mission of this agency is to work toward the elimination of domestic violence in collaboration with other community agencies by: 1) providing a safe haven where victims can recover and learn; 2) providing information, opportunity, and encouragement to learn about and take responsibility for life choices and circumstances; and 3) promoting the community's education and awareness of domestic violence, as well as the impact it has on individuals, families, and communities.

Special Appropriation Agencies (cont'd)

Salvation Army

\$ 36,187

The Salvation Army's Center of Hope in Johnson City provides shelter for men, women, and children. Also, the Center provides the Feeding Program and the Social Services Program, which provides emergency and transitional shelter, food, and housing assistance. In 2010, the Salvation Army is celebrating its 100th year of service to the citizens of Johnson City.

Second Harvest Food Bank

\$ 12,960

The mission of this agency is to secure food from local and national manufacturers, grocers, and restaurants to redistribute to 200 food pantries, soup kitchens, children's programs, and other non-profit charities that feed those who are hungry in Northeast Tennessee. Of these 200 agencies, 46 are located in Washington County, with 32 of those located inside the city limits of Johnson City. The Second Harvest Food Bank serves the 8 counties of Northeast Tennessee.

Sister Cities of the Greater Tri-Cities

\$ 3,807

The purpose of this organization is to promote cross-cultural understanding and positive international relations between the citizens of the Tri-Cities region with the citizens of our Sister cities. The program has served thousands of clients through over 150 exchanges between the Tri-Cities and our international partners including students (elementary to university), nurses, medical students, physicians, visual artists, musicians, sports organizations, and the ornament exchange with our Senior Center.

Tennessee Rehabilitation Center – Elizabethton

\$ 7,329

This program is administered by the Department of Human Services of the State of Tennessee and is one of 18 similar facilities across the state. The mission of the Tennessee Rehabilitation Center is to return persons with disabilities to full-time employment in the community. This is accomplished through three basic services: vocational education, work adjustment training, and job placement. Applicants must have a severe disability, a stated work interest, and have reached or approaching work age.

Tipton-Haynes Historical Association

\$ 7,715

Tipton-Haynes is a 45-acre site with a museum and eleven historical buildings, which tell the story of Tennessee from early settlement to the Civil War era. It is listed on the National Register of Historical Places. Each year Tipton-Haynes welcomes visitors, including in-state, out-of-state, as well as, school groups.

Umoja/Unity Committee, Inc.

\$ 6,480

This organization provides a cultural unity/diversity festival for Johnson City to foster better communication, cooperation, and understanding between the different races, cultures, and traditions among the residents of Johnson City, Jonesborough, Washington County, and the entire Northeast Tennessee region.

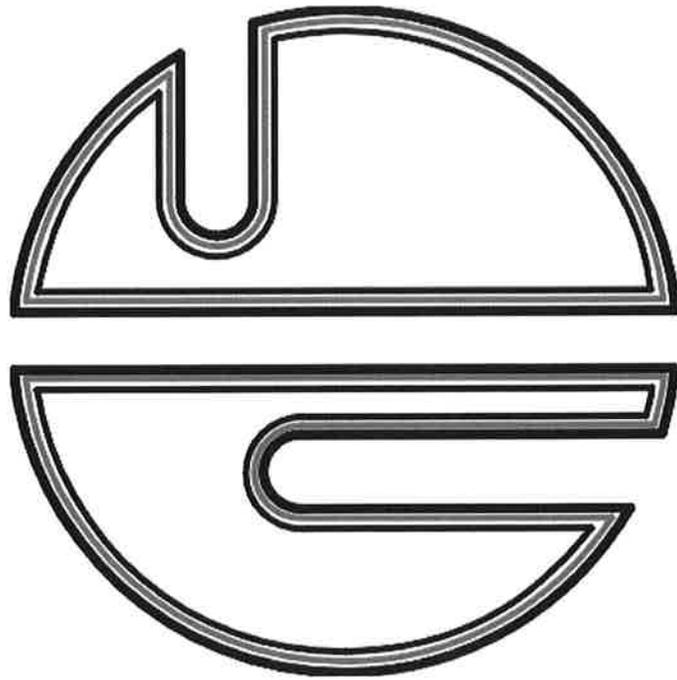
**Quasi-Governmental
FY 2013**

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Increase		Budget	Increase	
					Requested	\$	%	FY 2013	\$	%
Animal Control	158,000	158,000	158,000	158,000	195,000	37,000	23.42	175,000	17,000	10.76
Chamber of Commerce	510,000	510,000	510,000	510,000	535,000	25,000	4.90	518,000	8,000	1.57
Economic Development Board	139,244	139,244	139,244	-	-	-	0.00	-	-	0.00
Emergency Communications	546,246	546,246	546,246	546,246	626,005	79,759	14.60	590,000	43,754	8.01
EMS	583,495	583,495	583,495	583,495	583,495	-	0.00	583,495	-	0.00
Johnson City Development Authority	159,135	159,135	159,135	-	-	-	0.00	-	-	0.00
JCDA - Façade Grant Program	50,000	50,000	-	-	-	-	0.00	-	-	0.00
Tri-Cities Airport Commission	-	-	-	-	-	-	0.00	15,464	15,464	0.00
Washington County Economic Development Council	-	25,000	25,000	360,248	360,248	-	0.00	360,248	-	0.00
Washington County Health Dept.	70,476	70,476	70,476	70,476	70,476	-	0.00	70,476	-	0.00
Total	2,216,596	2,241,596	2,191,596	2,228,465	2,370,224	128,628	5.74	2,312,683	84,218	3.76

**Special Appropriations
FY 2013**

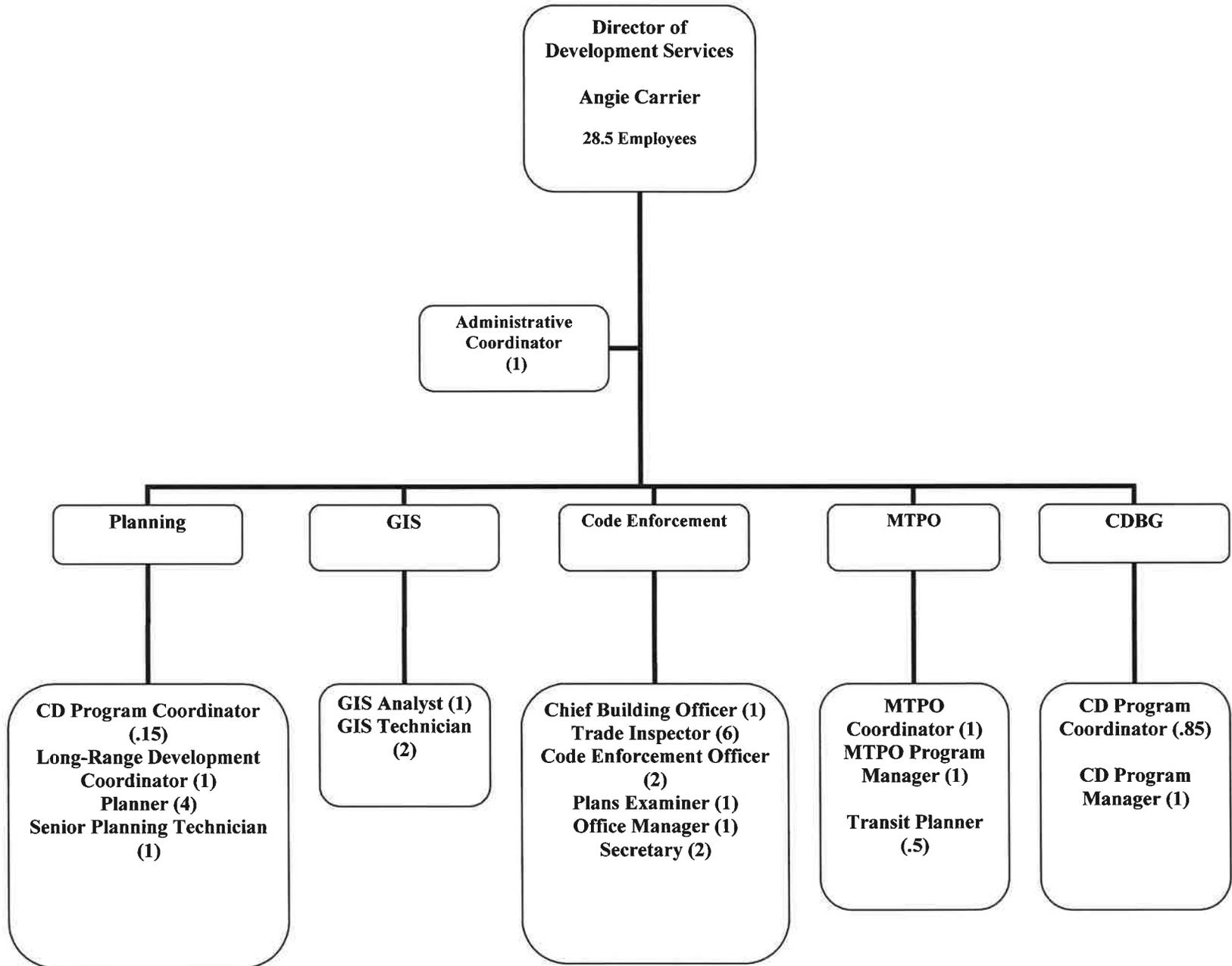
Special Appropriations	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Increase		Budget	Increase	
					Requested	\$	%	FY 2013	\$	%
Appalachian Mountain Project Access	5,000	5,000	5,000	4,500	25,000	20,500	455.56	4,050	(450)	(10.00)
Appalachian Reg. Coalition on Homelessness	5,000	10,000	10,000	9,000	15,000	6,000	66.67	8,100	(900)	(10.00)
Blue Plum Festival/Friends of Olde Downtowne	8,000	8,000	20,381	18,343	36,000	17,657	96.26	16,508	(1,835)	(10.00)
Boys & Girls Club	45,000	45,000	45,000	40,500	50,000	9,500	23.46	36,450	(4,050)	(10.00)
Carter County Tomorrow	-	5,000	5,000	-	10,000	10,000	0.00	-	-	0.00
Catholic Charities of East Tennessee	5,000	5,000	5,000	4,500	4,500	-	0.00	4,050	(450)	(10.00)
Children's Advocacy Center	5,000	5,000	5,000	4,500	6,000	1,500	33.33	4,050	(450)	(10.00)
Coalition for Kids	27,875	27,875	27,875	25,088	28,000	2,912	11.61	22,578	(2,510)	(10.00)
Dispensary of Hope	5,000	-	-	-	-	-	0.00	-	-	0.00
Even Start Literacy Program	2,000	2,000	2,000	1,800	-	(1,800)	(100.00)	-	(1,800)	(100.00)
Friends of Olde Downtown <i>(see above Blue Plum)</i>	12,381	12,381	-	-	-	-	0.00	-	-	0.00
Frontier Health	62,024	62,024	62,024	50,024	50,024	-	0.00	45,022	(5,002)	(10.00)
Girls, Inc.	35,000	35,000	35,000	31,500	35,000	3,500	11.11	28,350	(3,150)	(10.00)
Girl Scouts of the Appalachian Council <i>(New)</i>	-	-	-	-	1,500	1,500	100.00	-	-	0.00
Good Samaritan	11,362	11,362	11,362	10,226	17,500	7,274	71.13	9,203	(1,023)	(10.00)
Hands On! Regional Museum	4,762	9,924	9,924	8,932	8,932	-	0.00	8,039	(893)	(10.00)
Johnson City Area Arts	26,190	33,190	33,190	29,871	33,190	3,319	11.11	26,884	(2,987)	(10.00)
Johnson City Downtown Clinic	37,000	37,000	37,000	33,300	36,720	3,420	10.27	29,970	(3,330)	(10.00)
Johnson City Housing Authority Athletic Club	37,950	37,950	37,950	34,155	34,155	-	0.00	30,740	(3,415)	(10.00)
Johnson City Symphony	5,000	5,000	5,000	4,500	13,000	8,500	188.89	4,050	(450)	(10.00)
Keystone Adult Day Care (1st TN Human Resource)	9,200	9,200	9,200	8,280	9,200	920	11.11	7,452	(828)	(10.00)
Keystone Dental	10,350	10,350	10,350	9,315	10,000	685	7.35	8,384	(931)	(9.99)
Keystone Family Resource Center	13,950	13,950	13,950	12,555	10,500	(2,055)	(16.37)	10,500	(2,055)	(16.37)
Safe Passage	42,333	42,333	42,333	38,100	42,333	4,233	11.11	34,290	(3,810)	(10.00)
Salvation Army	44,675	44,675	44,675	40,208	40,208	-	0.00	36,187	(4,021)	(10.00)
Second Harvest Food Bank	14,000	16,000	16,000	14,400	14,400	-	0.00	12,960	(1,440)	(10.00)
Sister Cities International	4,700	4,700	4,700	4,230	4,230	-	0.00	3,807	(423)	(10.00)
Spine Health Foundation <i>(New)</i>	-	-	-	-	5,000	5,000	100.00	-	-	0.00
Tennessee Rehabilitation Center	9,048	9,048	9,048	8,143	8,551	408	5.01	7,329	(814)	(10.00)
Tipton-Haynes Historical Association	9,524	9,524	9,524	8,572	8,572	-	0.00	7,715	(857)	(10.00)
Umoja/Unity Community	8,000	8,000	8,000	7,200	7,200	-	0.00	6,480	(720)	(10.00)
Washington County/Johnson City Veteran's Memorial	-	-	-	50,000	-	(50,000)	(100.00)	-	(50,000)	(100.00)
Special Appropriations	505,324	524,486	524,486	511,742	564,715	40,229	7.67	413,148	(98,594)	(18.80)
Grand Total	2,721,920	2,766,082	2,716,082	2,740,207	2,934,939			2,725,831		

For FY 2012 Actual, Special Appropriations includes \$12,744 undesignated funds (\$511,742 + \$12,744 = \$524,486)



DEPARTMENTAL SUMMARIES

DEVELOPMENT SERVICES



Development Services

The City of Johnson City's Development Services Department is comprised of 28.5 full time members, who are organized into five divisions: Planning, Geographic Information Systems (GIS), Codes, Community Development, and the Metropolitan Transportation Planning Organization (MTPO). The overall mission of this newly formed department is "The Johnson City Development Services Department is committed to a comprehensive approach to guide and shape quality development in our region." Our guiding principles in developing the statement are as follows: 1) Responsiveness and Exceptional Service; 2) Fairness and Impartiality; and 3) Integrity and Professionalism. Our current goals are to: improve our communication processes; work to achieve consistency in operations; understand and document our roles and responsibilities of each position in our new Department and communicate this as necessary to employees, other Departments, and our customers; build positive customer/employee relationships and improve our public image; and to identify the needs and expectations other departments have of Development Services.

Departmental Organization:

The Planning Division provides professional advice and technical expertise to elected officials, appointed boards and commissions, city departments, the development community, and citizens to assist in understanding and addressing development and redevelopment issues in the community. The department develops and administers city-wide planning in accordance with the Comprehensive Plan, a legal document that reflects the community's vision for its long-range physical development, as well as through its neighborhood planning process. It is also responsible for rezoning, annexations, subdivisions, right-of-way abandonments, site plan approvals and other development related requests. The division is responsible for maintaining an up-to-date Zoning Ordinance and maps, as well as Subdivision Regulations that regulate the type/quality of development in the city and the surrounding area. During FY 2012, staff processed 77 replats, 61 site plans, and 70 single family building permits. During FY 2012, staff completed 9 annexations, 4 street abandonments, and 11 rezoning requests.

The Geographic Information Systems (GIS) Division's primary function is to provide mapping and spatial analysis to city departments and to offer such services to other public and private entities for a fee. GIS activities focus principally on: 1) creating, managing, and enhancing a database consisting of geographic features and their characteristics; 2) creating maps and statistical data from the database; 3) performing geographic analyses using the database with special-purpose spatial models; and 4) helping other city units in their efforts to utilize GIS application programs.

The Codes Division is responsible for accepting plans and generating plans review on all phases of construction in Johnson City, including building, electrical, plumbing, gas/mechanical, site, fire, etc. This applies to all new residential and commercial development, renovations, repairs, and additions. Following completion of plans review, permits are issued for each phase of construction to licensed and bonded contractors. Required inspections are conducted by the Codes division, with results documented throughout the construction process. Once the process is complete, a certificate of occupancy is issued for each project. In addition, the Code Enforcement division is responsible for resolving issues concerning dilapidated structures and overgrown property. The division works with the Board of Building codes and Board of Dwelling Standards to resolve disputes.

The Metropolitan Transportation Planning Organization Division serves as the regional transportation planning and coordination agency for the Johnson City Urbanized Area. This area includes the City of Johnson City, the Town of Jonesborough, the City of Elizabethton, a portion of the Town of Unicoi, and Carter and Washington Counties. It should be noted that the Urbanized Area is defined by the U.S. Census Bureau. Federal law required an MTPO be established for any urbanized area over 50,000. As of 2010, the Johnson City Urbanized Area is officially designated with a population of 120,415.

The MTPO has an Executive Board, which is comprised of elected officials from each representative jurisdiction, and an Executive Staff, which is comprised of the chief administrative officials of jurisdictions and agencies that are involved in the transportation planning activities.

The MTPO is charged with the “Continuing, Cooperative, and Comprehensive” (3C’s) planning process for transportation projects often referred to as the MTPO Planning Process. Also, the MTPO strives to ensure the continuation of federal funding for the MTPO area. The department continually works with local, state, and federal agencies, as well as the general public, to develop and administer a wide range of transportation program activities.

These activities and funding for these activities are identified annually in the Unified Planning Work Program for the MTPO. The Unified Planning Work Program must be approved by the Tennessee Department of Transportation, Federal Highway Administration and Federal Transit Administration and adopted by the MTPO Executive Board.

Included in the Unified Planning Work Program are tasks for the development and maintenance of the Long Range Transportation Plan and Transportation Improvement Program. All transportation projects in the MTPO area *must* be included in the Johnson City Long Range Transportation Plan in order to receive federal and state funding. The plan covers a thirty year time frame and is updated every five years.

Once the Long Range Transportation Plan is adopted, a project can then be programmed in the Transportation Improvement Program for implementation. The Transportation Improvement Program covers a four year time frame, identifies the project, project scope, funding source, and expected year funds will be expended for projects.

Examples of such projects are the State Route 36 (Kingsport Highway) Improvements Project in Washington County, State Route 62 Project (Gap Creek Road) in Carter County, Traffic Signal Upgrade Project for Johnson City and Elizabethton, the State of Franklin Trail Phase II from East Tennessee State University to downtown Johnson City, and all transit related projects.

The Long Range Transportation Plan and Transportation Improvement Program go through the same approval process as the Unified Planning Work Program.

The Community Development Division plans and implements a diverse program that has as its primary goal the improvement of the quality of life for the low and moderate income citizens of Johnson City. By federal program definition, low and moderate income persons are defined as

persons or households which earn 80% or below of the median income for the jurisdiction. For a family of four in 2010-2011, the 80% median income figure is \$38,300.

The Community Development Program is guided by a five year strategy based upon a community needs assessment and a series of one year plans developed by the community development staff with the assistance and input of a fourteen member Housing and Community Development Advisory Board. The Annual Plan outlines the programs that will be provided to help meet the needs that have been identified and the financial resources that will be committed to implement the programs. In addition to the Annual Plan, the local program must submit an Annual Performance Report to the Community and to the Department of Housing and Urban Development outlining the accomplishments of the program each fiscal year.

Primary funding for the Community Development program comes from the U.S. Department of Housing and Urban Development through the Community Development Block Grant (CDBG) Program and the HOME Program. The major focus is on the Community Development Block Grant Program, which includes home ownership assistance, homeowner rehabilitation, rental rehabilitation and development, neighborhood redevelopment, and special needs housing. The Home Ownership Assistance Program provides a \$5,000 - \$10,000 down payment and closing cost assistance loan at 0% to qualified first-time homebuyers to purchase new and existing homes. During FY 2012, it is anticipated that 20 households have been assisted through this program. The Housing Rehabilitation Program provides 0% loans to qualified persons for the rehabilitation of their homes to abate existing building code, health, and safety violations. It is anticipated that in FY 2012 some 25-30 low and moderate income households have been assisted with emergency and substantial rehabilitations on their homes.

The Community Development staff also helps to coordinate a number of community initiatives. A portion of the Director's expenditures are charged to the City's general fund in recognition of the non-CDBG activities. The Neighborhood Action Committee facilitates a partnership between the Johnson City Police Department and neighborhoods throughout the city, which provides support and technical information to address specific concerns, such as speed bumps, suspicious activity, loitering, etc., and to reach a resolution with the added police presence or the establishment of neighborhood watch groups. The Weed and Seed Neighborhood Initiative, also in cooperation with the Police Department and various community service agencies, which strives to improve the quality of life for residents within the Central City community through the interdiction of illegal drug activity and the reduction of violent crime. This initiative also addresses the physical redevelopment of neighborhoods, including focused housing rehabilitation, homeownership program opportunities, and organized clean-up activities to improve the overall appearance of the neighborhood.

Development Services Major Objectives – FY 2013

Update the Zoning Ordinance and Subdivision regulations to ensure cost effective development and user friendly development of regulations and standards. Zoning code amendments will relate to: 1) Sustainability; 2) Definition of terms; 3) Landscaping and buffering; 4) Floodplain regulations; 5) Sign regulations; 6) Update residential, industrial, and office zoning districts; 7) a design corridor overlay; and 8) Prepare a solar/wind energy ordinance.

Work with neighborhood associations, residents, businesses and city departments to develop and implement actions and programs that would revitalize and stabilize existing neighborhoods, as well as guide growth in developing neighborhoods, through the study of two neighborhoods in FY 2013.

Develop and maintain the existing Land Use Map in order to monitor development trends.

Evaluate and develop annexation process and include costs for services and thresholds for all departments, as well as develop a timeline for annexations to include in the budgeting process.

Improve the communication process of the department by 1) develop a newsletter for the public and brochures for all Boards and Commissions within the Development Services Department; 2) establish an e-mail database; 3) update the Development Services webpage; 4) provide a web application for the GIS mapping system; and 5) fully implement BluePrince software to allow communication with the public.

Implement a new process for dilapidated accessory buildings to cut legal costs for title searches.

Complete and implement the 2013 Unified Planning and Work Program.

Fund and assist in coordination with the development of "Rails to Trails" master plan for the East Tennessee Railway line from Elizabethton to Johnson City.

Complete the Long Range Transportation Plan Update. Final draft to be completed by August 2012.

Complete 15 Homeowner Rehabilitations for low and moderate income homeowners.

In conjunction with the Northeast Tennessee/Virginia HOME Consortium: 1) provide assistance to 15 qualified first-time low and moderate income homebuyers through the Homeownership Assistance Program; and 2) complete one construction for a qualified low/moderate income homeowner.

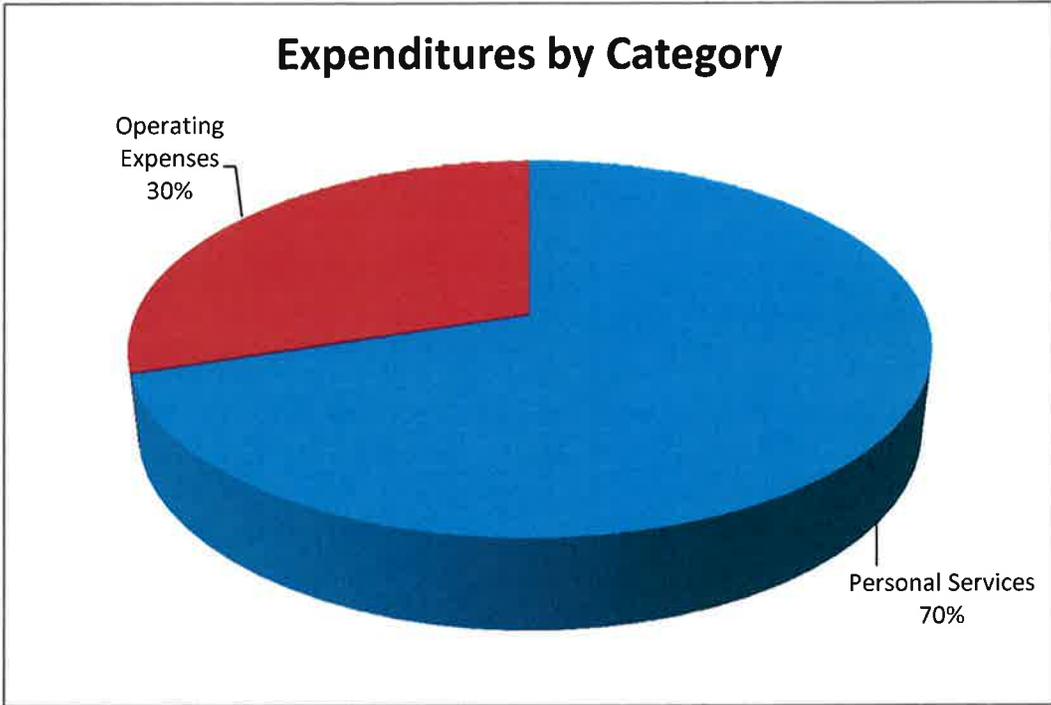
In conjunction with local neighborhood associations, Eastern Eight CDC, and local lenders continue to implement priority redevelopment housing projects for Community Development Block Grant target neighborhoods.

Provide HUD/THDA Emergency Solutions Grant funding to local community service agencies to assist in providing shelter, permanent housing, and support services to the at-risk and homeless population.

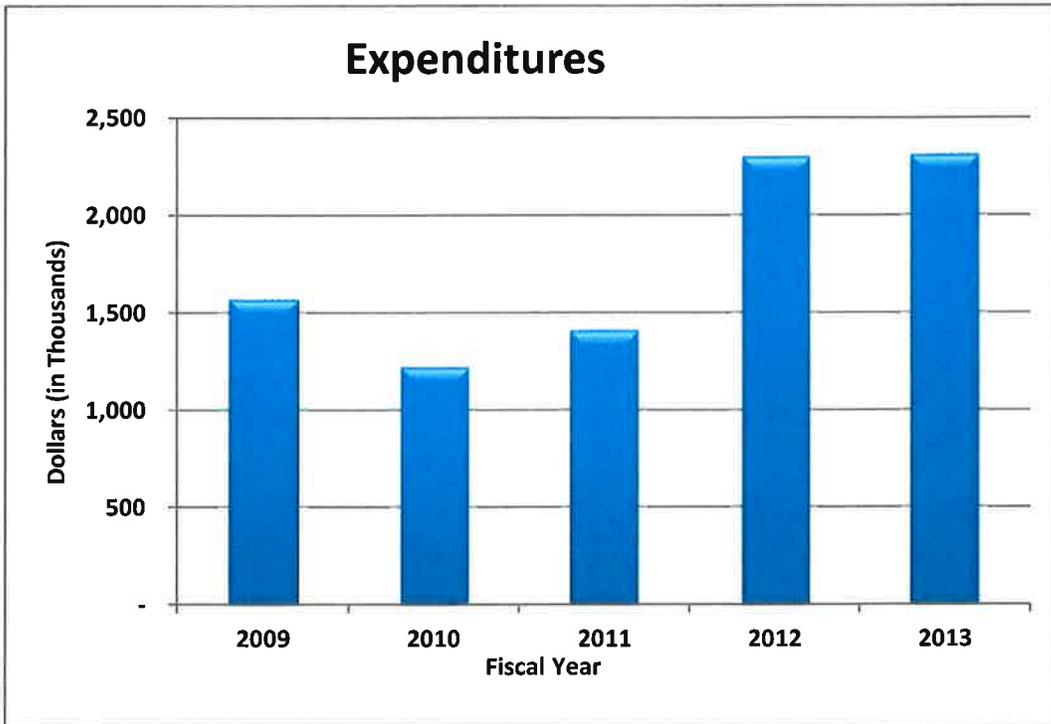
Development Services	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
GENERAL FUND							
Development Services							
Code Enforcement	-	-	831,370	820,978	801,769	(29,601)	-3.6%
Planning /GIS	584,884	573,918	618,180	610,453	616,757	(1,423)	-0.2%
Total - Development Services	584,884	573,918	1,449,550	1,431,431	1,418,526	(31,024)	-2.1%
GENERAL FUND EXPENDITURE SUMMARY							
Personal Services	565,517	533,693	1,333,942	1,317,268	1,302,852	(31,090)	-2.3%
Operating	19,367	40,225	115,608	114,163	115,674	66	0.1%
Total Expenditures	584,884	573,918	1,449,550	1,431,431	1,418,526	(31,024)	-2.1%
COMMUNITY DEVELOPMENT FUND							
CDBG Administration	81,275	77,032	95,697	93,783	94,465	(1,232)	-1.3%
Housing Administration	76,050	96,898	106,478	104,348	92,373	(14,105)	-13.2%
Housing Rehabilitation	195,696	318,260	267,947	240,208	270,784	2,837	1.1%
THDS Emergency Services Grant	89,451	89,830	89,812	85,812	85,812	(4,000)	-4.5%
Total Community Development Fund	442,472	582,020	559,934	524,152	543,434	(16,500)	-2.9%
EXPENDITURE SUMMARY							
Personal Services	119,755	118,904	146,318	144,855	147,608	1,290	0.9%
Operating	322,717	463,116	413,616	379,297	395,826	(17,790)	-4.3%
Total Expenditures	442,472	582,020	559,934	524,152	543,434	(16,500)	-2.9%
MTPO Fund							
MTPO - FWHA	123,834	188,750	427,773	293,199	298,449	(129,324)	-30.2%
MTPO - FTA	55,785	46,219	42,634	42,475	39,997	(2,637)	-6.2%
MTPO - ITS	9,578	12,228	9,976	9,976	10,306	330	3.3%
Other	3,840	3,840	-	-	-	-	0.0%
Total - MTPO	193,037	251,037	480,383	345,650	348,752	(131,631)	-27.4%
EXPENDITURE SUMMARY							
Personal Services	159,727	167,101	166,158	166,159	168,891	2,733	1.6%
Operating	33,310	83,936	314,225	179,491	179,861	(134,364)	-42.8%
Total Expenditures	193,037	251,037	480,383	345,650	348,752	(131,631)	-27.4%
CAPITAL EQUIPMENT	-	-	-	-	23,000	23,000	100.0%
TOTAL DEVELOPMENT SERVICES	1,220,393	1,406,975	2,489,867	2,301,232	2,333,712	(156,155)	-6.3%

Development Services

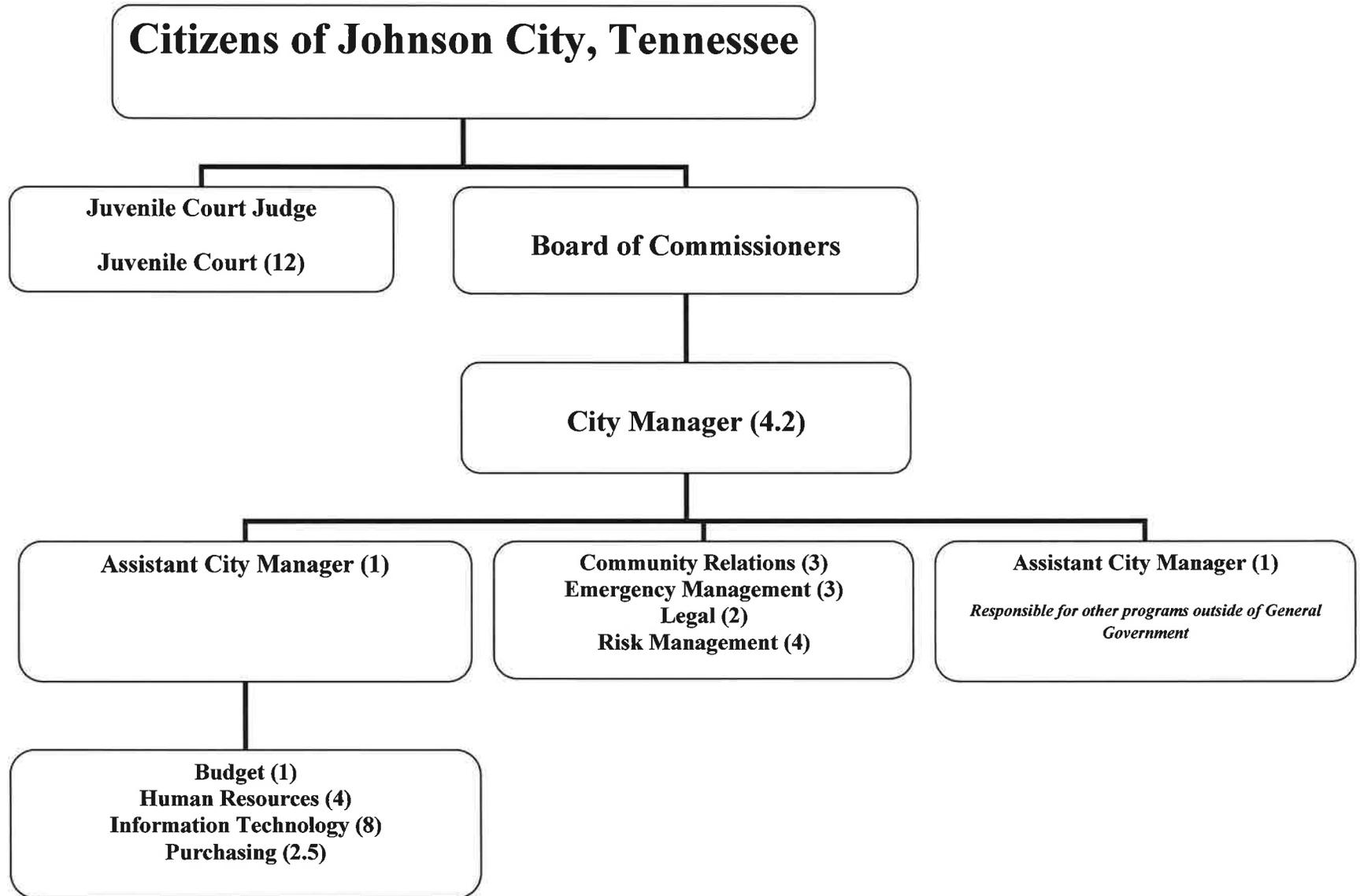
Expenditures by Category



Expenditures



GENERAL GOVERNMENT



General Government

The general government divisions of the city include: City Commission, Administration (City Manager/Assistant City Managers/Budget), City Court, Community Relations, Emergency Management, Human Resources, Information Technology, Juvenile Court, Legal, Purchasing, and Risk Management.

City Commission

The City of Johnson City operates under the commission-manager form of government. There are five City Commissioners that serve overlapping four-year terms. The next election for the City Commission will be held in April, 2013. The City Commissioners meet regularly the first and third Thursday each month at 6:00 p.m. in the commission chambers at the Municipal and Safety Building. The Commission meetings are open to the public and are televised on the government information channel.

Administration

The Administration division consists of the offices of the City Manager, Assistant City Managers, and Budget Manager. The City Commission appoints a City Manager to serve as the Chief Executive Officer and Chief Administrative Officer under their leadership. The City Manager has the responsibility to implement the policies established by the City Commission by enforcing all adopted resolutions and ordinances. It is also the responsibility of the City Manager to oversee the operations of the government within the guidelines of the City Charter.

Johnson City currently has two Assistant City Managers, each responsible for different divisions/departments. They serve as a support to the City Manager in managing the day-to-day operations of the city. The Budget Manager is responsible for generating budget forms for each department of the city, compiling the budget requests for management review, and preparing the annual budget document and the capital improvements program document.

City Court

The City Charter establishes a municipal court and the municipal judge. The court convenes in the Municipal Court chambers located in the Municipal and Safety Building. Responsibilities of the court include hearing matters regarding city ordinances and violations of state law. The court also sets fees for traffic violations. The City Judge is appointed by the City Commission for a term of two years.

Community Relations

The Community Relations division of the city serves as the media contact, as well as the customer service representative for the citizens of Johnson City. The department is responsible for handling all media requests, responding to citizen complaints or concerns, generating the city's annual report, and coordinating events, such as employee retirements and swearing-in ceremonies. Community Relations manages the government television channel with information, such as employment opportunities, street closures, park and recreation events, etc. In addition, each month the department compiles and publishes the Newslink, an employee newsletter.

General Government

Emergency Management

The Emergency Management Agency is a city-county cooperative working to ensure proper planning has been accomplished to achieve rapid mobilization, direction, and control of all community resources in the event a disaster should occur. This department is in direct support to the Police Department and Fire Department, both city and county. EMA also works directly with the Department of Homeland Security, the Federal Emergency Management Agency, and the Tennessee Emergency Management Agency to assist with federal, state, and local threat assessments and coordination of the First Responders.

Human Resources

The Human Resources department is the focal point for all city employees. The responsibilities of this department include recruitment of qualified employees for all departments, new employee orientation, in-house training and professional development, and maintaining complete and accurate employee records. They also review and modify all personnel policies and procedures. The department strives to assure position classification is properly maintained, in order that employees are evaluated and compensated appropriately.

Information Technology

The department of Information Technology provides technology services and support for all city departments' computer based operations. Major areas of responsibility are: 1) audio/visual communications (Web-Site, Government TV, Commission and special meetings, INFO-line services); 2) central server systems (main servers, electronic data storage, data back-up, and e-mail/document management); 3) WAN/LAN Network System (Internet, Anti-virus, Firewalls/Security, Network routers, Fiber for internal/outlying facilities; and 4) user/client systems (personal computers, customer call center, printers, inventory management).

Juvenile Court

Juvenile Court provides a forum for the presentation of legal matters concerning juveniles within the geographic boundaries of Johnson City. Legal proceedings within the jurisdiction of the court include: juvenile delinquency, child abuse/neglect, unruly children, family counseling, child support enforcement, and paternity. The court also provides probation supervision to juvenile offenders who have been adjudicated by the court as delinquent or unruly in order to protect the community, hold offenders accountable for their acts, and increase the competencies of probationers. The Juvenile Court Judge is elected for an eight year term by the citizens of Johnson City.

Legal

The Staff Attorney serves as the in-house legal counsel for the city. The responsibilities of the Legal department involve the following: 1) preparation and review of ordinances, leases, options, contracts, legal briefs, court documents, and other legal documents; 2) oversight of the acquisition of real estate; 3) rendering advice on legal matters pertaining to inquiries from the City Commission and all City departments; 4) rendering opinions and advice regarding personnel matters, civil rights, annexation, zoning, planning, utilities, and solid waste disposal; 5) litigation

in state and federal courts; and 6) providing assistance to various City appointed boards and commissions.

Purchasing

The Purchasing department's primary objective is to provide quality goods and services in a timely manner to the user departments at the least possible cost, while ensuring a competitive environment. Annually, the department processes approximately 960 purchase orders, 125 bids/proposals, and five on-line auction events. In addition to bidding City equipment and projects exceeding \$10,000, the Purchasing office also bids Johnson City School purchases exceeding this amount.

The Print Shop provides in-house printing, bindery, full digital color and black and white printing/copying services for all city departments. Annually this represents approximately 100 offset print jobs, 500 color/black and white copy jobs, and 250 bindery jobs. In addition to the savings over outside services, the turn-around time is an extra advantage, being four days for offset jobs and next day on digital.

Risk Management

The Risk Management department handles all insurance issues with regard to worker's compensation, liability, and all other insurance concerns (except medical insurance) involving the City, as well as loss prevention analysis. The Risk Management staff strives to provide techniques and training to reduce the risk of property loss and personal injury for both the citizens and employees of the city.

Motor Transport

Motor Transport provides fuel, preventative maintenance, and repairs on all city vehicles, equipment, and radios. Motor Transport also provides these services for several outside agencies, including EMS, Animal Control, Girls Inc., Johnson City Schools, and Dawn of Hope. The primary objective of the Motor Transport Department is to insure all city departments have the proper equipment available to provide efficient services to the citizens of Johnson City. In doing so, Motor Transport strives to maintain a 100% rating on State of Tennessee Inspections of School Buses, Special Ed Buses, Fire Trucks, and Ambulances.

The Department maintains seven facilities: 1) heavy truck garage; 2) transit garage; 3) light vehicle garage; 4) tire shop; 5) paint and body shop; 6) parts department; and 7) communications shop. These facilities encompass approximately 33,000 square feet at the City Service Complex. Presently, the department is maintaining 878 city-owned vehicles and equipment, as well as an additional 75 vehicles for outside agencies. The different facilities performed over 22,000 services and repairs in the past year.

Johnson City's Motor Transport Department is one of only twelve organizations in the state to have earned the Blue Seal of Excellence from the National Institute for Automotive Service Excellence and is the only public fleet maintenance facility in Tennessee to receive this recognition.

The Department also maintains two fuel sites and an automated fueling system. Over 950,000 gallons of fuel and/or lubricants were dispensed during the past year.

The communication shop presently maintains 875 radios and has the responsibility for the communication system, as well as the tower sites.

General Government Major Objectives – FY 2013

Administration

Coordinate the City's participation in the ICMA performance measurement program.

Coordinate the five-year capital improvements program for fiscal years 2014 – 2018 and prepare a document of city-wide projects by December 31, 2012.

Coordinate the annual budget process for fiscal year 2014.

Community Relations

Develop and produce an annual report in calendar format for distribution to citizens by December 31, 2012.

Improve citizen, media, and employee relations through the new City website and employee Intranet, by providing content including copy, photos, graphics, etc., with a news blog that will keep users alerted to comprehensive City information in a timely fashion. Information pertinent to employees will be available on a daily basis, wherever there is internet access.

Continue working with IT to finalize and implement a customized customer service tracking system that will allow the Community Customer Service Coordinator to input, manage, track, and organize citizen inquiries, concerns, etc., and will ensure more efficient coordination between citizens and City departments.

In an effort to continue "Connecting with Citizens" campaign, offer and coordinate two JC101 Citizen Awareness classes during the fiscal year, including an enhanced JC101 curriculum, which offers a class for children and/or grandchildren of participants that would be an age-appropriate overview of the City.

Emergency Management

Complete one Community Emergency Response Team classes.

Participate in a full-scale emergency response exercise.

Implement TEEN Community Emergency Response Team into the local school systems to reach school age children and educate them about disaster preparedness.

Certify all EMA staff members through the EMA of Tennessee to at least EMII level by June 30, 2013.

Revise the risk assessment portion of the Washington County Multijurisdictional Hazard Mitigation Plan by June 30, 2013.

Provide Severe Weather Awareness throughout the year by meeting with public schools and civic organizations to provide valuable information regarding severe weather events and to communicate the importance of having a severe weather radio, as well as, seeking grant funds to purchase severe weather radios.

Human Resources

Conduct 26 training programs specific to employee development, such as, time management, handling stress, motivation, etc.

In conjunction with Mountain States Health Alliance, conduct an employee wellness program during the year, with health assessment completed by December, 2012.

Research and determine the need to upgrade document imaging software by August 31, 2012.

Place into operation an ID badge machine for identification purposes with security card access and employee sign-in capabilities and begin distribution to employees by July 31, 2012.

Develop a communication method for employees to incorporate benefits and annual merit/COLA pay information by August 31, 2012.

Information Technology

Implement the City Intranet (SharePoint) by September 30, 2012.

Implement VDI (Virtual Desktops) and remote network access where appropriate with a goal to replace 50 by June 30, 2013.

Replace, repair, or upgrade software applications, including two Water/Sewer applications, replacing ImageEase with DocStar , upgrading GasBoy software to include wireless applications at the pumps, and evaluating BluePrince software for the code enforcement inspectors.

Replace network monitoring at ¼ of the current costs.

Replace anti-virus software with a more proactive solution by April 30, 2013.

Juvenile Court

Continue with the implementation of a screening and assessment tool for use by the probation officers to assess the risks and needs of juvenile offenders who are under supervision of the Juvenile Court.

Continue to work with the Johnson City School System in the implementation of a Truancy Intervention Board as an effective means of improving school attendance, reducing the dropout rate, and juvenile delinquency.

Implement a specialized Foster Care Review Board for children over the age of 14 who are in the custody of the Department of Children's Services and for youth who were in the custody of the Department of Children's Services when they were 18 years of age and currently receiving "post-custody" services to ensure these children have the appropriate resources to transition into adulthood.

Implement Soft Tech financial package, which will result in more accurate accounting practices and eliminate the need for hard copy account cards.

Purchasing

Conduct four on-line vehicle/equipment auctions.

Complete required training and obtain public procurement certification for purchasing staff.

Improve cost savings for in-house printing as compared to outside printing by 5% from 35% to 40%.

Prepare bid documents along with supporting documentation for 12 request for proposals and 80 bids.

Initiate annual training and re-training of all purchasing card users.

Revise the procurement card procedures manual.

Risk Management

Solicit bids on the City's property, boiler, and fidelity insurance.

Reduce the number of recordable work-related injuries by 5% (five) through increased safety awareness.

Reduce the number of lost workdays caused by work-related injuries by 10% (48) through a more aggressive return-to-work program.

Conduct job-specific safety training on 15 safety topics in various departments/divisions.

Conduct fifty (50) work-site inspections.

Develop and implement a customer service survey.

Motor Transport Major Objectives – FY 2013
(Internal Service Fund)

Increase preventative maintenance services to 25% or more of total repairs performed, which will reduce down time, cost, and safety issues.

Evaluate the productivity and efficiency of each technician, striving to maintain an 80% production rating for each technician.

Maintain a 100% safety rating for all School, Fire, Mass Transit, and EMS vehicles..

Continue training for all personnel to maintain ASE Certification for Blue Seal Recognition.

Develop a vehicle replacement policy based on age, daily usage, and maintenance cost to help regulate expenditures, as well as down time on vehicles.

Keep all fuel sites 100% compliant with the Department of Environmental Protection guidelines.

Evaluate possibilities to improve collision and body repair coordination.

Generate a customer service survey to provide data for improved customer service from the department.

Standardize the fleet, one make and class of vehicles at a time, which will result in having the majority of the fleet completed in seven years.

Provide the most cost effective method in achieving the highest quality repair by comparing the percentage and costs of outside repairs to those performed in-house.

Increase factory training for the technicians and find new training programs to keep our technicians up to date and properly trained on the equipment they service.

General Government	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
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GENERAL FUND

GENERAL GOVERNMENT

City Commission	70,269	62,818	81,544	80,525	69,201	(12,343)	-15.1%
City Court	208,037	459,017	620,865	570,760	389,014	(231,851)	-37.3%
Economic Development	139,915	147,027	71,309	70,418	-	(71,309)	-100.0%
Administration	759,390	758,008	755,321	745,879	785,545	30,224	4.0%
Community Relations	236,828	238,860	266,090	262,764	286,760	20,670	7.8%
Elections	508	72,795	-	-	75,000	75,000	100.0%
Emergency Management	198,736	220,581	210,870	208,234	219,620	8,750	4.1%
Human Resources	340,282	352,268	350,527	346,145	348,722	(1,805)	-0.5%
Information Technology	1,102,104	1,009,994	1,282,294	1,266,265	1,025,323	(256,971)	-20.0%
Juvenile Court	696,976	697,646	714,817	705,882	723,822	9,005	1.3%
Legal	221,768	241,230	321,152	317,138	337,276	16,124	5.0%
Miscellaneous	185,123	360,944	697,000	588,200	640,000	(57,000)	-8.2%
Purchasing/Print Shop	236,427	237,704	248,055	244,954	278,395	30,340	12.2%
Risk Management	351,766	362,443	456,643	450,935	247,294	(209,349)	-45.8%
Total General Government	4,748,129	5,221,335	6,076,487	5,858,099	5,425,972	(650,515)	-10.7%

OTHER PROGRAMS

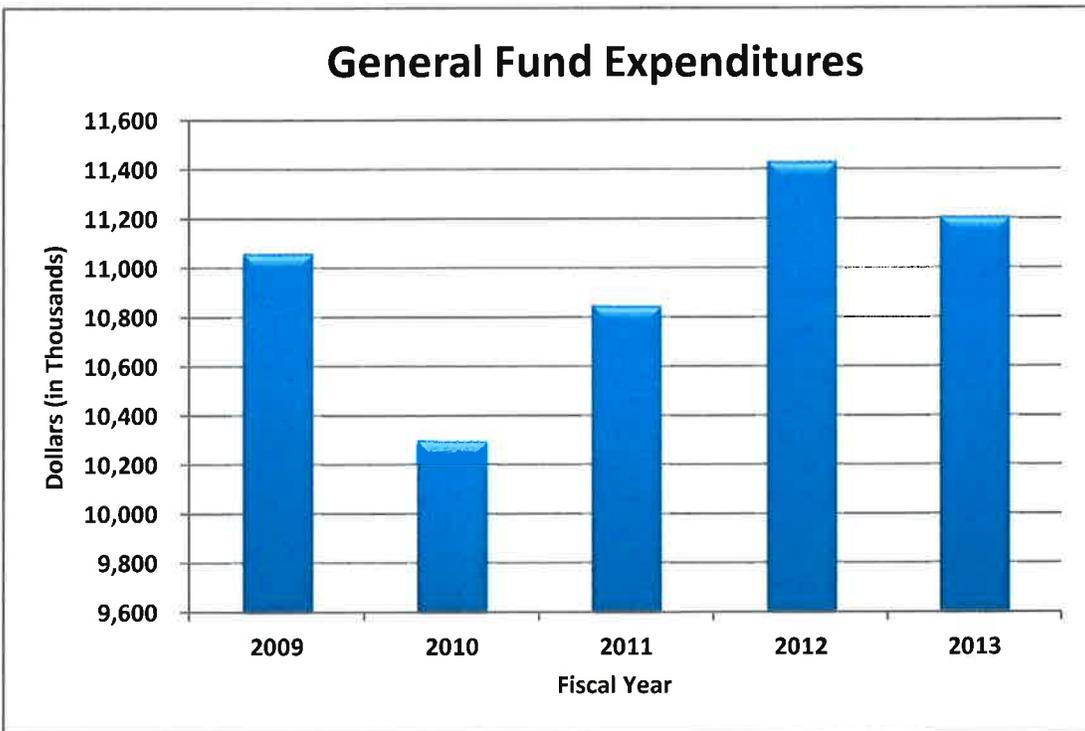
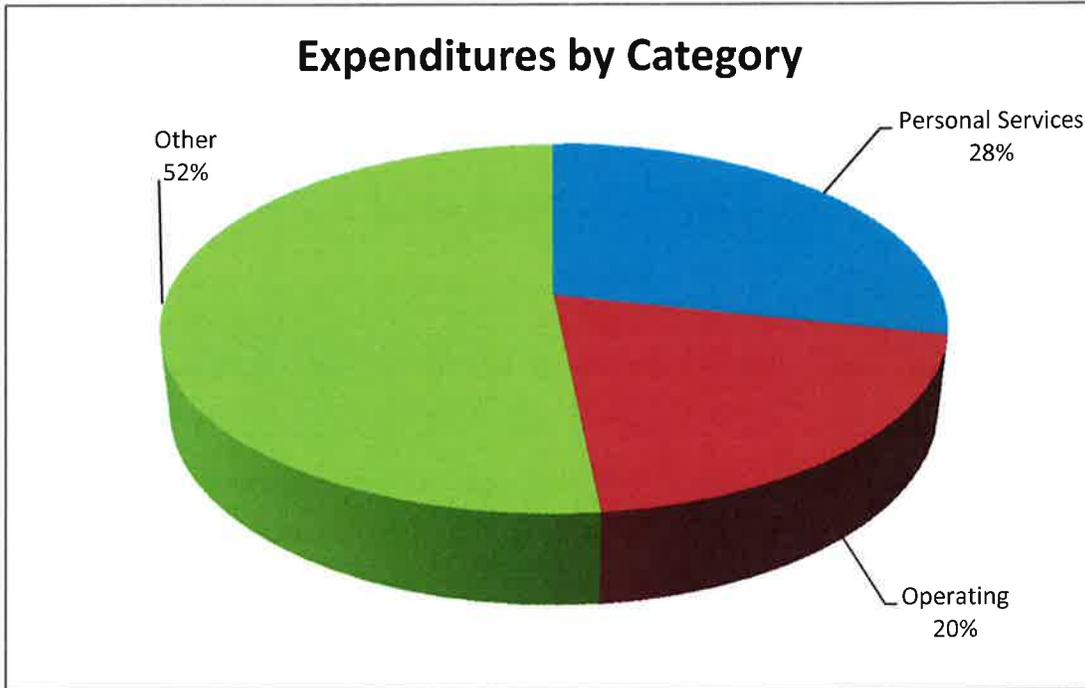
Johnson City Public Library	1,475,750	1,497,250	1,498,250	1,498,250	1,541,550	43,300	2.9%
Johnson City Public Library - Building Insurance	-	-	-	-	3,486	3,486	100.0%
Johnson City Schools - Building Insurance	-	-	-	-	98,573	98,573	100.0%
Millennium Centre - Building/Garage Insurance	-	-	-	-	9,328	9,328	100.0%
Public Building Authority	1,331,431	1,338,801	1,334,971	1,334,971	1,401,898	66,927	5.0%
Quasi-Governmental Appropriations	2,216,596	2,216,596	2,228,465	2,228,465	2,312,683	84,218	3.8%
Special Appropriations	524,486	574,486	524,486	511,742	413,148	(111,338)	-21.2%
Total Other Programs	5,548,263	5,627,133	5,586,172	5,573,428	5,780,666	194,494	3.5%
Total General Fund	10,296,392	10,848,468	11,662,659	11,431,527	11,206,638	(456,021)	-3.9%

GENERAL FUND

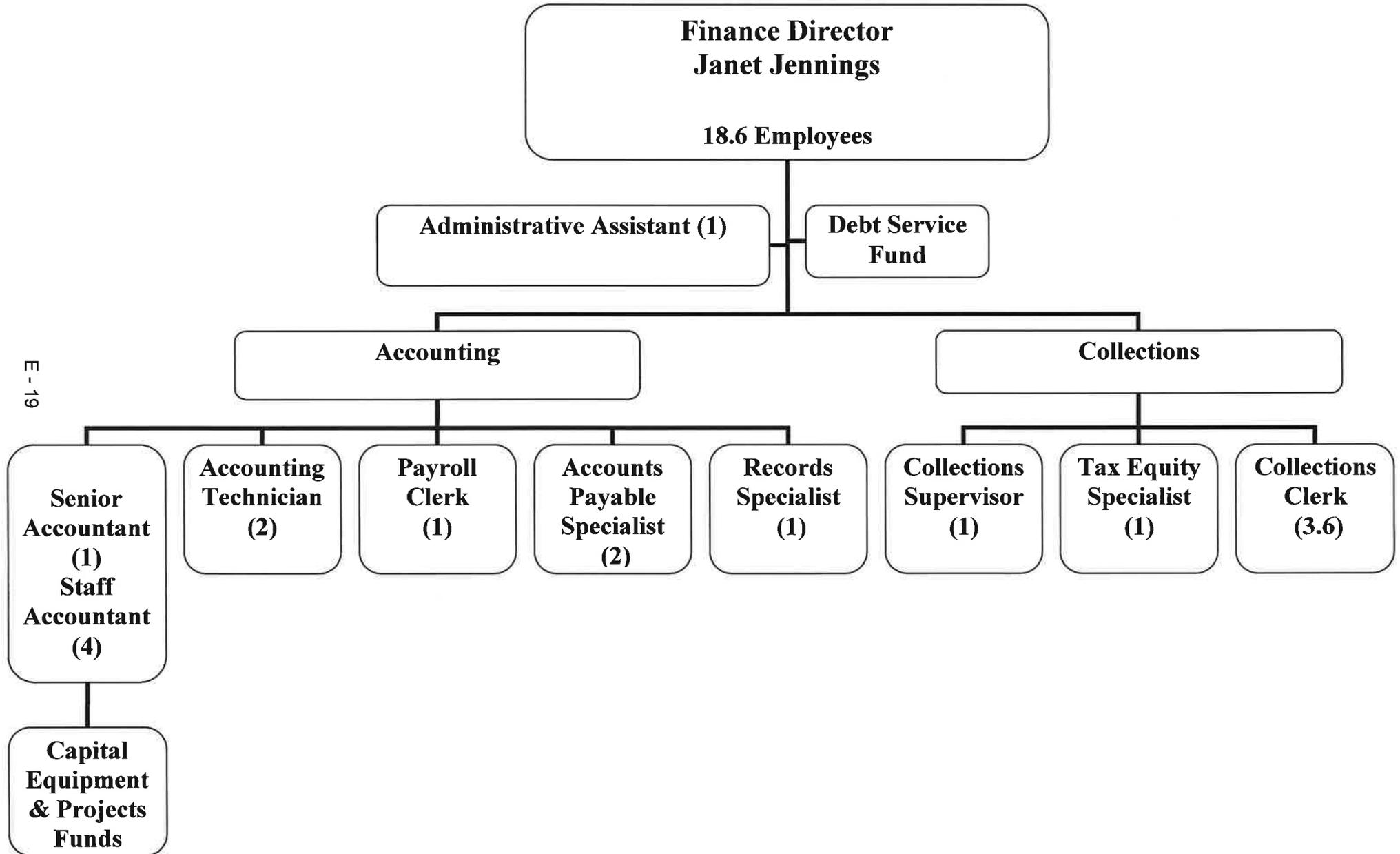
EXPENDITURE SUMMARY

Personal Services	3,128,706	3,197,108	3,118,319	3,079,340	3,198,732	80,413	2.6%
Operating	1,609,543	2,015,810	2,958,168	2,778,759	2,227,240	(730,928)	-24.7%
Other	5,548,263	5,627,133	5,586,172	5,573,428	5,780,666	194,494	3.5%
Capital Outlay	9,880	8,417	-	-	-	-	0.0%
Total General Government	10,296,392	10,848,468	11,662,659	11,431,527	11,206,638	(456,021)	-3.9%

General Government



FINANCE DEPARTMENT



Finance Department

The Finance department is comprised of four divisions, all of which are under the supervision of the Finance Director/City Recorder/Treasurer. These four divisions include Administration, Accounting, Collections, and Records.

Administration

The Administration division is comprised of the Finance Director/ City Recorder/ Treasurer and an Administrative Assistant. The Finance Director ensures that all divisions of the finance department operate efficiently in accordance with the City Charter and proper accounting procedures. The City Charter and the City Manager prescribe the responsibilities and duties of this function. This office is also responsible for maintaining the official records of the city, providing financial information to city departments and citizens, preparing proclamations, ordinances, and resolutions, and conducting research requested by the Board of Commissioners and City Manager.

Accounting

The Accounting function ensures that all cash receipts and expenditures are properly authorized, valued and recorded in the official books of record; that all related assets and liabilities, including accruals, are properly valued and recorded; and that all local, state and federal reports are prepared in an accurate and timely manner. Also, this division is responsible for month-end close and preparation of monthly financial statements for all departments of the city. In addition, this function processes all disbursements related to school construction and ensures that all such transactions are properly authorized, valued, and reflected in the official books of record. Capital project tracking and fixed asset reporting are maintained for city fixed assets, as well as school land and buildings. Annually, the Accounts Payable staff process approximately 12,000 checks for goods and services purchased by the City.

Collections

The Collections Division is responsible for the billing and collection of all real, personal, and public utility property taxes, 5% wholesale liquor tax, 17% wholesale beer tax, gross receipts tax, minimum business license tax, and other fees, license, permits, and special assessments. The Collections division also serves as the receiving point for all utility payments. The current fiscal year property tax collection rate is 95.75%, with a long-term collection rate at approximately 99.93%.

Records

The Records Management Division is responsible for the preserving of the official records of the city by microfilming, scanning, filing, and storing them.

Finance Major Objectives – FY 2013

Complete the FY 2012 audit in a Comprehensive Annual Financial Report (CAFR) format and receive the "Certificate of Achievement" for financial reporting from the Governmental Finance Officers Association.

Prepare a request for proposal for banking services by June 30, 2013.

Prepare a request for proposal for financial advisory services by June 30, 2013.

Coordinate the borrowing of funds process for any debt-funded capital approved by the City Commission.

Coordinate the verification of TIF properties and complete the calculation of the tax increment payment to the Johnson City Development Authority for the current fiscal year.

Finance	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
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GENERAL FUND

FINANCE

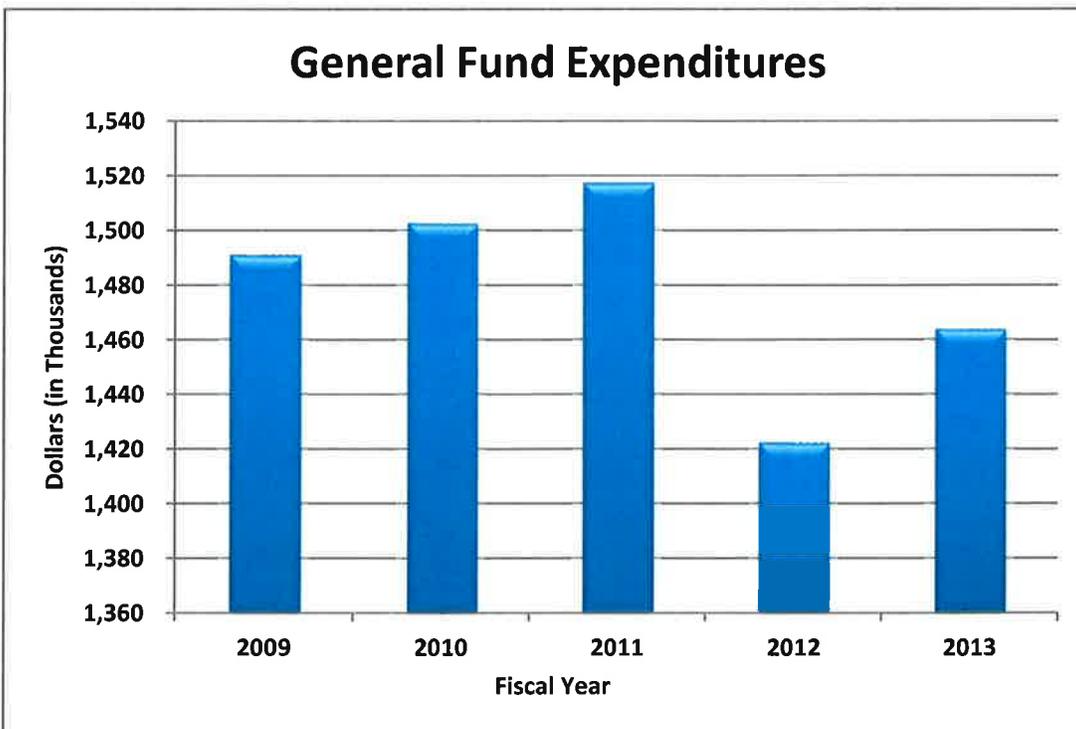
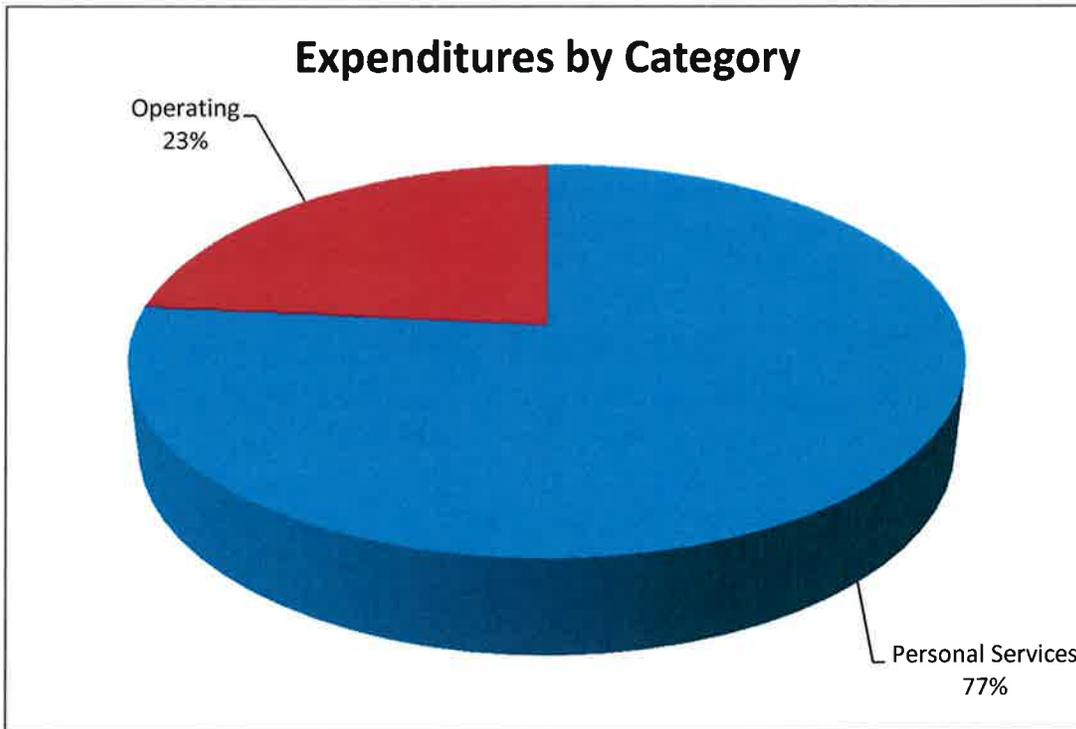
Administration	175,093	177,515	178,654	176,421	190,642	11,988	6.7%
Accounting	745,006	768,851	779,121	769,382	784,225	5,104	0.7%
Collections	525,486	512,605	423,419	418,126	431,079	7,660	1.8%
Records Management	57,062	58,362	59,081	58,342	57,732	(1,349)	-2.3%
Total Finance	1,502,647	1,517,333	1,440,275	1,422,272	1,463,678	23,403	1.6%

FINANCE

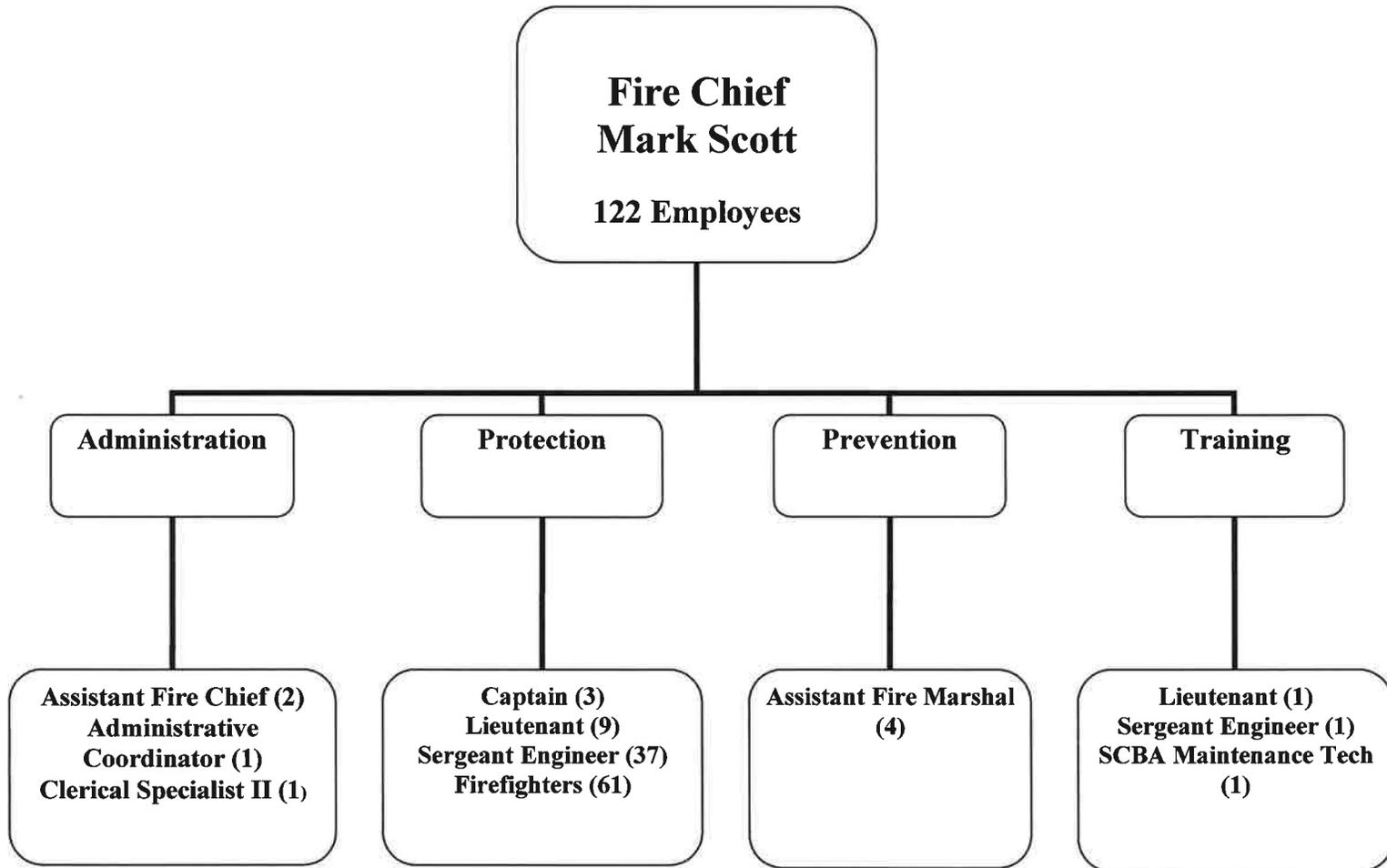
EXPENDITURE SUMMARY

Personal Services	1,047,070	1,078,872	1,091,647	1,078,001	1,120,658	29,011	2.7%
Operating	455,577	438,461	348,628	344,270	343,020	(5,608)	-1.6%
Total Expenditures	1,502,647	1,517,333	1,440,275	1,422,272	1,463,678	23,403	1.6%

Finance



FIRE DEPARTMENT



Fire Department

The Johnson City Fire Department's vision is to provide diversified emergency services through trust, dedication, teamwork, professionalism, and pride, pursuing the highest standards of safety for all those who face the loss of life, property, or livelihood.

The department's nine fire stations and support facilities are staffed by 119 career personnel who provide fire suppression, emergency medical services, inspections, fire investigations, code enforcement, public education, hazardous materials response, special rescue operations, training and related functions to approximately 63,000 citizens across Johnson City.

The department consists of four divisions, which include: Administration, Protection, Training, and Prevention.

Administration

The Administration division directs and oversees the activities of the Fire Department; plans, implements, and reviews departmental short and long-range goals. This department's responsibilities are to develop general policies for the administration of the department; evaluate needs and make recommendations for construction of fire stations and the purchase of apparatus and equipment. This division also develops recommendations for the protection of life and property in the city.

Protection

Firefighters in the Protection/Suppression division provide service to the community 24 hours a day and are assigned to nine engine companies, three ladder companies, and one manpower response unit. The staff is responsible for the day to day provision of emergency services to city residents and guests; responding to all calls for emergency medical assistance, auto accidents, structure fires, and major disasters within the City. If necessary, the staff will act as an all-hazards response agency responding to calls for assistance, regardless of the nature of the call. The staff is continuously involved in neighborhood and community events, such as reading programs, mentoring, fire safety talks, homeowners' association meetings, demonstrations, community gatherings, etc.

Training

The Training division provides fire, emergency medical and rescue, and leadership training and educational classes to department personnel in accordance with department, state, and federal requirements and standards. The training staff also ensures that personnel are competent in their duties, safe in their actions, and are productive during emergency operations.

Prevention

The Prevention division of the Fire Department provides fire inspection, code enforcement; building plans review, and conducts investigations to determine the origin and cause of fires. Prevention also serves the citizens by providing Community Public Fire Education Programs, Juvenile Fire Shelter Program, Accelerant Detection Canine Program, and Neighborhood Smoke Detector Program.

Fire Major Objectives – FY 2013

Achieve 100% compliance in meeting minimum requirements pertaining to ISO Company Drills.

Implement a process for maintaining active promotional rosters by February 28, 2013.

Reduce community fire risk by conducting smoke alarm campaigns in four neighborhoods and installing smoke detectors as needed by June 30, 2013.

Implement the Field Training Officer program to increase efficiency by minimizing apparatus travel to and from training by December 31, 2012.

Evaluate and make changes to the current apparatus allocation and assignments to better serve the citizens of Johnson City by January 31, 2013.

Purchase a 105' aerial platform truck by December 31, 2012.

Institute an inspection scheduling program for schools, daycares, and high occupancy target hazards by December 31, 2012.

Reorganize the rank structure of the Fire Department by December 31, 2012.

Complete residential numbering project, targeting mobile home parks throughout the City by October 1, 2012.

Establish a question and answer process for review of Fire and Medical reports by December 31, 2012.

Implement a three-year replacement program for Firefighter helmets by October 1, 2012.

Create an inventory process for personal protective equipment and uniforms using an electronic data base by December 31, 2012.

Create a citizens survey program to evaluate fire protection and response services by December 31, 2012.

In accordance with NFPA #1710, initiate an exercise plan for on-duty personnel by December 31, 2012.

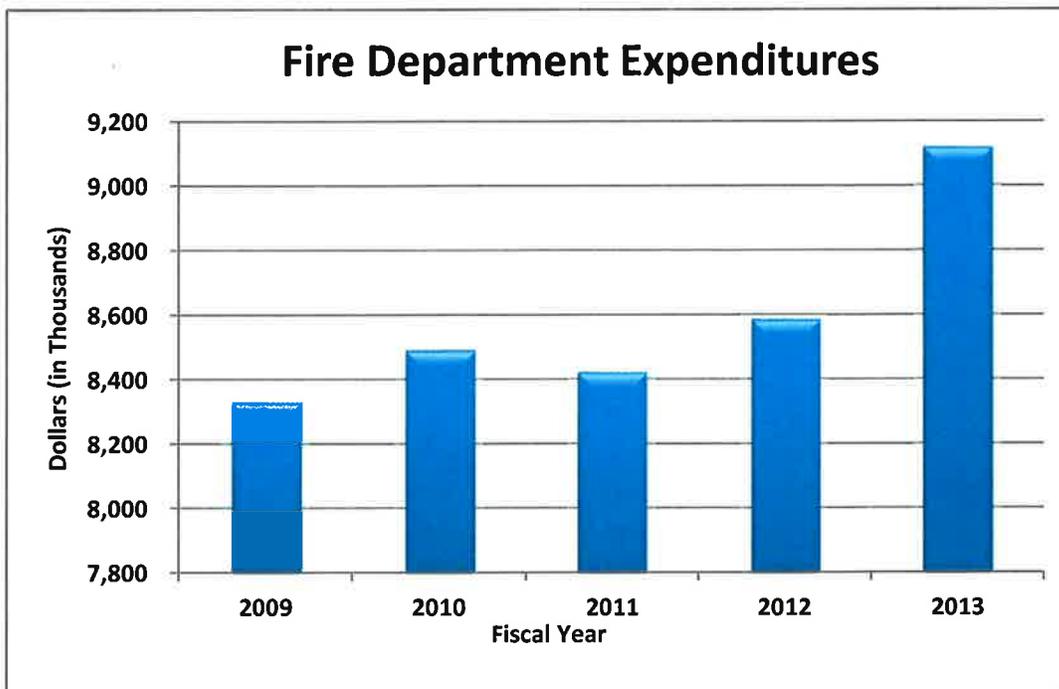
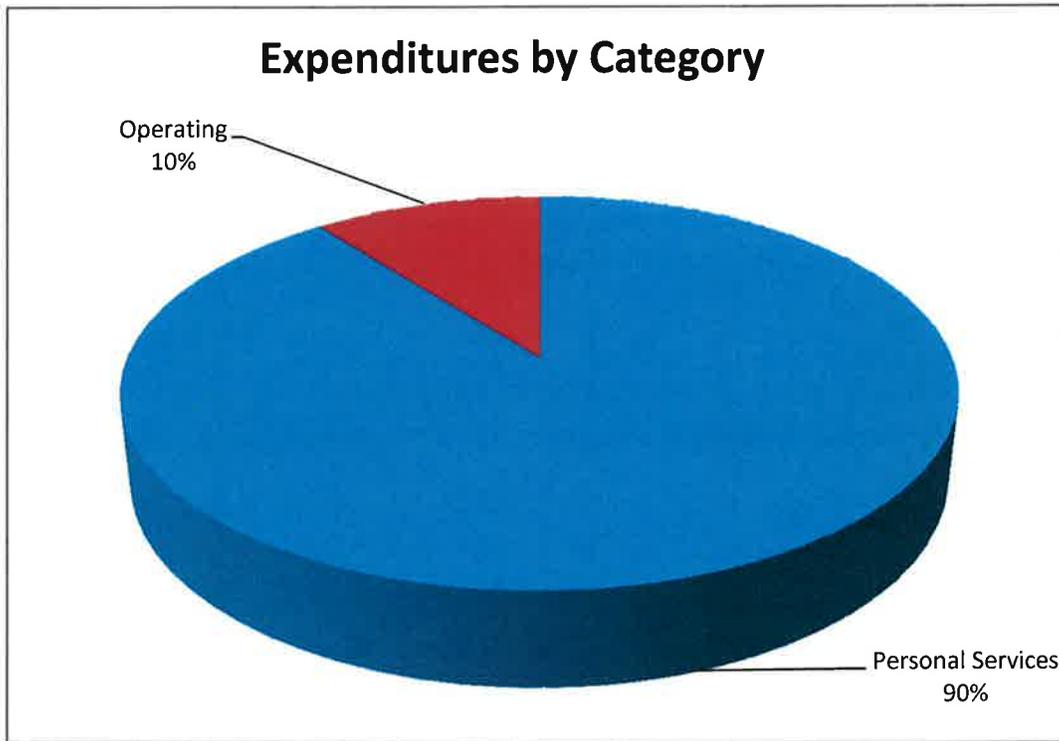
Implement a disciplinary committee for review of any disciplinary action that may be considered by October 1, 2012.

Implement a safety committee for review of standard operating guidelines, daily practices, and any safety equipment used by the Johnson City Fire Department by October 1, 2012.

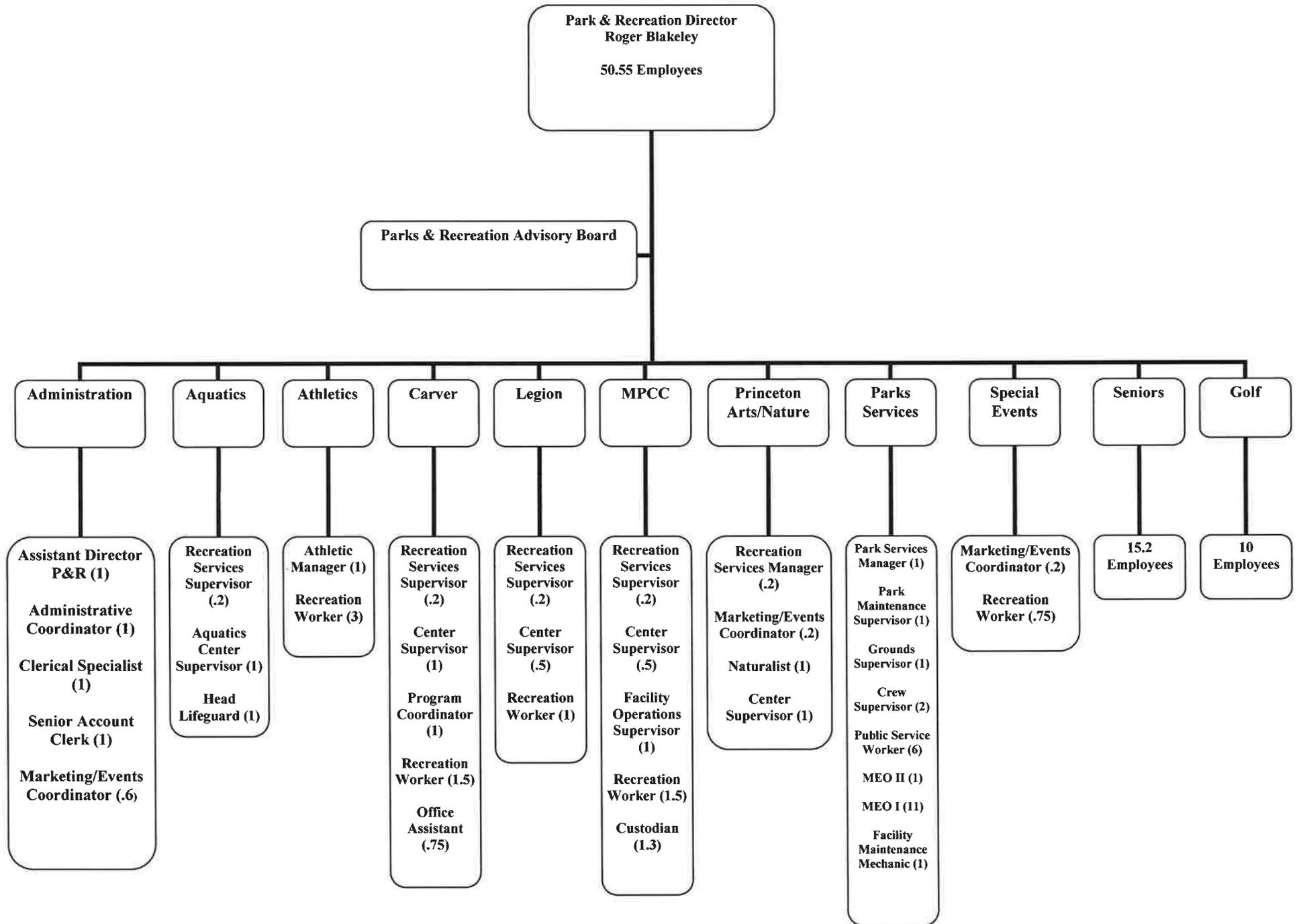
Implement an accident review committee by December 31, 2012.

FIRE	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
FIRE							
Administration	347,049	341,181	419,087	413,848	464,653	45,566	10.9%
Protection	7,544,637	7,594,269	7,721,872	7,625,349	8,073,204	351,332	4.5%
Prevention	298,724	224,977	297,573	293,853	317,873	20,300	6.8%
Training	300,423	261,450	257,380	254,163	272,647	15,267	5.9%
Total Fire	8,490,833	8,421,877	8,695,912	8,587,213	9,128,377	432,465	5.0%
FIRE DEPARTMENT EXPENDITURE SUMMARY							
Personal Services	7,612,802	7,603,746	7,773,277	7,676,111	8,173,168	399,891	5.1%
Operating	863,654	818,131	922,635	911,102	955,209	32,574	3.5%
Capital Outlay	14,377	-	-	-	-	-	0.0%
Total Expenditures	8,490,833	8,421,877	8,695,912	8,587,213	9,128,377	432,465	5.1%
CAPITAL							
Equipment	195,759	79,790	1,084,000	1,056,000	892,000	(192,000)	-17.7%
Projects	282,094	59,322	-	55,885	252,114	252,114	0.0%
Total Capital	477,853	139,112	1,084,000	1,111,885	1,144,114	60,114	5.5%
TOTAL FIRE OPERATING AND CAPITAL	8,968,686	8,560,989	9,779,912	9,699,098	10,272,491	492,579	5.0%

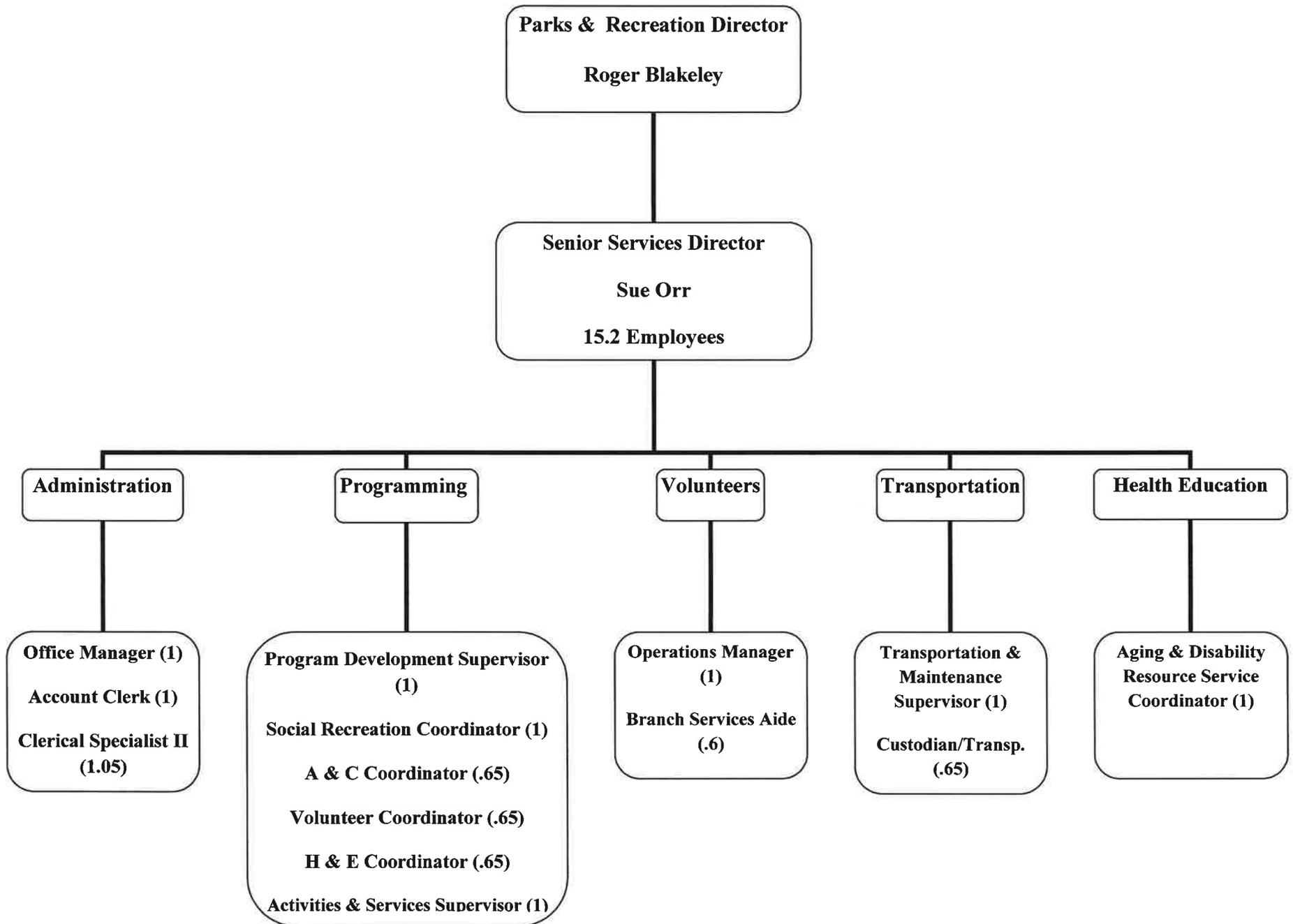
Fire Department



Parks & Recreation



SENIORS' CENTER



Parks and Recreation Department

The Johnson City Parks and Recreation Department was preceded by the City's first park in 1889 when Powell Square Park, a quarter acre neighborhood park was purchased and later developed in the 1920s. The establishment of the Parks and Recreation Board in 1944 resulted in further park development with the development of Kiwanis Park and Jaycee Park (now Carnegie Park) followed by Cardinal Park, Legion Recreation Center, Carver Recreation Center, Joy-Rutherford Field and Rotary Park in the 1950s, with continuous development and park improvements.

Today, the Johnson City Parks and Recreation department operates 25 parks, 46 ball fields, and special use facilities, four recreation centers, and two swimming pools on approximately 1,080 acres, with over 133,000 total hours worked by the department. It also schedules and maintains picnic rental facilities and maintenance at Rotary Park, Lions Park, Metro Kiwanis Park, and Winged Deer Park. The department displays a Fun Guide on the City website which is a bi-annual newsletter detailing all the programs and offerings. In addition; the department displays a monthly "Walk In The Park" newsletter highlighting monthly events. The department has also developed marketing videos of parks and facilities for community public service announcements, which are televised on the government information channel.

Currently, the Parks and Recreation Department consists of the following divisions: the Athletics Division, Recreation Services Division, Park Services Division, Senior Services and the new Memorial Park Community Center.

Athletics

The Athletic division is responsible for coordinating league and tournament play for approximately 600 teams, consisting of nearly 10,000 participants. During the last fiscal year, athletic event attendance exceeded 267,332. Also, volunteers contributed over 13,857 hours to the city's various athletic programs. All volunteer coaches in the youth athletic programs undergo a comprehensive. The Athletic division also coordinates schedules for more than 25 user groups, including ETSF Soccer, Babe Ruth League, University High School athletics, Little League Baseball, Watauga Valley Youth Football, etc. In addition, the Athletic division provides athletic facilities, coordinates schedules, and provides maintenance for the following Johnson City Schools' programs: 7th grade baseball, football, softball; 8th grade baseball, football, softball, and soccer; freshman, junior, and varsity events for football, baseball, soccer, and tennis.

Recreation Services

The Recreation Services division encompasses all programs and events through the various park and recreation facilities of the city, with over 271,023 annually participating. Volunteers provided over 11,175 hours to the Recreation Services division. Aquatics staff coordinated and scheduled contractual programs such as water aerobics, the Barracuda Swim Team, Senior Lap Swim, and events for the Johnson City Schools. They also provided recreational programs in lap swim, swim clinics and camps, and lifeguard certification. The City has four recreation centers that are operated by Recreation Services Division.

Marketing and Events

The Princeton Art Center coordinated and scheduled programs in art, music, dance, clay sculpture, and the traveling art program, as well as a number of other contractual activities, such as piano instruction and creative writing. This Division also offers Nature programs, which provide learning and fun activities in environmental education and stewardship. A variety of special events are offered throughout the year to bring diverse opportunities to the community. This Division develops communication pieces to keep the public informed of the offerings and opportunities provided by the department.

Park Services

The Park Services division is responsible for park maintenance at all city parks and recreation facilities, including lawn care, landscaping, seating, fencing, painting, and regularly scheduled maintenance. All repairs and maintenance are conducted to bring facilities into compliance with TOSHA regulations.

Memorial Park Community Center

This year the City will open a 67,000 square foot Memorial Park Community Center which will offer a variety of multi-generational programs through the Recreation Services Division and the Senior Services Division which is under the umbrella of the Parks and Recreation Department. The Center amenities include: three swimming pools, two indoor basketball courts, four tennis courts, an amphitheatre, a dining facility, computer lab, billiards room, fitness room, and a program for preschoolers.

Golf Services

The two public golf courses are under the operations of the Parks and Recreation Department and are operated as an enterprise fund. They provide quality course conditions, low rates, scenic views, and a course design that is suitable to golfers of all skill levels.

Senior Services

The Senior Services Division is under the operations of the Parks and Recreation Department and is a leader in providing innovative services to enrich the lives of adults age 50 plus. They offer a broad range of education and enrichment opportunities.

Parks & Recreation Major Objectives – FY 2013

Participate in the Tennessee Department of Environment and Conservation's benchmarking program by updating information for processing.

Establish a centralized maintenance facility for the park system.

Create a standards manual for TOSHA compliance and a manual for procurement policies and procedures.

Increase the number of on-line users of Active Net by 5% or 214 users.

Develop and implement an inter-generational theatre program at the Memorial Park Community Center.

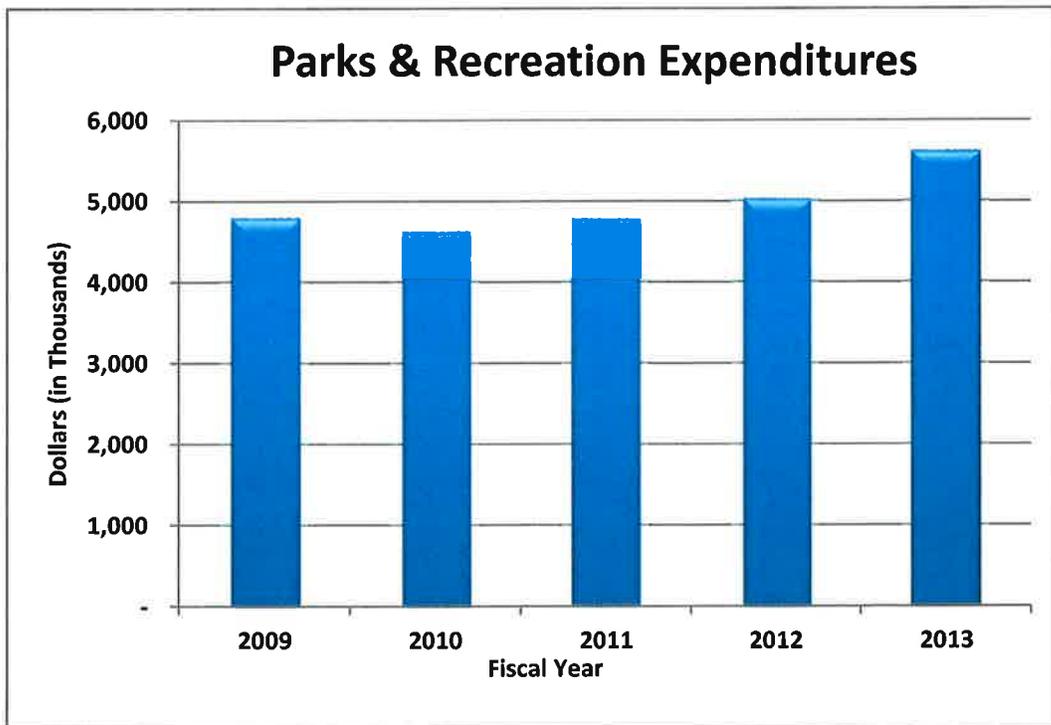
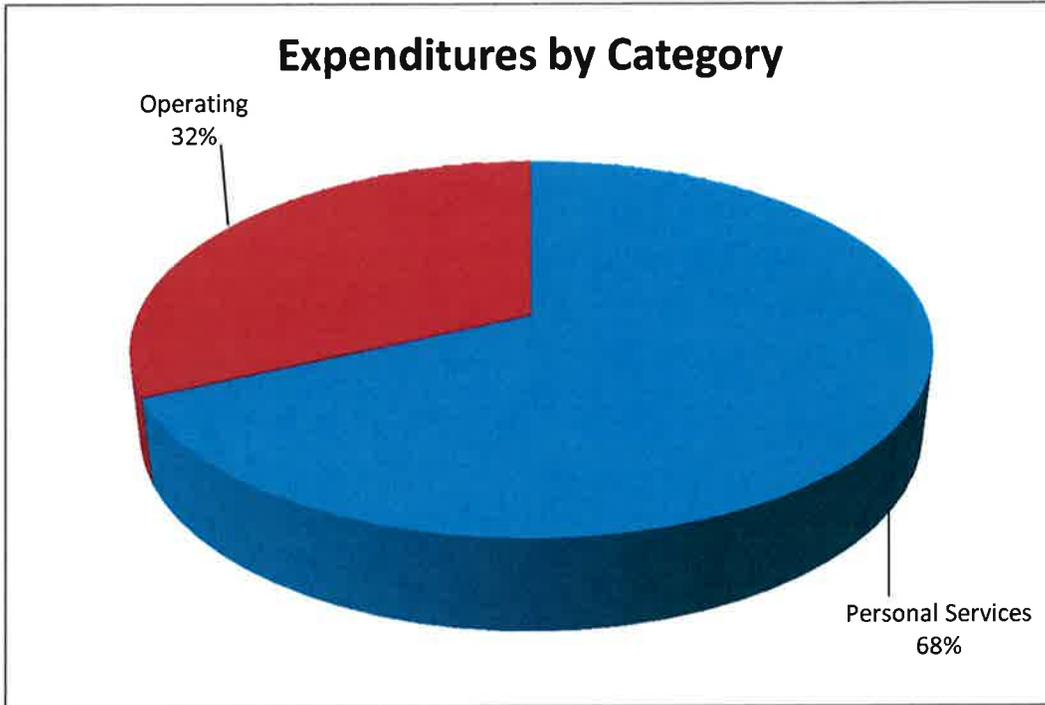
Conduct events to encourage community utilization of the Memorial Park Community Center, including a Technology Fair, Wellness Symposium, concerts with professional entertainment, and community block parties.

Establish a contract for food services at the Memorial Park Community Center.

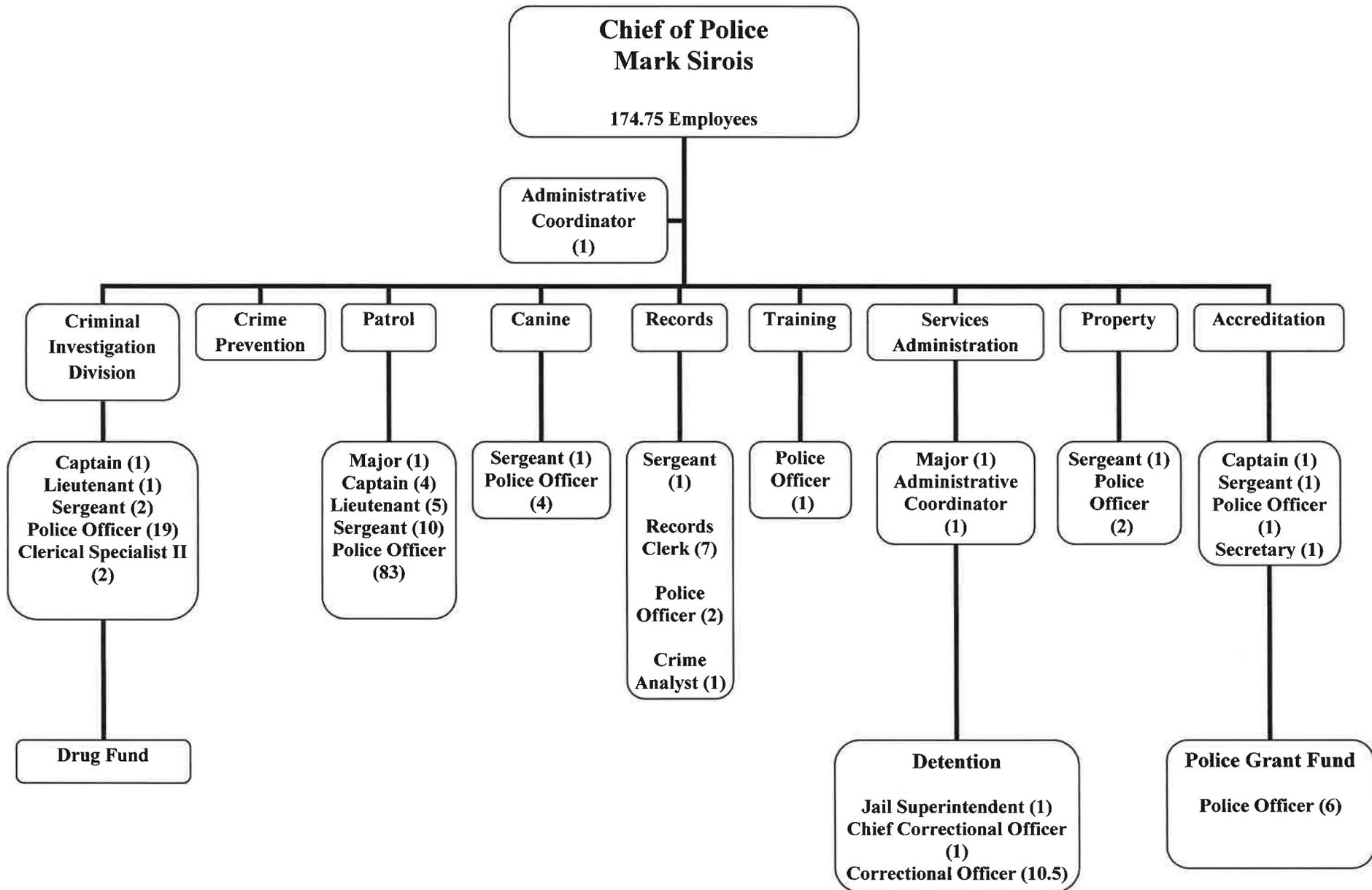
Complete strategic plan objectives for FY 2013 as mandated for national accreditation through the National Council on Aging and National Institute of Senior Centers.

Parks & Recreation	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
GENERAL FUND							
PARKS & RECREATION							
Administration	285,234	305,339	378,726	380,000	494,522	115,796	30.6%
Programs	634,658	633,428	643,277	643,250	-	(643,277)	-100.0%
Aquatics	296,044	259,894	333,200	332,367	405,942	72,742	21.8%
Athletics	414,365	375,582	404,380	404,000	361,409	(42,971)	-10.6%
Carver Recreation Center	-	-	-	-	311,319	311,319	100.0%
Legion Recreation Center	-	-	-	-	165,047	165,047	100.0%
Memorial Park Community Center	-	-	156,042	-	504,982	348,940	100.0%
Park Maintenance	2,083,394	2,264,577	2,237,018	2,339,921	2,159,356	(77,662)	-3.5%
Princeton Arts Center/Nature	-	-	-	-	264,869	264,869	100.0%
Special Events	-	-	-	-	44,811	44,811	100.0%
Special Projects/Up & At'Em	157,602	113,449	69,674	70,000	69,674	-	0.0%
Total Parks & Recreation	3,871,297	3,952,269	4,222,317	4,169,538	4,781,931	559,614	13.3%
EXPENDITURE SUMMARY							
Personal Services	2,636,815	2,634,453	2,909,511	2,873,142	3,153,240	243,729	8.4%
Operating	1,234,482	1,317,816	1,312,806	1,296,396	1,628,691	315,885	24.1%
Total Expenditures	3,871,297	3,952,269	4,222,317	4,169,538	4,781,931	559,614	13.3%
SENIORS' CENTER							
Administration	289,946	287,854	301,010	297,247	270,162	(30,848)	-10.2%
Programming	208,635	240,239	252,524	249,367	262,166	9,642	3.8%
Branch Operations	108,934	122,469	134,425	132,745	-	(134,425)	-100.0%
Activities	54,960	64,026	51,970	51,320	51,810	(160)	-0.3%
Transportation	69,934	79,443	85,315	84,249	123,888	38,573	45.2%
Volunteers	-	-	-	-	81,942	81,942	100.0%
Health Education	19,986	32,308	44,633	44,075	41,661	(2,972)	-6.7%
	752,395	826,339	869,877	859,004	831,629	(38,248)	-4.4%
EXPENDITURE SUMMARY							
Personal Services	568,812	624,475	668,646	660,288	672,043	3,397	0.5%
Operating	183,583	201,864	201,231	198,716	159,586	(41,645)	-20.7%
Total Expenditures	752,395	826,339	869,877	859,004	831,629	(38,248)	-4.4%
CAPITAL							
Equipment	77,109	49,912	68,000	68,000	99,000	31,000	45.6%
Projects	116,010	150,765	630,000	473,310	322,500	(307,500)	-48.8%
Total Capital	193,119	200,677	698,000	541,310	421,500	(276,500)	-39.6%
TOTAL PARKS & RECREATION OPERATING AND CAPITAL	4,816,811	4,979,285	5,790,194	5,569,852	6,035,060	244,866	4.2%

Parks & Recreation



POLICE DEPARTMENT



Police Department

The Johnson City Police Department (JCPD) is a mid-size law enforcement agency with a current authorized strength of 149 sworn officers and 29 civilians. The JCPD provides services within a 43 square mile area that includes 487 miles of roadway. The department serves a population of 63,152 (U.S. Census Bureau 2010).

The primary task of the Police Department is to respond to calls for service, report the facts, enforce the laws, and investigate crimes. In addition to and in support of this mission, the Johnson City Police Department is very involved with the community on many projects and programs designed to improve partnerships toward a safer community

The JCPD is organized into two divisions under the Chief of Police: Operations and Administration. The Operations Division provides first-line law enforcement services for the community (patrol, call response, reporting, investigations, etc.), and the Administrative Division serves in a support capacity (records keeping and management personnel training, policies and procedure, grant, community policing, community relations, and school resource officers).

Within each administration division are sections and/or units that are assigned specific responsibilities. The Operating Division consists of four major components including: four Patrol Platoons, Criminal Investigation, Traffic Enforcement, and Special Operations. The Administrative Division consists of the following major components: Training, Records, Property and Facilities, Jail, Planning and Research, and Internal Investigations.

Additional components of these Divisions include: the Accreditation Unit, Canine Unit, Explosive Ordinance Disposal/Bomb Squad, SWAT Unit, Hostage Negotiations Unit, Bicycle Patrol Unit, Drug Task Force Unit, Community Relations Officer, Crime Analysis Unit, Special Investigative Squad, Special Victims Squad, Crisis Intervention Team, Downtown Officer, Park Police Officer Juvenile Court Officer and the Underwater Search and Recovery Unit.

Many of these activities are made possible through the acquisition and management of grant funding, for example, from the U.S. Department of Justice, Tennessee Department of Transportation, and the Tennessee Office of Criminal Justice Programs.

Other funding sources supporting the Police Department's mission include the Technology Fund (a municipal court approved percentage from citations and defensive driving school fees) and the Drug Fund (revenues from the collection of fines and forfeitures).

The department operates a minimum security jail facility that is authorized to house up to 100 state female inmates. As part of their confinement, the inmates perform janitorial and mowing services at various city facilities.

Police Major Objectives – FY 2013

Continue to administer and monitor the Traffic Safety Camera program, targeting a decrease in crashes at monitored intersections, crashes with injuries, and crashes overall.

Decrease the Part 1 crime rate (homicide, aggravated assault, rape, robbery, burglary, larceny, motor vehicle theft, and arson) by three percent over the prior calendar year.

Maintain or exceed in calendar year 2012 the Part 1 crime clearance rate of 44% (2011).

Decrease the 2011 injury-to-collision ratio (11.8%) by selective traffic enforcement, traffic safety cameras, and education during calendar year 2012.

Reduce the number of traffic fatalities by 25% for calendar year 2012 (four in 2011).

Conduct 300 safety belt checks at various locations throughout the City, by officers during their regular shift and through overtime details with funding through the Governor's Highway Safety Office.

Improve neighborhood safety by continuing the Neighborhood Watch program (18 current programs) and initiate two new programs.

In partnership with the U.S. Attorney's Office of the Eastern District of Tennessee, secure new funding sources for the Special Prosecutor Program.

Continue to actively support the Neighborhood Action Committee by coordinating services, participation in resident meetings, problem solving, and neighborhood walk-throughs/follow-up.

Conduct two Citizen Police Academies during the year.

Acquire and place into service 10 police vehicles by March 30, 2013.

Enhance the capability to collect unpaid citations (parking/photo enforcement) by securing a collection agency through a request for proposal and implement the collection process.

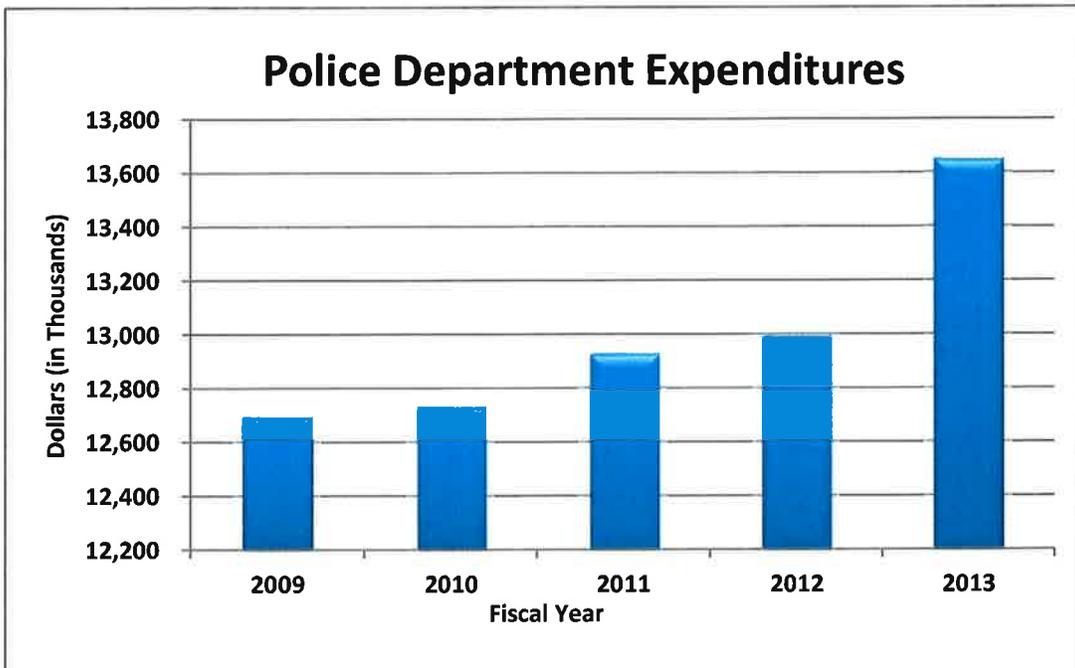
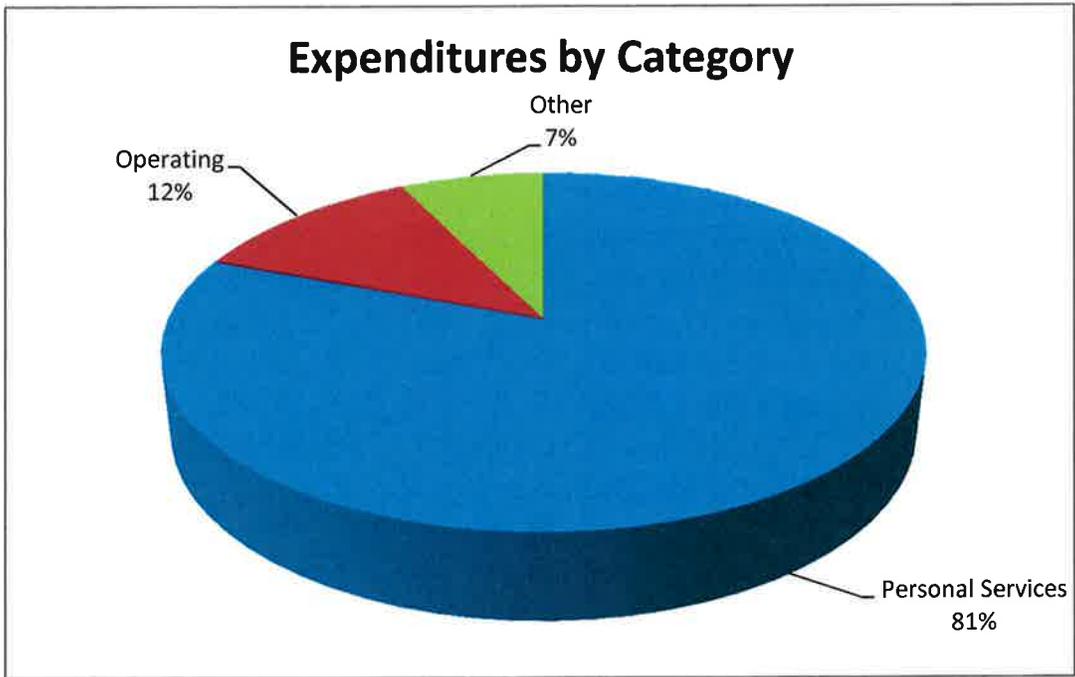
Enhance crime analysis and crime mapping capabilities to support proactive policing and apprehension.

Institute CompStat model in monthly command staff meeting in order to enhance communications and response to emergency issues.

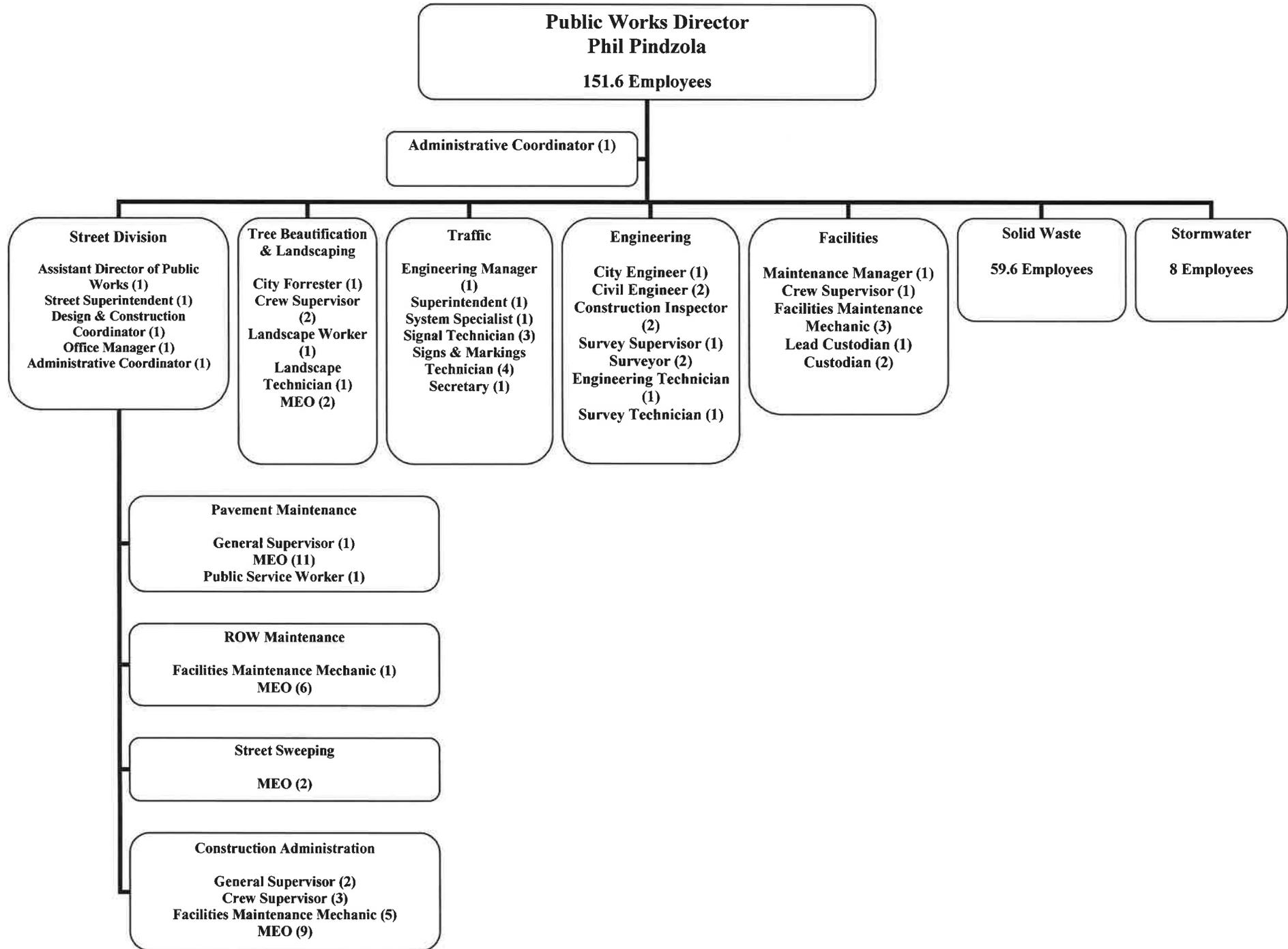
Support COPS grant program on each platoon.

Police	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
GENERAL FUND							
POLICE							
Administration	279,552	298,840	294,238	290,560	281,945	(12,293)	-4.2%
Criminal Investigation Division	1,799,258	1,670,529	1,662,759	1,641,975	1,772,646	109,887	6.6%
Crime Prevention	81,436	76,452	10,512	10,381	10,182	(330)	-3.1%
Patrol	6,937,505	7,317,754	7,745,762	7,612,393	7,706,870	(38,892)	-0.5%
Canine	260,677	263,820	271,743	268,346	332,639	60,896	22.4%
SWAT	11,835	8,746	14,113	13,937	14,113	-	0.0%
EOD (Bomb Squad)	4,112	4,226	4,338	4,284	4,338	-	0.0%
Records	457,587	443,396	450,358	444,729	642,572	192,214	42.7%
Training	151,936	160,528	124,676	123,118	155,497	30,821	24.7%
Services Administration	275,189	216,923	239,645	236,649	249,838	10,193	4.3%
Property	241,008	204,219	200,812	198,302	273,182	72,370	36.0%
Accreditation	339,974	333,018	317,694	313,723	325,552	7,858	2.5%
Detention	904,894	881,986	857,119	846,405	868,533	11,414	1.3%
Total General Fund	11,744,963	11,880,437	12,193,769	12,004,800	12,637,907	444,138	3.6%
OTHER PROGRAMS							
Police Grant Fund	432,088	379,384	253,327	249,358	349,743	96,416	38.1%
Drug Fund	124,201	267,562	196,520	234,200	244,520	48,000	24.4%
Police Technology Fund	430,293	399,954	475,897	505,863	405,957	(69,940)	-14.7%
Total Other Programs	986,582	1,046,900	925,744	989,421	1,000,220	74,476	8.0%
Total Police	12,731,545	12,927,337	13,119,513	12,994,221	13,638,127	518,614	4.0%
POLICE EXPENDITURE SUMMARY							
Personal Services	10,207,967	10,343,753	10,599,590	10,467,095	11,024,023	424,433	4.0%
Operating	1,536,996	1,536,684	1,594,179	1,537,705	1,613,884	19,705	1.2%
Other	986,582	1,046,900	925,744	989,421	1,000,220	74,476	8.0%
Total Expenditures	12,731,545	12,927,337	13,119,513	12,994,221	13,638,127	518,614	4.0%
CAPITAL							
Equipment	61,581	363,118	189,000	191,200	275,000	86,000	45.5%
TOTAL POLICE OPERATING AND CAPITAL	12,793,126	13,290,455	13,308,513	13,185,421	13,913,127	604,614	4.5%

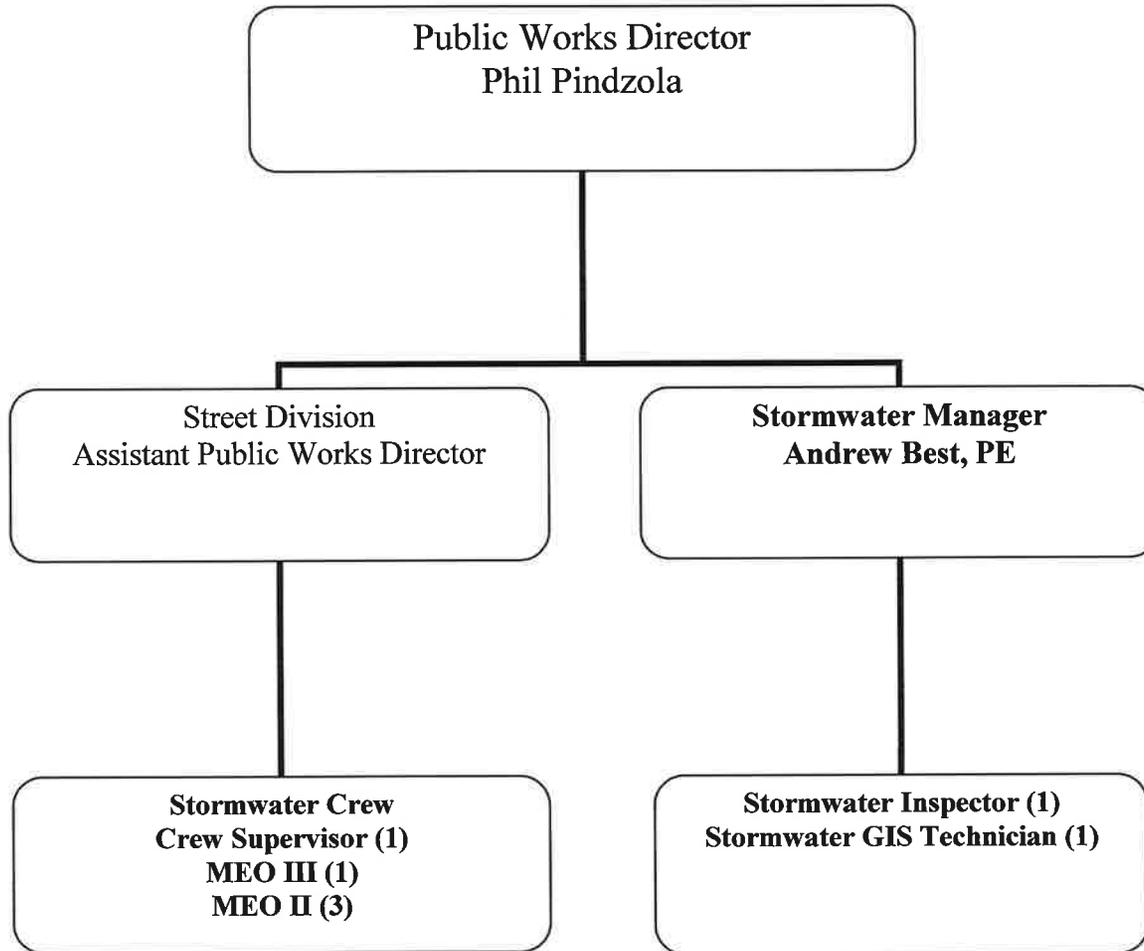
Police Department



PUBLIC WORKS



PUBLIC WORKS
STORMWATER DIVISION



Public Works

The Public Works department provides an assortment of services intended to maintain the health, safety, and welfare of the community, as well as enhance the quality of life, through code enforcement, right-of-way maintenance, and transportation improvements. The department consists of five major divisions: Engineering, Streets, Stormwater, and Traffic.

Engineering

The Engineering division provides civil engineering, construction inspection, surveying, plan review, and graphics design to various departments of the City. Some of the services provided by the division are: 1) Engineering Design and Construction Management, which includes management of the work of outside consultants, monitoring project progress, and answering consultant's technical questions; 2) Plan Review includes the review of One and Two-Family Residential Construction, Multi-Family and Commercial Construction, Subdivision Plan Review, and Zoning Change Plan Review; 3) Construction Inspection includes inspection of commercial, subdivision, and city project development for compliance with existing standards and site plans; 4) Surveying, which consists of a four member team that provides the raw field information and research that forms the basis of in-house construction plans; 5) Computer Drafting and Graphics involves the engineering technicians use of various computer software to draft construction plans and enhance photographs to provide a preview of a potential project.

Street

The Street division provides the following services for the city: 1) Pavement Maintenance, which provides safe and smooth streets and alleys for those living in, or traveling through, Johnson City, by performing pavement inspections. The staff is involved in the repair of pavement failures and potholes, as well as, grading and patching, constructing speed bumps; 2) Right-of-Way Maintenance seeks to ensure an attractive, clean, and safe public safe environment. The primary activities of this division include mowing, trimming, vegetation, street sweeping, and snow and/or ice removal; 3) Urban Forestry Program is responsible for removing and protecting public trees through a program of comprehensive management. The Urban Forestry Program activities include tree pruning, hazardous tree removal, new tree planting, and the maintenance of landscaped areas at 72 sites across the city; 4) Yard Waste Diversion has the task of scheduling yard waste collection and disposal for the residents of the City of Johnson City. They provide collection of residential brush, limbs, and logs placed at the roadside, as well as fallen leaves that have been raked to the curbside; 5) Construction and Maintenance is responsible for maintaining and improving the roadway, walkway, and drainage systems in the city by constructing and maintaining storm drain pipes, catch basins, and ditches, as well as sidewalks and curbs; 6) Facilities Maintenance seeks to maintain, repair, and renovate all city owned facilities, except for schools. They provide building maintenance services for 40 buildings, construction and remodeling services to city departments, and maintenance or repair to the HVAC systems.

The Street division maintains 742.8 lane miles of city streets, 153 lane miles of state highway, and 176 miles of city sidewalks.

Stormwater

The Stormwater division performs work in three primary areas. These include: 1) Stormwater Utility, which ensures that all customers are charged the proper fee, answers customer concerns, and updates the billing system as necessary; 2) State Permit Compliance, which ensures that the city meets all the requirements of the State of Tennessee for stormwater management through inspections of construction sites, mapping of the city's stormwater system, educating the public, and inspection of city sites and operations; and 3) Construction and maintenance, which strives to maintain and improve the drainage system within the city by designing stormwater facilities, drainpipes, catch basins, and ditches, constructing and maintaining such structures, and responding to work requests from the public regarding drainage concerns and maintenance needs.

Traffic

The Traffic division has three primary responsibilities. These include: 1) Signage and Painting, which installs and maintains signs and pavement markings to ensure safe street direction and guidance for drivers and pedestrians; 2) Street Lighting, which installs and maintains street lights along public streets; 3) Traffic Signals, which installs and maintains traffic signals and Intelligent Traffic Systems (ITS) for the safe and efficient movement of drivers and pedestrians along public streets. The Traffic division adheres to the standards of the Manual on Uniform Traffic Control Devices (MUTCD) for the installation and maintenance of traffic control devices, which is a national standard to provide consistency in the types, sizes, and placement of signs, signals, and pavement markings.

Public Works Major Objectives – FY 2013

Construct 20 speed humps during the year per neighborhood requests.

Resurface 19 lane miles of street during the year.

Develop and implement public art sculptures program.

Complete the 10,000 Tree Program by April 30, 2013.

Upgrade landscaping of North State of Franklin Road Intersection.

Prepare a mulch product from wood waste and sell approximately 15,000 tons of mulch during the year, receiving \$200,000 in revenue from the sale of the product.

Eliminate 50% of sidewalk conditions rated poor, approximately 3,000 feet.

Complete design and construction of Broadway/Main intersection and drainage upgrade.

Complete design of Milligan Highway/Swadley Road intersection.

Complete design of Walnut Street/State of Franklin Road intersection.

Reconstruct Knob Creek Road/State of Franklin Road intersection.

Reconstruct Knob Creek/Market Street Intersection.

Reconstruct Commerce Street for on-street parking.

Construct Cardinal Park Plaza.

Complete design of Indian Ridge/State of Franklin Road intersection.

Complete construction of Lone Oak Road bridge.

Complete the ITS (Intelligent Transportation System) project.

Bid signal upgrade projects, including: 1) Watauga at Broadway and Oakland; 2) Unaka at Broadway and Oakland; 3) Veterans Way/Market Street; 4) Boones Creek/Highland Church Road; and 5) Main Street/Broadway.

Bid new signal installations at Southwest/University Parkway, Oakland/Princeton, and Carroll Creek/Bristol Highway.

Upgrade all arterial and collector street name signs to eight inch size.

Evaluate Johnson City Power Board process of street lighting costs.

Bid construction of the V.A. Access Road.

Construct Antioch and Lakeview sidewalks and trails.

Complete Safe Routes to Schools project (Lone Oak Road trail).

Complete the Millennium Trail.

Design Southwest Avenue Trail.

Design upgrade to Forrest Avenue.

Design and obtain environmental approval for Lark Street project.

Demolish Breese property and construct parking facility across the street.

Complete right-of-way acquisition for Knob Creek Overpass.

Eliminate roadside drainage hazards (Buffalo Road and Oakland Avenue).

Stormwater Division

Construct Founders Park retention basin.

Bid Knob Creek basin mapping.

Construct Regional Detention Facility at Walnut Street/State of Franklin.

Construct U-Haul Water Detention Facility.

Demolish Boone Street properties and construct detention facility.

Complete 50% of the comprehensive drainage upgrades in the Cobb Creek Basin.

Public Works	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
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GENERAL FUND

PUBLIC WORKS

Administration	339,706	302,771	292,296	288,642	320,682	28,386	9.7%
Street Division	502,143	519,067	524,634	518,076	530,753	6,119	1.2%
Pavement Maintenance	634,624	626,350	690,632	681,999	688,972	(1,660)	-0.2%
Street Resurfacing/Reconstruction	1,993,277	1,725,064	1,416,505	1,398,799	1,577,904	161,399	11.4%
ROW Maintenance	343,041	350,824	402,729	397,695	430,051	27,322	6.8%
Street Sweeping	156,372	169,333	171,091	168,952	186,095	15,004	8.8%
Mowing	237,037	319,853	299,322	295,580	301,512	2,190	0.7%
Tree Beautification	257,108	256,451	265,499	262,180	288,250	22,751	8.6%
Snow Removal	440,960	429,921	291,426	287,783	82,833	(208,593)	-71.6%
Landscaping	225,074	244,109	212,490	209,834	223,134	10,644	5.0%
Construction Administration	1,271,750	1,243,376	1,308,069	1,291,718	1,413,562	105,493	8.1%
Traffic Calming	10,951	5,857	11,530	11,386	11,530	-	0.0%
Sidewalk New /Replacement	126,533	180,997	103,920	102,621	154,810	50,890	49.0%
Signage/Painting	792,236	876,085	871,320	860,429	918,849	47,529	5.5%
Street Lighting	1,363,298	1,473,627	1,529,000	1,509,888	1,589,000	60,000	3.9%
Traffic Signals	98,826	102,067	95,493	94,299	99,788	4,295	4.5%
Code Enforcement	751,844	743,135	-	-	-	-	0.0%
Engineering	819,008	749,433	771,902	762,253	807,119	35,217	4.6%
General Facilities	408,242	474,878	436,661	431,203	509,465	72,804	16.7%
Municipal Building	295,748	297,474	276,033	272,583	238,066	(37,967)	-13.8%
Keystone	124,135	130,527	120,521	119,014	165,135	44,614	37.0%
Facilities Center	11,400	10,608	12,050	11,899	12,050	-	0.0%
Post Office Building	16,412	35,685	5,000	4,938	5,000	-	0.0%
Total Public Works	11,219,725	11,267,492	10,108,123	9,981,771	10,554,560	446,437	4.4%

GENERAL FUND

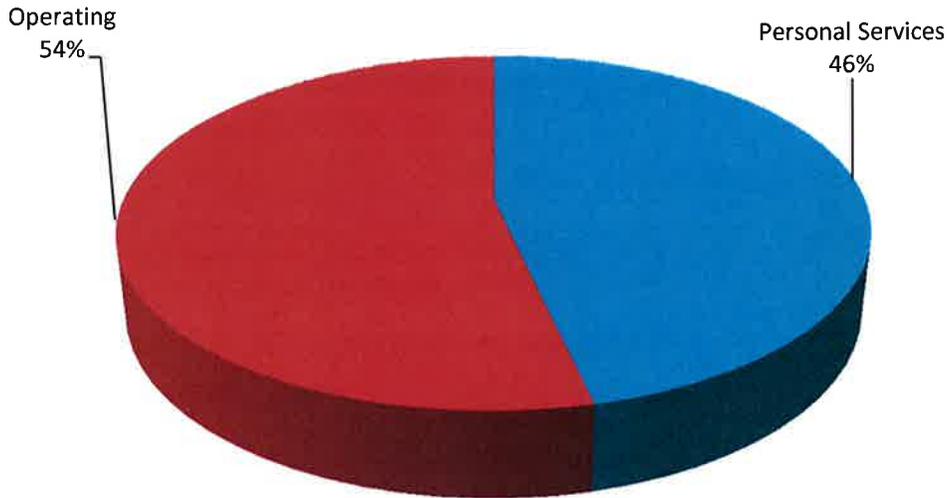
EXPENDITURE SUMMARY

Personal Services	5,323,437	5,293,536	4,721,092	4,662,078	4,987,562	266,470	5.6%
Operating	5,887,990	5,911,339	5,387,031	5,319,693	5,566,998	179,967	3.3%
Capital Outlay	8,298	62,617	-	-	-	-	0.0%
Total Expenditures	11,219,725	11,267,492	10,108,123	9,981,771	10,554,560	446,437	4.4%

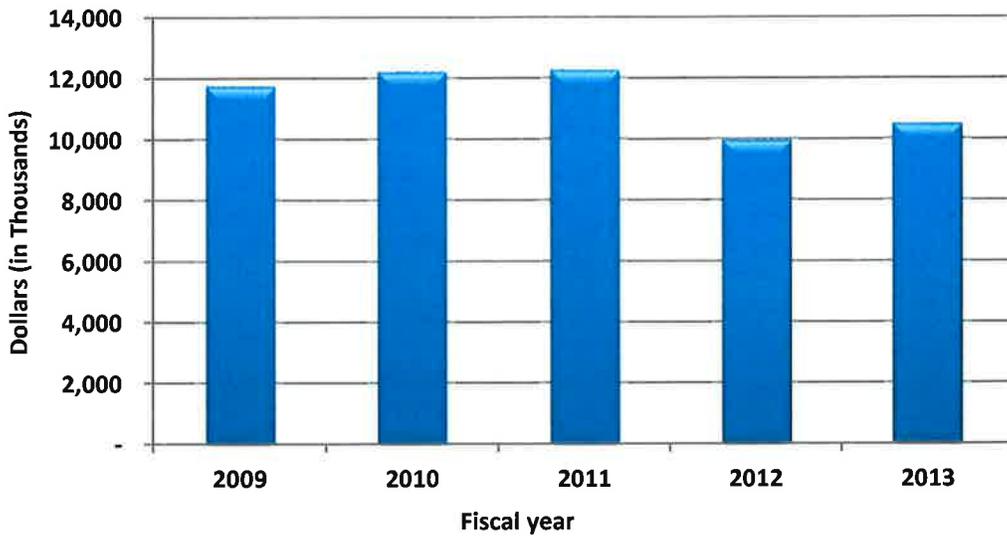
Public Works	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
OTHER FUNDS:							
Storm Water Management	1,004,367	1,001,094	1,159,571	1,147,663	1,350,905	191,334	16.5%
Total Public Works	<u>12,224,092</u>	<u>12,268,586</u>	<u>11,267,694</u>	<u>11,129,434</u>	<u>11,905,465</u>	<u>637,771</u>	<u>5.7%</u>
PUBLIC WORKS CAPITAL							
Equipment	136,251	768,905	337,000	193,000	311,000	(26,000)	-7.7%
Projects	<u>275,987</u>	<u>831,472</u>	<u>150,000</u>	<u>293,302</u>	<u>98,000</u>	<u>(52,000)</u>	<u>-34.7%</u>
Total Public Works Capital	<u>412,238</u>	<u>1,600,377</u>	<u>487,000</u>	<u>486,302</u>	<u>409,000</u>	<u>(78,000)</u>	<u>-16.0%</u>
STORM WATER CAPITAL							
Equipment	5,962	-	-	-	-	-	0.0%
Projects	<u>1,176,213</u>	<u>317,197</u>	<u>3,300,000</u>	<u>1,000,000</u>	<u>3,800,000</u>	<u>500,000</u>	<u>15.2%</u>
Total Storm Water Capital	<u>1,182,175</u>	<u>317,197</u>	<u>3,300,000</u>	<u>1,000,000</u>	<u>3,800,000</u>	<u>500,000</u>	<u>15.2%</u>
TOTAL PUBLIC WORKS OPERATING AND CAPITAL	<u>13,818,505</u>	<u>14,186,160</u>	<u>15,054,694</u>	<u>12,615,736</u>	<u>16,114,465</u>	<u>1,059,771</u>	<u>7.0%</u>

Public Works

Expenditures by Category



Public Works Expenditures



Johnson City Schools

The mission of the Johnson City Schools is to enable all students to achieve excellence in learning, social responsibility, and self-worth. The system has ten schools. Science Hill High School is comprised of the 10-12 campus, the 9th grade academy, Vocational/Technical Center, and the Henry Johnson Alternative Learning Center. There are eight elementary schools, one intermediate school, and one middle school. All elementary and secondary schools are accredited by the Southern Association of Colleges and Schools (SACS). The school system currently has 903 full-time equivalent employees. For the 2011-2012 school year, there were 7,476 students enrolled and the school system employed 522 certified teachers.

Johnson City Schools consistently scores above the state and national ACT and SAT scores. Our TCAP academic performance exceeds state and national averages in every discipline and grade level tested. We also achieve exemplary ratings at all levels on all non-academic indicators such as attendance, promotion, and drop-out rate.

Schools routinely benefit from our talented and educated community. To expand student learning, teachers often invite guest speakers into the classrooms to discuss their personal experiences, whether it relates to their hobbies, occupations, or experiences in other countries. Volunteers help with individual mentoring programs and reading or math tutoring. Schools host job career fairs for the 8th and 11th grades, inviting business members to share with students what their jobs entail, as well as what level of education and experience is needed to prepare for life after school. Community programs include, but are not limited to the following: 1) Active PTA's in all schools; 2) Youth Leadership 2015 Program; 3) Johnson City Area Arts Council "Arts in Education"; and 4) Chamber of Commerce – Tennessee Scholars (12th grade).

Our schools incorporate a variety of learning strategies, including cooperative learning, multiage groupings, looping, balanced literacy, alternative assessments, and technology. Many athletic and fine arts opportunities are available at all levels, as well as foreign language course offerings. Other programs and services include, but are not limited to, the following: 1) Honors Advanced Placement (AP) and International Baccalaureate (IB) courses; 2) Army ROTC – offered at Science Hill High School; 3) Nationally recognized band, orchestra, chorus, and theater/drama programs; and 4) Lindamood-Bell Reading Program.

Johnson City Schools and its students have been recognized in several areas as providing the best in academics. Among those are: 1) named in the Top Ten in Tennessee regarding student value-added growth; 2) recognized at the Lindamood-Bell International Meeting in California for its excellence in implementing the program; 3) Science Hill seniors were awarded record amounts of scholarships; and 4) Science Hill athletes averaged a 3.4 GPA.

Board of Education

The focus of the Johnson City Board of Education is the success of our students both in education and in life. We value our community and the part our schools play in its future. Elected by the community, the members of the Board of Education serve four year terms. Our seven-member, non-partisan Board determines the operational policies of the school system. The Johnson City Board of Education has been named TSBA “Board of Distinction” since 2000.

The Johnson City Board of Education meets in regular session on the first Monday of each month at 6:00 p.m. in the Columbus Powell Service Center Board Room, 100 East Maple Street. Meetings are open to the public.

Administration	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
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General Purpose School Fund

Schools

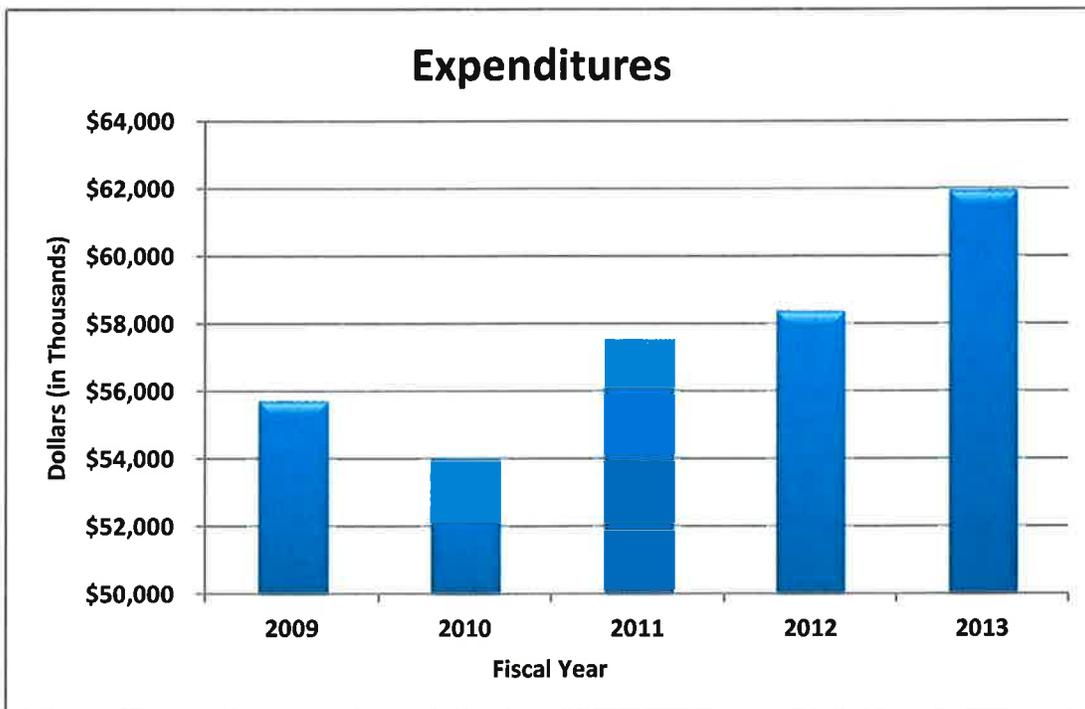
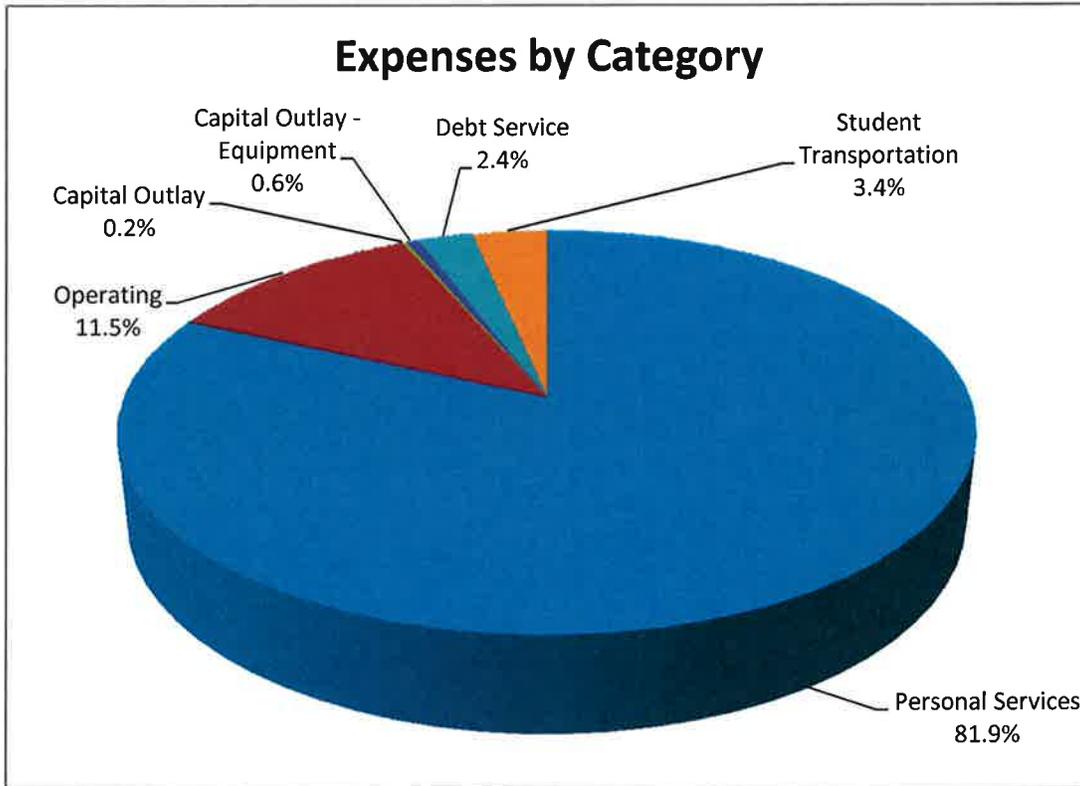
Instruction	31,196,453	32,666,470	33,366,713	33,033,046	34,437,536	1,070,823	3.2%
Alternative Education	697,572	805,625	761,546	805,949	843,757	82,211	10.8%
Special Education	3,627,047	4,246,639	4,283,394	4,267,729	4,685,868	402,474	9.4%
Vocational Education	1,633,007	1,771,694	1,680,557	1,696,671	1,730,479	49,922	3.0%
Adult Education	186,351	4,345	4,985	1,000	-	(4,985)	-100.0%
Health Services	194,412	197,052	204,897	202,641	208,646	3,749	1.8%
Student Support	1,405,330	1,386,540	1,420,615	1,415,463	1,523,785	103,170	7.3%
Board of Education	397,283	496,488	562,450	556,826	744,450	182,000	32.4%
Office of Superintendent	457,188	512,113	542,568	537,142	544,981	2,413	0.4%
Office of the Principal	3,404,246	3,728,751	3,787,812	3,749,934	4,123,285	335,473	8.9%
Fiscal Services	364,597	557,076	396,474	377,872	386,788	(9,686)	-2.4%
Operation of Plant	4,451,754	4,634,924	4,893,357	4,844,423	5,101,923	208,566	4.3%
Maintenance of Plant	1,405,290	1,502,020	1,588,785	1,572,897	1,636,192	47,407	3.0%
Transportation	1,876,315	1,995,052	2,003,133	1,983,102	2,072,469	69,336	3.5%
Technology/Public Relations	684,474	752,886	843,322	834,889	857,726	14,404	1.7%
Community Service - Educare	804,145	715,342	850,000	841,500	850,000	-	0.0%
Early Childhood Education	134,600	116,647	106,809	105,741	107,261	452	0.4%
Capital Outlay	12,343	67,800	105,025	150,000	105,025	-	0.0%
Debt Service	1,014,592	1,337,641	1,402,830	1,388,802	1,503,736	100,906	7.2%
Operating Transfers	40,995	7,579	12,538	12,538	12,538	-	0.0%
Total General Purpose School	53,987,994	57,502,684	58,817,810	58,378,165	61,476,445	2,658,635	4.5%

GENERAL FUND

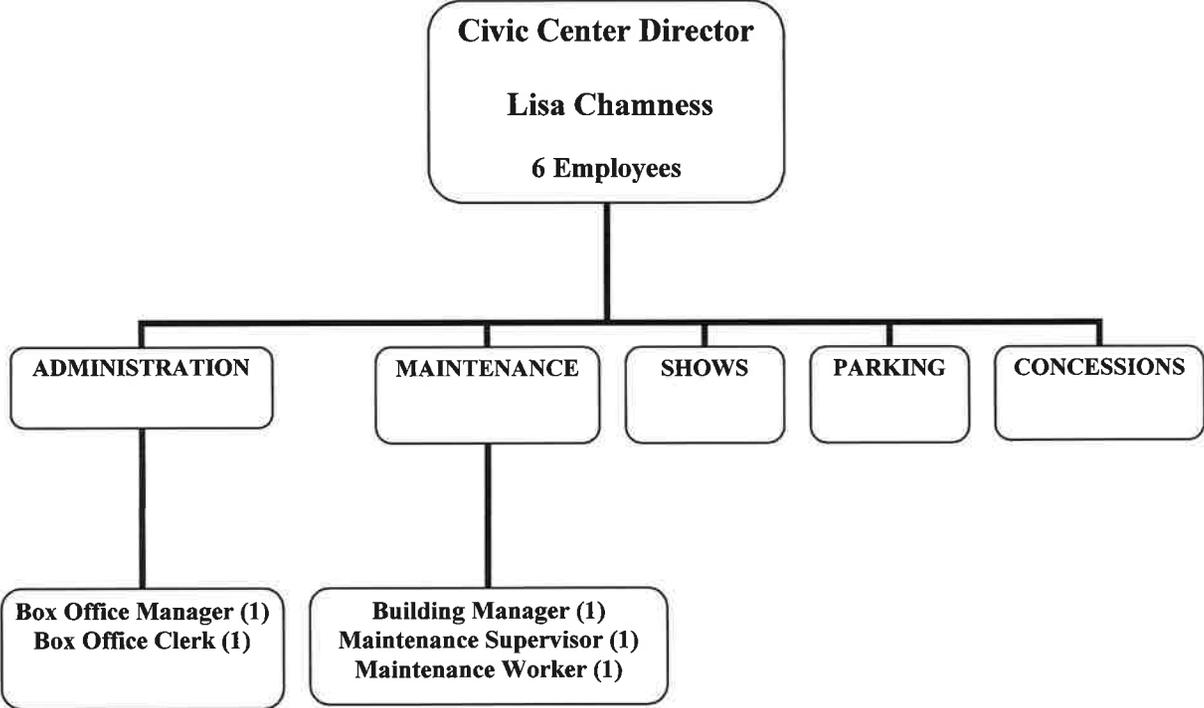
EXPENDITURE SUMMARY

Personal Services	45,767,196	47,578,072	47,909,943	48,302,444	50,321,215	2,411,272	5.0%
Operating	5,055,790	6,036,033	6,921,767	6,129,392	7,131,050	209,283	3.0%
Capital Outlay	12,343	67,800	105,025	150,000	105,025	-	0.0%
Capital Outlay - Equipment	261,759	488,085	475,112	424,425	342,950	(132,162)	-27.8%
Debt Service	1,014,592	1,337,642	1,402,830	1,388,802	1,503,736	100,906	7.2%
Student Transportation	1,876,315	1,995,052	2,003,133	1,983,102	2,072,469	69,336	3.5%
Total General Purpose School	53,987,994	57,502,684	58,817,810	58,378,165	61,476,445	2,658,635	4.5%

General Purpose School Fund



FREEDOM HALL CIVIC CENTER



Freedom Hall Civic Center

Freedom Hall Civic is a multi-purpose arena that began operations on July 5, 1974, serving the Johnson City School System, the entertainment industry, and the community-at-large. Civic Center staff is also responsible for the scheduling, production, maintenance, and promotion of both the Civic Center and the track and soccer complex. The Center is located on the Science Hill High School/Liberty Bell campus and is adjacent to the Liberty Bell Track and Soccer facility.

Over the last 35 years, Freedom Hall has entertained several million visitors with rodeos, ice shows, circuses, horse shows, sporting events, conventions, music concerts, lecturers, and other events. In FY 2012, public events were stages in the arena with approximately 129,000 patrons in attendance, with 62,000 for ticketed events and 67,000 for non-ticketed events. The arena has a fixed seating capacity of 5,600 and a maximum seating capacity of 7,102, which will vary depending on the nature of the event.

Ticketed events included sold out 94.9 Acoustic Christmas Concert, sold out Casting Crowns "Come to the Well" Tour, Luke Bryan, the Broadway production "RAIN", Sesame Street Live "1....2....3, Imagine!", PBR Touring Pro Division Bull Riding, Disney Live! "Three Classic Fairy Tales", and the Harlem Globetrotters. Numerous Johnson City non-profit agencies and community groups also benefited greatly from the use of Freedom Hall for their activities, such as the Johnson City Symphony School Children's Christmas Concert, the Annual Pepsi Independence Day Fireworks, Jericho Shrine Temple sponsored George Carden Circus International, Johnson City Area Home Builders Home and Garden Show, Watauga Orthopedics Pre-Sports physicals, American Softball Association Tournament Opening Ceremony, Jehovah's Witnesses, Fountain of Life Bible Church, and Firefighter Association concert fundraisers.

The Johnson City Schools continue to be active users of the facility, with the arena being the primary physical education venue for the Science Hill High School (SHHS) 8-9th grade campus. The space is also used regularly for school sponsored programs, events, and sports team practices, including SHHS graduation, SHHS prom, SHHS 8th grade honors day, SHHS ROTC drill competitions, Tri-Cities College Fair, NETCO Food Show, Middle School Basketball Tournament, Fandetti-Richardson Brawl in the Hall, and others.

Freedom Hall Major Objectives – FY 2013

Conduct 20 civic events at Freedom Hall with total attendance of a minimum of 30,000 persons during the year.

Recover a minimum of 90% of operating expenses from current revenues at Freedom Hall during the year.

Complete re-keying doors for the entire facility on new exterior doors and begin re-keying project for the interior doors.

Continue training Civic Center staff and contracted labor for Fire Watch during events and programming at the facility.

Replace identifying signage in parking lots, on light poles, etc.

Work with Public Works Traffic department to install new Freedom Hall directional signs throughout the City.

Work with the Assistant City Manager and TDOT to add Freedom Hall signage on I-26 at the Roan Street and University Parkway exits.

Continue inspections of lighting wiring in the arena ceiling and replace as needed.

Freedom Hall	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
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FREEDOM HALL

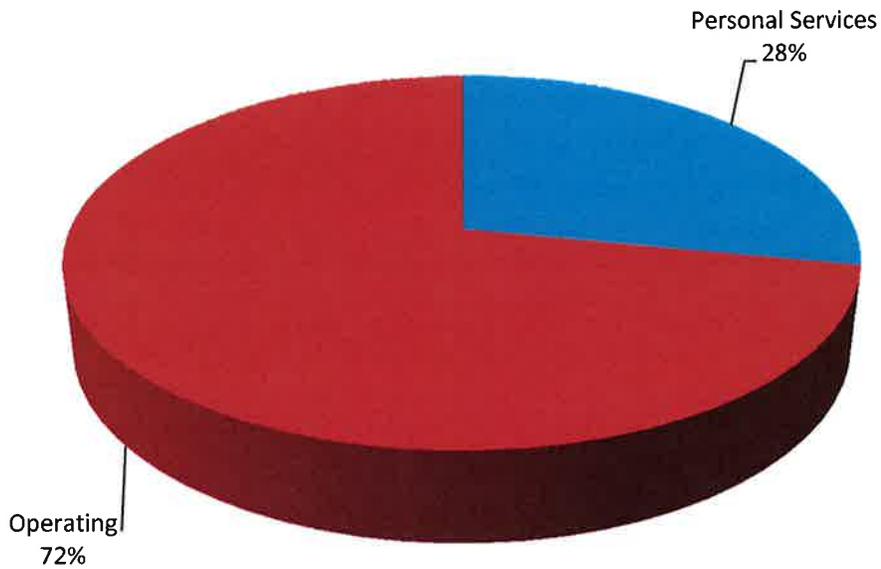
Administration	257,549	265,393	277,469	270,000	280,358	2,889	1.0%
Shows	997,606	1,080,720	1,051,103	1,018,684	1,033,239	(17,864)	-1.7%
Maintenance	300,024	291,772	309,234	307,500	308,593	(641)	-0.2%
Concessions	56,622	53,876	65,310	63,351	65,310	-	0.0%
Parking	4,768	9,483	12,500	12,125	12,500	-	0.0%
Total Freedom Hall	1,616,569	1,701,244	1,715,616	1,671,660	1,700,000	(15,616)	-0.9%

**FREEDOM HALL
EXPENDITURE SUMMARY**

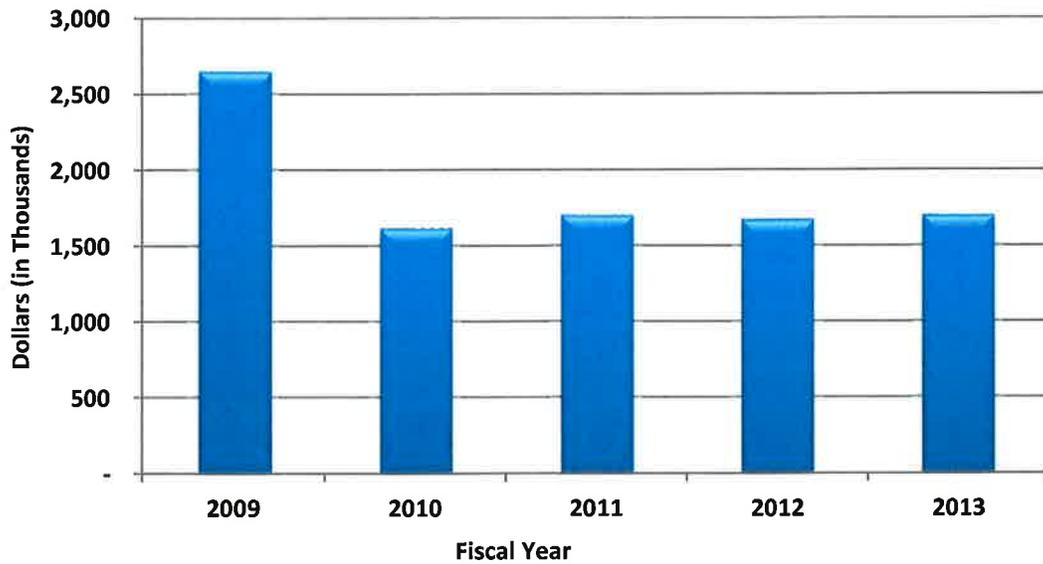
Personal Services	452,791	494,574	473,760	467,838	479,263	5,503	1.2%
Operating	1,163,778	1,206,670	1,241,856	1,203,822	1,220,737	(21,119)	-1.7%
Total Expenditures	1,616,569	1,701,244	1,715,616	1,671,660	1,700,000	(15,616)	-0.9%

Freedom Hall

Expenditures by Category



Freedom Hall Expenditures



GOLF FUND
BUFFALO VALLEY GOLF COURSE
PINE OAKS GOLF COURSE

Parks & Recreation Director
Roger Blakeley

Director of Golf
Jim Hughes
10 Employees

Buffalo Valley Golf Course

Pine Oaks Golf Course

Assistant Golf Professional (1)
Assistant Golf Maintenance Manager (1)
Golf Shop Attendant (1)
Auto Technician (.5)
Public Service Worker (2)

Golf Professional (1)
Golf Course Superintendent (1)
Golf Shop Attendant (1)
Auto Technician (.5)

Golf Department

The Golf department operates two 18-hole facilities, Pine Oaks and Buffalo Valley Golf Courses. Johnson City first became involved in the golf business in 1963, with golf becoming a separate department in 1986.

Pine Oaks Golf Course

In 1963, the city constructed Pine Oaks Golf Course through the Federal Urban Renewal Program to supply a needed recreational provision to the community. Located inside the city limits, the golf course is a 6,271 yard course measured from the championship tees and spans 125 acres. Pine Oaks is estimated to have 28,000 rounds of golf played each year and appears to cater to beginners, juniors, women, and seniors with its somewhat shorter, open layout and park-like setting.

Buffalo Valley Golf Course

Buffalo Valley Golf Course was constructed in 1968 and was operated as a private club until the city purchased it in 1993. Located in Unicoi County, the golf course is a 6,700 yard course measured from the championship tees and spans 125 acres. Buffalo Valley is estimated to have 23,000 rounds of golf played each year and seems to appeal more to traveling golfers and those desiring group outings or tournaments. With its green space, the golf course is a great wildlife habitat and it is common to see a deer, a fox, and a blue heron. Buffalo Valley has also been a leader in the State in Eastern Bluebird promotion, having bluebird houses that produce approximately 150 new fledglings each year.

Both golf courses are open 363 days each year, only closing on Thanksgiving and Christmas.

Golf Major Objectives – FY 2013

Complete irrigation upgrades at both facilities.

Prepare for the 50th Anniversary of Pine Oaks by: 1) increasing over-seeding of the fairways and tees; 2) completing the new bunkers; 3) upgrading the putting green quality and seed; and 4) leveling and renovating the tee boxes.

Increase marketing and advertising program.

Increase revenues from merchandise sales by 33% or \$10,000 (Total for Golf Fund).

Increase revenues through rate restructuring by 10% or \$68,000 (Total for Golf Fund).

Continue research for off-season revenue opportunities.

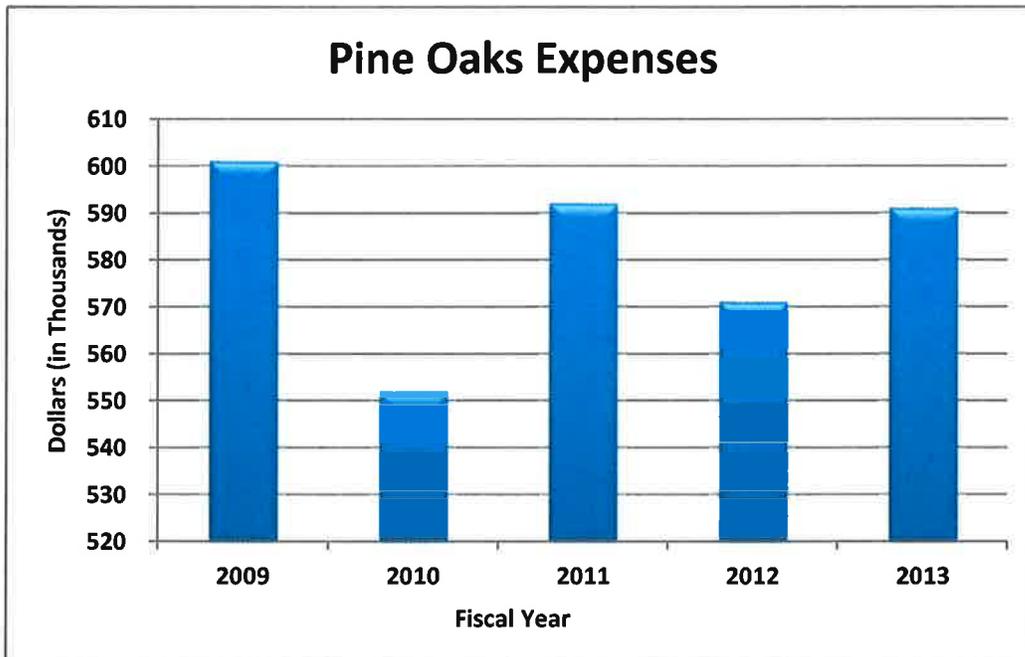
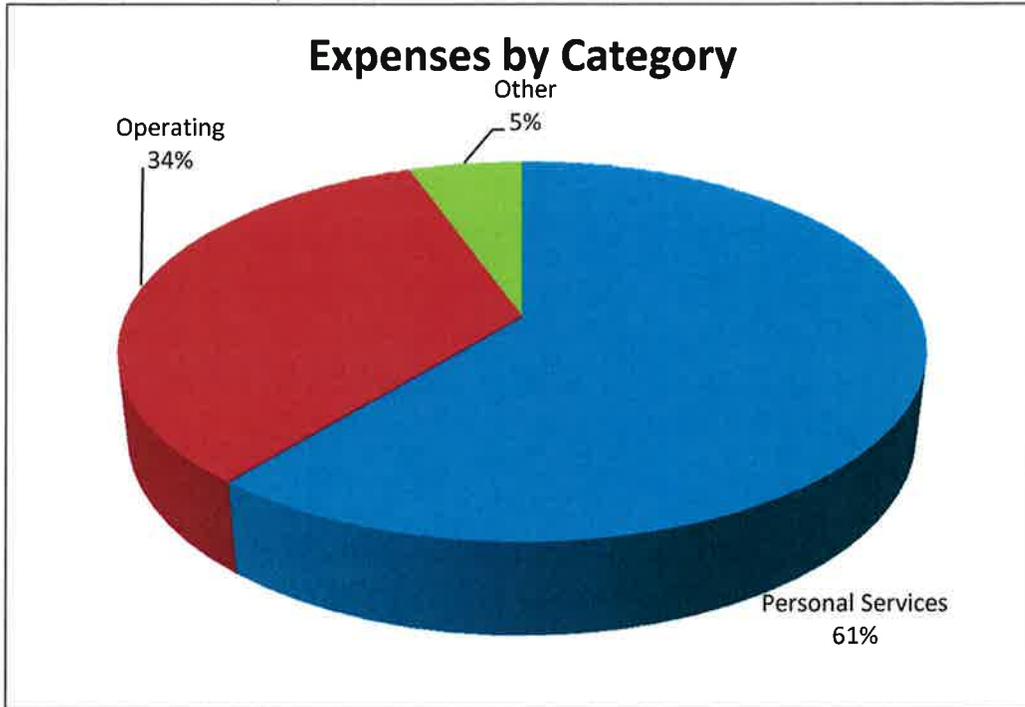
Golf Fund	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
PINE OAKS GOLF COURSE							
Administration	250,675	250,965	244,523	241,466	253,996	9,473	3.9%
Pro Shop	8,238	7,994	7,550	7,456	7,625	75	1.0%
Concessions	8,240	7,488	8,800	8,690	7,500	(1,300)	-14.8%
Golf Car Operations	3,726	6,908	11,800	11,653	15,300	3,500	29.7%
Maintenance	216,374	253,636	259,270	256,029	273,842	14,572	5.6%
Other	63,355	65,020	50,100	49,427	32,381	(17,719)	-35.4%
Total Pine Oaks Golf Course	550,608	592,011	582,043	574,721	590,644	8,601	1.5%
PINE OAKS EXPENDITURE SUMMARY							
Personal Services	345,035	351,697	352,386	347,981	359,776	7,390	2.1%
Operating	142,218	175,294	179,557	177,313	198,487	18,930	10.5%
Other	63,355	65,020	50,100	49,427	32,381	(17,719)	-35.4%
Total Expenditures	550,608	592,011	582,043	574,721	590,644	8,601	1.5%
BUFFALO VALLEY GOLF COURSE							
Administration	218,444	204,429	262,795	259,510	266,839	4,044	1.5%
Pro Shop	8,588	15,775	13,600	13,430	13,800	200	1.5%
Concessions	12,891	11,385	13,550	13,381	13,050	(500)	-3.7%
Golf Car Operations	32,141	12,828	5,300	5,234	20,300	15,000	283.0%
Maintenance	280,170	364,228	285,864	282,291	305,200	19,336	6.8%
Other	45,059	44,042	35,584	34,990	25,527	(10,057)	-28.3%
Total	597,293	652,687	616,693	608,835	644,716	28,023	4.5%
DEBT SERVICE							
Principal	190,000	200,000	210,000	210,000	220,000	10,000	4.8%
Interest	84,835	75,137	54,758	54,758	44,887	(9,871)	-18.0%
Total Other	274,835	275,137	264,758	264,758	264,887	129	0.0%
Total Buffalo Valley Golf Course	872,128	927,824	881,451	873,593	909,603	28,152	3.2%
BUFFALO VALLEY EXPENDITURE SUMMARY							
Personal Services	386,985	402,377	417,963	402,377	432,292	14,329	3.4%
Operating	165,249	206,268	163,146	171,468	186,897	23,751	14.6%
Other	319,894	319,179	300,342	299,748	290,414	(9,928)	-3.3%
Total Expenditures	872,128	927,824	881,451	873,593	909,603	28,152	3.2%

Golf Fund	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
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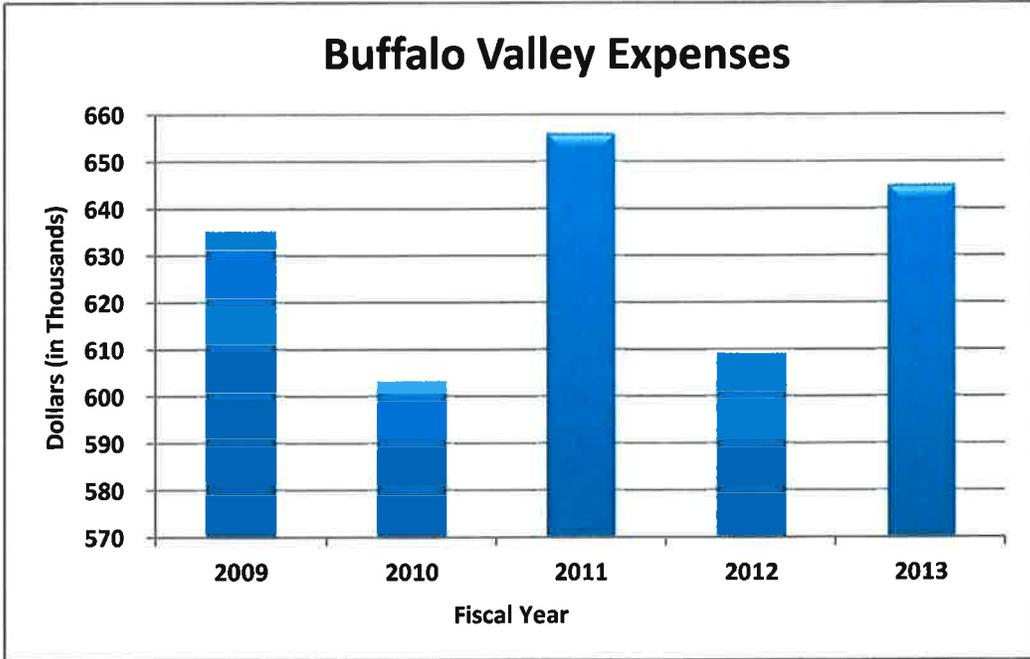
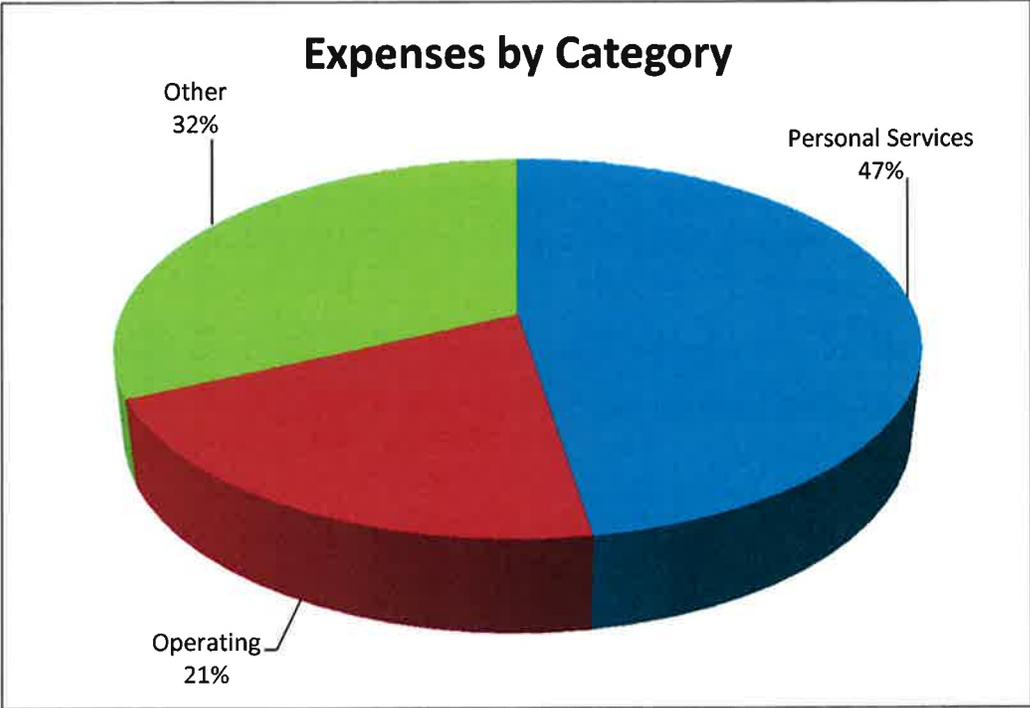
CAPITAL

Equipment	55,720	78,391	47,000	24,000	14,000	(33,000)	-70.2%
Projects	<u> </u>	<u>19,790</u>	<u>71,000</u>	<u>20,000</u>	<u>25,000</u>	<u>(46,000)</u>	<u>-64.8%</u>
Total Capital	<u>55,720</u>	<u>98,181</u>	<u>118,000</u>	<u>44,000</u>	<u>39,000</u>	<u>(79,000)</u>	<u>-66.9%</u>
TOTAL GOLF FUND OPERATING AND CAPITAL	<u>1,478,456</u>	<u>1,618,016</u>	<u>1,581,494</u>	<u>1,492,314</u>	<u>1,539,247</u>	<u>(42,247)</u>	<u>-2.7%</u>

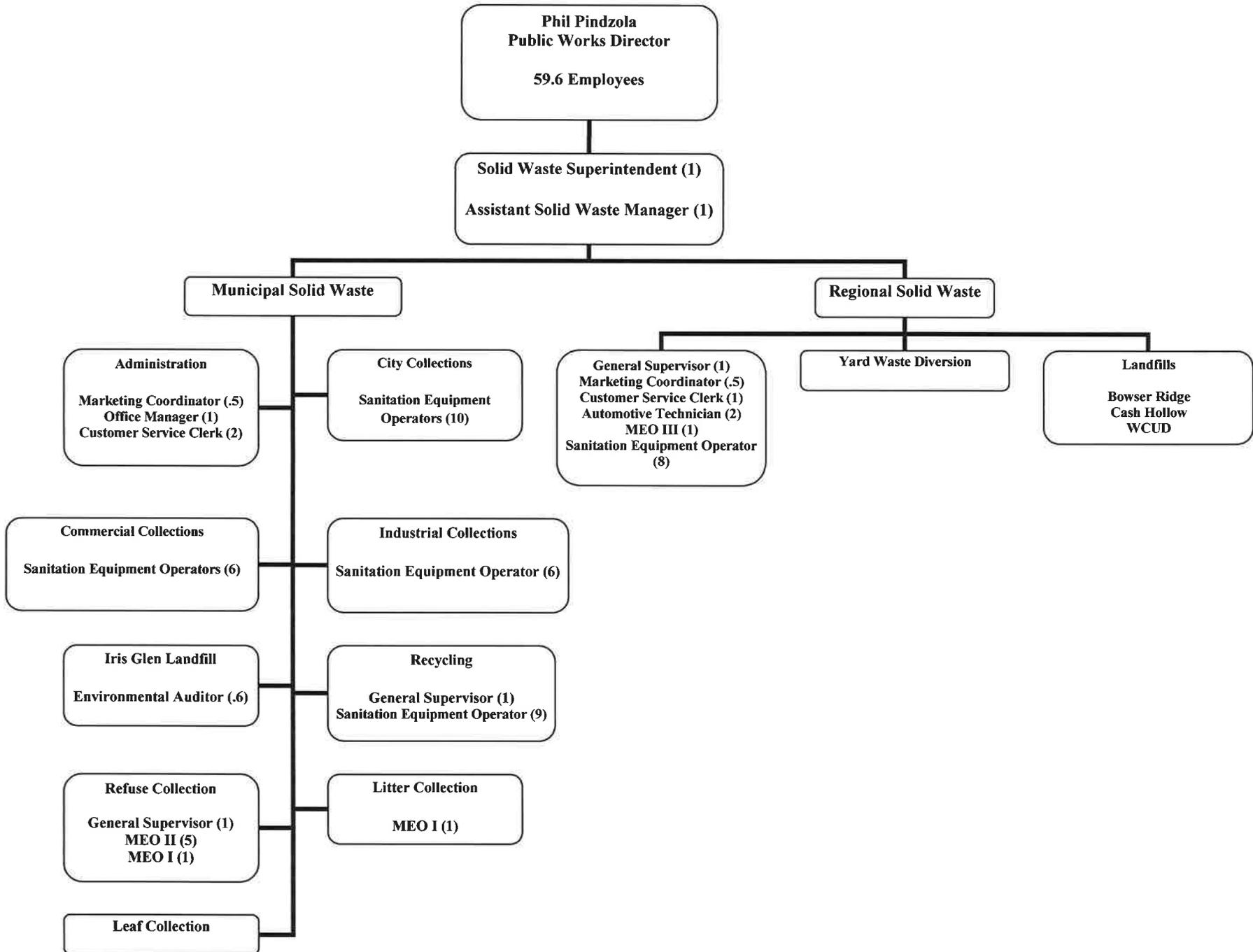
Pine Oaks Golf Course



Buffalo Valley Golf Course



SOLID WASTE



Solid Waste

The Solid Waste department is responsible for the collection of residential, commercial, and industrial solid waste in both Johnson City and Washington County. Currently, the Solid Waste department operates 33 solid waste routes on a daily basis 700,000 miles annually.

During fiscal year 2012, the department collects approximately a total of 111,473 tons of waste, which consists of the following: 1) residential and commercial solid waste (including roll-off waste) – 84,897 tons; 2) brush and leaves – 24,950 tons; and 3) recycling – 5,816 tons.

Solid Waste offers curbside recycling for the residents of Johnson City. Approximately 60% of households in the city participate in this program. In addition, there are five recycling drop-off sites, which are as follows: 1) Solid Waste Services Complex located at 91 New Street; 2) behind Kroger Supermarket located on Browns Mill Road; 3) Winged Deer Park boat ramp parking lot located on Carroll Creek Road; 4) adjacent to the Johnson City Power Board on Boones Creek Road; and 5) behind Sonic Drive-In on West Market Street.

In addition, the Solid Waste department offers an every-two week collection of brush and four leaf collections annually to residents inside the city limits.

Solid Waste Major Objectives – FY 2013

Develop in-house training videos for specific collection functions.

Market cardboard recycling program to approximately 100 potential participants.

Determine the feasibility of eliminating office paper collection route to allow absorption by the curbside recycling program.

Determine the feasibility of converting from manual curbside recycling collection to fully automated collection.

Construct building improvements to the Recycling building using in-house personnel.

Develop and construct an automated truck washing system.

Solid Waste	Actual FY 2010	Actual FY 2010	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
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SOLID WASTE

Municipal Solid Waste

Administration	625,795	602,452	585,885	578,561	493,551	(92,334)	-15.8%
Residential Collection	1,384,956	1,467,346	1,481,462	1,462,944	1,553,719	72,257	4.9%
Commercial Collection	1,575,038	1,640,201	1,665,273	1,644,457	1,733,123	67,850	4.1%
Industrial Collection	1,562,578	1,627,916	1,644,506	1,623,950	1,593,798	(50,708)	-3.1%
Bowser Ridge Landfill	8,847	(7,699)	-	-	-	-	0.0%
Cash Hollow	1,123	1,350	-	-	-	-	0.0%
Iris Glen Landfill	83,523	252,903	67,196	66,356	69,821	2,625	3.9%
Civitan Landfill	225	-	22,000	21,725	12,000	(10,000)	-45.5%
Recycling	726,899	764,385	698,096	701,620	804,544	106,448	15.2%
Litter Collection	91,713	106,439	84,679	83,621	82,438	(2,241)	-2.6%
Refuse Collection	595,577	652,933	639,846	631,848	582,897	(56,949)	-8.9%
Leaf Collection	159,423	170,942	185,602	183,282	185,318	(284)	-0.2%
Yard Waste Diversion	230,146	213,890	-	-	-	-	0.0%
Other	1,007,238	994,197	966,090	926,371	959,970	(6,120)	-0.6%
Total	8,053,081	8,487,255	8,040,635	7,924,734	8,071,179	30,544	0.4%

**MUNICIPAL SOLID WASTE
EXPENDITURE SUMMARY**

Personal Services	2,411,620	2,446,013	2,394,102	2,364,176	2,326,575	(67,527)	-2.8%
Operating	4,634,223	5,047,045	4,680,443	4,634,187	4,784,634	104,191	2.2%
Other	1,007,238	994,197	966,090	926,371	959,970	(6,120)	-0.6%
Total Expenditures	8,053,081	8,487,255	8,040,635	7,924,734	8,071,179	30,544	0.4%

REGIONAL SOLID WASTE

Administration	1,718,569	1,728,165	1,812,411	1,789,756	1,891,043	78,632	4.3%
WCUD Landfill	3,984	1,540	4,200	4,148	4,200	-	0.0%
Bowser Ridge Landfill	-	-	51,500	50,856	6,000	(45,500)	100.0%
Cash Hollow	-	-	52,000	51,350	38,000	(14,000)	100.0%
Yard Waste Diversion	-	-	231,876	228,978	223,281	(8,595)	100.0%
Other	473,232	452,162	500,883	500,183	520,885	20,002	4.0%
Total	2,195,785	2,181,867	2,652,870	2,625,270	2,683,409	30,539	1.2%

**REGIONAL SOLID WASTE
EXPENDITURE SUMMARY**

Personal Services	672,338	680,303	736,519	727,313	762,270	25,751	3.5%
Operating	1,050,215	1,049,402	1,415,468	1,397,775	1,400,254	(15,214)	-1.1%
Other	473,232	452,162	500,883	500,883	520,885	20,002	4.0%
Total Expenditures	2,195,785	2,181,867	2,652,870	2,625,970	2,683,409	30,539	1.2%

Solid Waste	Actual FY 2010	Actual FY 2010	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
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SOLID WASTE

DEBT SERVICE

Municipal Debt Service Principal	391,105	421,180	444,190	444,190	471,233	27,043	6.1%
Municipal Debt Service Interest	154,362	141,803	108,777	108,777	87,039	(21,738)	-20.0%
Regional Debt Service Principal	305	5,175	-	-	-	-	0.0%
Regional Debt Service Interest	-	-	-	-	-	-	0.0%

Total Debt Service	545,772	568,158	552,967	552,967	558,272	5,305	1.0%
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CAPITAL

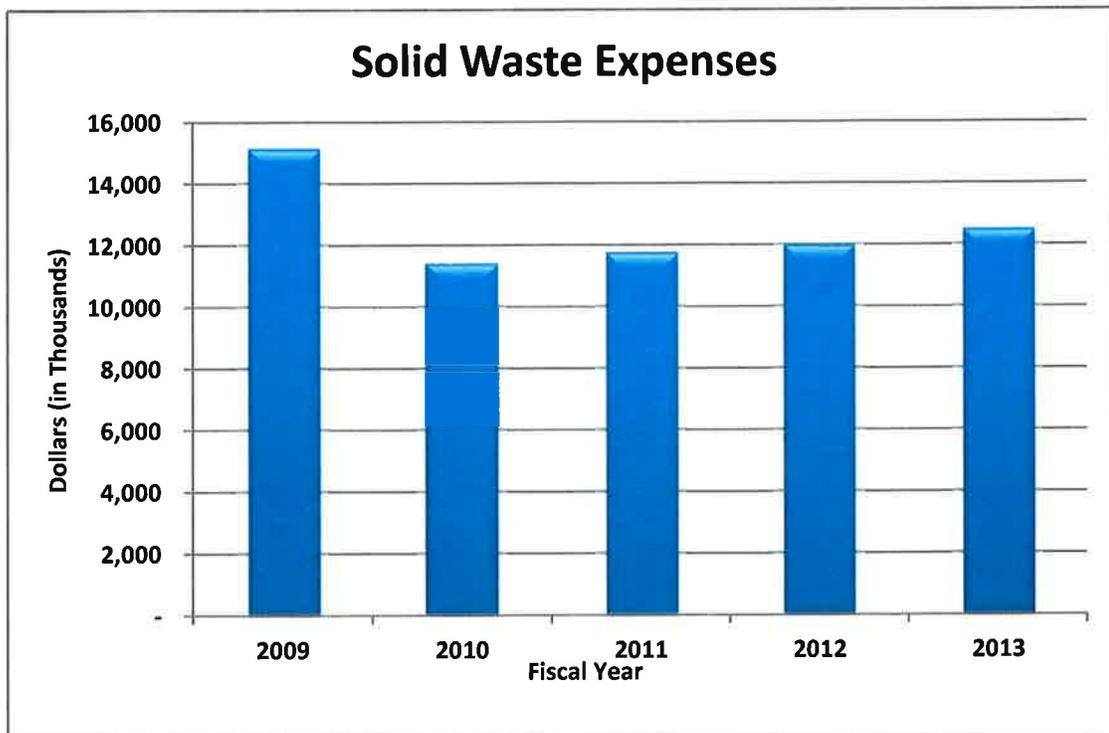
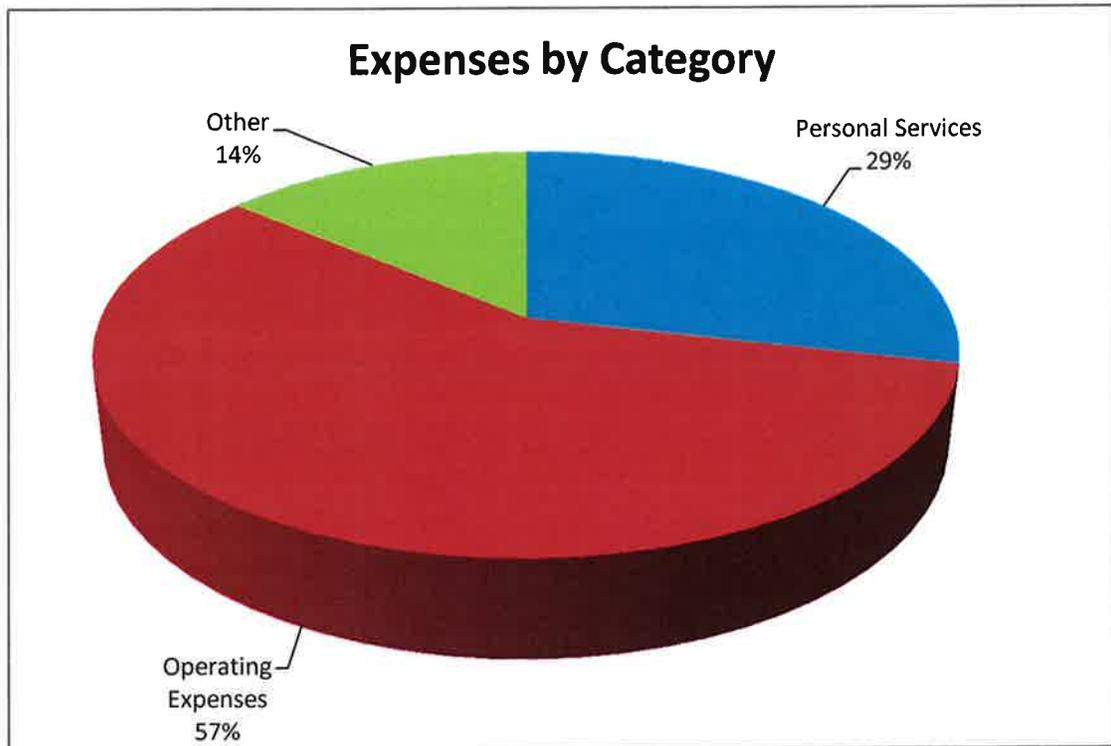
Equipment - Municipal	468,225	502,261	765,000	765,000	285,000	(480,000)	-62.7%
Projects - Municipal	-	-	-	-	250,000	250,000	100.0%
Equipment - Regional	130,609	-	120,000	120,000	255,000	135,000	112.5%
Projects - Regional	-	-	-	-	295,000	295,000	100.0%

Total Capital	598,834	502,261	885,000	885,000	1,085,000	200,000	22.6%
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**TOTAL SOLID WASTE OPERATING
AND CAPITAL**

	<u>11,393,472</u>	<u>11,739,541</u>	<u>12,131,472</u>	<u>11,987,972</u>	<u>12,397,860</u>	<u>266,388</u>	<u>2.2%</u>
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Solid Waste



TRANSIT

Transit Director
Eldonna Janutolo
76.25 Employees

**Student
Transportation**

Mass Transit

School Bus Transportation

Operations Supervisor (1)
Administrative Coordinator (1)
School Transportation Supervisor (1)
Transit Technician (3.5)
School Bus Driver (11.1)
Relief Driver (.70)

Special Education

Special Education Supervisor (1)
Transit Technician (1)
Special Education Driver (6.25)
Relief Driver (.70)

Administration

Transit Planner (1.5)
Transit Project Manager (1)
Transit Operations Supervisor (1)
Transit Office Manager (1)
Special Transit Services Coordinator (1)

Operations

Operations Coordinator (1)
Para Transit Coordinator (1)
Mass Transit Driver (8.6)
Para Transit Driver (5.6)
Transit Technician (17.25)
Maintenance Coordinator (1)

Job Access

Transit Technician (2.95)
Relief Driver (.5)

Freedom Grant

Mass Transit Driver (1.6)

ETSU Service

Transit Technician (2.2)
Para Transit Driver (1.2)

Student Transportation

The Student Transportation division operates 48 buses on a.m. routes and 52 buses on p.m. routes within the corporate boundaries of Johnson City. During the past school year, new equipment received included four (4) small buses.

For academic year 2012-2013, school bus service will be expanded for the school reconfiguration to be implemented during August, 2012. The school reconfiguration will result in school bus service being provided for eight (8) elementary schools, one (1) intermediate school, one (1) middle school, and one (1) high school. Service for Special Education students is provided for ages 3 – 21 throughout the school system.

Student Transportation served over 6,100 riders per day, yielding approximately 1,095,000 passenger trips during the past school year.

Various factors, classified as either “Routing Factors,” “Stop Location Factors,” and “Time Frame Factors” affect the daily operations of the student transportation service:

- Routing Factors include: 1) right turns; 2) avoiding backing up; 3) avoiding dangerous intersections; and 4) avoiding physical barriers, such as railroad tracks, and traffic calming measures, such as speed bumps and roundabouts.
- Stop Location Factors include: 1) safety; 2) type of neighborhood, including such factors as the existence of sidewalks, the amount of traffic, and the type of road (dead-end, cul-de-sac, etc.); 3) type of street, including the amount of traffic, traffic patterns, and whether it is a two or four lane; 4) age of student; and 5) sight distance.
- The Primary Time Frame Factor is the arrival time (breakfast) for elementary schools, since this determines the beginning time for routes.

Contributing factors to the Student Transportation costs include school location and configuration, as well as the location of special programs for students.

Mass Transit

Johnson City Transit (JCT) began operations in October of 1979, and celebrated its 30th anniversary of service in 2009. JCT receives federal grant funding through the Federal Transit Administration, and state grant funding through the Tennessee Department of Transportation. As a grant recipient, JCT falls under various federal and state requirements (of which it is in full compliance), including Title VI of the Civil Rights Act of 1964 and the Americans with Disabilities Act of 1990, as amended.

Regular Fixed Route

JCT operates thirteen fixed routes in the City. Ten of JCT's fixed routes each have 30 minute running times and are paired together, using five buses which each serve two routes. Therefore, each of these ten routes is served once per hour. One fixed route, not paired with another route, has a 60 minute running time and is served every hour. Each of two newer fixed routes has a 45-minute running time. These two new routes alternate between two route legs, resulting in each route being served every 1 ½ hours. The fixed routes all originate and terminate at the Johnson City Transit Center, which is located in the downtown area, and which also serves Greyhound Bus Lines.

The Transit Center is the only terminal for the fixed route system, and is where most transfers occur. In addition to the Transit Center, which provides a passenger lobby (equipped with restrooms, seating, vending machines, telephones, and an information window), benches and passenger waiting shelters are provided at key points along each route for passenger comfort.

The fixed route base fare is \$1.00. Seniors (age 65 and over), children (grades K-5) and individuals with disabilities or with Medicare cards pay a half-fare of 50 cents. Children under the age of 5 ride free. Discounted multi-ride passes are available. Transfers are free. Hours of operation for the fixed route system are from 6:15 a.m. to 6:15 p.m. Monday through Friday, and from 8:15 a.m. to 5:15 p.m. on Saturdays. The newer "Orange" routes operate only on Monday through Friday. JCT buses do not operate on Sundays or major holidays. The regular fixed route covers a total of 6,489 miles per week, with 1,166 miles covered each day Monday through Friday, and 659 miles covered on Saturdays.

Bucshot

Since August, 2003, JCT has operated Bucshot service per a contractual agreement between the City and ETSU. The Bucshot provides fixed route shuttle service on the ETSU campus and adjacent housing areas. This service, which is open to the public, is provided during ETSU's fall and spring semesters (typically the last week in August to the first week in May). Since start-up, ETSU has amended the contract at various times to increase service level.

For academic year 2012-2013 two "base" Bucshot routes with one vehicle on each route will operate from 7:15 a.m. to 5:00 p.m. Monday-Friday, with an additional vehicle to serve each route during four peak hours to meet demand. In addition, one parking lot shuttle will operate from 7:45 a.m. to 2:15 p.m. Monday-Friday. Also, beginning Fall 2011, a new Bucshot route will serve the new off-campus housing complex (University Edge apartments) and will operate from

7:45 a.m. to 5:00 p.m. Monday-Friday. Beginning at 5:00 p.m., one vehicle serves the campus until midnight Monday-Friday. Bucshot does not operate on weekends, JCT holidays, or ETSU holidays and breaks. Buses arrive at 15 minute intervals on each of the base routes and on the parking shuttle routes. Bucshot ridership has continued to significantly increase with the expansion of the service during the last three years.

All buses used for Bucshot service are ADA accessible. ETSU students, faculty, and staff ride the Bucshot for free with a valid ETSU I.D. These individuals, as well as all University school students, may also ride the entire JCT fixed route bus system for free with a valid ETSU I.D.

Paratransit

JCT provides curb-to-curb paratransit service for mobility-impaired individuals who meet ADA eligibility criteria and complete a JCT application process. This demand response service, called JCT "XTRA," is available (with a 24-hour advance request) within the city limits of Johnson City. Long term demographic projections show that the region's growing elderly population will ensure that demand and ridership will remain stable with periodic increases. Paratransit operating hours are Monday through Friday from 6:15 a.m. to 6:15 p.m., and 8:15 p.m. to 5:15 p.m. on Saturday. The fare for XTRA is \$2.00 per one-way trip if the trip is located within $\frac{3}{4}$ miles of the fixed route service area. JCT will accommodate trips to points within the City of Johnson City which are outside of its established ADA-paratransit area ($\frac{3}{4}$ mile of a JCT fixed route) as space allows, at a higher fare, determined by the trip distance. JCT's XTRA vehicles are equipped with wheelchair lifts, grab rails, and low steps.

Job Access

Grant funding for the Job Access and Reverse Commute Grant Program became available in 1999, and has continued since that time. The Job Access Program is intended to support the implementation of a variety of transportation services to connect welfare recipients and low-income individuals to jobs and related employment activities. Job Access grant funds have allowed JCT to expand operating hours for Job Access trips to 5:30 a.m. to midnight, Monday-Saturday, and to provide Job Access trips to locations in the urbanized area not served by the fixed route system. Job Access service is available on a demand response basis, with a 48 hour advance request. The Job Access fare is \$2.50 per one-way trip.

New Freedom

JCT received its first New Freedom Program funding in 2010. The New Freedom Program funds new transportation services (beyond those required by the Americans with Disabilities Act) that assist individuals with disabilities with transportation, including transportation to and from jobs and employment support services. JCT is using New Freedom grant funding to provide the Orange Route fixed route service to the Boones Creek and Med-Tech areas of the city. The Orange routes, which are available to all JCT patrons, serve various employers, new Franklin Woods Hospital, medical related offices, etc., which were not served by the JCT fixed route service prior to 2010. The buses serving the Orange routes are low-floored with ramps, and are fully accessible.

JCT Ridership

The table below depicts JCT total ridership during the past six fiscal years:

Fiscal Year:	Total Ridership:
2005-06	441,772
2006-07	455,645
2007-08	469,673
2008-09	584,201
2009-10	601,381
2010-11	643,850
2011-12	710,000 (pro-rated)

Highlights

- **JCT Ridership Increases 10%**
JCT's has experienced a 10 percent ridership increase during the past year, from 643,850 during Fiscal Year 2010-2011 to an estimated 710,000 during Fiscal Year 2011-2012.
- **Technology System**
The ITS Technology System (automated vehicle locator, mobile data computers, wayside message signs at transit center and real time passenger information) was installed during FY 2011-12 and pilot testing will be completed for full implementation in FY 2012-13.

Student Transportation Major Objectives – FY 2013

Maintain a 100% state inspection rate for 100% of the school bus fleet as part of the annual fleet inspection.

Conduct emergency evacuation training for all elementary school students and teachers.

Prepare a Plan of Service for the school reconfiguration.

Purchase buses and increase the number of drivers to serve school reconfiguration needs.

Mass Transit Major Objectives – FY 2013

Maintain an increase in the overall JCT ridership, which has increased 50% (approximately 200,000 annual riders) over the last five years.

Secure federal and state funding for capital and operations of Johnson City Transit.

Provide increased BUCSHOT service, as outlined in the contract with ETSU.

Evaluate and align fixed routes to improve efficiency.

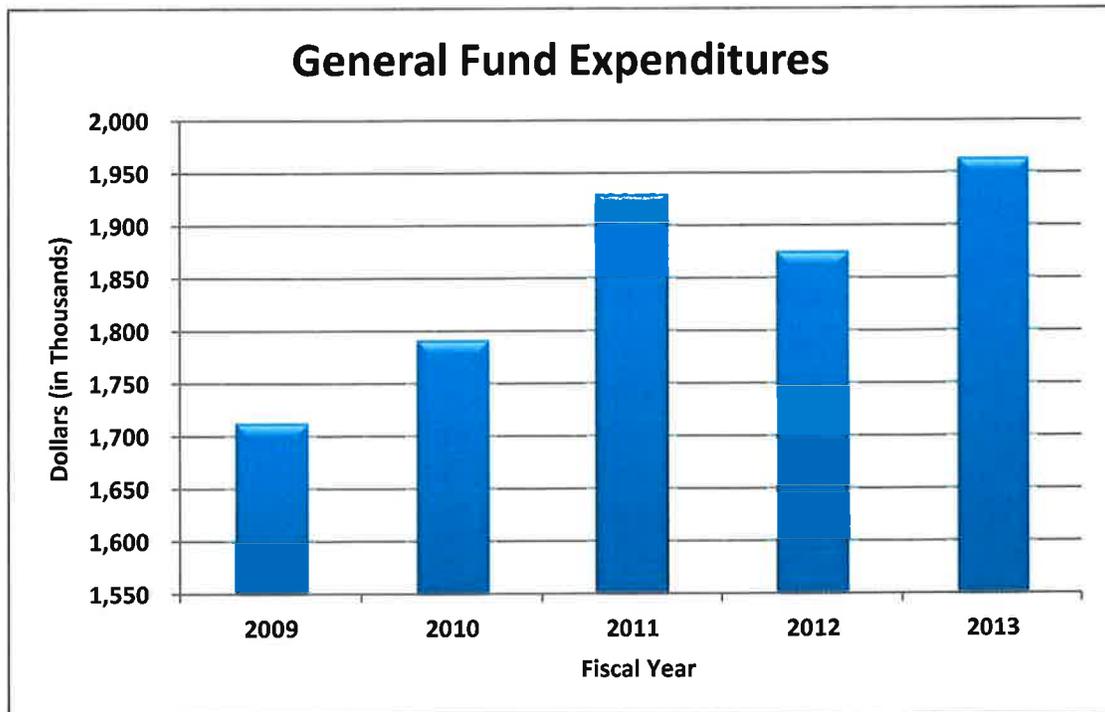
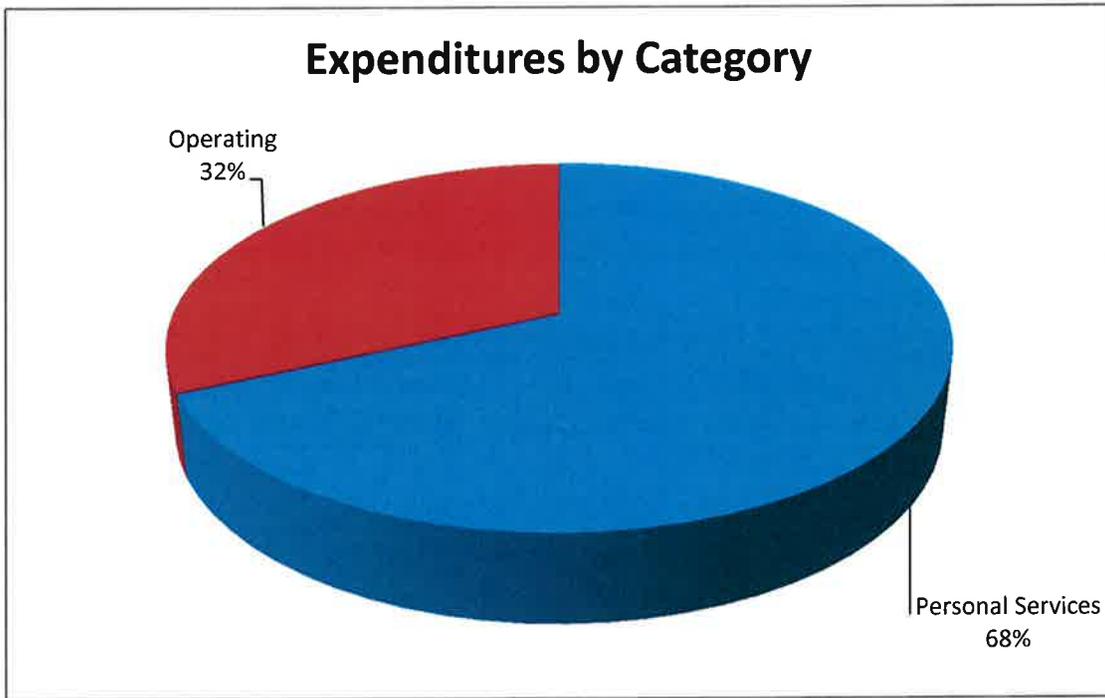
Expand installation of technology equipment for safety and security of passengers and employees to include video cameras on fixed route fleet.

Purchase replacement demand response vehicles utilizing newly awarded Job Access grant funds.

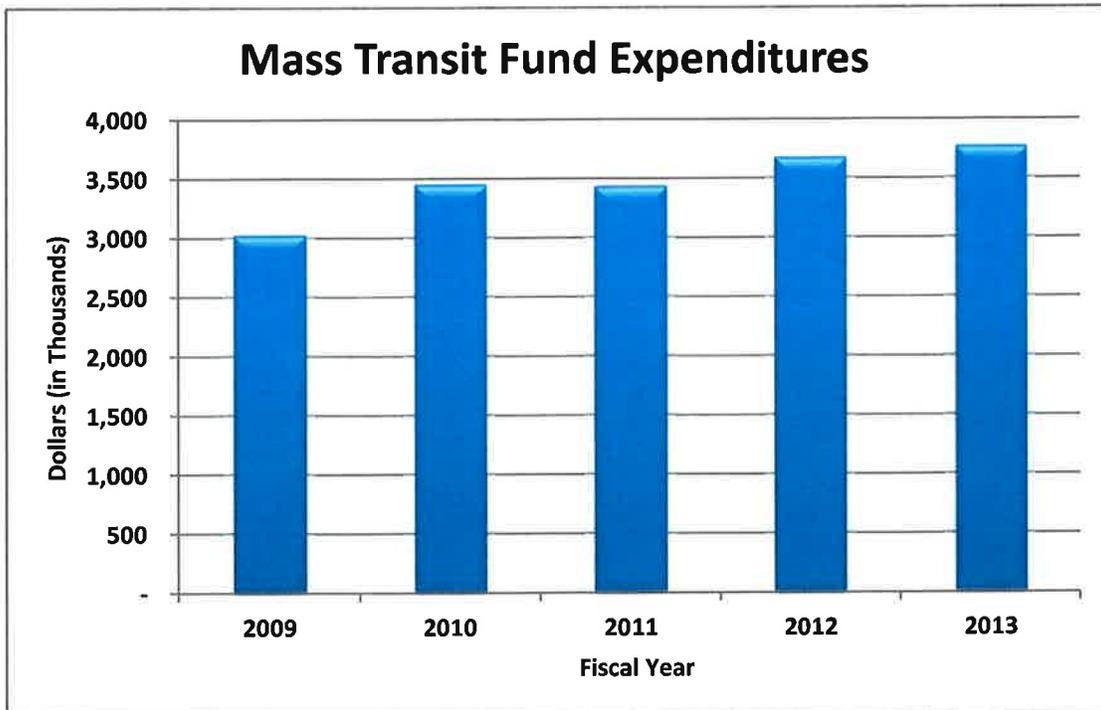
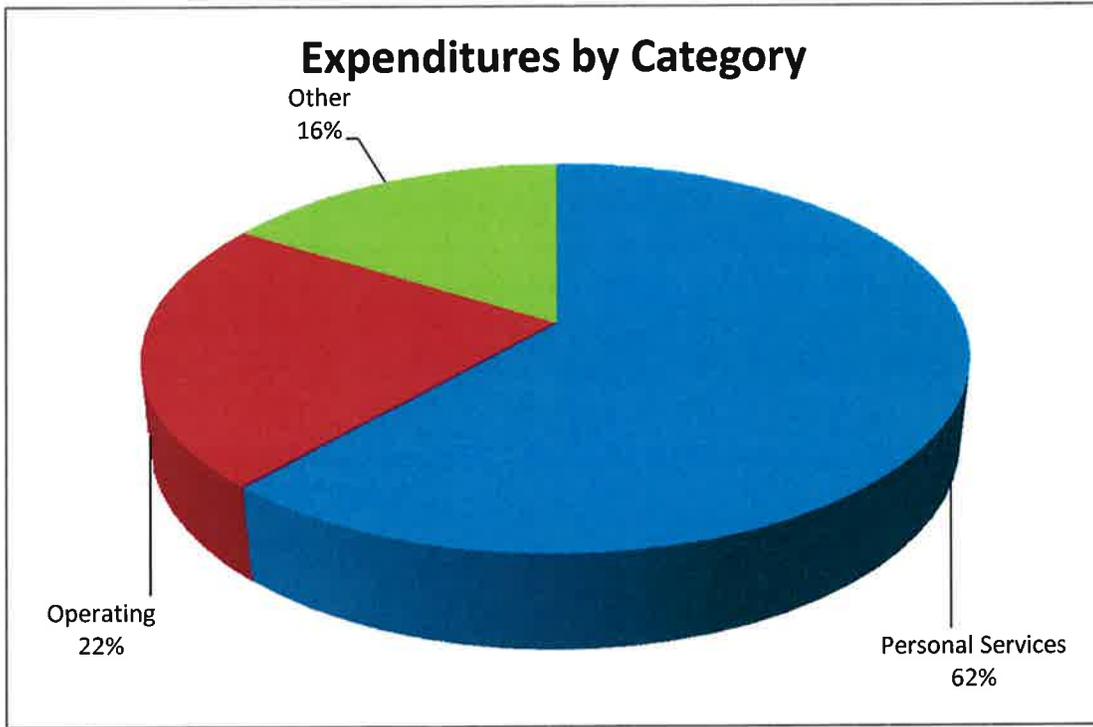
Install additional shelters in the highest demand areas along fixed routes, which meet right-of-way requirements, call-before-you-dig requirements, sight distances, and safety guidelines.

Transit	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
GENERAL FUND							
School Transportation							
School Transit Operations	1,237,070	1,337,352	1,268,065	1,252,214	1,281,895	13,830	1.1%
Special Education Vans	554,679	592,359	630,468	622,587	685,974	55,506	8.8%
Total General Fund	1,791,749	1,929,711	1,898,533	1,874,801	1,967,869	69,336	3.7%
EXPENDITURE SUMMARY							
Personal Services	1,366,808	1,421,353	1,378,816	1,361,581	1,343,969	(34,847)	-2.5%
Operating	424,941	508,358	519,717	513,221	623,880	104,163	20.0%
Total Expenditures	1,791,749	1,929,711	1,898,533	1,874,801	1,967,849	69,316	3.7%
CAPITAL EQUIPMENT	513,740	212,202	250,000	222,300	544,000	294,000	117.6%
TOTAL SCHOOL TRANSPORTATION OPERATING AND CAPITAL	2,305,489	2,141,913	2,148,533	2,097,101	2,511,869	363,336	16.9%
MASS TRANSIT FUND							
Administration	388,647	392,957	531,828	521,191	542,031	10,203	1.9%
Operations	1,854,214	1,783,199	1,880,573	1,842,962	2,069,140	188,567	10.0%
Job Access	258,586	244,748	353,118	346,056	192,746	(160,372)	-45.4%
ETSU	155,544	165,101	240,464	235,655	239,350	(1,114)	-0.5%
Freedom Grant	-	87,488	119,878	117,480	101,332	(18,546)	-15.5%
Other	792,309	757,646	614,829	608,664	598,706	(16,123)	-2.6%
Total Mass Transit Fund	3,449,300	3,431,139	3,740,690	3,672,008	3,743,305	2,615	0.1%
EXPENDITURE SUMMARY							
Personal Services	1,976,319	2,001,421	2,302,577	2,256,525	2,302,406	(171)	0.0%
Operating	680,672	672,072	823,284	806,819	842,193	18,909	2.3%
Other	792,309	757,646	614,829	608,664	598,706	(16,123)	-2.6%
Total Expenditures	3,449,300	3,431,139	3,740,690	3,672,008	3,743,305	2,615	0.1%
CAPITAL EQUIPMENT	2,319,929	195,890	250,000	250,000	394,000	144,000	100.0%
TOTAL TRANSIT OPERATING AND CAPITAL	5,769,229	3,627,029	3,990,690	3,922,008	4,137,305	146,615	3.7%
TOTAL SCHOOL AND TRANSIT OPERATING AND CAPITAL	8,074,718	5,768,942	6,139,223	6,019,109	6,649,174	509,951	8.3%

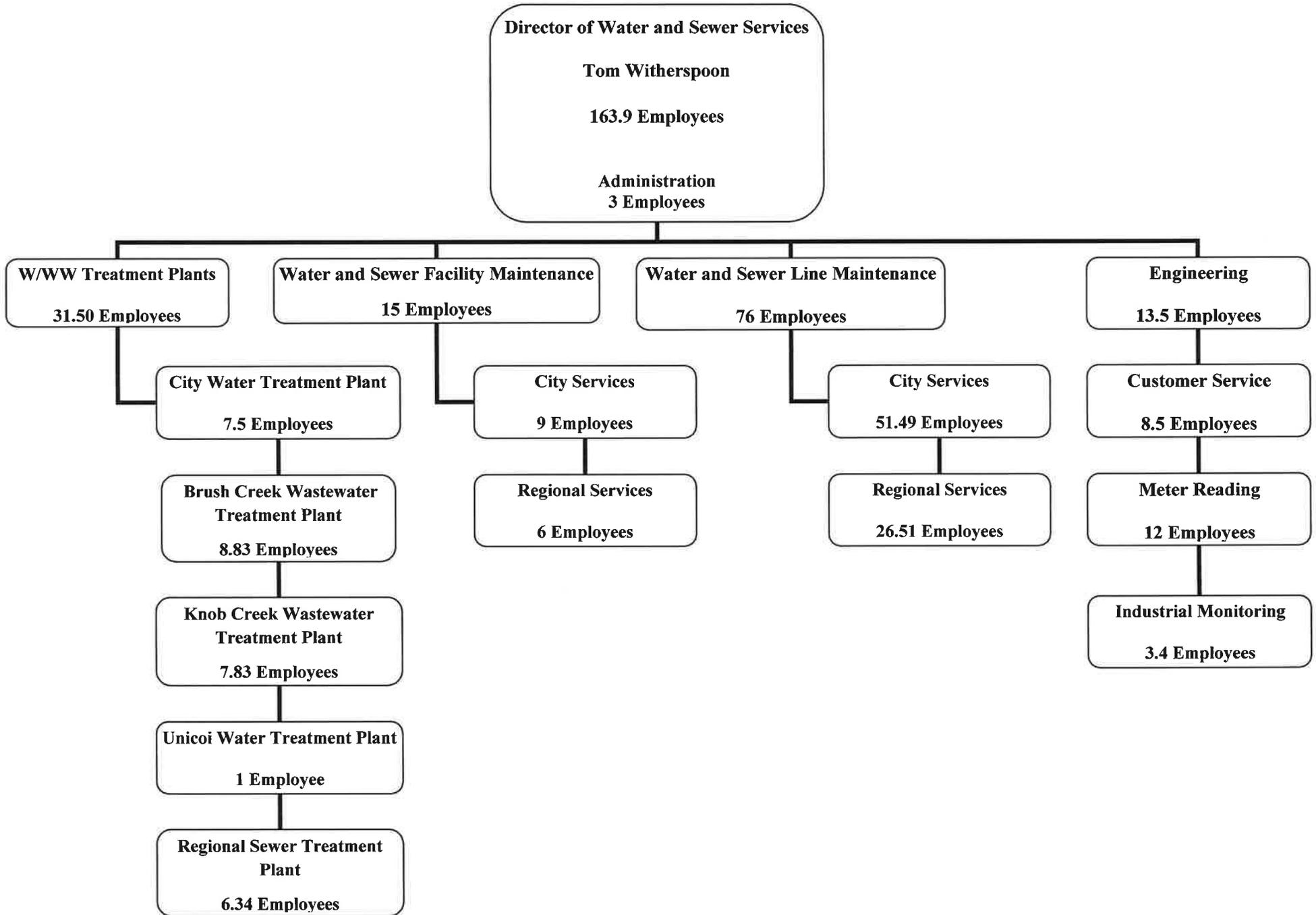
Student Transportation



Mass Transit



WATER AND SEWER SERVICES



Water and Sewer Services

The City of Johnson City Water and Sewer Services Department began operations in the early 1900's, providing potable water service to the citizens and businesses of the city. Treatment of wastewater began in the mid 1950's. Over the years, the department has expanded to serve residents in parts of four counties that surround the corporate limits of Johnson City, Tennessee. Currently, the department serves 41,135 water accounts, of which 25,402 are inside the city limits and 15,751 are outside the city limits, and 27,375 wastewater customers, of which 23,467 are inside the city limits and 3,908 are outside the city limits. The system serves a total population of approximately 100,000 people.

The department operates two water treatment plants that have the capability to produce 28,000,000 gallons of potable water per day. The Unicoi Water Treatment Plant, located to the south of the city with Unicoi springs being the source of raw water, can produce an average of 4,000,000 gallons per day. The Watauga Water Treatment Plant, located on the eastern edge of the city with the Watauga River being the source of raw water, can produce 24,000,000 gallons per day. There are 901 miles of water transmission lines dispersed throughout the service area, along with 92 booster stations, reservoirs, and PRV's.

The department also operates three wastewater treatment plants with the total capacity to treat 22,250,000 gallons of sewage per day. The Brush Creek Wastewater Treatment Plant, located on the eastern edge of the city, can treat 16,000,000 gallons per day. The Knob Creek Wastewater Treatment Plant, located in the northeastern part of the city, has the capacity to treat 4,000,000 gallons per day. The Regional Wastewater Treatment Plant, located near the Tri-Cities Regional Airport, can treat 2,250,000 gallons per day. The Regional Plant expansion has been completed, which has increased its capacity to 6,000,000 gallons per day. There are 545 miles of wastewater collection lines and 100 lift stations throughout the system.

Water & Sewer Services Major Objectives – FY 2013

Maintain 100% compliance with all state and federal Drinking Water Standards.

Maintain 100% compliance with each of the major and minor NPDES permits.

Continue process of Wastewater Treatment Plant loading and wet weather analysis.

Continue efforts identified in the CMOM guidance document, including SORP developing, plant loading analysis, wastewater force main air release program, and wastewater H₂S control program enhancements.

Begin disinfectant modification at the Brush Creek Waste Water Treatment Plant and the Watauga Water Treatment Plant

Internally clean and televise 10% of the sanitary sewer system annually.

Smoke test 10% of the sanitary sewer system to help identify inflow sources.

Perform sonic leak detection on 1/3 of the potable water system.

Perform large meter testing and repair for all potable water meters 3" or larger.

Perform small meter change-out focusing on 2" meters.

Construct the Broadway Interceptor replacement.

Begin design of the Tannery Knob reservoir replacement.

Construct the Liberty Bell transmission line.

Replace 0.5% of the sanitary sewer system annually.

Replace 0.5% of the potable water system annually.

Finalize service center renovation or replacement and begin design.

Continue to maintain and improve meter reading accuracy.

Develop enhanced management system to monitor and reduce bad debt exposure.

Incorporate manhole inspection into existing processes.

Continue utilization of the GIS System for asset information repository.

Prepare for and participate in the water system annual inspection.

Install additional telemetry at the waste water lift stations.

Install additional standby power at the waste water lift stations.

Implement additional system monitoring for both water and waste water flows.

Construct the upper Brush Creek Interceptor replacement, coordinating with water improvements as necessary.

Construct Phase II rehab work generated from the annual TV assessment work.

Construct the Broadway/East Main Street transmission line.

Complete evaluation of State of Franklin redundancy and equipment life.

State Route 75 utility relocations.

State Route 381 utility relocations.

State Route 36 utility relocations.

Hamilton Road utility relocations.

Consider implementation of customer survey system.

Select a new work order management system.

Re-establish a phased predictive maintenance program for all significant prime movers.

Begin Wastewater Plant wet weather retention study to analyze storage of peak flows.

Implement call center goals and objectives, while modifying work groups as necessary.

Research 8 ½ x 11 billing.

Prepare a technology master plan.

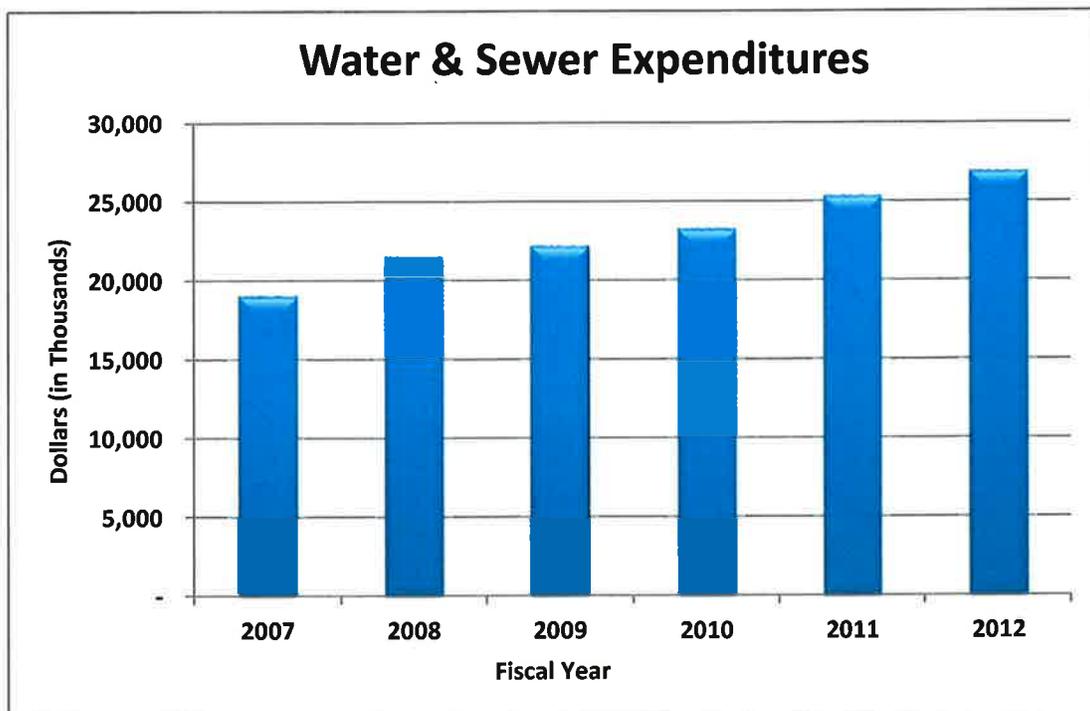
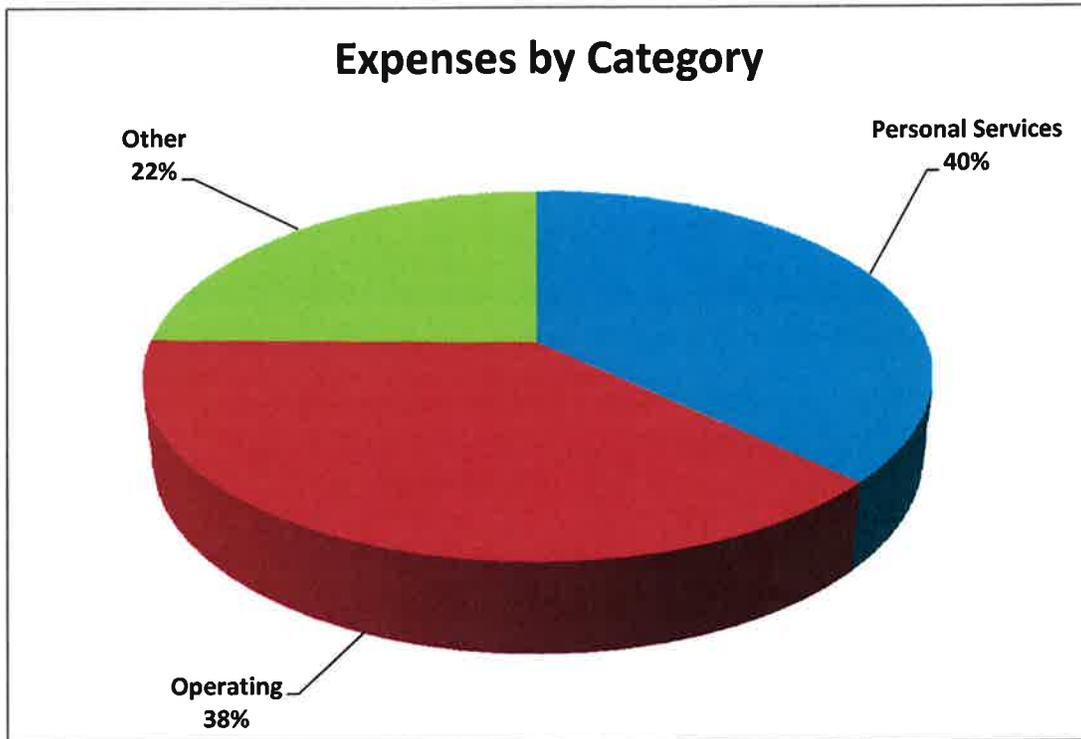
Perform a SCADA security analysis study.

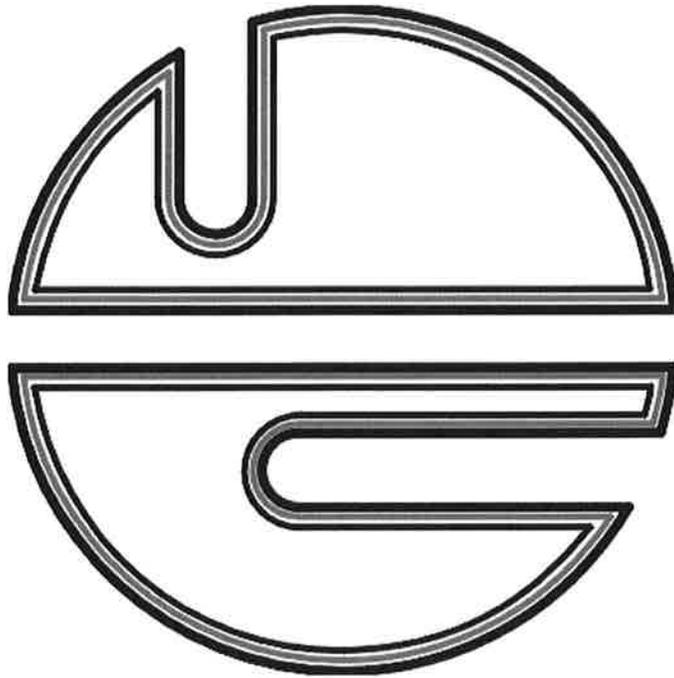
Implement FOG and Backflow Cost Recovery Plan.

Water/Sewer	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
ADMINISTRATION							
Municipal							
Administration	930,156	1,085,812	976,316	956,790	1,087,623	111,307	11.4%
Engineering	920,644	904,808	1,005,323	985,217	1,016,156	10,833	1.1%
Meter Reading	389,206	383,558	446,169	437,246	447,142	973	0.2%
Customer Service	424,997	442,081	385,080	377,378	426,785	41,705	10.8%
Other	3,811,506	3,813,477	4,233,049	4,229,824	4,305,130	72,081	1.7%
Total	6,476,509	6,629,736	7,045,937	6,986,455	7,282,836	236,899	3.4%
Regional							
Administration	155,302	177,189	133,181	130,517	158,207	25,026	18.8%
Meter Reading	243,606	243,957	257,319	252,173	261,596	4,277	1.7%
Customer Service	91,311	83,894	92,203	90,359	93,765	1,562	1.7%
Other	1,119,097	1,114,430	1,945,596	1,955,477	2,072,052	126,456	6.5%
Total	1,609,316	1,619,470	2,428,299	2,428,526	2,585,620	157,321	6.5%
Total Expenditures	8,085,825	8,249,206	9,474,236	9,414,980	9,868,456	394,220	4.2%
EXPENDITURE SUMMARY							
Personal Services	2,145,456	2,107,523	2,214,454	2,170,165	2,280,098	65,644	3.0%
Operating Expenses	1,009,766	1,213,776	1,081,137	1,059,514	1,211,176	130,039	12.0%
Other	4,930,603	4,927,907	6,178,645	6,185,301	6,377,182	198,537	3.2%
Total	8,085,825	8,249,206	9,474,236	9,414,980	9,868,456	394,220	4.2%
WATER							
Municipal							
Water Facility Maintenance	602,664	588,560	575,351	563,844	635,825	60,474	10.5%
Water Line Maintenance	2,576,385	2,586,960	2,106,430	2,064,301	2,222,238	115,808	5.5%
Water Line Extension	-	-	1,049,981	1,028,981	1,009,481	(40,500)	-3.9%
Water Treatment	2,036,558	2,268,665	2,262,603	2,217,351	2,251,238	(11,365)	-0.5%
Total	5,215,607	5,444,185	5,994,365	5,874,478	6,118,782	124,417	2.1%
Regional							
Water Facility Maintenance	255,210	253,484	279,274	273,689	281,609	2,335	0.8%
Water Line Maintenance	1,247,529	1,156,163	1,127,971	1,105,412	1,125,874	(2,097)	-0.2%
Water Line Extension	-	-	586,465	574,736	601,940	15,475	2.6%
Water Treatment	24,103	53,241	43,350	42,483	42,400	(950)	-2.2%
Total	1,526,842	1,462,888	2,037,060	1,996,319	2,051,823	14,763	0.7%
Total Expenditures	6,742,449	6,907,073	8,031,425	7,870,797	8,170,605	139,180	1.7%
EXPENDITURE SUMMARY							
Personal Services	2,915,063	3,085,199	3,308,542	3,242,371	3,393,947	85,405	2.6%
Operating Expenses	3,827,386	3,821,874	4,722,883	4,628,425	4,776,658	53,775	1.1%
Total	6,742,449	6,907,073	8,031,425	7,870,797	8,170,605	139,180	1.7%

Water/Sewer	Actual FY 2010	Actual FY 2011	Budget FY 2012	Projected FY 2012	Budget FY 2013	Budget 13 vs. 12	% Change
SEWER							
Municipal							
Sewer Facility Maintenance	450,094	473,608	407,806	399,650	470,024	62,218	15.3%
Sewer Line Maintenance	1,296,380	1,216,994	1,072,834	1,051,377	1,048,445	(24,389)	-2.3%
Sewer Line Extension	-	-	838,187	821,423	842,584	4,397	0.5%
Brush Creek Wastewater	1,976,791	1,899,521	1,863,803	1,826,527	1,884,314	20,511	1.1%
Knob Creek Wastewater	699,578	692,045	815,449	799,140	884,049	68,600	8.4%
Unicoi Wastewater	210,653	235,050	254,290	249,204	259,945	5,655	2.2%
Industrial Monitoring	180,625	188,380	267,993	262,633	295,064	27,071	10.1%
Total	4,814,121	4,705,598	5,520,362	5,409,955	5,684,425	164,063	3.0%
Regional							
Sewer Facility Maintenance	378,007	458,463	479,184	469,600	542,389	63,205	13.2%
Sewer Line Maintenance	112,971	122,457	313,956	307,677	336,041	22,085	7.0%
Sewer Line Extension	-	-	346,278	339,352	352,446	6,168	1.8%
Sewer Wastewater Treatment	778,952	728,355	872,029	854,588	909,469	37,440	4.3%
Total	1,269,930	1,309,275	2,011,447	1,971,218	2,140,345	128,898	6.4%
Total Expenditures	6,084,051	6,014,873	7,531,809	7,381,173	7,824,770	292,961	3.9%
EXPENDITURE SUMMARY							
Personal Services	2,721,134	2,774,380	3,722,589	3,648,137	3,936,090	213,501	5.7%
Operating Expenses	3,362,917	3,240,493	3,809,220	3,733,036	3,888,680	79,460	2.1%
Total Expenditures	6,084,051	6,014,873	7,531,809	7,381,173	7,824,770	292,961	3.9%
DEBT SERVICE							
Municipal Debt Service Principal	2,383,889	3,334,701	3,439,379	3,439,379	3,919,482	480,103	14.0%
Municipal Debt Service Interest	2,586,214	2,932,192	3,235,739	3,136,635	3,587,804	352,065	10.9%
Regional Debt Service Principal	341,282	388,146	400,621	400,621	419,099	18,478	4.6%
Regional Debt Service Interest	(1,231,175)	784,764	142,334	137,881	126,978	(15,356)	-10.8%
Total Water/Sewer Debt Service	4,080,210	7,439,803	7,218,073	7,114,516	8,053,363	835,290	11.6%
CAPITAL							
Equipment	898,901	603,565	750,000	800,000	720,000	(30,000)	-4.0%
Projects	10,773,202	12,071,569	19,625,000	9,500,000	16,505,600	(3,119,400)	-15.9%
Total Water/Sewer Capital	11,672,103	12,675,134	20,375,000	10,300,000	17,225,600	(3,149,400)	-15.5%
TOTAL WATER/SEWER OPERATING AND CAPITAL	36,664,638	41,286,089	52,630,543	42,081,466	51,142,794	(1,487,749)	-2.8%

Water & Sewer Services





MISCELLANEOUS

Ordinance No. 4447 - 12

**An Ordinance to Establish the Property Tax Rates, Appropriate Funds and
Adopt a Budget for the Fiscal Year July 1, 2012 through June 30, 2013**

BE IT ORDAINED BY THE CITY OF JOHNSON CITY AS FOLLOWS:

SECTION 1. In order to provide revenue for municipal purposes, there is hereby imposed on the value of all property within the City of Johnson City located within Washington County a levy at the rate of \$1.57 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2012.

SECTION 2. Further, for same said purposes of raising revenue, there is hereby imposed on the value of all property located within the City of Johnson City located within Carter County a levy at the rate of \$1.62 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2012.

SECTION 3. Further, for same said purposes of raising revenue, there is hereby imposed on the value of all property located within the City of Johnson City located within Sullivan County a levy at the rate of \$1.72 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2012.

SECTION 4. The following funding amounts shall be and hereby are adopted as appropriations for the operation of the City of Johnson City, Tennessee, along with revenue projections for fiscal year 2013:

General Fund

Revenues

Local Taxes	60,251,671
Licenses and Permits	781,585
Intergovernmental Revenues	9,591,800
Charges for Services	2,320,423
Fines and Forfeitures	1,522,500
Other Revenues	983,000
Fund Balance	<u>2,836,598</u>
Total	78,287,999

Expenditures

Fire	9,128,377
General Government	8,308,176
Other Programs	5,780,666
Parks and Recreation	4,781,931
Police	12,637,907
Public Works	10,554,560
Senior Center	831,629
Student Transportation	<u>1,967,869</u>
General Fund Total	53,991,115

General Purpose School Fund

Revenues	
County Taxes/Licenses	21,517,362
Charges for Services	1,180,000
Other Local Revenue	274,600
State Education Funds	25,052,000
Federal Funds	46,000
City Appropriation & Transfers	10,506,544
Fund Balance	<u>2,899,939</u>
Total	61,476,445

Expenditures	61,476,445
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School Food Services Fund

Revenues	
Charges for Services	900,000
Federal	2,100,000
Other	<u>40,000</u>
Total	3,040,000

Expenditures	3,040,000
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School Federal Projects Fund

Revenues	
Federal	6,814,500
Expenditures	6,814,500

School Special Projects Fund

Revenues	
Federal	737,000
Expenditures	737,000

Capital Equipment Fund

Revenues	
Other	600,000
Transfers In	1,692,000
Fund Balance	<u>20,000</u>
Total	2,312,000

Expenditures	2,312,000
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Capital Projects - Facilities Fund

Revenues		
Federal		169,692
Transfers In		343,422
Fund Balance		<u>3,693,500</u>
	Total	4,206,614
Expenditures		4,206,614

Capital Projects – Infrastructure Fund

Revenues		
Bond Proceeds		390,000
Federal/State		5,330,000
Transfers In		<u>480,000</u>
	Total	6,200,000
Expenditures		6,200,000

Capital Projects – Schools Fund

Revenues		
Bond Proceeds		3,200,000
Fund Balance		1,147,194
Interest		<u>24,000</u>
	Total	4,371,194
Expenditures		4,371,194

Community Development Fund

Revenues		
Grants		532,576
Other		<u>10,858</u>
	Total	543,434
Expenditures		543,434

Debt Service Fund

Revenues		
Interest		423,997
Transfers In		<u>10,954,993</u>
	Total	11,378,990
Expenditures		11,378,990

Drug Fund

Revenues		
Fines and Forfeitures		80,000
Other		25,000
Fund Balance		<u>139,520</u>
	Total	244,520
Expenditures		244,520

Educational Facilities Trust Fund

Revenues		
Local Option Sales Tax		2,132,000
Operating Transfers In		1,174,000
Fund Balance		<u>1,984,092</u>
	Total	5,290,092
Expenditures		5,290,092

Freedom Hall Fund

Revenues		
Ticket Sales		1,100,000
Other		400,000
Transfers In		<u>200,000</u>
	Total	1,700,000
Expenditures		1,700,000

Police Grant Fund

Revenues		
Grants		338,103
Transfers In		<u>11,640</u>
	Total	349,743
Expenditures		349,743

Police Technology Fund

Revenues		
Fines & Forfeitures		<u>420,000</u>
	Total	420,000
Expenditures		405,957

Transportation Planning Fund

Revenues		
Federal		297,050
Other		3,840
Transfer In		<u>65,000</u>
	Total	365,890
Expenditures		348,752

SECTION 5. The following amounts in the proprietary-type funds are projected expenses for fiscal year 2013:

Golf Fund

Revenues		
Cart Rentals		312,525
Green Fees		460,400
Other		150,900
Transfers In		<u>560,000</u>
	Total	1,483,825
Expenditures, Operations		1,280,247
Capital Equipment		14,000
Capital Projects		25,000

Mass Transit Fund

Revenues		
Federal/State		2,061,809
Other		490,695
Transfers In		1,007,429
Net Assets (cash)		<u>183,372</u>
	Total	3,743,305
Expenditures, Operating		3,743,305
Capital Equipment		394,000

Solid Waste – Municipal Fund

Revenues		
Collections		6,746,000
Other		2,005,300
Transfers In/Out		<u>65,533</u>
	Total	8,816,833
Expenditures, Operations		8,104,477
Capital Equipment		285,000
Capital Projects		250,000

Solid Waste – Regional Fund

Revenues		
Collections		2,502,000
Other		<u>275,000</u>
	Total	2,777,000
Expenditures, Operations		2,539,148
Transfers Out		144,261
Capital Equipment		255,000
Capital Projects		295,000

Storm Water Fund

Revenues		
Fees		2,083,865
Other		<u>15,500</u>
	Total	2,099,365
Expenditures		1,350,905
Capital Projects		3,800,000

Water/Sewer Fund, Operations

Revenues		
Water Sales		14,596,500
Sewer Fees		12,751,000
Other		2,215,098
Transfers In		<u>78,728</u>
	Total	29,641,326
Expenditures, Operations		29,578,613
Water/Sewer Fund Capital Equipment		720,000
Water/Sewer Fund Capital Projects		16,505,600

SECTION 6. In order to provide funds to meet the expenditure requirements, the following transfers are projected for fiscal year 2013 and are provided for informational purposes:

<u>To Johnson City Schools for Operations</u>	
From General Fund	8,538,675
<u>To Capital Equipment Fund</u>	
From General Fund	1,692,000
<u>To Capital Projects – Facilities Fund</u>	
From General Fund	343,422

<u>To Capital Projects – Infrastructure Fund</u>	
From General Fund	480,000
<u>To Debt Service Fund</u>	
From General Fund	10,453,993
<u>To Economic Development Reserve</u>	
From General Fund	480,000
<u>To Educational Facilities Fund</u>	
From Washington County	1,174,000
<u>To Freedom Hall Fund</u>	
From General Fund	200,000
<u>To Golf Fund</u>	
From General Fund	560,000
<u>To Mass Transit Fund</u>	
From General Fund	653,000
<u>To Police Grant Fund</u>	
From General Fund	11,640
<u>To Public Building Authority</u>	
From General Fund	519,154
<u>To Solid Waste – Municipal Fund</u>	
From Solid Waste – Regional Fund	119,274
<u>To Tax Increment Financing District</u>	
From General Fund	300,000
<u>To Transportation Planning Fund</u>	
From General Fund	65,000
<u>To Water/Sewer Fund</u>	
From Solid Waste – Municipal Fund	53,741
From Solid Waste – Regional Fund	24,987

SECTION 7. Payments-in-lieu from the Water and Sewer Fund to the General Fund are budgeted at \$473,000 for fiscal year 2013.

SECTION 8. BE IT FURTHER ORDAINED that each department, per Section 4, shall limit its expenditures to the amount appropriated; unless an amendment is approved by ordinance by the City Commission.

SECTION 9. BE IT FURTHER ORDAINED that a public hearing on this ordinance shall be held by the City Commission prior to its adoption on first reading.

SECTION 10. BE IT FURTHER ORDAINED that inasmuch as the fiscal year of the City begins July 1, 2012, this ordinance shall take effect from and after its passage on third and final reading on July 1, 2012, the public welfare requiring it.

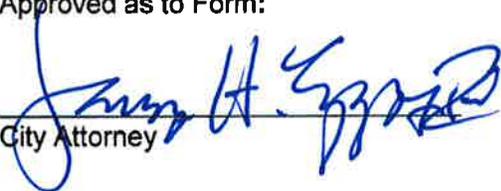
Approved and signed in open meeting on the 29th day of June 2012, following passage on Third Reading.



Mayor

Attest:


City Recorder

Approved as to Form:


City Attorney

Public Hearing: June 21, 2012
Passed on First Reading: June 21, 2012
Passed on Second Reading: June 28, 2012
Passed on Third Reading: June 29, 2012

Personnel Summary

Includes Full-Time and Part-Time Employees

	Actual FY 2009	Actual FY 2010	Actual FY 2011	Actual FY 2012	Budget FY 2013	Change 13 vs 09
Administration	8.2	7.2	7.2	7.2	7.2	-1
City Court	1	1	1	1	1	0
Economic Development	1.45	1.45	1.45	1	1	-0.45
Community Relations	3	3	3	3	3	0
Development Services	0	0	0	24.15	24.15	24.15
Emergency Management	3	3	3	3	3	0
Finance	18.6	18.6	18.6	18.6	18.6	0
Fire	123	122	122	122	122	-1
Human Resources	5	4	4	4	4	-1
Information Technology	8	8	8	8	8	0
Juvenile Court	12	12	12	12	12	0
Legal	2	2	2	2	2	0
Parks and Recreation	47.25	47.25	47.25	48.25	50.55	3.3
Planning	10	10	10	0	0	-10
Police	174.25	173.25	173.25	168.5	168.5	-5.75
Public Works	100	97	97	84	84	-16
Purchasing	3.5	3.5	3.5	3.5	3.5	0
Risk Management	0.5	0.5	0.5	0.5	0.5	0
Senior Services	15.2	15.2	15.2	15.2	15.2	0
Student Transportation	23.7	23.7	23.7	23.7	27.75	4.05
GENERAL FUND TOTAL	559.65	552.65	552.65	549.60	555.95	-3.7

	Actual FY 2009	Actual FY 2010	Actual FY 2011	Actual FY 2012	Budget FY 2013	Change 13 vs 09
OTHER FUNDS						
Community Development Fund	2.05	2.05	2.05	1.85	1.85	-0.2
Freedom Hall Fund	6	6	6	6	6	0
Golf Fund	10	10	10	10	10	0
Insurance Fund	3.5	3.5	3.5	3.5	3.5	0
Mass Transit Fund	42.55	42.15	44.15	49.3	48.5	5.95
Motor Transport Fund	37.1	37.1	37.1	37.1	37.1	0
Police Grants Fund	4	3	3	6.25	6	2
Solid Waste Fund	58	60.6	60.6	59.6	59.6	1.6
Storm Water Fund	7	8	8	8	8	1
Transportation Planning Fund	2.5	2.5	2.5	2.5	2.5	0
Water & Sewer Fund	160.9	160.9	161.9	162.9	163.9	3
OTHER FUNDS TOTAL	333.6	335.8	338.8	347	346.95	13.35
TOTAL ALL FUNDS	893.25	888.45	891.45	896.6	902.9	9.65

Personnel Schedule

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
	Administration					
41321	City Manager					
	City Manager	1	1	1	1	1
	Executive Assistant	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	3	3	3	3	3
41351	Assistant City Manager					
	Assistant City Manager	2	2	2	2	2
	Budget Manager	1	1	1	1	1
	Secretary	1	0	0	0	0
	Receptionist	1.2	1.2	1.2	1.2	1.2
	Total Employees	5.2	4.2	4.2	4.2	4.2
	Total Full Time	4	3	3	3	3
	Total Part Time	1.2	1.2	1.2	1.2	1.2
	Total Full Time - Administration	7	6	6	6	6
	Total Part Time - Administration	1.2	1.2	1.2	1.2	1.2
	Total Employees	8.2	7.2	7.2	7.2	7.2
41211	City Court					
	Municipal Court Clerk	1	1	1	1	1
	Total Employees	1	1	1	1	1
	Development Services					
41711	Planning					
	Director of Development Services	0	0	0	1	1
	Director of Planning	1	1	1	0	0
	Development Coordinator	1	1	1	1	1
	Community Development Coordinator	0	0	0	0.15	0.15
	Development Specialist	1	0	0	0	0
	GIS Analyst	0	0	0	1	1
	GIS Technician	0	0	0	2	2
	Planner	2	3	3	4	4
	Senior Planning Technician	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	7	7	7	11.15	11.15
41994	GIS					
	GIS Analyst	1	1	1	0	0
	GIS Technician	2	2	2	0	0
	Total Employees	3	3	3	0	0
	Total Employees	10	10	10	11.15	11.15
41721	Code Administration					
	Chief Building Official	0	0	0	1	1
	Trade Inspector III	0	0	0	2	2
	Trade Inspector II	0	0	0	2	2
	Trade Inspector	0	0	0	2	2
	Code Enforcement Officer	0	0	0	2	2
	Plans Examiner	0	0	0	1	1
	Office Manager	0	0	0	1	1
	Secretary	0	0	0	2	2
	Total Employees	0	0	0	13	13
	Total Employees	10	10	10	24.15	24.15

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
	Economic Development					
41411	Community Development Coordinator	0.45	0.45	0.45	0	0
41412	Business Management Analyst	1	1	1	1	1
	Total Employees	<u>1.45</u>	<u>1.45</u>	<u>1.45</u>	<u>1</u>	<u>1</u>
41381	Community Relations					
	Community Relations Director	1	1	1	1	1
	Writer/Editor	1	1	1	1	1
	Customer Service Coordinator	0	1	1	1	1
	Administrative Coordinator	1	0	0	0	0
	Total Employees	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
42511	Emergency Management					
	Emergency Management Director	1	1	1	1	1
	Operations/Training Officer	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
	Finance					
41511	Administration					
	Finance Director	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>
41531	Accounting					
	Senior Accountant	0	0	0	0	1
	Staff Accountant	5	5	5	5	4
	Accounting Technician	2	2	2	2	2
	Payroll Clerk	1	1	1	1	1
	Account Clerk	2	2	2	2	2
	Total Employees	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>
41551	Collections					
	Collection Supervisor	1	1	1	1	1
	Tax Equity Specialist	1	1	1	1	1
	Collections/Customer Service Clerk	3	3	3	3	3
	<i>Collections/Customer Service Clerk</i>	0.6	0.6	0.6	0.6	0.6
	Total Employees	<u>5.6</u>	<u>5.6</u>	<u>5.6</u>	<u>5.6</u>	<u>5.6</u>
	Total Full Time	5	5	5	5	5
	Total Part Time	0.6	0.6	0.6	0.6	0.6
41561	Records Management					
	Records Specialist	1	1	1	1	1
	Total Employees	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
	Total Full Time - Finance	18	18	18	18	18
	Total Part Time - Finance	0.6	0.6	0.6	0.6	0.6
	Total Employees	<u>18.6</u>	<u>18.6</u>	<u>18.6</u>	<u>18.6</u>	<u>18.6</u>
	Fire					
42211	Fire Administration					
	Fire Chief	1	1	1	1	1
	Asst Fire Chief/EMT	1	2	2	2	2
	Administrative Coordinator	1	1	1	1	1
	Clerical Specialist II	1	1	1	1	1
	Total Employees	<u>4</u>	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
42221	Fire Protection					
	Asst Fire Chief	1	0	0	0	0
	Fire Captain	3	3	3	3	3
	Fire Lieutenant	10	9	9	9	9
	Fire Sergeant Engineer/EMT	26	34	33	33	31
	Fire Sergeant Engineer	5	5	4	4	6
	Firefighter EMT	41	50	51	51	46
	Firefighter	25	9	10	10	15
	Total Employees	111	110	110	110	110
42231	Fire Prevention					
	Asst Fire Marshal III	2	1	1	1	1
	Asst Fire Marshal II	1	1	1	0	0
	Asst Fire Marshal	1	2	2	3	3
	Total Employees	4	4	4	4	4
42241	Fire Training					
	Fire Captain Med Op/EMT	1	0	0	0	0
	Fire Lieutenant	1	1	1	1	1
	Fire Sergeant Engineer	1	1	1	1	1
	SCBA Maint Tech	1	1	1	1	1
	Total Employees	4	3	3	3	3
	Total Employees	123	122	122	122	122
41651	Human Resources					
	Director of Human Resources	1	1	1	1	1
	Training & Development Specialist	1	1	1	1	1
	Human Resources Operations Manager	1	1	1	1	1
	Human Resources Generalist	0	0	0	0	1
	Human Resource Specialist	2	1	1	1	0
	Total Employees	5	4	4	4	4
51111	Information Technology					
	Information Technology Director	1	1	1	1	1
	Computer Systems Administrator	1	1	1	1	0
	Systems Operations Specialist	1	1	1	1	0
	Network Systems Administrator	1	1	1	1	0
	Communication Support Specialist	1	1	1	1	0
	PC and Network Coordinator	1	1	1	1	0
	PC Support Specialist	2	2	2	2	0
	IT Administrator	0	0	0	0	1
	Technology Administrator	0	0	0	0	1
	Network Administrator	0	0	0	0	1
	Communications Specialist	0	0	0	0	1
	IT Specialist	0	0	0	0	2
	IT Technician	0	0	0	0	1
	Total Employees	8	8	8	8	8
41281	Juvenile Court					
	Director of Court Services	1	1	1	1	1
	Juvenile Court Judge	1	1	1	1	1
	Juvenile Court Clerk	1	1	1	1	1
	Probation Officer	5	5	5	5	5
	Child Support Enforcement Specialist	1	1	1	1	1
	Clerical Spec II	2	2	2	2	2
	Court Reporter	1	1	1	1	1
	Total Employees	12	12	12	12	12

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
41275	Legal					
	Associate Legal Counsel	1	1	1	0	0
	Staff Attorney	0	0	0	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>
	Parks & Recreation					
44421	Programs					
	Recreation Services Manager	1	1	1	1	0
	Naturalist	1	1	1	1	0
	Center Supervisor	3	3	3	4	0
	Program Coordinator	1	1	1	1	0
	Recreation Worker	1	1	1	1	0
	<i>Recreation Worker</i>	3.75	3.75	3.75	3.75	0
	<i>Office Assistant</i>	1.5	1.5	1.5	1.5	0
	Total Employees	<u>12.25</u>	<u>12.25</u>	<u>12.25</u>	<u>13.25</u>	<u>0</u>
	Total Full Time	7	7	7	8	0
	Total Part Time	5.25	5.25	5.25	5.25	0
44500	Administration					
	Director of Parks and Recreation	1	1	1	1	1
	Assistant Director of Parks and Recreation	0	0	0	0	1
	Marketing & Events Coordinator	1	1	1	1	0.6
	Account Clerk	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Clerical Specialist I	1	1	1	1	1
	Total Employees	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>	<u>5.6</u>
44501	Aquatics					
	Recreation Services Manager	0	0	0	0	0.2
	Aquatics Center Supervisor	1	1	1	1	1
	Head Lifeguard	1	1	1	1	1
	Total Employees	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>	<u>2.2</u>
44502	Athletics					
	Athletic Director	1	1	1	1	0
	Athletic Coordinator	1	1	1	1	0
	Athletic Manager	0	0	0	0	1
	Recreation Worker	2	2	2	2	3
	Total Employees	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>
44503	Carver Recreation Center					
	Recreation Services Manager	0	0	0	0	0.2
	Center Supervisor	0	0	0	0	1
	Program Coordinator	0	0	0	0	1
	<i>Recreation Worker</i>	0	0	0	0	1.5
	<i>Office Assistant</i>	0	0	0	0	0.75
	Total Employees	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4.45</u>
	Total Full Time	0	0	0	0	2.2
	Total Part Time	0	0	0	0	2.25
44504	Community Center					
	Recreation Services Manager	0	0	0	0	0.2
	Center Supervisor	0	0	0	0	0.5
	Facilities Operations Supervisor	0	0	0	0	1
	<i>Recreation Worker</i>	0	0	0	0	1.5
	<i>Custodian</i>	0	0	0	0	1.3
	Total Employees	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4.5</u>
	Total Full Time	0	0	0	0	1.7
	Total Part Time	0	0	0	0	2.8

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
44505	Legion Recreation Center					
	Recreation Services Manager	0	0	0	0	0.2
	Center Supervisor	0	0	0	0	0.5
	Recreation Worker	0	0	0	0	1
	Total Employees	0	0	0	0	1.7
44506	Princeton Arts Center/Nature					
	Recreation Services Manager	0	0	0	0	0.2
	Marketing and Events Coordinator	0	0	0	0	0.2
	Naturalist	0	0	0	0	1
	Center Supervisor	0	0	0	0	1
	Office Assistant	0	0	0	0	0.75
	Total Employees	0	0	0	0	3.15
	Total Full Time	0	0	0	0	2.4
	Total Part Time	0	0	0	0	0.75
44507	Park Maintenance					
	Park Services Manager	1	1	1	1	1
	Grounds Maintenance Supervisor	1	1	1	1	1
	Park Maintenance Supervisor	1	1	1	1	1
	Crew Supervisor	3	2	2	2	2
	Facilities Maintenance Mechanic	0	0	1	1	1
	Public Service Worker	6	6	5	5	6
	MEO II	0	1	1	1	1
	MEO I	11	11	11	11	11
	Lead Custodian	1	1	1	1	0
	Total Employees	24	24	24	24	24
44509	Special Events					
	Marketing and Events Coordinator	0	0	0	0	0.2
	Recreation Worker	0	0	0	0	0.75
	Total Employees	0	0	0	0	0.95
	Total Full Time	0	0	0	0	0.2
	Total Part Time	0	0	0	0	0.75
	Total Full Time - Parks & Recreation	42	42	42	43	44
	Total Part Time - Parks & Recreation	5.25	5.25	5.25	5.25	6.55
	Total Employees	47.25	47.25	47.25	48.25	50.55
	Police					
42111	Police Administration					
	Police Chief	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
42121	Police CID					
	Police Captain	1	1	1	1	1
	Police Lieutenant	1	1	1	1	1
	Police Sergeant	3	2	2	2	2
	Police Officer	19	19	19	17	19
	Crime Analyst	1	1	1	1	0
	Clerical Spec II	2	2	2	2	2
	Total Employees	27	26	26	24	25
42124	Police Crime Prevention					
	Police Officer	1	1	0	0	0
	Total Employees	1	1	0	0	0

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
42131	Police Patrol					
	Police Major CID	1	1	1	1	1
	Police Captain	2	3	3	4	4
	Police Lieutenant	7	6	6	5	5
	Police Sergeant	8	10	10	10	10
	Police Officer	89	88	89	87	83
	Total Employees	107	108	109	107	103
42132	Police Canine					
	Police Sergeant	1	1	1	1	1
	Police Officer K9	4	4	4	4	4
	Total Employees	5	5	5	5	5
42152	Police Records					
	Police Sergeant	1	1	1	1	1
	Police Officer	0	0	0	0	2
	Police Records Clerk	8	7	7	7	7
	Crime Analyst	0	0	0	0	1
	<i>Police Records Clerk</i>	0.75	0.75	0.75	0	0
	Total Employees	9.75	8.75	8.75	8	11
	Total Full Time	9	8	8	8	11
	Total Part Time	0.75	0.75	0.75	0	0
42153	Police Training					
	Police Officer	2	2	2	2	1
	Total Employees	2	2	2	2	1
42154	Police Services Administration					
	Police Major	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
42155	Police Property					
	Police Sergeant	1	1	1	1	1
	Police Officer	1	1	1	1	2
	Total Employees	2	2	2	2	3
42156	Accreditation					
	Police Captain	2	2	1	1	1
	Police Sergeant	1	1	1	1	1
	Police Officer	0	0	1	1	1
	Secretary	1	1	1	1	1
	Total Employees	4	4	4	4	4
42158	Police Detention					
	Jail Superintendent	1	1	1	1	1
	Chief Correctional Officer	1	1	1	1	1
	Correctional Officer	9	9	9	9	9
	<i>Correctional Officer</i>	0.75	1.5	1.5	1.5	1.5
	<i>Police Records Clerk</i>	0.75	0	0	0	0
	Total Employees	12.5	12.5	12.5	12.5	12.5
	Total Full Time	11	11	11	11	11
	Total Part Time	1.5	1.5	1.5	1.5	1.5
	Total Full Time - Police	172	171	171	167	167
	Total Part Time - Police	2.25	2.25	2.25	1.5	1.5
	Total Employees	174.25	173.25	173.25	168.5	168.5

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
	Public Works					
43111	Administration					
	Director of Public Works	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
43311	Streets Administration					
	Asst Director of Public Works	1	1	1	1	1
	Office Manager	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Street Superintendent	1	1	1	1	1
	Design & Construction Coordinator	1	1	1	1	1
	Total Employees	5	5	5	5	5
43321	Pavement Maintenance					
	General Supervisor	1	1	1	1	1
	MEO III	2	2	2	2	2
	MEO II	8	8	8	8	7
	MEO I	1	1	1	1	1
	Public Service Worker	1	1	1	1	1
	Total Employees	13	13	13	13	12
43331	Row Maintenance					
	MEO III	0	0	0	0	1
	MEO II	6	5	6	6	5
	MEO I	1	0	0	0	0
	Facilities Maintenance Mechanic	1	1	1	1	1
	Total Employees	8	6	7	7	7
43332	Street Sweeping					
	MEO II	2	2	2	2	2
	Total Employees	2	2	2	2	2
43334	Tree Beautification					
	City Forester	1	1	1	1	1
	Crew Supervisor	1	1	1	1	1
	MEO III	1	1	1	1	1
	MEO II	1	1	1	1	1
	Total Employees	4	4	4	4	4
43338	Landscaping					
	Crew Supervisor	1	1	1	1	1
	Landscape Worker	1	1	1	1	1
	Landscape Technician	1	1	1	1	1
	MEO II	1	1	0	0	0
	Total Employees	4	4	3	3	3
43351	Construction Administration					
	General Supervisor	2	2	2	2	2
	Crew Supervisor	4	3	3	3	3
	Facilities Maintenance Mechanic	5	5	5	5	5
	MEO III	3	3	2	2	3
	MEO II	6	6	7	7	6
	Total Employees	20	19	19	19	19
43511	Traffic					
	Traffic Engineering Manager	1	1	1	1	1
	Traffic Superintendent	1	1	1	1	1
	Traffic System Specialist	1	1	1	1	1
	Traffic Signal Technician	3	3	3	3	3
	Traffic S/M Technician	4	4	4	4	4
	Secretary	1	1	1	1	1
	Total Employees	11	11	11	11	11

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
43611	Code Administration					
	Chief Building Official	1	1	1	0	0
	Trade Inspector III	2	2	2	0	0
	Trade Inspector II	2	2	2	0	0
	Trade Inspector	1	1	1	0	0
	Code Enforcement Officer	2	2	2	0	0
	Gas/Mech Trade Inspector	1	1	1	0	0
	Plans Examiner	1	1	1	0	0
	Office Manager	1	1	1	0	0
	Clerical Specialist II	1	0	0	0	0
	Secretary	1	2	2	0	0
	Total Employees	13	13	13	0	0
43711	Engineering					
	City Engineer	1	1	1	1	1
	Civil Engineer III-PE	2	2	2	2	2
	Construction Inspector	2	2	2	2	2
	Survey Supervisor	1	1	1	1	1
	Surveyor	2	2	2	2	2
	Engineering Technician II	1	1	1	1	1
	Survey Technician	1	1	1	1	1
	Total Employees	10	10	10	10	10
43911	General Facilities					
	Crew Supervisor	1	1	1	1	1
	Facilities Maintenance Manager	2	1	1	1	1
	Facilities Maintenance Mechanic II	0	1	1	1	2
	Facilities Maintenance Mechanic	2	2	2	2	2
	Lead Custodian	1	1	1	1	1
	Total Employees	6	6	6	6	7
43912	Municipal Building					
	Custodian	1	1	1	1	0
	Total Employees	1	1	1	1	0
43914	Keystone					
	Custodian	1	1	1	1	2
	Total Employees	1	1	1	1	2
	Total Full Time - Public Works	100	97	97	84	84
	Purchasing					
41611	Purchasing					
	Director of Purchasing	1	1	1	1	1
	Buyer	1	1	1	1	1
	Clerical Specialist I	0.5	0.5	0.5	0.5	0.5
	Total Employees	2.5	2.5	2.5	2.5	2.5
	Total Full Time	2	2	2	2	2
	Total Part Time	0.5	0.5	0.5	0.5	0.5
51411	Central Printing					
	Printer Specialist	1	1	1	1	1
	Total Employees	1	1	1	1	1
	Total Full Time - Purchasing	3	3	3	3	3
	Total Part Time - Purchasing	0.5	0.5	0.5	0.5	0.5
	Total Employees	3.5	3.5	3.5	3.5	3.5
41993	Risk Management					
	Director of Risk Management	0.2	0.2	0.2	0.2	0.2
	Risk Management Specialist	0.3	0.3	0.3	0.3	0.3
	Total Employees	0.5	0.5	0.5	0.5	0.5

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
	Senior Services					
44911	Administration					
	Senior Services Director	1	1	1	1	1
	Office Manager	1	1	1	1	1
	Account Clerk	1	1	1	1	1
	<i>Clerical Specialist II</i>	0	0	0	0	1.05
	<i>Custodian</i>	1.3	1.3	1.3	1.3	0
	Total Employees	4.3	4.3	4.3	4.3	4.05
	Total Full Time	3	3	3	3	3
	Total Part Time	1.3	1.3	1.3	1.3	1.05
44912	Programming					
	Seniors Program Development Supervisor	1	1	1	1	1
	Seniors Social Recreation Coordinator	1	1	1	1	1
	Seniors Outreach Supervisor	0	0	0	0	1
	<i>Seniors A & C Coordinator</i>	0.65	0.65	0.65	0.65	0.65
	<i>Seniors Vol. Coordinator</i>	0.65	0.65	0.65	0.65	0.65
	<i>SC H & E Coordinator</i>	0.65	0.65	0.65	0.65	0.65
	<i>Clerical Specialist II</i>	0	1.05	1.05	1.05	0
	<i>Receptionist</i>	1.05	0	0	0	0
	<i>Seniors Custodial/Tran</i>	0.65	0.65	0.65	0.65	0
	<i>Rec Coordinator/Sports</i>	0.65	0.65	0.65	0.65	0.65
	Total Employees	6.3	6.3	6.3	6.3	5.6
	Total Full Time	2	2	2	2	3
	Total Part Time	4.3	4.3	4.3	4.3	2.6
44913	Branch Operations					
	Seniors Operations	1	1	1	1	0
	Branch and Outreach Supervisor	1	1	1	1	0
	Options Service Coordinator	0	0	0	0	0
	<i>Senior Center Customer/Transportation Aide</i>	0	0	0	0	0
	Total Employees	2	2	2	2	0
44914	Volunteers					
	Seniors Operations	0	0	0	0	1
	<i>Senior Branch Services Aide</i>	0	0	0	0	0.6
	Total Employees	0	0	0	0	1.6
	Total Full Time	0	0	0	0	1
	Total Part Time	0	0	0	0	0.6
44916	Transportation					
	Seniors Trans & Maint	1	1	1	1	1
	<i>Senior Custodial/Transp</i>	0	0	0	0	0.65
	<i>Senior Branch Services Aide</i>	0.6	0.6	0.6	0.6	0
	<i>Custodian</i>	0	0	0	0	1.3
	Total Employees	1.6	1.6	1.6	1.6	2.95
	Total Full Time	1	1	1	1	1
	Total Part Time	0.6	0.6	0.6	0.6	1.95
44917	Case Management					
	Aging and Disability Res Connect	1	1	1	1	1
	Total Employees	1	1	1	1	1
	Total Full Time - Senior Services	9	9	9	9	9
	Total Part Time - Senior Services	6.2	6.2	6.2	6.2	6.2
	Total Employees	15.2	15.2	15.2	15.2	15.2

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
Transit General Fund Transportation						
55231	Student Transportation (Transit)					
	Transit Director	0.25	0.25	0.25	0.25	0.25
	Operations Supervisor	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	School Transportation Supervisor	1	1	1	1	1
	School Bus Driver	1.2	0.4	0.4	0.4	0.8
	Transit Technician	1.9	2.7	2.7	2.7	3.5
	<i>School Bus Driver</i>	9.35	9	9	9	11
	Total Employees	15.7	15.35	15.35	15.35	18.55
	Total Full Time	6.35	6.35	6.35	6.35	7.55
	Total Part Time	9.35	9	9	9	11
55241	Special Education Transportation (Transit)					
	Transit Director	0.25	0.25	0.25	0.25	0.25
	Special Education Supervisor	1	1	1	1	1
	Special Education Driver	0.4	0	0	0	0
	Transit Technician	0.4	0.8	0.8	0.8	0.4
	<i>Special Education Driver</i>	5.75	5.7	5.7	5.7	6.95
	<i>Transit Technician</i>	0.2	0.6	0.6	0.6	0.6
	Total Employees	8	8.35	8.35	8.35	9.2
	Total Full Time	2.05	2.05	2.05	2.05	1.65
	Total Part Time	5.95	6.3	6.3	6.3	7.55
	Total Full Time - Transit General Fund	8.4	8.4	8.4	8.4	9.2
	Total Part Time - Transit General Fund	15.3	15.3	15.3	15.3	18.55
	Total Employees	23.7	23.7	23.7	23.7	27.75
	TOTAL GENERAL FUND - FULL TIME	528.35	521.35	521.35	519.05	520.85
	TOTAL GENERAL FUND - PART TIME	31.3	31.3	31.3	30.55	35.1
	TOTAL EMPLOYEES	559.65	552.65	552.65	549.6	555.95
Community Development Fund						
47111	Community Development Administration					
	Community Development Coordinator	0.2	0.2	0.2	0.35	0.35
	Community Development Program Manager	0.75	0.75	0.75	0.75	0.75
	<i>Clerical Specialist</i>	0.5	0.5	0.5	0	0
	Total Employees	1.45	1.45	1.45	1.1	1.1
	Total Full Time Administration	0.95	0.95	0.95	1.1	1.1
	Total Part Time - Administration	0.5	0.5	0.5	0	0
47113	Community Development Housing					
	Community Development Coordinator	0.35	0.35	0.35	0.5	0.5
	Community Development Program Manager	0.25	0.25	0.25	0.25	0.25
	Total Employees	0.6	0.6	0.6	0.75	0.75
	Total Full Time - Community Development Fd.	1.55	1.55	1.55	1.85	1.85
	Total Part Time - Community Development Fd.	0.5	0.5	0.5	0	0
	Total Employees	2.05	2.05	2.05	1.85	1.85
Freedom Hall Fund						
44311	Freedom Hall Administration					
	Civic Center Director	1	1	1	1	1
	Box Office Manager	1	1	1	1	1
	Box Office Clerk	1	1	1	1	1
	Total Employees	3	3	3	3	3

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
44331	Freedom Hall Maintenance					
	Freedom Hall Building Manager	1	1	1	1	1
	Freedom Hall Maintenance Supervisor	1	1	1	1	1
	Freedom Hall Maintenance Worker	1	1	1	1	1
	Total Employees	3	3	3	3	3
	Total Employees	6	6	6	6	6
	Golf Fund					
44611	Pine Oaks - Administration					
	Director of Golf	0.5	0.5	0.5	0.5	0.5
	Golf Professional	1	1	1	1	1
	Golf Shop Attendant	1	1	1	1	1
	Total Employees	2.5	2.5	2.5	2.5	2.5
44681	Pine Oaks - Maintenance					
	Golf Course Superintendent	1	1	1	1	1
	Auto Tech	0.5	0.5	0.5	0.5	0.5
	Total Employees	1.5	1.5	1.5	1.5	1.5
44811	Buffalo Valley - Administration					
	Director of Golf	0.5	0.5	0.5	0.5	0.5
	Golf Shop Attendant	1	1	1	1	1
	Assistant Golf Professional	1	1	1	1	1
	Public Service Worker	1	1	1	1	1
	Total Employees	3.5	3.5	3.5	3.5	3.5
44881	Buffalo Valley - Maintenance					
	Assistant Golf Maintenance Manager	1	1	1	1	1
	Auto Tech	0.5	0.5	0.5	0.5	0.5
	Public Service Worker	1	1	1	1	1
	Total Employees	2.5	2.5	2.5	2.5	2.5
	Total Employees	10	10	10	10	10
	Insurance Fund					
44392	Insurance Fund - Workers Comp					
	Director of Risk Management	0.5	0.5	0.5	0.5	0.5
	Occupational HSS Coordinator	0.6	0.6	0.6	0.6	0.6
	Risk Management Specialist	1.1	1.1	1.1	1.1	1.1
	Total Employees	2.2	2.2	2.2	2.2	2.2
44393	Insurance Fund - Liability					
	Director of Risk Management	0.3	0.3	0.3	0.3	0.3
	Occupational HSS Coordinator	0.4	0.4	0.4	0.4	0.4
	Risk Management Specialist	0.6	0.6	0.6	0.6	0.6
	Total Employees	1.3	1.3	1.3	1.3	1.3
	Total Employees	3.5	3.5	3.5	3.5	3.5
	Mass Transit Fund					
55111	Administration					
	Transit Director	0.5	0.5	0.5	0.5	0.5
	Transportation Planner	0.5	0.5	0.5	0.5	0.5
	Transit Planner	1	1	1	1	1
	Transit Project Manager	1	1	1	1	1
	Transit Operations Supervisor	1	1	1	1	1
	Transit Office Manager	1	1	1	1	1
	Special Transit Services	1	1	1	1	1
	Total Employees	6	6	6	6	6

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
55131	Operations					
	Operation Coordinator	1	1	1	1	1
	Para Transit Coordinator	0	0	0	0	1
	Mass Transit Driver	8.6	8.6	8.6	8.6	8.6
	Para Transit Driver	6	6	6	6	5.2
	Transit Technician	11.75	11.75	11.75	11.75	16
	Maintenance Coordinator	1	1	1	1	1
	<i>Transit Technician</i>	2.05	2.05	2.05	2.05	1.25
	Total Employees	30.4	30.4	30.4	30.4	34.05
	Total Full Time	28.35	28.35	28.35	28.35	32.8
	Total Part Time	2.05	2.05	2.05	2.05	1.25
55141	Job Access					
	Para Transit Coordinator	1	1	1	1	0
	Transit Technician	4.75	4.75	4.75	4.75	1.9
	<i>Mass Transit Driver</i>	0.4	0	0	0	0
	<i>Para Transit Driver</i>	0	0.4	0.4	0.4	0.5
	<i>Transit Technician</i>	0	0	0	0	1.05
	Total Employees	6.15	6.15	6.15	6.15	3.45
	Total Full Time	5.75	5.75	5.75	5.75	1.9
	Total Part Time	0.4	0	0	0.4	1.55
55154	ETSU/BucShot					
	Transit Technician	0	0	0	4	3
	<i>Transit Technician</i>	0	0	0	0.75	0.4
	Total Employees	0	0	0	4.75	3.4
55168	Freedom Grant					
	Mass Transit Driver	0	0	2	2	1.6
	Total Employees	0	0	2	2	1.6
	Total Full Time - Mass Transit Fund	40.1	40.1	42.1	46.1	45.3
	Total Part Time - Mass Transit Fund	2.45	2.05	2.05	3.2	3.2
	Total Employees	42.55	42.15	44.15	49.3	48.5
51211	Motor Transport Fund					
	Operations					
	Motor Transport Director	1	1	1	1	1
	Motor Transport Superintendent	1	1	1	1	1
	Auto Technician Shift Supervisor	1	0	0	0	0
	Parts Manager II	1	1	1	1	1
	Parts Runner	1	1	1	1	1
	Parts Clerk	1	1	1	1	1
	Secretary	1	1	1	1	1
	<i>Clerical Specialist I</i>	0.5	0.5	0.5	0.5	0.5
	<i>Parts Clerk</i>	0.6	0.6	0.6	0.6	0.6
	Total Employees	8.1	7.1	7.1	7.1	7.1
	Total Full Time	7	6	6	6	6
	Total Part Time	1.1	1.1	1.1	1.1	1.1

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
51221	Vehicles & Equipment					
	Motor Transport Supervisor II	1	1	1	1	1
	Motor Transport Maintenance Technician	1	1	1	1	1
	Auto Technician Shift Supervisor II	2	1	2	2	2
	Auto Technician Shift Supervisor I	1	2	2	2	2
	Auto Technician Shift Supervisor	0	1	0	0	0
	Senior Auto Technician II	1	1	1	1	1
	Senior Auto Technician I	1	1	1	1	0
	Senior Auto Technician	2	2	2	2	3
	Auto Technician I	4	3	3	3	3
	Auto Technician	12	13	13	13	13
	Tire Service Worker	2	2	2	2	2
	Total Employees	27	28	28	28	28
51231	Communications					
	Communications Manager	1	1	1	1	1
	Communication Technician	1	1	1	1	1
	Total Employees	2	2	2	2	2
	Total Full Time - Motor Transport Fund	36	36	36	36	36
	Total Part Time - Motor Transport Fund	1.1	1.1	1.1	1.1	1.1
	Total Employees	37.1	37.1	37.1	37.1	37.1
42170	Police Grants					
	Weed & Seed Coordinator	1	1	1	0.25	0
	Police Officer	3	2	2	6	6
	Total Employees	4	3	3	6.25	6
	Solid Waste					
43411	Regional Solid Waste Administration					
	General Supervisor	1	1	1	1	1
	Marketing Coordinator	0	0.5	0.5	0.5	0.5
	Customer Service Clerk	0	0	1	1	1
	Office Assistant	1	1	0	0	0
	MEO III	0	0	1	1	1
	Sanitation Equipment Operator	9	8	8	8	8
	Automotive Technician	1	2	2	2	2
	Automotive Technician	0.4	0	0	0	0
	Total Employees	12.4	12.5	13.5	13.5	13.5
	Total Full Time	12	12.5	13.5	13.5	13.5
	Total Part Time	0.4	0	0	0	0
43211	Municipal Solid Waste Administration					
	Solid Waste Superintendent	1	1	1	1	1
	Assistant Solid Waste Manager	1	1	1	1	1
	Marketing Coordinator	0	0.5	0.5	0.5	0.5
	Office Manager	0	0	1	1	1
	Administrative Coordinator	1	1	0	0	0
	Customer Service Clerk	1	1	2	2	2
	Total Employees	4	4.5	5.5	5.5	5.5
43221	City Collections					
	Sanitation Equipment Operator	10	10	10	10	10
	Total Employees	10	10	10	10	10
43222	Commercial Collections					
	Sanitation Equipment Operator	6	6	6	6	6
	Total Employees	6	6	6	6	6
43223	Industrial Collections					
	Sanitation Equipment Operator	7	7	7	7	6
	Total Employees	7	7	7	7	6

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
43233	Environmental Auditor					
	Environmental Auditor	0.6	0.6	0.6	0.6	0.6
	Total Employees	0.6	0.6	0.6	0.6	0.6
43241	Recycling					
	General Supervisor	1	1	1	1	1
	Recycling Coordinator	1	1	0	0	0
	Sanitation Equipment Operator	9	9	9	8	9
	Total Employees	11	11	10	9	10
43341	Refuse Collection					
	General Supervisor	1	1	1	1	1
	MEO III	1	1	0	0	0
	MEO II	5	5	5	5	5
	MEO I	0	1	1	1	1
	Total Employees	7	8	7	7	7
43342	Litter Collection					
	MEO I	0	1	1	1	1
	Total Employees	0	1	1	1	1
	Total Employees	45.6	48.1	47.1	46.1	46.1
	Total Full Time - Solid Waste	57.6	60.6	60.6	59.6	59.6
	Total Part Time - Solid Waste	0.4	0	0	0	0
	Total Employees	58	60.6	60.6	59.6	59.6
56111	Storm Water Fund					
	Storm Water Manager	1	1	1	1	1
	Storm Water Inspector	1	1	1	1	1
	Crew Supervisor	0	0	1	1	1
	GIS Technician	0	1	1	1	1
	MEO III	1	1	1	1	1
	MEO II	4	4	3	3	3
	Total Employees	7	8	8	8	8
	Transportation Planning Fund					
41741	MTPO - FWHA					
	Transportation Planning Coordination	0.9	0.9	0.9	0.9	0.9
	Transportation Project Manager	0.75	0.75	0.75	0.75	0.75
	Transportation Planner	0.5	0	0	0	0
	Total Employees	2.15	1.65	1.65	1.65	1.65
41742	MTPO - Federal Transp					
	Transportation Planning Coordination	0.05	0.05	0.05	0.05	0.05
	Transportation Project Manager	0.15	0.15	0.15	0.15	0.15
	Transportation Planner	0	0.5	0.5	0.5	0.5
	Total Employees	0.2	0.7	0.7	0.7	0.7
41743	MTPO - Demonstration Project					
	Transportation Planning Coordination	0.05	0.05	0.05	0.05	0.05
	Transportation Project Manager	0.1	0.1	0.1	0.1	0.1
	Total Employees	0.15	0.15	0.15	0.15	0.15
	Total Employees	2.5	2.5	2.5	2.5	2.5

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
	Water & Sewer Fund					
52111	City W/S Administration					
	Director of W/WW	1	1	1	1	1
	W/WW Project Manager	1	1	1	1	1
	Customer Service Manager	1	1	1	1	1
	Financial Analyst	0	0	0	0	1
	Administrative Coordinator	1	0	0	0	0
	Clerical Specialist I	0	1	1	1	0
	Total Employees	4	4	4	4	4
52121	Engineering					
	Assistant Director of W/WW	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	W/WW Engineering Services Coordinator	1	1	1	1	1
	Construction Inspector	3	3	3	3	3
	Civil Engineer III-PE	1	2	1	1	1
	Civil Engineer II	1	0	1	1	1
	Engineering Technician	2	1	1	1	1
	Survey Supervisor	1	1	1	1	1
	Survey Technician	1	1	1	1	1
	GIS Data Base Specialist	1	1	1	1	1
	GIS Technician	0	1	1	1	1
	W/WW Services Coordinator	1	1	1	1	0.5
	Total Employees	14	14	14	14	13.5
	Total Full Time	13	13	13	13	13
	Total Part Time	1	1	1	1	0.5
52122	Meter Reading					
	Customer Service Supervisor	1	1	1	1	1
	Meter Reader Level III	0	3	3	3	3
	Meter Reader Level I	3	0	0	0	0
	Meter Reader	4	4	4	4	4
	Total Employees	8	8	8	8	8
52123	Customer Service					
	Office Manager	1	1	1	1	1
	Customer Service Clerk	4	4	4	4	4
	Stores Clerk	1	1	0	0	0
	W/WW Warehouse Supervisor	1	1	1	1	1
	Customer Service Clerk	0.5	0.5	0.5	0.5	0.5
	Total Employees	7.5	7.5	6.5	6.5	6.5
	Total Full Time	7	7	6	6	6
	Total Part Time	0.5	0.5	0.5	0.5	0.5
52131	Water Facility					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic I	2	2	2	2	2
	Public Service Worker	0	0	0	0	1
	Secretary	1	1	1	1	1
	Total Employees	3.5	3.5	3.5	3.5	4.5
52132	Sewer Facility					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic	1	1	1	1	1
	WW Plant Operator	0	1	1	1	1
	Public Service Worker	2	1	1	1	2
	Total Employees	3.5	3.5	3.5	3.5	4.5

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
52141	Water Line Maintenance					
	Asst W/WW Superintendent	0.16	0.16	0.16	0.16	0.16
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	Crew Supervisor	3	3	3	3	3
	MEO III	0	1	1	1	1
	MEO II	6	4	4	4	4
	W/WW Service Worker	7	8	8	8	8
	Total Employees	16.91	16.91	16.91	16.91	16.91
52142	Sewer Line Maintenance					
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	General Supervisor	1	1	1	1	1
	Sewer Rehabilitation Coordinator	1	1	1	1	1
	Crew Supervisor	1	1	1	1	1
	MEO III	1	1	1	1	1
	MEO II	4	3	3	3	3
	Public Service Worker	2	3	3	3	2
	W/WW Service Worker	3	3	3	3	3
	Total Employees	13.75	13.75	13.75	13.75	12.75
52151	Water Line Extension					
	Asst W/WW Superintendent	0.16	0.16	0.16	0.16	0.16
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	General Supervisor	0	1	1	1	1
	W/WW Services Coordinator	1	0	0	0	0
	MEO III	1	1	1	1	1
	MEO II	4	4	4	4	4
	Public Service Worker	2	2	2	2	1
	W/WW Service Worker	3	3	3	3	3
	Total Employees	11.41	11.41	11.41	11.41	10.41
52152	Sewer Line Extension					
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Crew Supervisor	2	2	2	2	2
	MEO III	3	3	3	3	3
	MEO II	0	1	1	1	1
	Blaster Equipment Operator	0	1	1	1	1
	Public Service Worker	2	1	1	1	1
	W/WW Service Worker	2	1	1	1	1
	Total Employees	9.42	9.42	9.42	9.42	9.42
52161	Water Treatment					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	Chief Water Plant Operator	1	1	1	1	1
	Laboratory Analyst	1	1	1	1	1
	Water Plant Operator III	0	1	1	1	1
	Water Plant Operator II	0	2	2	2	3
	Water Plant Operator I	5	2	2	2	1
	Total Employees	7.5	7.5	7.5	7.5	7.5

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
52162	Brush Creek					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	Chief WW Plant Operator	0.33	0.33	0.33	0.33	0.33
	Laboratory Analyst	1	1	1	1	1
	MEO III	2	2	2	2	2
	Water Plant Operator III	1	1	1	1	1
	Water Plant Operator II	2	2	1	1	1
	WW Plant Operator I	1	1	2	2	2
	WWW Maintenance Mechanic II	1	1	1	1	1
	Total Employees	8.83	8.83	8.83	8.83	8.83
52163	Knob Creek					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	Chief WW Plant Operator	0.33	0.33	0.33	0.33	0.33
	Laboratory Analyst	1	1	1	1	1
	WW Plant Operator III	0	1	1	1	1
	WW Plant Operator II	1	0	0	1	1
	WW Plant Operator I	1	2	2	2	3
	WW Plant Operator	1	0	0	0	0
	WWW Maintenance Mechanic II	1	1	1	1	1
	Total Employees	5.83	5.83	5.83	6.83	7.83
52164	Unicoi					
	Water Plant Operator II	1	1	1	1	1
	Total Employees	1	1	1	1	1
52171	Industrial Monitoring					
	Environmental Auditor	0.4	0.4	0.4	0.4	0.4
	Laboratory Analyst	0.5	0.5	0.5	0.5	0.5
	Cross Connection Inspector	1	1	1	1	1
	Pre-Treatment Coordinator	1	1	1	1	1
	Cross Connection Inspector	0	0	0	0	0.5
	Total Employees	2.9	2.9	2.9	2.9	3.4
	Total Full Time	2.9	2.9	2.9	2.9	2.9
	Total Part Time	0	0	0	0	0.5
	Total Full Time - City Water & Sewer Services	116.55	116.55	115.55	116.55	117.55
	Total Part Time - City Water & Sewer Services	1.5	1.5	1.5	1.5	1.5
	Total Employees	118.05	118.05	117.05	118.05	119.05
53122	Regional W/S Meter Reading					
	Senior Meter Reader	1	1	1	1	1
	Meter Reader II	0	1	2	2	2
	Meter Reader	3	2	1	1	1
	Total Employees	4	4	4	4	4
53123	Customer Service					
	Customer Service Clerk	1	1	1	1	1
	Stores Clerk	1	1	1	1	1
	Total Employees	2	2	2	2	2
53131	Water Facilities Maintenance					
	WWW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	WWW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	WWW Maintenance Mechanic II	1	1	1	1	1
	WWW Maintenance Mechanic	1	1	1	1	1
	Total Employees	2.5	2.5	2.5	2.5	2.5

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
53132	Sewer Facilities Maintenance					
	WWW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	WWW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	WWW Maintenance Mechanic I	2	3	3	3	3
	WWW Mechanic II	1	0	0	0	0
	Total Employees	3.5	3.5	3.5	3.5	3.5
53141	Water Line Maintenance					
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	WWW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Crew Supervisor	1	2	2	2	2
	MEO III	1	1	1	1	1
	MEO II	3	3	3	3	3
	Public Service Worker	1	1	1	1	1
	WWW Service Worker	3	2	2	2	2
	Total Employees	9.92	9.92	9.92	9.92	9.92
53142	Sewer Line Maintenance					
	WWW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	Crew Supervisor	1	1	1	1	1
	MEO II	2	2	2	2	2
	Public Service Worker	0	1	1	1	1
	WWW Service Worker	2	1	1	1	1
	Total Employees	5.75	5.75	5.75	5.75	5.75
53151	Water Line Extension					
	WWW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	MEO III	2	2	2	2	2
	MEO II	2	2	2	2	2
	WWW Service Worker	2	2	2	2	2
	Total Employees	6.42	6.42	6.42	6.42	6.42
53152	Sewer Line Extension					
	WWW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	Blaster Equipment Operator	2	1	1	1	1
	MEO III	1	1	1	1	1
	Public Service Worker	1	1	1	1	1
	WWW Service Worker	0	1	1	1	1
	Total Employees	4.42	4.42	4.42	4.42	4.42
53162	Sewer Treatment					
	WWW Superintendent	0.125	0.125	0.125	0.125	0.125
	Chief WW Plant Operator	0.34	0.34	0.34	0.34	0.34
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	Laboratory Analyst	0.5	0.5	0.5	0.5	0.5
	WW Plant Operator III	1	2	2	2	2
	WW Plant Operator II	1	0	0	0	0
	WW Plant Operator I	1	1	3	3	3
	Total Employees	4.34	4.34	6.34	6.34	6.34
	Total Employees - Regional Water & Sewer Service	42.85	42.85	44.85	44.85	44.85
	Total Full Time - Water & Sewer Fund	159.4	159.4	160.4	161.4	162.4
	Total Part Time - Water & Sewer Fund	1.5	1.5	1.5	1.5	1.5
	Total Employees	160.9	160.9	161.9	162.9	163.9

Activity	Position	Actual 2009	Actual 2010	Actual 2011	Actual 2012	Budget 2013
	GRAND TOTAL FULL TIME	856	852	855	860.25	862
	GRAND TOTAL PART TIME	37.25	36.45	36.45	36.35	40.9
	TOTAL EMPLOYEES	893.25	888.45	891.45	896.6	902.9

City of Johnson City, Tennessee

J.C. Stats

(Updated as of July 2012)

Incorporated 1869
Form of Government Council-Manager
 Home Rule, adopted 1955

Number of Registered Voters 36,356
Voters in Last Local Election 4,382

Population 63,152 *

Number of Households* 26,274

Land Area 43.2

Density 1,461.9 persons per square mile

Climate

Average daily temperature: (January) 36.7 Degrees F
 Average daily temperature: (July) 75.8 Degrees F
 Average Precipitation 44 inches
 Average Snowfall 7.78 inches

<u>Property Tax Rate</u>	<u>Per \$100 of A.V.</u>	<u>Annual Tax on \$100,000 Residence</u>	<u>One Cent Generates</u>
City of Johnson City	\$1.57	\$392.50	\$180,713
Washington County	\$1.91	\$478.48	\$286,668
City (Carter County)	\$1.62	\$405.00	-
City (Sullivan County)	\$1.72	\$430.00	-

Total Assessed Value \$1,807,125,732 Assessed Percentage to Actual Value
Actual Taxable Value \$5,832,193,811 30.99

<u>Largest Property Tax Payers</u>	<u>Taxable Assessed Value</u>	<u>% of Total</u>
1 United Telephone Inc.	\$22,000,154	1.2
2 Johnson City Venture LLC	10,942,520	0.6
3 The Haven at Knob Creek	10,686,400	0.6
4 Atmos Energy Corporation	9,436,262	0.5
5 American Water Heater Company	8,753,931	0.5
6 Johnson City Crossing	8,681,360	0.5
7 Pritchett Family	7,287,440	0.4
8 AT & T Mobility	6,840,348	0.4
9 Sofha Real Estate	6,459,000	0.4
10 Sams Real Estate	6,088,600	0.3
Top 10 Total	\$97,176,015	5.4

City of Johnson City, Tennessee

J.C. Stats

(Updated as of July 2012)

<u>Total City Debt</u>	\$241,691,125
General Obligation Bonds	100,212,758
Water and Sewer	91,183,214
Sales Tax Revenue	42,208,107
Other	8,087,046
Bond Ratings:	AA- Standard & Poor's
	AA Fitch
	Aa2 Moody's

<u>City of Johnson City</u>	
Budget (all funds)	\$210,007,051
General Fund	53,991,115

Total Employment	
Full Time	862
Part Time	40.9

<u>City Schools</u>	
Budget (all funds)	\$72,067,945
General Purpose	61,476,445

Enrollment	7,476
Number of elementary schools	8
Number of middle schools	1
Number of intermediate schools	1
Number of high schools	1
Total Employment	903
Teachers (certified)	522

<u>Parks and Recreation</u>	
Total parks	24
Park acreage	1,150
Athletic fields	46
Recreation centers	5
Golf courses	2
Swimming pools	7
Tennis courts	19

<u>Miles of Streets (centerline)</u>	423
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<u>Water and Sewer</u>	
Average Daily Consumption (Water)	14.10 mgd (million gallons per day)
Maximum Daily Capacity (Water)	28.00 mgd

<u>Employment*</u>	
Total	30,218
Mean travel time to work	16.7 minutes

City of Johnson City, Tennessee

J.C. Stats

(Updated as of July 2012)

<u>Largest Employers</u>	<u>Employees</u>	<u>% of Total (County)</u>
1 Johnson City Medical Center	3,541	6.0%
2 East Tennessee State University	2,330	4.0%
3 CITI Commerce Solutions	2,050	3.5%
4 James H. Quillen VA Medical Center	1,592	2.7%
5 Advanced Call Center Technologies	1,400	2.4%
6 A.O. Smith (American Water Heater)	1,220	2.1%
7 Washington County School System	1,200	2.0%
8 Johnson City School System	901	1.5%
9 City of Johnson City	883	1.5%
10 AT & T Mobility	650	1.1%
Top 10 Total	15,767	26.8%

<u>Median Age*</u>	36.9
Male	48.1%
Female	51.9%

<u>Race*</u>	
White	86.9%
Black or African American	6.6%
American Indian and Alaska Native	0.3%
Asian	2.0%
Hispanic or Latino (of any race)	4.2%

<u>Average Household Size*</u>	2.22
<u>Average Family Size*</u>	2.86

<u>Total Housing units*</u>	30,583
<u>Occupied Housing Units*</u>	27,017
Owner-occupied	14,801 or 54.8%
Renter-occupied	12,216 or 45.2%

<u>Educational Attainment*</u>	
Population 25 years and over	
High school degree or higher	85.6%
Bachelor's degree or higher	35.2%

<u>Economic*</u>	
Median household income	\$37,240
Median family income	\$54,937
Per capita income	\$25,485

* 2010 census data

GLOSSARY

A

Accrual Basis of Accounting – A basis of accounting in which revenues and expenditures are recorded at the time they are earned or incurred as opposed to when cash is actually received or spent.

Appropriation – Authorization for spending a specific amount of money for a specific purpose during a fiscal year.

Approved Budget – The budget as formally adopted by the City Commission for the upcoming fiscal year, beginning July 1.

Assessed Valuation – A value that is established for real or personal property for use as a basis for levying property taxes.

B

Balanced Budget – Occurs when planned expenditures equal anticipated revenues. In Tennessee, it is required that the budget be approved by the City Commission be balanced.

Bond Rating – A rating (made by an established bond rating company) from a schedule of grades indicating the probability of timely repayment of principal and interest on bonds issued.

Budget – A comprehensive financial plan of operation for a fiscal year that matches all planned revenues and expenditures with various municipal services. The City's budget is adopted annually.

Budget Calendar – The schedule of key dates or milestones which the City staff follows in the preparation and adoption of the budget.

Budget Document – The official written statement prepared by the City staff which reflects the decisions and allocations made by the City Commission.

Budget Ordinance – The formal legal documentation of budgeted appropriations approved by the City Commission. The adoption of the budget ordinance requires approval on three readings.

C

Capital – Category of expenditures for capital acquisitions that include: land, buildings, infrastructure, and equipment over \$5,000, which have useful lives extending beyond a single reporting period.

Capital Equipment Fund – Used to account for acquisition of major capital equipment including vehicles, mowers, large trucks, etc.

Capital Improvements Plan – Issued separately, but in coordination with the budget document, the CIP is the plan or schedule of project expenditures for public facilities, infrastructure, and equipment with estimated project costs, sources of funding, and timing of work/purchases over a five year period. Generally, projects and/or equipment over \$15,000 are included in the CIP.

GLOSSARY

Capital Projects Fund – Used to account for acquisition and/or construction of major capital projects, including buildings, parks, streets, and other City facilities.

City Commission – The five member governing body of the City of Johnson City.

City Manager – The Chief Executive Officer of the City of Johnson City, hired by the City Commission.

Community Development Block Grant (CDBG) – A federal entitlement program designed to benefit low and moderate income persons, specifically in the areas of housing.

Cost-of-Living Adjustment (COLA) – An increase in salaries to offset the adverse effect of inflation on compensation.

D

Debt Limit – The maximum amount of gross or net debt that is legally permitted.

Debt Service Fund – The fund established for the purpose of accumulating resources to repay the principal and interest on long-term general obligation debt, excluding debt payable for the Enterprise Funds of the City (Golf, Solid Waste, and Water/Sewer).

Deficit – An excess of expenditures over revenues or expenses over income.

Department – A major administrative or operational division of the City, which is responsible for a group of related activities.

Depreciation – A decrease in value of property through wear, deterioration, or obsolescence.

Drug Fund – A fund used to account for drug related fines and confiscations received, as well as usage of these monies to further drug investigations.

E

Enterprise Fund – A grouping of activities whose expenditures are entirely offset by revenues collected from user fees or charges. This is a business-like activity. Enterprise Funds for the City of Johnson City are Golf, Mass Transit, Solid Waste (Municipal and Regional), Storm Water, and Water/Sewer.

Estimated Revenue – The amount of projected revenue to be collected during the fiscal year.

Expenditure – The money spent by the City for programs and projects included within the approved budget.

GLOSSARY

F

Fiscal Year – The time period beginning on July 1 of a calendar year and ending on June 30 of the following calendar year.

Fixed Assets – Equipment and other capital items used in governmental type operations, which are intended to be held and have long-term value, such as land, buildings, machinery, vehicles, and other equipment.

Full-Time Equivalent – A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours.

Fund – An accounting entity which has a set of self-balancing accounts and where all financial transactions for special activities or governmental functions are recorded.

Fund Balance – Amounts shown as fund balance represent monies remain unspent after all budgeted expenditures have been made.

G

General Fund – The general operating fund of the City used to account for all financial resources except those required to be accounted for in another fund. Most department operations of the City are funded by the General Fund, including Police, Fire, Administration, Parks & Recreation, Senior Center, Risk Management, Information Technology, and Public Works.

Generally Accepted Accounting Principles (GAAP) – The rules and procedures that serve as the guide for the fair presentation of Financial Statements.

General Obligation Bonds – Bonds issued by a government that are backed by the full faith and credit of its taxing authority.

Goal – A statement of specific direction, purpose, or intent to be accomplished by staff within a program.

Grants – A contribution of cash or other assets from another government or non-profit foundation to be used for a specific purpose.

I

Infrastructure – Long-lived capital assets that normally are stationary in nature, including streets, bridges, water/sewer line and treatment facilities, storm drainage, traffic signals, etc.

Intergovernmental Revenue – Funds received from federal, state, and local government sources.

Internal Service Fund – Fund used to account for the furnishings of goods or services by one department to other departments or agencies on a cost-reimbursement basis. The Motor Transport Fund and Insurance Fund are internal service funds for the City of Johnson City.

GLOSSARY

L

Line Item – A budgetary account representing a specific object of expense.

Long-Term Debt – Debt issued with a maturity of more than one year after the date of issuance.

M

Merit Increase – An amount of money set aside to reward employees who have performed with excellence throughout the fiscal year.

Modified Accrual Basis of Accounting – Basis of accounting to which: 1) revenues are recognized in the accounting period in which they become available and measurable and 2) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

O

Objective – A statement of specific direction, purpose, or intent to be accomplished by staff within a program.

Operating Budget – The City's financial plan which outlines proposed personnel and operating expenditures for the coming fiscal year, as well as revenue estimates which will be used to finance them.

P

Payment in Lieu of Taxes – Payment that a property owner not subject to taxation makes to a government to compensate for services that the property owner receives, which are normally financed through property taxes.

Personal Services – Category of expenditures which include employees, salaries and wages, and employee benefits.

Property Tax – A tax levied on the assessed value of real and personal property.

Property Tax Rate – The amount of tax levied for each \$100 of assessed valuation.

Public Hearing – An open meeting or portion of the regularly scheduled meeting of the City Commission for the purpose of obtaining public comment or input on a particular issue.

GLOSSARY

R

Reserved Fund Balance – A portion of the City's fund balance that is legally restricted for a specific purpose and is not available for general appropriation.

Retained Earnings – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue – Income received from various sources used to finance government services.

Revenue Bonds – Bonds usually sold for constructing a project that will produce revenue for the City. The revenue is then used to pay the principal and interest on the bond.

S

Special Revenue Fund – A fund used to account for resources that are subject to certain spending restrictions, where specific revenue sources are used to finance certain activities.

Supplemental Budget – A budget that is prepared to meet unexpected needs or to spend revenues not anticipated at the time the original budget was adopted.

T

Transfer – An amount distributed from one fund to finance activities in another fund. Transfers are shown as an expenditure in the originating fund and a revenue in the receiving fund.

U

Unreserved Fund Balance – The portion of fund balance that is not restricted for a specific purpose and is available for general appropriation.