

**City of Johnson City, Tennessee**  
**Annual Budget for Fiscal Year 2015**

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**Board of Commissioners**

Ralph Van Brocklin, Mayor  
Clayton Stout, Vice-Mayor  
Jeff Banyas  
Jenny Brock  
David Tomita

**Administration**

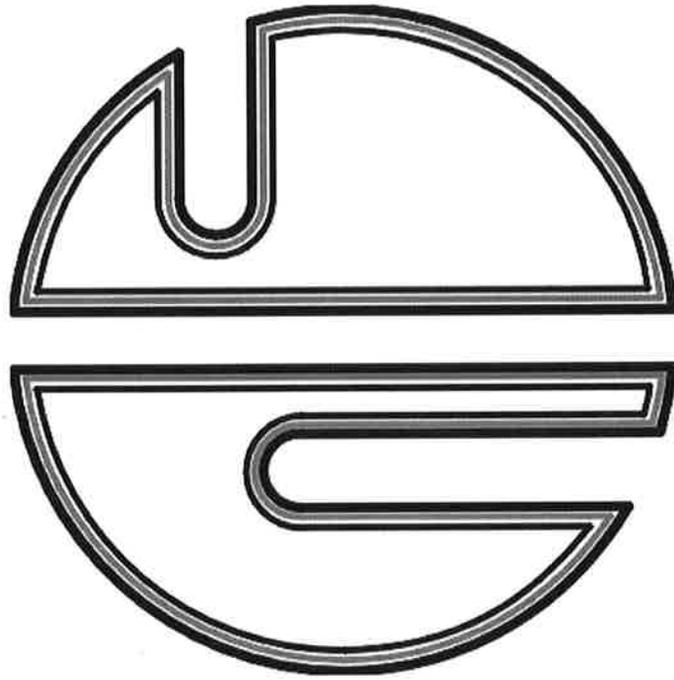
M. Denis Peterson, City Manager  
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## *Table of Contents*

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Introduction.....	1
Budget Schedules.....	A
Capital.....	B
Debt.....	C
Special Appropriations/Quasi-Governmental.....	D
Departmental Summaries.....	E
Development Services.....	E-1
General Government.....	E-10
Finance.....	E-22
Fire.....	E-28
Parks & Recreation/Seniors' Center.....	E-34
Police.....	E-43
Public Works.....	E-48
Johnson City Schools.....	E-57
Freedom Hall Fund.....	E-61
Golf Fund.....	E-66
Solid Waste Fund .....	E-73
Transit Fund.....	E-79
Water/Sewer Fund.....	E-88
Miscellaneous.....	F
Budget Ordinance.....	F - 1
Personnel Schedule.....	F - 9
J.C. Stats.....	F - 30



# INTRODUCTION

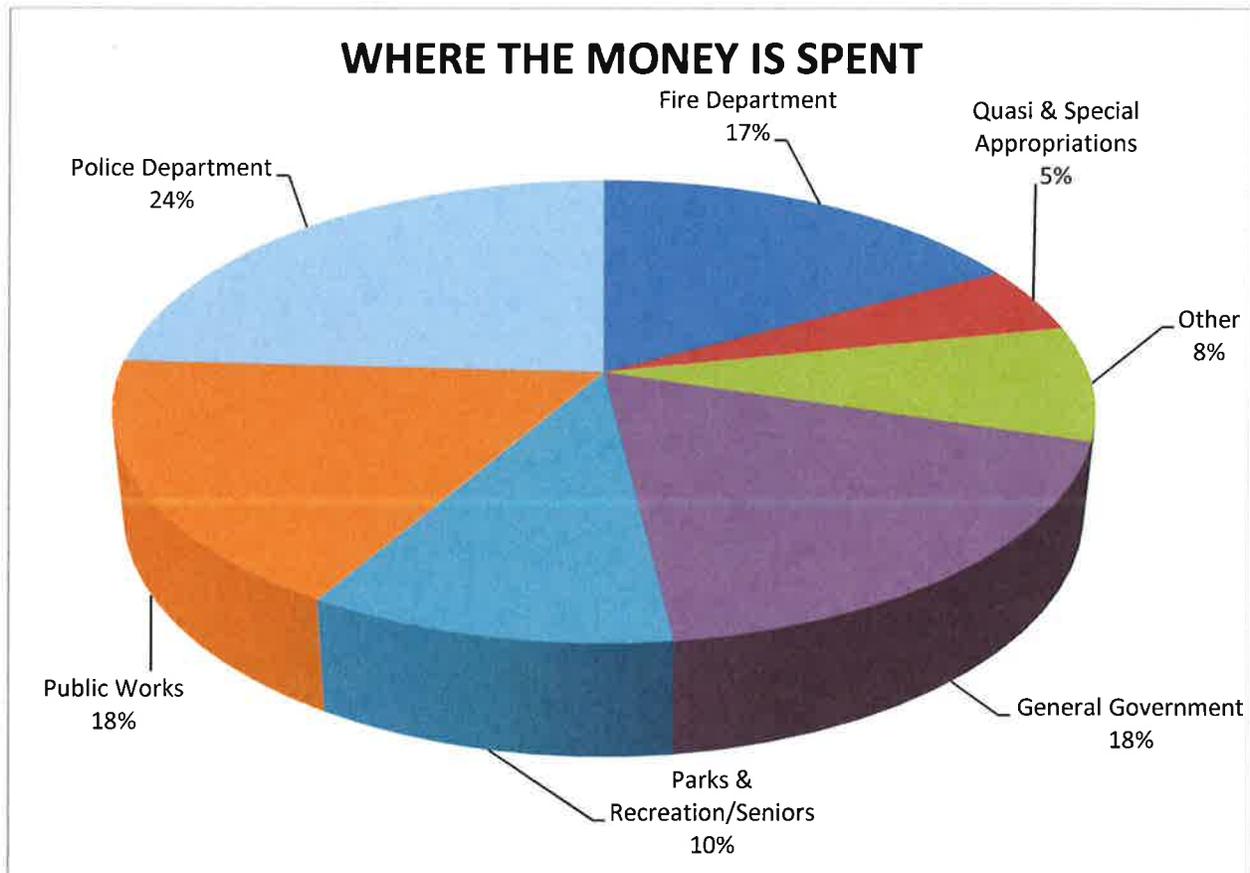
## Budget Overview

The proposed budget for fiscal year 2015 has been developed in accordance with City Ordinances, State and Federal laws, and the policies and procedures of the City. It has been prepared with the goal of maintaining a high level of service to our community, with as realistic as possible budget requests for expenditures, and with a reasonable level of conservative estimates on revenue.

The proposed Fiscal 2015 budget is a balanced budget. Total proposed expenditures for all funds are \$204,977,030, which includes the City School budget.

### General Fund

The General Fund is proposed in total at \$76,099,069 a decrease of \$2,188,164 (2.8%) over fiscal year 2014. The General Fund budget includes \$53,759,372 for operating expenditures and \$22,339,697 for operating transfers to support other funds. Major transfers include \$740,100 for capital equipment and projects, \$10,235,922 for debt service, and \$9,413,675 for Johnson City Schools.



Total operating expenditures are lower by 2.8 percent (\$1,565,261). Personal services, which accounts for 66 percent of these costs, total \$35,414,298, is a decrease of \$111,442 (.3%). No new positions are proposed in the FY 2015 budget. Further, the budget does include a 1% pay plan adjustment, and no new enhancements to employee benefits are proposed. Health insurance premiums are not budgeted to increase.

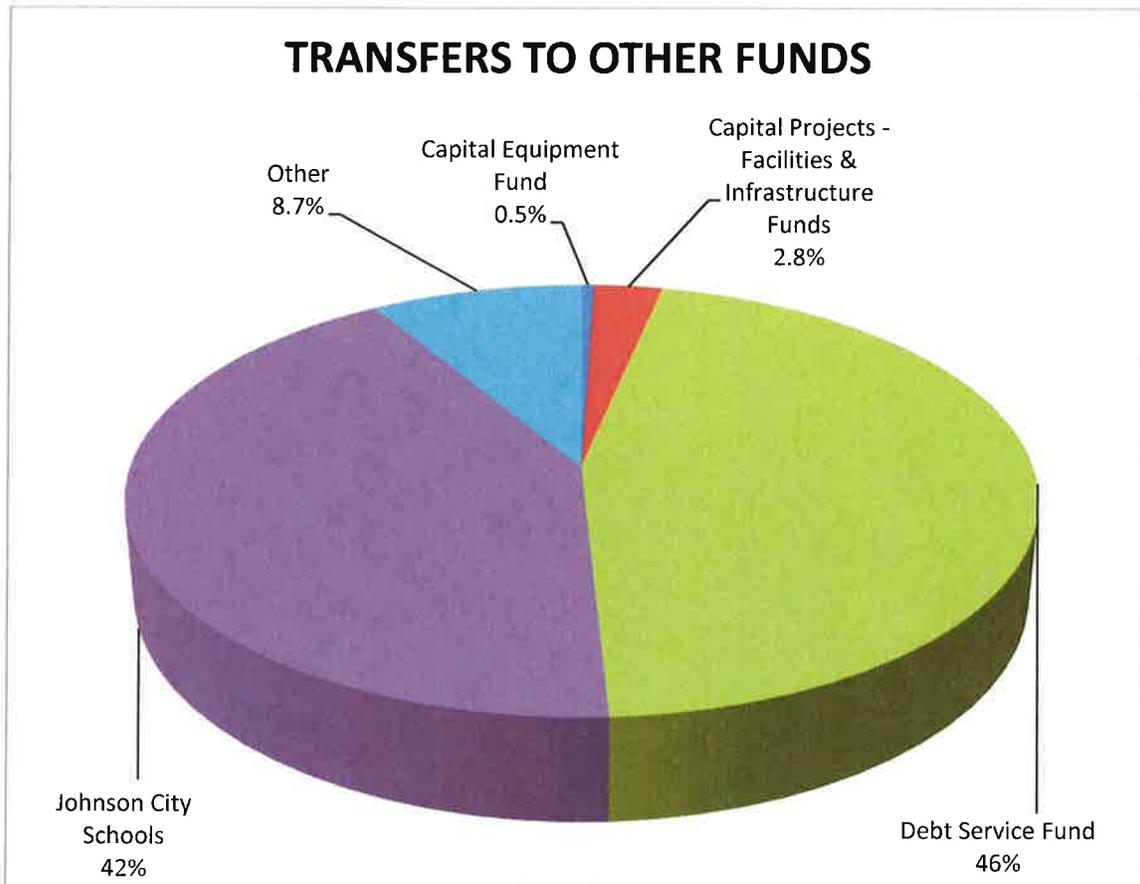
The bi-annual actuarial review by the Tennessee Consolidated Retirement System for our defined contribution retirement program employees resulted in a 0.45% cost increase. Effective July 1, 2014, the new retirement rate is 19.56%. On a budget-to-budget basis, even with the higher rate, the budgeted cost for the TCRS plan will decrease by \$70,088 (.2%) due to employee turnover. The defined contribution plan is budgeted to increase by \$59,816, an increase of 29%. Overall, retirement costs are budgeted to decrease by .2 percent (\$10,272). Retirement costs in all other city funds are similarly impacted.

The decrease in personal services is primarily due to the elimination of eight (8) positions, all of which are currently vacant, and include both funded and unfunded positions. The funded position is one assistant fire marshal (\$56,750). The seven unfunded positions include two fire fighters, two planners, one GIS technician, a public service worker in Public Works, and a Codes office manager. Other reductions include not funding the senior services manager position for a cost savings of approximately \$60,000 and all temporary employees in Public Works for a cost savings of approximately \$45,000. Personal services are also impacted by approximately \$173,000 to fund four police officers previously funded by a grant. Under the terms of the grant, the City is required to pick up this funding for a period of one year after the grant. The staffing for Student Transportation has been reorganized to improve operational efficiency and flexibility. The overall change results in a net decrease of 0.05 positions, which includes an increase of 3.95 full-time positions and a decrease of 4.0 part-time positions. Upon reducing the budget for temporary employees, the net cost of this change is less than \$10,000.

Expenditures for departmental operating cost total \$18,345,074, which is a decrease of \$1,432,819 or 7.3%. The following items are proposed to be eliminated or decreased:

Elimination of special appropriations	322,000
Resurfacing	1,340,000
New sidewalk construction	100,000
Eliminate Special Prosecutor funding (50%)	40,000
Reduce snow removal	30,000
Street reconstruction – eliminate funding	25,000
Fire fighter helmets – reduce funding	20,000
Other miscellaneous items	84,950

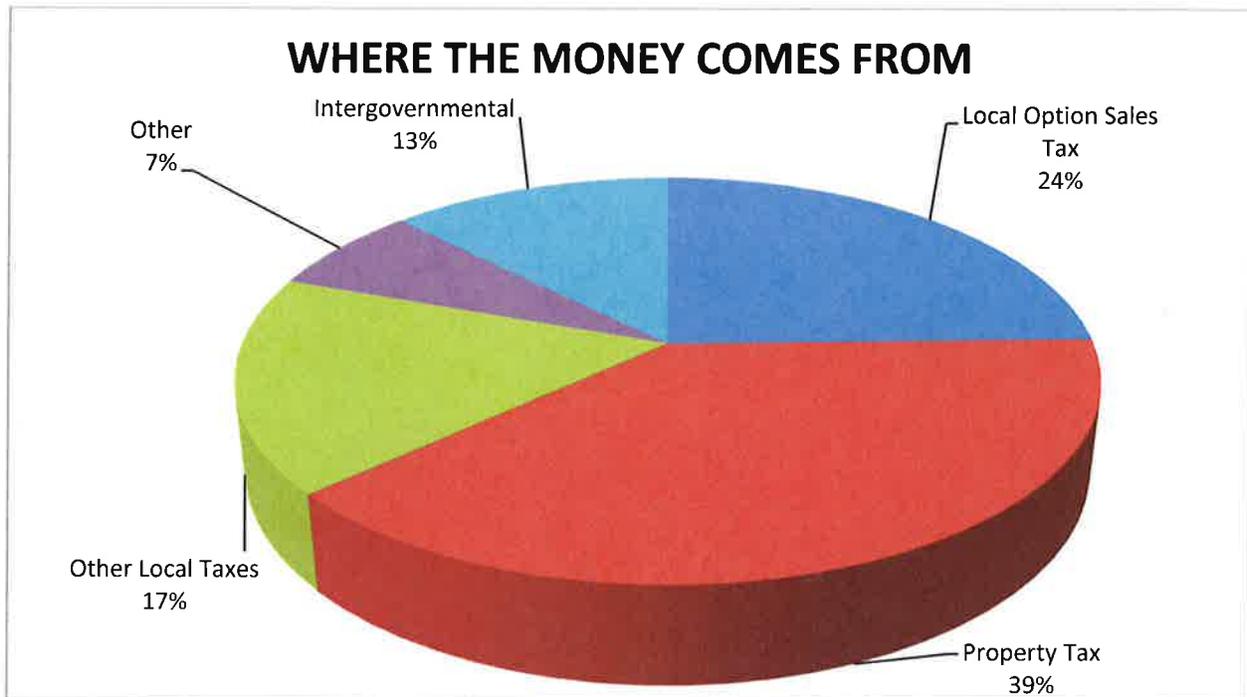
Departmental operating costs are also impacted by a number of items that increased and include the following major items: additional funding to the Animal Control Board for debt service payments on a new animal shelter (\$110,373); funding for the municipal election in April 2015 (\$75,000); higher street lighting costs due to electrical rate increases (\$50,000); higher utility costs due to rate increases (\$36,000); liability insurance increases based on experience rating (\$24,198); and an increase in Public Building Authority debt based on debt schedule (\$20,154).



Total Operating Transfers are down \$622,903 (2.7%). The decrease is attributable to reductions in the transfer for Capital Equipment \$1,715,000 (94.1%) and the Mass Transit Fund \$78,500 (10.9%). These decreases are offset by an increase in the Capital Projects – Facilities \$32,000, Capital Projects – Infrastructure \$100,000 and the Debt Service Fund of \$493,544. The transfer to the Johnson City Schools increased \$500,000 (5.6%) in the FY 2015 budget. In addition to the operating transfer for the Schools, an additional \$600,000 is included in the budget for one-time debt service expenditures, which includes an operating transfer of \$156,620 to the Educational Facilities Trust Fund to offset debt service expenditures.

Total General Fund revenue is projected at \$76,285,253, an increase of 0.3 percent (\$214,930) on a budget-to-budget basis. When measured against projected revenues for the current year, FY 2015 revenues are projected to increase by \$703,501, or 0.9 percent.

For fiscal 2015, real and personal property taxes are projected to grow by approximately 1.5 percent (\$414,340) on a budget-to-budget basis. Actual collections for FY 2014 are projected to be slightly above the budget (\$5,340), which reflects a growth rate of 1.5 percent over fiscal 2013 collections. Based on building trends and projected growth, real and personal property taxes are budgeted to increase by 1.5 percent for next year. Overall, property tax collections account for 39 percent of General Fund revenue.



Local option sales tax, the second largest General Fund source at 24 percent, is anticipated to decrease by \$232,000 (1.2%) on a budget-to-budget basis. Collections for the current year are projected at \$18.55 million, which is \$417,000 less than budget and \$50,000 less than actual collections from the prior year. In FY 2012, the City experienced a 5.8 percent growth in local option sales tax over the previous year; however, for FY 2013 and 2014 the story has been quite different, with the fiscal 2013 collections flat and fiscal 2014 projected to be \$50,000 less than the prior year. For the current year, the City has experienced negative sales tax collections in four of the first eight months of the fiscal year. Growth for this eight month period is a negative 0.7 percent from last year. For FY 2015, local option sales tax revenue is budgeted to grow by 1.0 percent based on projected trends in the national economy and State budget projections.

Due to upgrades in the electrical system infrastructure, the in-lieu payment from the Johnson City Power Board is budgeted to increase by \$40,000 on a budget-to-budget basis; however, this is offset by a \$45,000 decrease in TVA in-lieu payments based on lower power sales. Hotel/motel tax collection are budgeted for a modest one percent increase (\$13,000). The gas franchise fee is budgeted to increase by \$25,000 due to the proposed increase in the gas franchise fee. Cable franchise taxes are budgeted to decrease \$3,000. Licenses and permits, which reflect building activity, are budgeted to increase by 3.2 percent (\$23,500) and reflect the continued, slow reemergence of the building industry in Johnson City. Building activity still remains significantly below the 2007 through 2009 levels.

Intergovernmental revenues, which account for approximately 13 percent of General Fund revenue, are budgeted to decrease by 1.6 percent, or \$157,850. The decrease is primarily attributable to reductions in the State boarding fee for prisoners (\$320,000) and lower gas tax collections (\$30,000), which is the City's share of the State gas tax that reflects a downward trend statewide. The fee the City receives for boarding State prisoners is impacted by a change

implemented by the State last year that reduced the number of prisoners allowed to be housed in the Johnson City detention facility by 14 percent. This decrease is partially offset by increases in the State shared sales tax (\$89,000), which is growing faster than the City's local option sales tax, higher anticipated income tax collections (\$50,000), and higher mixed drink tax collections (\$58,000) based on a modest growth trend. As you will recall, Washington County discontinued their funding for our Fire Department (\$100,000) in FY 2012.

Charges for Service are budgeted to experience a decrease of \$38,000 (1.7%), primarily due to shifting the fees for the Turkey Trot 3k race/walk (\$78,000) to a separate, independent account. The operating costs (not including staff personnel costs) were also shifted from the Parks and Recreation budget to this separate account. Fines and Forfeitures are budgeted for a modest increase of \$18,000 (1.1%) to more accurately reflect collections. Other Revenues are budgeted to decrease in total by a net \$66,050 due to lower interest and miscellaneous revenues, which vary from year-to-year. The decreases are offset by increases in revenue for equipment sales to more accurately reflect actual sales, methane gas due to increasing market prices, and senior citizen activities.

Fund balance draw down is budgeted at \$251,816, which is significantly less than in prior years. On a budget-to-budget basis this is a \$2.4 million decrease in fund balance drawdown from FY 2014. The City also anticipates a sizeable interest savings from variable rate debt issues due to budgeting interest expenses at 3.5 percent while current interest costs range between 1 and 1.5 percent. The unreserved ending fund balance as of June 30, 2014 is projected at approximately \$14.2 million, which is approximately \$222,000 higher than was budgeted in the FY 2014 budget. This will result in an anticipated \$2 million drawdown in fund balance for the current year, all of which will be used to fund capital equipment purchases and capital projects. The 16 percent fund balance reserve target previously established as a City Commission goal is \$12,175,851.

### **Water/Sewer Fund**

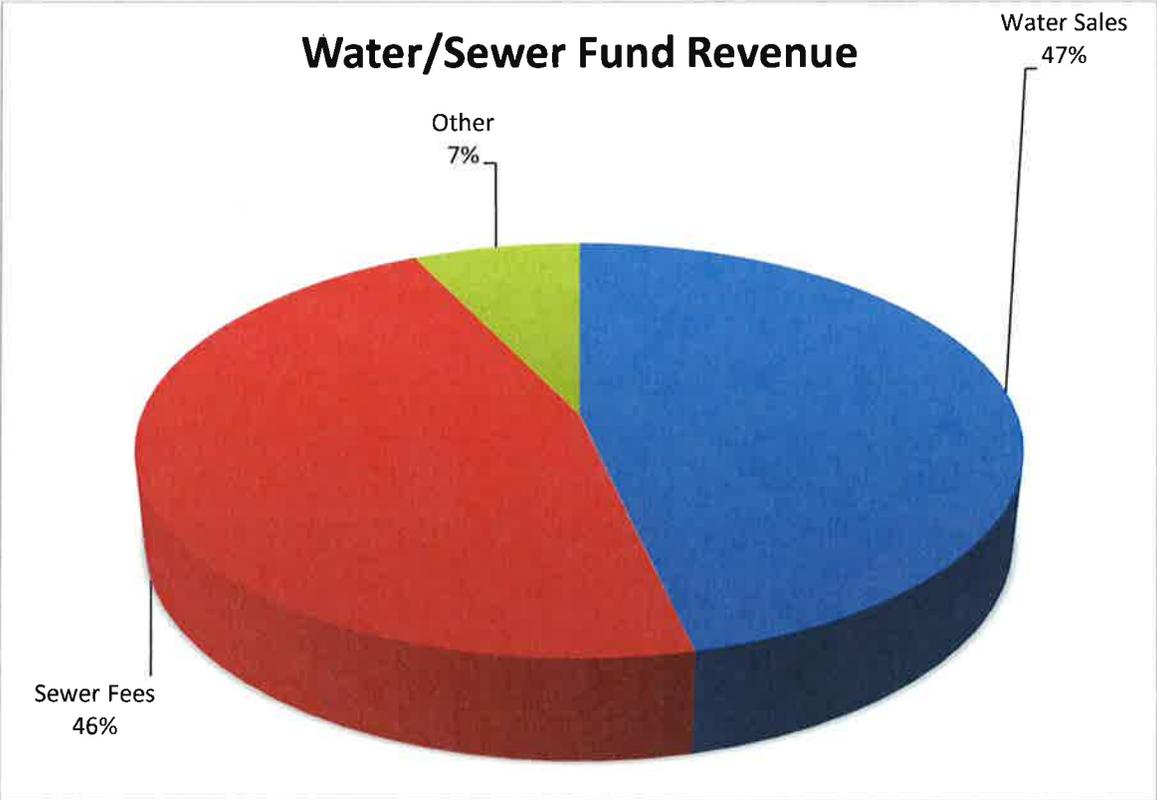
The Water and Sewer Fund is proposed at \$30,531,407 a decrease of \$24,932 from fiscal year 2014. Total staffing remains unchanged from the current year at 163.9 positions. Decrease in water operating and water line extensions (\$168,519) and increases in sewer operating and sewer line extensions (\$178,591) are primarily due to shifting personnel from water to sewer activities to more accurately reflect actual costs. Depreciation increased by \$107,914 due to upgrades throughout the system. Other expenses decreased (\$71,669) due to lower interest costs. A 2009 issue with a balloon payment due in 2015 will have to be refinanced this year. Expenses for capital equipment replacement total \$699,500, an increase of \$52,100 from fiscal year 2014.

Proposed water capital projects total \$3,379,000 and include \$2,175,000 in improvements funded with bond proceeds and \$1,204,000 in rate funded improvements. Major projects include the replacement and rehabilitation improvements of older water mains – including galvanized (\$650,000), replacement of the Tannery Knob tank (\$500,000), water tank maintenance (\$475,000), electrical improvements to the State of Franklin booster station (\$500,000), Liberty Bell reinforcement project (\$300,000), and replacement of antiquated work order system software. (\$250,000).

Proposed sewer capital projects for next year total \$6,828,900 and include \$5,835,000 in

improvements funded with bond proceeds and \$993,900 in rate funded improvements. Major projects include improvements at the Brush Creek Wastewater Treatment Plant (\$1,585,000), phase one of wet weather detention improvements at Brush Creek and Knob Creek Wastewater Treatment Plants (\$1,450,000), Lower Brush Creek interceptor improvements (\$1,000,000), replacement and rehabilitation of older sewer lines (\$700,000), Knob Creek Wastewater Treatment Plant improvements (\$500,000), land acquisition for wet weather flow (\$500,000), State Route 36 sewer line improvements (\$300,000), regional force main – B Station improvements (\$250,000), and Upper King Creek interceptor improvements (\$250,000).

Debt was issued in May 2013 in the amount of \$24 million for various sewer improvements. Prior to this, the last debt issue was in June 2010 for \$22 million.



Total revenues are budgeted at \$32,948,942, an increase of 2.8 percent (\$903,344) from FY 2014. For FY 2014, water sales are slightly below budget by 1.8 percent (\$272,000) due to lower demand and continued conservation efforts by consumers. Sewer fees are projected to be 2.0 percent above budget (\$300,000) due to under budgeting. Water tap fee revenue is projected to end fiscal year 2014 \$28,000 below budget (8.4%), while sewer tap fee revenue is projected to only be \$3,000 below budget.

For FY 2015, system revenues continue to be effected by slower system growth due to the economy and water conservation efforts by consumers. Water and sewer revenues will be impacted by the third year of a four-year rate increase that will increase water rates by 3.9

percent and sewer rates by 5.6 percent effective July 1st. No changes are budgeted for water and sewer tap fees.

The **Debt Service Fund** (General Fund municipal and school debt) is proposed at \$10,471,310, a 0.4 percent decrease of \$38,795. The decrease is primarily due to the retirement of the note to purchase the Keefauver Farm (\$175,000) and anticipated new debt service that was not issued (\$37,000). A new debt issue in the amount of \$1.3 million to fund a new field house for Science Hill High School is proposed to be issued. A capital outlay note is proposed to be issued for street resurfacing at \$1.34 million.

The transfer from the General Fund is budgeted at \$10,079,302, an increase of \$493,544 (5.1%) from FY 2014. This increase is primarily attributed to the payment on the proposed capital outlay note for \$1.34 million and the portion of school debt the city is paying on their behalf. The use of debt financing to fund future capital improvements will necessitate the identification of a funding source prior to undertaking any major capital projects. It is anticipated this will likely require a property tax increase.

**Capital Equipment/Projects Funds** The General Fund capital project funds consist of four separate funds for equipment, facilities, infrastructure, and school facilities. Equipment replacement is budgeted at \$208,000, which includes a \$108,100 transfer from the General Fund and the one-time use of \$99,900 of fund balance. This is an 89 percent decrease of \$1,615,100 from fiscal year 2014 budget and will result in a significant underfunding of the City's fleet replacement program, which is typically funded in the \$1.8 million dollar range. Another \$1.9 million in equipment was requested for next year but not funded due to insufficient revenues. Proposed purchases include \$157,000 for replacement of servers and switches for Information Technology, \$28,000 for thermal imaging cameras for the Fire Department, and \$22,500 for mowers for Parks & Recreation. No school buses or police cars are proposed for replacement.

Capital facilities total \$602,000, with the largest items being site work for a farmers market (350,000), repairing a building wall in a downtown pocket park on East Main Street (\$125,000), and completing the Tweetsie Trail project (\$100,000). Another \$2.7 million in facility projects were requested but not included in the budget due to funding limitations. Several of the major projects not funded include major slope repair at the Science Hill baseball field (\$600,000), replacing the Post Office roof (\$400,000), replacing the outfield lighting at Cardinal Park (\$300,000), renovating the lakefront pavilion at Winged Deer Park (\$150,000), resurfacing the Municipal Building front parking lot (\$125,000), and resurfacing the Freedom Hall parking lot adjacent to the tennis courts (\$100,000). The transfer from the General Fund is proposed at \$382,000, an increase of \$32,000 from fiscal year 2014.

Infrastructure capital projects total \$6,145,000, which includes \$3,392,000 in federal and state funding for several projects. It is anticipated construction will begin on the multi-year intersection improvement project at Indian Ridge and State of Franklin (\$1.4 million – 80% federal funded), the Veteran's Administration access road (\$450,000 – 80% federally funded), and the Brown's Mill and Mountain View roundabout intersection improvement (\$600,000 – 100% federally funded). The intelligent transportation system (ITS) project to improve traffic signal coordination at major street intersections throughout the city will be completed (\$680,000 – 90% federal/state funded), and several traffic signals are proposed for upgrades (\$800,000 – 100% federal funding). The section of South Roan Street located between Main Street and Buffalo Street is also proposed to be renovated (\$200,000), following upgrades to the water and

sewer system in this block. Three projects are also budgeted to be funded utilizing economic development reserve dollars; including an entrance ramp at the Hamilton Place interchange (\$200,000), an access road between the proposed Franklin Commons development and Skyline Drive (\$250,000), and improvements related to the construction of Lark Street (\$150,000). All of these improvements will be constructed by City crews.

School facility capital projects total \$2,150,000, with the main project being construction of a new field house to serve Science Hill High School. The project will serve the SHHS varsity football team and will also allow the junior varsity to relocate from Freedom Hall, which will free up space for other activities. The total cost of the project is budgeted at \$2.1 million and it will be funded by a contribution from the schools (\$400,000), SHHS Booster Club (\$400,000), and by the debt proceeds from a proposed \$1.3 million bond issue with debt service funded by advertising sales and the General Fund. The project is anticipated to be completed in the summer of 2015.

**Solid Waste Funds** Solid Waste expenses total \$11,697,702, which includes \$9,094,042 for the Municipal Solid Waste Fund and \$2,585,660 for the Regional Solid Waste Fund. The City fund will increase \$414,730 (4.8%) from the prior year, and the Regional fund by \$122,491 (5.0%). Expenses for the Municipal Fund increased primarily due to higher industrial collection costs (\$162,673) and depreciation charges (\$163,927). Regional Fund expenses were up due to higher depreciation costs (\$101,068). No personnel changes are proposed for either fund.

Capital equipment replacement is proposed at \$410,000 for Municipal equipment and no equipment is budgeted for the Regional Fund. A track loader, roll-off truck for industrial collection, and two pick-up trucks are budgeted for the Municipal Fund.

Revenues for Municipal Solid Waste are projected at \$9,073,339, an increase of \$223,300 from the prior year. The 2.5 percent increase is primarily due to a substantial increase in industrial container rentals revenue, \$138,919 on a budget-to-budget basis. Revenues are also positively impacted by smaller grow in commercial container rentals and boiler fuel sales. After a steady decline since 2008, landfill host fees appear to have stabilized and are budgeted for a slight increase of \$7,000 from \$266,000 to \$273,000. From a FY 2008 high of \$1.085 million, they have declined by over \$709,000 (through FY 2013) due to reduced collections and the loss of several contracts with private haulers to the Iris Glen Landfill. In the regional system, a budgeted \$75,000 increase in residential collection revenue is offset by minor decreases in commercial collections and dumpster rentals for a net increase of 2.6 percent (\$67,505).

The **Mass Transit Fund** is proposed at \$4,059,517, an increase of \$148,206 from the prior year. The increase is primarily due to operating increases in ETSU services (\$84,417), which are paid in full by the university, and higher depreciation costs (\$61,727). This is the fifth year of operation for the New Freedom program, which is funded by a Federal Transportation Agency grant and a 25 percent local match (\$27,176). This program allowed the City to establish two new routes that serve the Med Tech corridor and Boones Creek and has expanded ADA accessibility for job opportunities and to medical facilities. Service to East Tennessee State University has expanded, at the request of the university, and resulted in an additional 3.1 staff positions. The cost of this service is paid in-full by ETSU. The increased positions are offset by a 1.3 staff year decrease in Operations for a net increase of 1.8 positions. Federal and state grants account for approximately 65 percent of the fund's total revenue. The transfer from the

General Fund to support transit operations is budgeted at \$645,000, a decrease of \$78,500 that is required in order to meet federal and state grant matching requirements. Two medium duty transit busses (26 – 31 passengers) are proposed to be replaced at a total cost of \$820,000, with a local match requirement of \$137,500.

The **Freedom Hall Fund** is proposed at \$1,602,335, an increase of \$30,369 (1.9%) from the prior year. As a forty year old facility, the building is in need of major capital improvements, including the HVAC system, which is currently under design and will connect the Freedom Hall HVAC system to the Central Energy Plant, electrical improvements – including lighting, a sprinkler system, and resurfacing the back parking lot. Funding for these improvements will require a bond issue along with an identified funding source for debt service. The General Fund transfer to support Freedom Hall is budgeted at \$200,000, which is a decrease of \$50,000 from the prior year.

The **Golf Fund** is proposed at \$1,245,329, a decrease of \$40,444. Revenues are budgeted to increase \$18,255 from the fiscal 2014 budget, or 2.0 percent. Projected revenue for the current year is down \$70,650 from budget, primarily due to the impact of weather conditions. From an average of \$1.0 million in revenue over the 2007 through 2009 period, revenue for the fund has ranged from the lower \$900,000's to the upper \$700,000's for the past few years. This decrease is also impacted by the economy with fewer rounds being played. No replacement golf carts or other capital improvements are budgeted due to lack of funding. The General Fund transfer to support the Golf Fund is projected at \$515,000, which is a decrease of \$50,000 from the prior year.

The **Storm Water Fund** is proposed at \$1,641,599, an increase of \$139,443 (9.3%) from the prior year. A total of \$1,920,000 is proposed for capital improvements and include the following major projects:

Tree Street Drainage	400,000
Floodway acquisition program	375,000
Kelly Food demolition/improvements	280,000
U-haul detention basin improvements	190,000
Main/Market Street drainage improvements	250,000
Commerce Street improvements	200,000
Other projects	<u>225,000</u>
Total	1,920,000

In 2013, bonds totaling \$5.935 million were issued to finance downtown drainage improvements and other major projects. The annual debt service is \$378,313. The fund is projected to end fiscal 2015 with approximately \$2,704,265 in cash and cash equivalents.

**General Purpose School Fund**

The FY 2015 General Purpose School Fund budget approved on third reading included \$1.7 million in additional revenue for the schools. This additional revenue consisted of: 1) a \$500,000 increase in the schools operating transfer, which increased the total transfer to

\$9,413,675; 2) \$600,000 in additional revenue, which the city guaranteed; and 3) \$600,000 in one-time funding.

The \$600,000 in additional revenue that is guaranteed is budgeted as "Other Local Government" revenue per a recommendation from the State Department of Education. Budgeting the additional revenue in this line item was specifically selected so that it would have no impact on the city's maintenance of effort. However, it should be noted in the event the schools do not receive an additional \$600,000 in revenue from all sources this year, the city is committed to making up the difference. If there is a shortage, the amount of the shortage will be subject to future maintenance of effort requirements.

The \$600,000 in "one-time" revenue was effectuated by reducing the school's line item for debt service for the ESG energy system improvements and for the school's portion of local option sales tax revenue that is earmarked for the Educational Facilities Trust Fund (PEP) for FY 2015. In turn, the City will pay the debt service for these two items for FY 2015. The operating transfers to the Debt Service Fund (\$443,380) and the Educational Facilities Trust Fund (\$156,620) were increased in total by \$600,000. Next year, in fiscal year 2016, these expenditures will shift back to the General Purpose School Fund budget.

### **Staffing/Salaries and Benefits**

A total of 901.15 full-time and part-time positions are budgeted. This is a net increase in 5.2 part-time positions. The proposed staffing changes are as follows:

- Development Services - Two unfunded planner positions and one GIS technician position are proposed to be eliminated. These positions have been unfunded since FY 2010. Also an unfunded office manager position in Code Enforcement is also proposed to be eliminated. The position has been unfunded for the past two years.
- Fire - Two fire fighters, currently unfunded, are proposed to be eliminated. The positions have been unfunded since FY 2010. A vacant assistant fire marshal position is also proposed to be eliminated.
- Parks & Recreation - Through staff re-organization due to the closing of Legion Recreation Center, 0.25 staff years of part-time positions were eliminated.
- Police – Funding for four patrol officer positions, which are currently grant funded, is required to be continued by the General Fund as part of the grant requirements. In Detention, a realignment of part-time positions reduced staff years by 0.2.
- Public Works – An unfunded public service worker position in Pavement Maintenance, which has been unfunded since FY 2010, is proposed to be eliminated.
- Student Transportation – A staff reorganization resulted in the addition of 3.95 full-time personnel and the elimination of four staff years of part-time personnel for a net reduction of 0.05 staff years.
- Fleet Management – Two unfunded positions, a communications technician (FY 2010) and an auto technician (FY 2012) are proposed to be eliminated.

- Mass Transit – A reorganization of Operations staffing resulted in the elimination of 1.30 positions, one of which had been vacant for the past six years. The expansion of Buc Shot service at ETSU will add 3.1 positions, which results in a net change of 1.8 new positions. The new positions are funded by ETSU.
- Solid Waste – A vacant, due to a retirement, and unfunded superintendent position is proposed to be eliminated. The duties were reassigned to a Solid Waste Manager position. A General Supervisor position was eliminated and duties were reassigned to an Assistant Solid Waste Manager.
- Transportation Planning Fund – A staff reorganization resulted in the addition of 0.50 staff years for a transportation planner position, which was previously funded through the Mass Transit Fund.

A one-percent modified pay plan adjustment is included in this budget. Following two consecutive years of ten percent health insurance premium increases, no increase is budgeted for the City's health insurance fund. Health plan premiums are currently shared on an 80/20 cost basis between the city and employee.

### **Other Agencies**

The City transfer to assist with funding for the operation of the Johnson City Schools is proposed at \$9,413,675, which is a \$500,000 increase over the prior year. In the past four years the City's appropriation to the Schools has increased three times; fiscal 2011 - \$400,000 (5.1%), fiscal 2013 - \$350,000 (4.3%), and fiscal 2014 – 375,000 (4.4%).

Funding for the Library is proposed at \$1,558,100 in total, which is the same as last year; although the Library had requested an additional \$42,000 in funding for staff salary raises and for purchasing additional books and audiovisual materials. Total funding for the Imagination Library is \$29,700, which also includes funding from Washington County. Quasi-Governmental funding is proposed at \$2,503,347, up \$108,552 (4.5%). The increase is due to additional funding to the Animal Shelter for debt service for the new building (\$110,373). Funding for the Tri-Cities Airport – Foreign Trade Zone decreased \$1,821.

Funding for Special Appropriations is proposed to be eliminated in total, resulting in a savings of \$322,000. This recommendation is being made due to the shortage of revenue and the re-prioritization of these funds to purchase capital equipment. Funding for these agencies was already in the process of being phased out per a Commission directive beginning in fiscal 2012 to eliminate agency funding over a ten-year period.

## **GENERAL INFORMATION**

### ***Location***

Nestled in the northeastern corner of Tennessee, Johnson City hosts a population of nearly 61,000 residents. Johnson City is situated in the heart of the Southern Appalachians, between Roan Mountain and the Great Smoky Mountains and is within a day's drive of most major cities in the Eastern United States. Our region is encompassed with beautiful lakes, bold rivers, and sparkling mountain streams. Johnson City is home to East Tennessee State University, along with ETSU's James H. Quillen College of Medicine and the James H. Quillen Veterans Affairs Medical Center at neighboring Mountain Home. The City has and maintains 742.8 lane miles of city streets and 176 miles of city sidewalks. The land area of Johnson City is nearly 43 square miles. Interstate 26 is the main artery through the City, along with State Highway 36.

### ***History***

Henry Johnson founded Johnson City in 1856. Mr. Johnson started a town by building a home on what is now the corner of West Market Street and the Southern Railway Company. At that time, it was located on a country road leading from Washington, D.C. to Knoxville and beyond. He opened a store, which for a long time, was "the store" of the settlement. Travelers in both directions would time their trips to make it to "Henry Johnson's place before dark", for he also operated a hotel in his building.

There is no question that Henry Johnson conceived the city that was destined to spring from his little establishment. Johnson built the first depot for the railroad, adjoining his home, and became the depot agent, freight agent, ticket agent, and basically everything connected to the railroad at that time. From this circumstance, the station became known as "Johnson's Depot". The first post office for this section of the county was named "Blue Plum", located about two miles south of the present center of the city. However, Henry Johnson had it moved to "Johnson's Depot", and became the postmaster.

Henry Johnson took some part in politics, though it is not recorded that he was aspiring to be in office. In a heated political race for congress, in which Mr. Johnson supported Landon C. Haynes, the friends of Mr. Haynes had the name of the town changed to "Haynesville". But, the change of the name was of short duration. The return was made to the original founder and the establishment became "Johnson City".

### ***Government***

Johnson City adopted the council-manager form of government in 1939. This form combines the benefits of elected legislative representation with a professionally managed government. Citizens elect, at large, five city commissioners who serve four-year terms. The Board of Commissioners hires a professional city manager to manage and direct the day-to-day operation of the City government, administer the budget, and employ all City employees, with the

exception of the Juvenile Court Judge, Municipal Court Judge, and City Attorney. These positions are appointed by the commission.

The City Manager is the chief executive officer for the city. It is the responsibility of the City Manager to enforce the laws and ordinances of the city and attend all meetings of the governing body with the right to take part in the discussion. Having no vote, the City Manager can make a recommendation of measures to the governing body.

The City provides a wide range of services similar to other jurisdictions in the State, including public safety (both Police and Fire), municipal and regional solid waste services, municipal and regional water and sewer services, parks and recreation, a civic center, seniors' center, two golf courses, a mass transit system, public works, a school system, and economic development.

### ***Budgetary and Financial Reporting***

The City of Johnson City is implementing the recommended practices by the National Advisory Council on State and Local Budgeting (NACSLB). City staff has applied diligent effort into improving the process, decisions, and outcomes with each new budget year.

The budget process is not simply an exercise in balancing revenues and expenditures one year at a time, but is strategic in nature, encompassing a multi-year financial and operational plan that allocates resources on the basis of identified goals and objectives.

The budgetary, accounting, and reporting standards adopted by the City of Johnson City conform to generally accepted accounting principles applicable to government units. The accounts of the City are organized on the basis of funds and account groups, each of which is considered to be a separate entity. The operations of each fund are accounted for with a separate set of self-balancing accounts, recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purposes of carrying on specific activities or obtaining certain objectives in accordance with special regulations, restrictions, or limitations.

The funds included in this budget are as follows:

#### **Governmental Funds:**

General Fund – The General fund is the general operating fund of the City. It is used to account for most of the basic government services, such as police, fire, parks and recreation, street maintenance, administration, and planning. General Fund revenues include property taxes, local option sales tax, business license fees, court fines and fees, and state and federal grants. The largest expense within the General Fund is personal services, which includes the cost of employee salaries and benefits.

Capital Projects and Capital Equipment Funds – The Capital Projects and Capital Equipment funds account for capital purchases and improvements, such as land acquisition, fleet equipment replacement, construction of facilities, etc. Most of the items recorded in either of these funds are financed through borrowings or transfers from the General Fund.

Debt Service Fund – Included in a Debt Service Fund are general long-term principal and interest payments on bonds issued, as well as revenue sources to meet the payment obligation on the debt.

Special Revenue Fund – A Special Revenue Fund generates specific revenue sources. Expenses are legally restricted to specified purposes and are directly related to the revenue source. Freedom Hall Civic Center, Transportation Planning, and the Community Development Block Grant Fund are Special Revenue Funds for the city.

### **Proprietary Funds:**

Enterprise Fund – An Enterprise Fund is intended to be self-supporting in that expenditures are offset by revenues in the form of fees and charges to the external customers for goods and services. Enterprise Funds included in this budget are the Water and Sewer Fund, Solid Waste Funds (Municipal and Regional), Mass Transit Fund, and Golf Fund.

### ***Basis for Budgeting***

The budgets for all Governmental Funds are prepared on a modified accrual basis. This means that the obligations of the City are budgeted as expenses, but revenues are recognized only when they are actually received.

The Enterprise Funds are budgeted on a full accrual basis. Expenditures are recognized when a commitment is made, and revenues are recognized when they are obligated to the City. Debt interest payments are budgeted as an expense for Enterprise Funds. Not included in the budget are debt principal payments, which are reflected as a reduction in the liability only when payment is made, and capital equipment and improvements, which are funded through the Capital Equipment and Projects Funds or as an operating transfer from the General Fund.

### ***Budget and Budgetary Controls***

The City's financial plans are set forth in annual capital and operating budgets which reflect the projection of all receipts from and disbursements to all sources. The Board of Commissioners has the final responsibility for establishing program and fiscal policies, approving the annual operating budget and Capital Improvement Program, amending the annual budget, and setting the property tax rate and fees for services.

Budgetary control is maintained in the individual funds at the department level in order to ensure compliance with legal spending appropriations as approved in the annual operating budget. Activities of the general fund, special revenue funds, enterprise funds, and capital projects and equipment funds are included in the annual appropriated budget.

## ***Basis of Accounting***

The modified accrual basis of accounting is used for all governmental funds. The revenues are recognized when they become measurable and available. Those revenues susceptible to accrual are property taxes, special assessments, interest income, and charges for services. Property taxes are levied and due in this fiscal year and also collected within 60 days after year end. Amounts not collected within those 60 days are recorded as deferred revenue. Expenditures are recorded when the related fund liability has been incurred. All proprietary funds use the accrual basis of accounting, where revenues are recognized as soon as they are earned and expenses are realized as soon as a liability is incurred. Proprietary funds also display the assets and liabilities associated with the fund on the balance sheet. In governmental funds, fund balance is segregated into reserved, designated, and undesignated components. Enterprise funds reflect a change in total net assets corresponding to the outcome of revenues and expenditures.

## ***FINANCIAL MANAGEMENT POLICIES***

### ***General Financial Philosophy***

The financial policy of the City of Johnson City is to provide a sufficient financial base and the resources necessary to sustain a high level of municipal services for the citizens of Johnson City.

It is the goal of the City to achieve a strong financial condition with the ability to:

- Withstand local and regional economic impacts;
- Adjust efficiently to the community's changing service requirements;
- Effectively maintain and improve the City's infrastructure;
- Prudently plan, coordinate, and implement responsible community development and growth;
- Provide a high level of police, fire, and other protective services to assure public health and safety; and,
- Provide other services necessary to ensure quality of life for the community.

The City of Johnson City's financial policies shall address the following fiscal goals:

- Keep the City in a fiscally sound position in both the long and short term;
- Maintain sufficient financial liquidity to meet normal operating and contingent obligations;
- Expect that service users pay their fare share of program costs;
- Operate utilities in a responsive and fiscally sound manner;
- Maintain existing infrastructure and capital assets;
- Provide a framework for the prudent use of debt; and,
- Direct the City's financial resources toward meeting the goals of the City's strategic plan.

### Operating Budget Policies

The annual budget is the central financial planning document that embodies all operating revenue and expenditure decisions. It establishes the level of services to be provided by each department within the confines of anticipated municipal services.

The City Manager shall incorporate the Board of Commissioner's priorities in the formulation of the preliminary and final budget proposal.

Adequate maintenance and replacement of the City's capital plant and equipment will be provided for in the annual budget.

The budget shall balance recurring operating expenses with recurring operating revenues.

The City shall adopt a balanced budget annually.

### Capital Improvement Policies

The City will establish and implement a comprehensive five-year Capital Improvement Plan (CIP). This plan will be updated annually.

An annual Capital Improvement Budget will be developed and adopted by the Board of Commissioners as part of the annual budget. The City will make all capital improvements, in accordance with the CIP, for which there is available funding.

Unexpended capital project budgets shall be carried forward to future fiscal years to complete the intent of the original budget.

Routine capital needs will be financed from current revenues as opposed to the issuance of long-term debt.

The City will maintain all assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

### Revenue Policies

The City will estimate annual revenues by a conservative, objective, and analytical process.

The City will consider market rates and charges levies by other public and private organizations for similar services in establishing tax rates, fees and charges.

The City will periodically review the cost of activities-supported user fees to determine the impact of inflation and other cost increases. Fees will be adjusted where appropriate to reflect these increases.

The City will set fees and user charges, for the utility funds, at a level that fully supports the total direct and indirect costs of operations, capital requirements, and ensures that adequate reserves are maintained.

The City will continue to identify and pursue grants and appropriations from Federal, State, and other agencies that are consistent with the City's goals and strategic plan.

The City will follow an aggressive policy of collecting revenues.

### Investment Policies

Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The portfolio shall remain sufficiently liquid to enable the City to meet daily cash flow demands and conform to all state and local requirements governing the investment of public funds.

The City will continue the current cash management and investment practices, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield, third.

Investments will be made in accordance with the policies set by Tennessee Code Annotated 6-56-106. Authorized investments include, but are not limited to, the following:

- Bonds, notes or treasury bills of the United States Government;
- Bonds, debentures, notes or other evidences of indebtedness issued or guaranteed by United States agencies;
- Certificates of deposit and other evidences of deposit at state and federally chartered banks, savings and loan associations; and,
- The local government investment pool created by title 9, chapter 4, part 7.

The City shall attempt to match its investment with anticipated cash flow requirements. Unless matches to a specific cash flow requirement, the City will not directly invest in securities maturing more than two (2) years from the date of issue. Investments maturing more than two years from date of issue require approval by the state director of local finance.

The City's financial information system will provide adequate information concerning cash position and investment performance.

### Debt Management Policies

The City of Johnson is subject to debt limitations imposed by the City Charter. The total bonded indebtedness of the City shall not exceed 10% of the assessed valuation, for the preceding year, of the taxable property of the City. In determining the debt applicable to the legal debt limit, the following types of debt are excluded:

- Bonds payable out of funds derived from special assessments for public improvements;
- Bonds primarily secured from revenues of utilities;
- Bonds primarily secured from revenue of other sources with the secondary backing of general tax revenues; and,
- Tax anticipation bonds and notes.

It is the policy of the City that the total general obligation net debt (excluding general obligation debt supported by utilities and assessments) shall not exceed 10 percent of the assessed value of taxable property of the City.

The City shall issue debt only when necessary to meet a public need and when funding for such projects is not available from current revenues, reserves, or other sources.

Long-term borrowing will be used to finance capital improvements as approved in the City's Capital Improvement Plan.

Capital projects financed through issuance of debt shall be financed for a period not to exceed the expected useful life of the project.

The City will not incur debt to finance current operations.

The total debt service on tax supported debt of the City shall not exceed 20 percent of total General Fund operating expenditures. It shall be the goal of the City to reduce this percentage to 15 percent by FY 06/07. It shall be the long-term goal of the City to reduce this percentage to the ideal level of 10 percent.

Lease-purchase obligations, capital outlay notes or other debt instruments may be used as a medium-term method of borrowing for the financing of vehicles, computers, other specialized types of equipment, or other capital improvements.

The City will maintain good communication with bond rating agencies in order to optimize its bond rating status.

### Utility Fund Policies

Enterprise funds will be established for City-operated utility services.

Enterprise fund expenditures will be established at a level sufficient to properly maintain the Fund's infrastructure and provide for necessary capital development.

Each utility fund will maintain an adequate rate structure to cover the costs of all operations, including maintenance, depreciation, capital and debt service requirements, reserves, and any other costs deemed necessary. Ideally, reserves should approximate three (3) months of operating costs.

The total outstanding debt of the Water/Sewer fund shall not exceed 50 percent of the net capital assets of that fund.

Utility rate studies will be conducted periodically to update assumptions and make necessary adjustments to reflect inflation, construction needs, maintain bond covenants, and avoid significant periodic rate increases.

### Reserve Fund Policies

Adequate reserve levels are a necessary component of the City's overall financial management strategy and a key factor in external agencies' measurement of the City's financial strength. Reserve funds provide the City with the resources to manage cash flow and deal with unanticipated emergencies and changes in economic conditions. In addition, reserve funds enable the City to take advantage of matching funds and other beneficial (but limited) opportunities.

The City shall place emphasis on increasing unrestricted fund balance in the General Fund to an amount equal to approximately 16 percent of the General Fund operating budget expenditures (net of interfund transfers). This represents approximately two (2) months of operating expenditures. Cash reserves should be sufficient to cover 8 to 10 percent of budgeted General Fund expenditures.

At the close of each budget year, any excess of revenues over expenditures that will increase the cumulative unrestricted fund balance above the established target amount will be recorded as a restricted reserve account available for appropriation by the Board of Commissioners, for one-time capital expenditures.

Reversion of Bond Proceeds: Bond proceeds remaining (unspent) after the purpose for which the bonds were issued has been completed shall be returned to the respective bond funds for future appropriation. The balance of available bond proceeds will be reported to the Board of Commissioners on a monthly basis. Further use of these monies shall be consistent with provisions contained within the appropriate bond resolutions and inconformity with federal and state regulations.

## ***BUDGET PROCEDURE***

### *Purpose and Scope of the Budget*

The budget is the City's financial plan, covering a twelve month period that balances projected revenues with anticipated expenditures, related to City services. Upon adoption by the Board of Commissioners, the City of Johnson City's budget becomes a major policy document of this community for the ensuing fiscal year.

Essentially, the City of Johnson City's budget strives to achieve the following objectives:

1. Establish a legal basis for the expenditure of city tax dollars;
2. Establish a means of public accountability and control of expenditures;
3. Provide a method for continuous review of city programs through established goals and departmental services;
4. Provide an operating plan of service for city departments;
5. Provide a basis for establishing policies, adopted by the Board of Commissioners, through recommendation by the City Manager;
6. Establish more effective communication between the citizens of Johnson and City Officials.

#### *Annual Budget Process of the City of Johnson City*

The City's annual budget process typically begins in September with the preparation of the five-year Capital Improvements Program (CIP). In January, a budget kick-off meeting is held with department and division directors to distribute budget instructions and to highlight concerns, challenges, and goals that face the City in the upcoming fiscal year. Following this informational meeting, department/division heads prepare their budget requests over the next thirty day period.

From there, the budget calendar is followed through the remainder of the budget process:

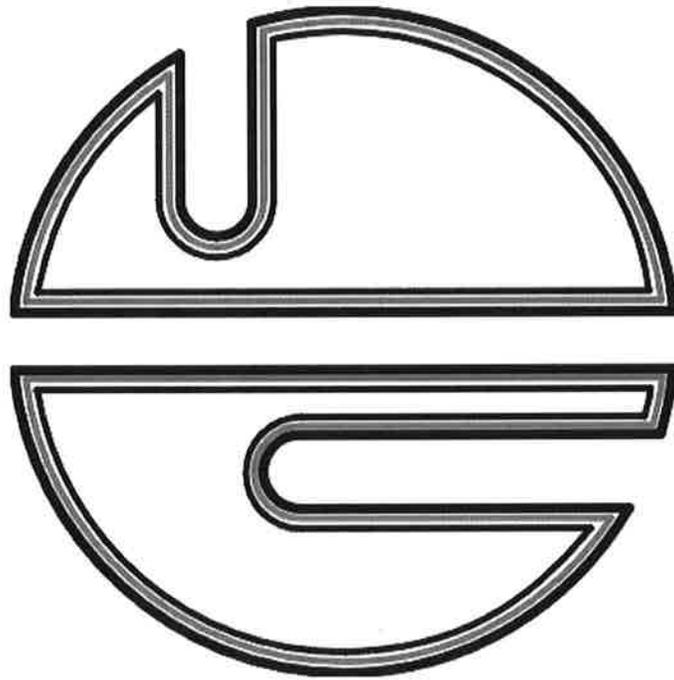
- Revenue estimates are prepared for the next fiscal year for all City funds.
- Departmental budgets are reviewed and analyzed and budget hearings are conducted with each department. Following these meetings, a tentative budget is prepared in consideration of the projected revenues and policy guidelines established by the City Manager.
- Budget work sessions are conducted with the Board of Commissioners, City Manager, and staff.
- At the conclusion of these work sessions, the Board of Commissioners' input is incorporated into the proposed budget. An appropriation ordinance is prepared and is required by the City Charter to be published for public review no later than ten days prior to the first reading of the ordinance.
- By City Charter, the first reading of the budget ordinance and public hearing is required to occur at a regularly scheduled meeting of the Board of Commissioners, followed by two additional readings of the ordinance.
- The adopted budget takes effect July 1, the beginning of the new fiscal year.

#### *Budget Amendments*

Amendments which revise the total expenditure of any appropriated fund or department may occur at any time during the fiscal year after advertising and a public hearing before the Board of Commissioners. Three readings of the ordinance amending the budget are required.

***BUDGET CALENDAR FOR FISCAL YEAR 2015***

September 19, 2013	CIP forms distributed to Department/Division Heads
October 16, 2013	CIP Forms due to Budget Office
January 22, 2014	Budget Kick-Off Meeting
February 14, 2014	Small Departments budgets due to Budget Office
February 21, 2014	Large Departments budgets due to Budget Office
February 20 – March 7, 2014	Budget hearings/reviews with the City Manager, Assistant City Managers, and Budget Manager
March 10 – April 11, 2014	Budget analysis and finalize budget
April 14 – May 1, 2014	Prepare and print budget document
April 26, 2014	Publish initial advertisement in the Johnson City press (required to publish three days prior to submission to Board of Commissioners)
May 1, 2014	Distribute budget to Commission
May 19 – June 16, 2014	Budget Work Sessions with Commission
June 7, 2014	Budget Ordinance published in the Johnson City Press
June 19, 2014	First reading and public hearing of the Budget Ordinance
June 20, 2014	Second reading of the Budget Ordinance
June 27, 2014	Third reading of the Budget Ordinance



## **BUDGET SCHEDULES**

**EXPENDITURE CHANGES BY FUND  
FISCAL YEAR 2015**

Fund	FY 2014	FY 2015	Change	
			Dollars	Percent
General Fund	55,324,633	53,759,372	(1,565,261)	(2.8)
Debt Service Fund	10,510,105	10,471,310	(38,795)	(0.4)
Educational Facilities Trust Fund	4,180,914	3,936,968	(243,946)	(5.8)
General Purpose School Fund	62,909,524	65,239,706	2,330,182	3.7
School Food Services Fund	2,999,000	3,200,200	201,200	6.7
School Federal Projects Fund	5,896,403	5,411,557	(484,846)	(8.2)
School Special Projects Fund	751,435	694,908	(56,527)	(7.5)
Capital Equipment Fund	1,823,100	208,000	(1,615,100)	(88.6)
Capital Projects - Facilities Fund	1,285,000	602,000	(683,000)	(53.2)
Capital Projects - Infrastructure Fund	5,943,000	6,145,000	202,000	3.4
Capital Projects - Schools Fund	2,747,000	2,150,000	(597,000)	(21.7)
Community Development Fund	608,913	613,343	4,430	0.7
Drug Fund	157,500	244,823	87,323	55.4
Freedom Hall Fund	1,571,966	1,602,335	30,369	1.9
Golf Fund	1,285,773	1,245,329	(40,444)	(3.1)
Mass Transit Fund	3,911,311	4,059,517	148,206	3.8
Police Grant Fund	454,397	562,067	107,670	23.7
Police Technology Fund	463,733	632,027	168,294	36.3
Solid Waste - Municipal Fund	8,679,312	9,094,042	414,730	4.8
Solid Waste - Regional Fund	2,463,169	2,585,660	122,491	5.0
Storm Water Fund	1,502,156	1,641,599	139,443	9.3
Transportation Planning Fund	355,589	345,860	(9,729)	(2.7)
Water and Sewer Fund	30,556,339	30,531,407	(24,932)	(0.1)
<b>TOTAL - ALL FUNDS</b>	<b>206,380,272</b>	<b>204,977,030</b>	<b>(1,403,242)</b>	<b>(0.7)</b>

**CITY OF JOHNSON CITY  
BUDGET SUMMARY  
FY 2015 ANNUAL BUDGET**

Fund	Beginning Fund Balance (or Net Assets)	Revenues	Debt Proceeds	Transfers In	Total Revenues	Available Funds
General Fund	\$ 14,677,747	76,285,253	-	-	76,285,253	90,963,000
Debt Service Fund	-	392,008	-	10,079,302	10,471,310	10,471,310
Educational Facilities Trust Fund	1,707,143	2,064,500	-	1,179,000	3,243,500	4,950,643
General Purpose School Fund	<sup>2</sup> 5,005,300	52,085,255	-	11,563,960	63,649,215	68,654,515
School Food Services Fund	1,527,257	2,925,200	-	-	2,925,200	4,452,457
School Federal Projects Fund	66	5,411,557	-	-	5,411,557	5,411,623
School Special Projects Fund	-	694,908	-	-	694,908	694,908
Capital Equipment Fund	285,023	-	-	108,100	108,100	393,123
Capital Projects - Facilities Fund	280,795	-	-	382,000	382,000	662,795
Capital Projects - Infrastructure Fund	251,525	3,392,000	1,678,000	<sup>3</sup> 850,000	5,920,000	6,171,525
Capital Projects - Schools Fund	744,256	400,000	1,200,000	-	1,600,000	2,344,256
Community Development Fund	-	613,343	-	-	613,343	613,343
Drug Fund	263,632	105,000	-	-	105,000	368,632
Freedom Hall Fund	53,079	1,394,575	-	200,000	1,594,575	1,647,654
Golf Fund	(252,576)	910,755	-	515,000	1,425,755	1,173,179
Mass Transit Fund	4,062,311	3,084,498	-	1,651,853	4,736,351	8,798,662
Police Grant Fund	-	562,067	-	-	562,067	562,067
Police Technology Fund	659,297	420,000	-	-	420,000	1,079,297
Solid Waste - Municipal Fund	6,999,746	9,073,339	-	119,274	9,192,613	16,192,359
Solid Waste - Regional Fund	4,000,081	2,653,272	-	-	2,653,272	6,653,353
Storm Water Fund	6,001,123	2,171,676	-	-	2,171,676	8,172,799
Transportation Planning Fund	3,247	296,000	-	60,000	356,000	359,247
Water and Sewer Fund	96,319,095	32,948,942	-	78,728	33,027,670	129,346,765
<b>Total - All Funds</b>	<b>\$ 142,588,147</b>	<b>197,884,148</b>	<b>2,878,000</b>	<b>26,787,217</b>	<b>227,549,365</b>	<b>370,137,512</b>

A-2

1. Reserved for Economic Development
2. Amended FY 2015 GPS Budget. Original Expenditures - \$65,239,706.
3. Debt Proceeds from previous bond issues (\$338,000) and new capital outlay note (\$1,340,000)

**CITY OF JOHNSON CITY  
BUDGET SUMMARY  
FY 2015 ANNUAL BUDGET**

Fund	Fund Balance			Total Expenses	Increase/ Decrease	Est End Fund Balance (or Net Assets)
	Expenses	Transfers Out	Reserve			
General Fund	53,759,372	22,339,697	438,000 <sup>1</sup>	76,537,069	(251,816)	14,425,931
Debt Service Fund	10,471,310	-	-	10,471,310	-	-
Educational Facilities Trust Fund	3,936,968	-	-	3,936,968	(693,468)	1,013,675
General Purpose School Fund	64,185,076	-	-	64,185,076	(535,861)	4,469,439
School Food Services Fund	3,200,200	-	-	3,200,200	(275,000)	1,252,257
School Federal Projects Fund	5,411,557	-	-	5,411,557	-	66
School Special Projects Fund	694,908	-	-	694,908	-	-
Capital Equipment Fund	208,000	-	-	208,000	(99,900)	185,123
Capital Projects - Facilities Fund	602,000	-	-	602,000	(220,000)	60,795
Capital Projects - Infrastructure Fund	6,145,000	-	-	6,145,000	(225,000)	26,525
Capital Projects - Schools Fund	2,150,000	-	-	2,150,000	(550,000)	194,256
Community Development Fund	613,343	-	-	613,343	-	-
Drug Fund	244,823	-	-	244,823	(139,823)	123,809
Freedom Hall Fund	1,602,335	-	-	1,602,335	(7,760)	45,319
Golf Fund	1,245,329	-	-	1,245,329	180,426	(72,150)
Mass Transit Fund	4,059,517	-	-	4,059,517	676,834	4,739,145
Police Grant Fund	562,067	-	-	562,067	-	-
Police Technology Fund	632,027	-	-	632,027	(212,027)	447,270
Solid Waste - Municipal Fund	9,094,042	53,741	-	9,147,783	44,830	7,044,576
Solid Waste - Regional Fund	2,585,660	144,261	-	2,729,921	(76,649)	3,923,432
Storm Water Fund	1,641,599	-	-	1,641,599	530,077	6,531,200
Transportation Planning Fund	345,860	-	-	345,860	10,140	13,387
Water and Sewer Fund	30,531,407	-	-	30,531,407	2,496,263	98,815,358
<b>Total - All Funds</b>	<b>203,922,400</b>	<b>22,537,699</b>	<b>438,000</b>	<b>226,898,099</b>	<b>651,266</b>	<b>143,239,413</b>

A - 3

1. Reserved for Economic Development
2. Amended FY 2015 GPS Budget. Original I
3. Debt Proceeds from previous bond issues

## GENERAL FUND SUMMARY

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
<b>REVENUES</b>							
Local Taxes	59,506,417	59,911,724	60,882,020	60,629,349	61,317,350	435,330	0.7
Licenses and Permits	788,129	700,729	738,500	802,500	762,000	23,500	3.2
Intergovernmental Revenues	9,612,636	9,739,666	9,758,530	9,534,980	9,600,680	(157,850)	(1.6)
Charges for Services	2,096,737	2,158,179	2,191,723	2,132,723	2,153,723	(38,000)	(1.7)
Fines and Forfeitures	1,761,752	1,669,828	1,632,000	1,650,000	1,650,000	18,000	1.1
Other Revenues	1,197,911	1,032,660	867,550	832,200	801,500	(66,050)	(7.6)
<b>Total Revenues</b>	<b>74,963,582</b>	<b>75,212,786</b>	<b>76,070,323</b>	<b>75,581,752</b>	<b>76,285,253</b>	<b>214,930</b>	<b>0.3</b>
<b>EXPENDITURES</b>							
Development Services	1,384,950	1,325,429	1,392,734	1,371,843	1,422,318	29,584	2.1
Finance	1,450,758	1,441,067	1,471,725	1,457,008	1,486,338	14,613	1.0
Fire and Emergency Management	8,865,901	9,188,497	9,493,493	9,398,558	9,403,409	(90,084)	(0.9)
General Government	1,951,789	2,060,892	2,094,941	2,063,517	2,106,709	11,768	0.6
Information Technology	839,871	972,803	1,000,012	985,012	1,010,976	10,964	1.1
Judicial	1,116,075	987,291	1,092,373	1,075,987	1,088,818	(3,555)	(0.3)
Library	1,498,250	1,541,550	1,558,100	1,558,100	1,558,100	0	0.0
Other	3,603,439	3,392,221	3,952,358	3,912,834	3,939,361	(12,997)	(0.3)
Parks and Recreation	4,074,066	4,778,036	5,071,400	5,071,400	4,998,216	(73,184)	(1.4)
Police	12,311,312	12,404,677	12,957,489	12,763,127	13,015,454	57,965	0.4
Public Building Authority	1,334,971	1,401,898	1,414,779	1,414,779	1,434,933	20,154	1.4
Public Works	10,031,822	10,791,264	10,879,984	10,879,984	9,352,997	(1,526,987)	(14.0)
Risk Management	416,981	159,719	241,376	238,962	237,498	(3,878)	(1.6)
Senior Citizens	858,951	635,988	621,295	615,082	553,960	(67,335)	(10.8)
Student Transportation	1,946,150	2,119,172	2,082,574	2,061,748	2,150,285	67,711	3.3
<b>Total Operating Expenditures</b>	<b>51,685,286</b>	<b>53,200,504</b>	<b>55,324,633</b>	<b>54,867,941</b>	<b>53,759,372</b>	<b>(1,565,261)</b>	<b>(2.8)</b>
<b>Operating Transfers Out:</b>							
Capital Equipment Fund	1,780,970	1,651,675	1,823,100	1,680,000	108,100	(1,715,000)	(94.1)
Capital Projects - Facilities Fund	524,337	262,974	350,000	225,000	382,000	32,000	9.1
Capital Projects - Infrastructure Fd	92,189	280,000	150,000	140,000	250,000	100,000	66.7
Capital Projects - Schools Fund	49,770	21,515	0	0	0	0	0.0
Community Development Fund	6,028	0	0	0	0	0	0.0
Debt Service Fund	9,327,726	9,321,375	9,585,758	9,160,012	10,079,302	493,544	5.1
Educational Facilities Trust Fund	0	0	0	0	156,620	156,620	100.0
Freedom Hall Fund	345,200	219,122	250,000	330,000	200,000	(50,000)	(20.0)
Golf Fund	512,042	508,436	565,000	550,000	515,000	(50,000)	(8.8)
Insurance Fund	280,723	326,255	0	0	0	0	0.0
Johnson City Schools	8,188,675	8,538,675	8,913,675	8,913,675	9,099,675	186,000	2.1
Johnson City Schools - Mixed Drink Tax	0	0	0	0	314,000	314,000	100.0
Mass Transit Fund	647,000	653,000	723,500	723,500	645,000	(78,500)	(10.9)
Police Grant Fund	14,633	10,545	1,567	2,884	0	(1,567)	(100.0)
Public Building Authority	528,150	518,590	530,000	520,000	530,000	0	0.0
Special School Projects	14,355	10,500	0	0	0	0	0.0
Transportation Planning Fund	79,131	67,746	70,000	70,000	60,000	(10,000)	(14.3)
<b>Total Operating Transfers Out</b>	<b>22,390,929</b>	<b>22,390,408</b>	<b>22,962,600</b>	<b>22,315,071</b>	<b>22,339,697</b>	<b>(622,903)</b>	<b>(2.7)</b>

**GENERAL FUND SUMMARY**

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs. 14</u>	<u>% Change</u>
Total Expenditures	<u>74,076,215</u>	<u>75,590,912</u>	<u>78,287,233</u>	<u>77,183,012</u>	<u>76,099,069</u>	<u>(2,188,164)</u>	<u>(2.8)</u>
Excess (Deficiency) of Revenues Over Total Expenditures	887,367	(378,126)	(2,216,910)	(1,601,260)	186,184	2,403,094	(108.4)
Economic Development Reserve	0	(429,099)	(438,000)	(438,000)	(438,000)	0	0.0
Net Change in Fund Balance	887,367	(807,225)	(2,654,910)	(2,039,260)	(251,816)	2,403,094	(90.5)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<u>16,616,700</u>	<u>18,050,436</u>	<u>16,859,259</u>	<u>16,717,007</u>	<u>14,677,747</u>	<u>(2,181,512)</u>	<u>(12.9)</u>
Adjustment	546,369	(526,204)	0	0	0	0	0.0
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<u>18,050,436</u>	<u>16,717,007</u>	<u>14,204,349</u>	<u>14,677,747</u>	<u>14,425,931</u>	<u>221,582</u>	<u>1.6</u>

**GENERAL FUND REVENUE SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
<b><u>LOCAL TAXES</u></b>							
Real & Personal Property Taxes	26,642,923	26,836,869	27,234,660	27,240,000	27,649,000	414,340	1.5
Public Utilities	774,728	761,806	765,000	759,000	759,000	(6,000)	(0.8)
Delinquent Taxes	644,004	652,167	650,000	800,000	675,000	25,000	3.8
Int & Penalty Prop. Taxes	349,118	400,695	355,000	370,000	370,000	15,000	4.2
Payments-in-Lieu - TN Valley Auth.	732,643	723,186	747,660	702,000	702,000	(45,660)	(6.1)
Payments-in-Lieu - J.C. Power Board	3,440,950	3,500,220	3,550,000	3,527,000	3,590,000	40,000	1.1
Payments-in-Lieu - J.C. Housing Auth.	0	532	750	81,899	81,900	81,150	10,820.0
Payments-in-Lieu - Water/Sewer Fd.	473,000	473,000	543,950	543,950	543,950	0	0.0
Payments-in-Lieu - Iris Glen	890,497	907,987	900,000	945,000	975,000	75,000	8.3
Payments-in-Lieu - Elizabethton Elec	7,176	8,722	7,000	7,500	7,500	500	7.1
Payments-in-Lieu - Other Businesses	6,160	9,923	6,000	6,000	6,000	0	0.0
Local Sales Tax	18,609,280	18,604,998	18,972,000	18,555,000	18,740,000	(232,000)	(1.2)
Minimum Business Tax	1,821,630	1,866,905	1,895,000	1,895,000	1,895,000	0	0.0
Wholesale Beer Tax	2,190,925	2,202,886	2,212,000	2,212,000	2,212,000	0	0.0
Whsle Liquor Inspection	611,147	623,007	615,000	635,000	648,000	33,000	5.4
Hotel/Motel Tax	1,224,494	1,251,768	1,285,000	1,285,000	1,298,000	13,000	1.0
Gas Franchise Tax	345,167	369,544	475,000	400,000	500,000	25,000	5.3
CATV Franchise	742,575	717,509	668,000	665,000	665,000	(3,000)	(0.4)
<b>TOTAL LOCAL TAXES</b>	<b>59,506,417</b>	<b>59,911,724</b>	<b>60,882,020</b>	<b>60,629,349</b>	<b>61,317,350</b>	<b>435,330</b>	<b>0.7</b>
<b><u>LICENSES AND PERMITS</u></b>							
Building Permits	376,594	333,187	330,000	355,000	355,000	25,000	7.6
Electrical Permits	48,640	55,423	51,000	80,000	55,000	4,000	7.8
Plumbing Permits	38,087	30,687	38,000	40,000	36,000	(2,000)	(5.3)
Natural Gas Permits	7,874	11,394	8,500	11,500	11,000	2,500	29.4
Mechanical Permits	32,046	38,075	35,000	32,000	32,000	(3,000)	(8.6)
Plan Review Permits	56,765	39,242	53,000	52,000	52,000	(1,000)	(1.9)
Sign Permits	16,917	16,161	15,000	17,000	17,000	2,000	13.3
Zoning Permits and Fees	11,460	16,110	10,000	13,000	13,000	3,000	30.0
Excavation Permits	112,200	71,410	95,000	85,000	85,000	(10,000)	(10.5)
Beverage & Private Club Permits	85,560	85,702	90,000	90,000	90,000	0	0.0
Other Fees and Licenses	1,986	3,338	13,000	27,000	16,000	3,000	23.1
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>788,129</b>	<b>700,729</b>	<b>738,500</b>	<b>802,500</b>	<b>762,000</b>	<b>23,500</b>	<b>3.2</b>
<b><u>INTERGOVERNMENTAL</u></b>							
State - Boarding Prisoners	1,546,103	1,492,828	1,620,000	1,300,000	1,300,000	(320,000)	(19.8)
State Sales Tax	4,284,244	4,370,839	4,435,000	4,435,000	4,524,000	89,000	2.0
State Income Tax	595,784	768,159	550,000	650,000	600,000	50,000	9.1
State Beer Tax	31,000	31,223	31,000	31,000	31,000	0	0.0
State Mixed Drink Tax	571,035	615,922	570,000	622,000	628,000	58,000	10.2
State Gas Tax & State Street Aid	1,638,182	1,629,930	1,640,000	1,610,000	1,610,000	(30,000)	(1.8)
State Highway Maintenance	115,179	111,820	231,000	231,000	231,000	0	0.0
State Highway Maintenance - Mowing	45,900	45,900	45,900	45,900	45,900	0	0.0
State Litter Reimbursement	13,680	13,680	13,680	13,680	13,680	0	0.0
State Street and Transportation	130,257	129,388	123,000	123,000	123,000	0	0.0
State Excise Tax	66,160	50,045	68,000	55,000	55,000	(13,000)	(19.1)
State Civil Defense	55,500	58,350	58,350	58,350	58,350	0	0.0

**GENERAL FUND REVENUE SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
State - Fire Department Supplement	65,400	67,800	69,000	69,000	69,000	0	0.0
State - Police Department Supplement	82,800	81,600	86,000	86,000	86,000	0	0.0
State - Senior Center Grant	73,535	64,799	60,000	50,000	70,700	10,700	17.8
State - Juvenile Court Grants	40,323	48,218	4,500	4,500	4,500	0	0.0
State - Telecommunication Tax	3,496	5,415	3,500	5,000	5,000	1,500	42.9
FEMA Grant - Fire Department	0	2,400	0	0	0	0	0.0
FEMA Grant - Civil Defense	0	(208)	0	0	0	0	0.0
H.E.A.L. Grant (Carver Rec. Center)	0	2,000	0	0	0	0	0.0
Washington Co. - Civil Defense	109,058	109,058	109,100	109,100	109,100	0	0.0
Washington Co. - Fire	100,000	0	0	0	0	0	0.0
Washington Co. - Senior Citizens	45,000	40,500	40,500	36,450	36,450	(4,050)	(10.0)
<b>TOTAL INTERGOVERNMENTAL</b>	<b>9,612,636</b>	<b>9,739,666</b>	<b>9,758,530</b>	<b>9,534,980</b>	<b>9,600,680</b>	<b>(157,850)</b>	<b>(1.6)</b>
<b><u>CHARGES FOR SERVICE</u></b>							
Building Rental	283,570	278,920	284,000	305,000	305,000	21,000	7.4
Parks and Recreation Fees	514,342	562,620	615,000	534,000	556,000	(59,000)	(9.6)
Print Shop Charges	49,860	50,067	48,000	50,000	50,000	2,000	4.2
Computer Services	364,181	303,295	300,050	300,050	300,050	0	0.0
School Bus Charters	109,601	117,520	110,000	110,000	110,000	0	0.0
Accident Reports	15,836	5,408	6,000	4,000	4,000	(2,000)	(33.3)
Special Work Charges	5,490	11,259	12,000	12,000	12,000	0	0.0
Miscellaneous	18,828	22,417	10,000	11,000	10,000	0	0.0
Administrative Fees	735,029	806,673	806,673	806,673	806,673	0	0.0
<b>TOTAL CHARGES FOR SERVICES</b>	<b>2,096,737</b>	<b>2,158,179</b>	<b>2,191,723</b>	<b>2,132,723</b>	<b>2,153,723</b>	<b>(38,000)</b>	<b>(1.7)</b>
<b><u>Fines &amp; Forfeitures</u></b>							
Fines, Forfeitures & Court Costs	1,761,752	1,669,828	1,632,000	1,650,000	1,650,000	18,000	1.1
<b>TOTAL FINES &amp; FORFEITURES</b>	<b>1,761,752</b>	<b>1,669,828</b>	<b>1,632,000</b>	<b>1,650,000</b>	<b>1,650,000</b>	<b>18,000</b>	<b>1.1</b>
<b><u>OTHER REVENUE</u></b>							
Interest	256,252	201,504	230,000	158,000	150,000	(80,000)	(34.8)
Refunds and Reimbursements	156,363	171,427	175,000	200,000	200,000	25,000	14.3
Sale of Equipment & Other Items	125,679	105,939	50,000	103,000	60,000	10,000	20.0
Sale of Methane Gas	285,773	180,255	200,000	235,000	247,000	47,000	23.5
Senior Citizens	63,497	71,939	70,000	77,200	89,500	19,500	27.9
Donations	34,105	47,685	30,000	34,000	30,000	0	0.0
Miscellaneous Revenue	276,242	253,911	112,550	25,000	25,000	(87,550)	(77.8)
<b>TOTAL OTHER REVENUE</b>	<b>1,197,911</b>	<b>1,032,660</b>	<b>867,550</b>	<b>832,200</b>	<b>801,500</b>	<b>(66,050)</b>	<b>(7.6)</b>
<b>TOTAL MUNICIPAL REVENUE</b>	<b>74,963,582</b>	<b>75,212,786</b>	<b>76,070,323</b>	<b>75,581,752</b>	<b>76,285,253</b>	<b>214,930</b>	<b>0.3</b>
FUND BALANCE APPROPRIATION	0	807,225	2,654,910	2,039,260	251,816	(2,403,094)	(90.5)
<b>TOTAL REVENUES</b>	<b>74,963,582</b>	<b>76,020,011</b>	<b>78,725,233</b>	<b>77,621,012</b>	<b>76,537,069</b>	<b>(2,188,164)</b>	<b>(2.8)</b>

**DEBT SERVICE FUND SUMMARY**

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs 14</u>	<u>% Change</u>
<b>REVENUES</b>							
Interest	455,319	454,545	423,297	392,820	392,008	(31,289)	(7.4)
<b>EXPENDITURES</b>							
Debt Issuances for City Capital Projects:							
Series V-K-1 TN Loan 2009	1,615,468	1,672,065	1,635,336	1,635,336	1,641,452	6,116	0.4
Series V-K-1 TN Loan 2009 - Med Tech	117,691	118,524	116,720	116,720	117,173	453	0.4
General Obligation Bond Issue							
Refunding 1998	958,516	951,581	953,738	953,738	954,312	574	0.1
General Obligation Bond Issue							
Refunding 2004A	560,280	0	0	0	0	0	0.0
General Obligation Bond Issue 2004B	379,045	289,848	0	0	0	0	0.0
GOB Issue 2004B - Med Tech Park	75,827	57,931	0	0	0	0	0.0
General Obligation Bond Issue							
Refunding 2009	1,213,140	1,193,253	1,207,550	1,207,550	1,214,113	6,563	0.5
Tennessee Municipal Bond Fund							
Capital Outlay 2005	99,691	0	0	0	0	0	0.0
General Obligation Bond Issue							
Refunding 2006	642,748	644,758	646,586	646,586	646,988	402	0.1
Series D-9-A TN Loan Refunding 2007	119,360	117,448	116,348	116,348	104,627	(11,721)	(10.1)
TN Municipal Bond Fund Issue 2008	619,977	685,339	1,046,803	727,580	1,056,087	9,284	0.9
Keefauver Farm Note - Interest Free	175,000	175,000	175,000	175,000	0	(175,000)	(100.0)
Build America Bonds 2010	1,313,970	1,312,003	1,309,420	1,309,420	1,306,920	(2,500)	(0.2)
2011 Series VII-J-1	270,278	290,352	328,858	328,858	343,477	14,619	4.4
2011 Series VII-J-1 - Med Tech Park	13,990	15,024	18,512	18,512	17,774	(738)	(4.0)
2012 G.O. (New)	0	127,153	128,000	128,000	128,800	800	0.6
2012 Series GO Refunding	474,039	656,316	949,791	949,791	950,537	746	0.1
2012 Series GO Refunding - Med Tech	13,392	28,145	86,298	86,298	85,942	(356)	(0.4)
IBM Server Capital Lease	125,478	0	0	0	0	0	0.0
VOIP Equipment Capital Lease	181,791	181,789	0	0	0	0	0.0
New Issue (interest only)	0	0	37,000	0	0	(37,000)	(100.0)
2014 Capital Outlay Note	0	0	0	0	204,000	204,000	100.0
<b>Total City Projects</b>	<b>8,969,681</b>	<b>8,516,529</b>	<b>8,755,960</b>	<b>8,399,737</b>	<b>8,772,202</b>	<b>16,242</b>	<b>0.2</b>
Debt Issuances for School Capital Projects:							
2009 Qualified School Construction	640,955	640,955	632,795	532,795	632,795	0	0.0
Series V-K-1 Loan 2009	659,840	618,437	620,300	620,300	622,933	2,633	0.4
TN Municipal Bond Fund Issue 2008	293,754	320,740	501,050	352,442	443,380	(57,670)	(11.5)
<b>Total School Projects</b>	<b>1,594,549</b>	<b>1,580,132</b>	<b>1,754,145</b>	<b>1,505,537</b>	<b>1,699,108</b>	<b>(55,037)</b>	<b>(3.1)</b>
<b>Total Debt Service Expenditures</b>	<b>10,564,230</b>	<b>10,096,661</b>	<b>10,510,105</b>	<b>9,905,274</b>	<b>10,471,310</b>	<b>(38,795)</b>	<b>(0.4)</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>(10,108,911)</b>	<b>(9,642,116)</b>	<b>(10,086,808)</b>	<b>(9,512,454)</b>	<b>(10,079,302)</b>	<b>(7,506)</b>	<b>0.1</b>

**DEBT SERVICE FUND SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
<b><u>OTHER FINANCING SOURCES AND USES</u></b>							
Operating Transfers In:							
Bond Issue Proceeds	9,124,667	0	0	0	0	0	0.0
Bond Issue Proceeds - Med Tech Park	873,308	0	0	0	0	0	0.0
Bond Refunding	(9,282,568)	0	0	0	0	0	0.0
Bond Refunding - Med Tech Park	(920,398)	0	0	0	0	0	0.0
Premium on Bonds	692,422	0	0	0	0	0	0.0
General Fund	9,327,726	9,321,375	9,585,758	9,160,012	10,079,302	493,544	5.1
General Purpose School Fund	293,754	320,741	501,050	352,442	0	(501,050)	(100.0)
Med Tech Park Fund	0	0	0	0	0	0	0.0
<b>Total Other Financing Sources &amp; Uses</b>	<b>10,108,911</b>	<b>9,642,116</b>	<b>10,086,808</b>	<b>9,512,454</b>	<b>10,079,302</b>	<b>(7,506)</b>	<b>(0.1)</b>
<b>Net Change in Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>

**EDUCATIONAL FACILITIES TRUST FUND SUMMARY**

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs 14</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Local Option Sales Tax	2,048,478	2,045,855	2,058,000	2,043,000	2,063,000	5,000	0.2
Interest	1,663	2,395	0	1,500	1,500	1,500	100.0
<b>Total Revenues</b>	<b>2,050,141</b>	<b>2,048,250</b>	<b>2,058,000</b>	<b>2,044,500</b>	<b>2,064,500</b>	<b>6,500</b>	<b>0.3</b>
<b><u>EXPENDITURES</u></b>							
Debt Service	3,082,475	4,161,338	4,180,914	3,130,900	3,933,898	(247,016)	(5.9)
Bank Service Charges	0	0	0	3,070	3,070	3,070	100.0
<b>Total Expenditures</b>	<b>3,082,475</b>	<b>4,161,338</b>	<b>4,180,914</b>	<b>3,133,970</b>	<b>3,936,968</b>	<b>(243,946)</b>	<b>(5.8)</b>
<b><u>OTHER FINANCING SOURCES</u></b>							
Bond Issue Proceeds	1,725,000	0	0	0	0	0	0.0
General Fund	0	0	0	0	156,620	156,620	100.0
Redemption of Refunded Bonds	(651,157)	0	0	0	0	0	0.0
Operating Transfers In	1,123,022	1,161,942	1,128,000	1,168,000	1,022,380	(105,620)	(9.4)
<b>Total Other Financing Sources</b>	<b>2,196,865</b>	<b>1,161,942</b>	<b>1,128,000</b>	<b>1,168,000</b>	<b>1,179,000</b>	<b>51,000</b>	<b>4.5</b>
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources	1,164,531	(951,146)	(994,914)	78,530	(693,468)	301,446	(30.3)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>1,415,228</b>	<b>2,579,759</b>	<b>4,544,167</b>	<b>1,628,613</b>	<b>1,707,143</b>	<b>(2,837,024)</b>	<b>(62.4)</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>2,579,759</b>	<b>1,628,613</b>	<b>3,549,253</b>	<b>1,707,143</b>	<b>1,013,675</b>	<b>(2,535,578)</b>	<b>(71.4)</b>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM  
GENERAL PURPOSE SCHOOL FUND SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	%
							Change
<b>REVENUES</b>							
County Taxes/Licenses	21,101,006	22,475,446	22,572,058	22,830,539	23,114,936	542,878	2.4
Charges for Services	1,180,880	1,213,318	1,372,620	1,410,000	1,415,000	42,380	3.1
Other Local Revenue	336,639	303,911	180,275	179,739	779,639	599,364	332.5
State Education Funds	24,700,316	25,351,209	26,245,402	26,207,349	26,731,680	486,278	1.9
Direct Federal Funds	50,620	56,244	46,000	44,000	44,000	(2,000)	(4.3)
<b>Total Revenues</b>	<b>47,369,461</b>	<b>49,400,128</b>	<b>50,416,355</b>	<b>50,671,627</b>	<b>52,085,255</b>	<b>1,668,900</b>	<b>3.3</b>
<b>EXPENDITURES</b>							
<b>Instruction:</b>							
Regular Education Instruction	30,541,755	32,049,813	32,209,289	32,603,000	34,475,703	2,266,414	7.0
Alternative Instruction	733,640	604,617	726,894	636,000	640,174	(86,720)	(11.9)
Special Education Instruction	4,049,785	4,222,115	4,486,602	4,255,000	4,449,775	(36,827)	(0.8)
Vocational Education Instruction	1,642,048	1,606,236	1,587,090	1,573,000	1,585,943	(1,147)	(0.1)
Adult Education	0	9,051	0	0	0	0	0.0
<b>Total Instruction</b>	<b>36,967,228</b>	<b>38,491,832</b>	<b>39,009,875</b>	<b>39,067,000</b>	<b>41,151,595</b>	<b>2,141,720</b>	<b>5.5</b>
<b>Support Services:</b>							
Health Services	193,900	219,803	222,537	214,000	220,047	(2,490)	(1.1)
Student Support	1,482,228	1,459,886	1,564,719	1,583,000	1,596,805	32,086	2.1
Instruction Support	2,152,909	2,359,685	3,113,485	3,100,000	3,300,642	187,157	6.0
Alternative Support	50,404	56,940	43,931	41,000	44,580	649	1.5
Special Education Support	220,246	226,630	231,714	228,000	234,393	2,679	1.2
Vocational Education Support	88,859	106,148	114,135	122,000	127,710	13,575	11.9
Board of Education	563,122	768,778	744,450	744,000	789,450	45,000	6.0
Office of the Director of Schools	515,693	529,799	548,939	485,000	553,029	4,090	0.7
Office of the Principal	3,752,042	4,029,917	4,149,708	4,100,000	4,149,307	(401)	(0.0)
Fiscal Services	408,331	439,110	450,219	445,000	447,389	(2,830)	(0.6)
Operation of Plant	4,609,209	4,608,701	5,092,122	4,718,000	5,252,774	160,652	3.2
Maintenance of Plant	1,536,223	1,626,225	1,652,620	1,705,000	1,661,854	9,234	0.6
Transportation	2,032,829	2,285,303	2,187,174	2,131,174	2,367,122	179,948	8.2
Central Services	810,674	855,575	879,077	836,000	1,034,822	155,745	17.7
<b>Total Support Services</b>	<b>18,416,669</b>	<b>19,572,500</b>	<b>20,994,830</b>	<b>20,452,174</b>	<b>21,779,924</b>	<b>785,094</b>	<b>3.7</b>
<b>Non-Instructional Services:</b>							
Debt Service	1,416,729	1,468,845	1,539,636	1,313,000	947,009	(592,627)	(38.5)
Early Childhood Education	132,734	164,765	197,620	190,000	199,153	1,533	0.8
Community Services	773,894	835,503	950,000	1,000,000	975,000	25,000	2.6
Regular Capital Outlay	161,913	200,663	205,025	46,000	105,025	(100,000)	(48.8)
Operating Transfers	0	31,584	12,538	13,000	82,000	69,462	554.0
<b>Total Non-Instructional Services</b>	<b>2,485,270</b>	<b>2,701,360</b>	<b>2,904,819</b>	<b>2,562,000</b>	<b>2,308,187</b>	<b>(596,632)</b>	<b>(20.5)</b>
<b>Grand Total Expenditures</b>	<b>57,869,167</b>	<b>60,765,692</b>	<b>62,909,524</b>	<b>62,081,174</b>	<b>65,239,706</b>	<b>2,330,182</b>	<b>3.7</b>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM  
GENERAL PURPOSE SCHOOL FUND SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
<b><u>Other Sources of Funds</u></b>							
City Appropriation	8,188,675	8,538,675	8,913,675	8,913,675	9,413,675	500,000	5.6
Transfer from City General Fund for Transportation	1,946,087	2,119,172	2,082,574	2,061,748	2,150,285	67,711	3.3
Total Other Sources of Funds	10,134,762	10,657,847	10,996,249	10,975,423	11,563,960	567,711	5.2
<b>TOTAL REVENUES/OTHER SOURCES</b>	57,504,223	60,057,975	61,412,604	61,647,050	63,649,215	2,236,611	3.6
Excess (Deficiency) of Revenues and Other Sources over Expenditures	(364,944)	(707,717)	(1,496,920)	(434,124)	(1,590,491)	(93,571)	6.3
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	6,275,307	5,912,648	4,266,827	5,204,931	4,770,807	503,980	11.8
Prior Period Adjustment	2,285	0	0	0	0	0	0.0
<b>UNRESERVED FUND BALANCE (ENDING)</b>	5,912,648	5,204,931	2,769,907	4,770,807	3,180,316	410,409	14.8

**GENERAL PURPOSE SCHOOL FUND REVENUE SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
<b><u>LOCAL TAXES</u></b>							
Current Property Tax	8,766,982	9,599,446	9,685,900	10,020,337	10,151,935	466,035	4.8
Trustee's Collections - Prior Year	347,615	372,249	350,000	398,000	398,000	48,000	13.7
Circuit Clk/Clk & Master Collection - Prior Year	119,106	134,980	115,000	137,000	137,000	22,000	19.1
Interest & Penalty	105,564	119,600	105,000	123,000	123,000	18,000	17.1
Payments in Lieu of Taxes - Local Utilities	141,377	152,941	140,000	169,000	169,000	29,000	20.7
Payments in Lieu of Taxes - Other	9,258	10,702	8,000	8,700	8,700	700	8.8
Local Option Sales Tax	11,304,664	11,756,069	11,851,358	11,658,502	11,810,501	(40,857)	(0.3)
Business Tax	284,370	309,902	295,000	293,000	295,000	0	0.0
Bank Excise Tax	17,444	13,690	17,000	17,000	17,000	0	0.0
Interstate Telecommunication Tax	3,335	4,402	3,500	4,700	3,500	0	0.0
<b>TOTAL LOCAL TAXES</b>	<b>21,099,715</b>	<b>22,473,981</b>	<b>22,570,758</b>	<b>22,829,239</b>	<b>23,113,636</b>	<b>542,878</b>	<b>2.4</b>
<b><u>LICENSES AND PERMITS</u></b>							
Marriage Licenses	1,291	1,465	1,300	1,300	1,300	0	0.0
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>1,291</b>	<b>1,465</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>	<b>0</b>	<b>0.0</b>
<b><u>CHARGES FOR SERVICE</u></b>							
Tuition - Regular Day Students	198,634	189,987	210,000	210,000	210,000	0	0.0
Tuition - Summer School	20,665	23,635	15,000	15,000	15,000	0	0.0
Tuition - Educare	822,524	852,989	950,000	975,000	975,000	25,000	2.6
Other Charges for Services ECLC	139,057	146,707	197,620	210,000	215,000	17,380	8.8
<b>TOTAL CHARGES FOR SERVICES</b>	<b>1,180,880</b>	<b>1,213,318</b>	<b>1,372,620</b>	<b>1,410,000</b>	<b>1,415,000</b>	<b>42,380</b>	<b>3.1</b>
<b><u>Other Local Revenue</u></b>							
Interest Earned	5,056	4,616	3,600	2,600	2,500	(1,100)	(30.6)
Retiree's Insurance Payments	91,504	91,953	93,675	85,000	85,000	(8,675)	(9.3)
Miscellaneous Refunds	19,470	8,773	8,000	10,000	10,000	2,000	25.0
Sale of Equipment	14,643	0	0	0	0	0	0.0
Contributions and Gifts	30,000	30,522	0	0	0	0	0.0
Other Local Revenue	0	0	0	10,000	610,000	610,000	100.0
E-Rate	77,340	75,941	75,000	72,139	72,139	(2,861)	(3.8)
North Side Science First NSF Grant	98,626	92,106	0	0	0	0	0.0
<b>OTHER LOCAL REVENUE</b>	<b>336,639</b>	<b>303,911</b>	<b>180,275</b>	<b>179,739</b>	<b>779,639</b>	<b>599,364</b>	<b>332.5</b>
<b><u>State Education Funds</u></b>							
Basic Education Program	24,240,108	24,984,037	25,625,000	25,862,500	26,410,000	785,000	3.1
Career Ladder	294,758	264,579	270,500	271,233	248,550	(21,950)	(8.1)
Career Ladder - Extended Contract	118,000	74,700	56,025	56,000	56,130	105	0.2
Mixed Drink Tax	6,433	3,021	2,000	2,616	2,000	0	0.0
Other State Educational Funds	14,817	250	276,877	0	0	(276,877)	(100.0)
Other State Educational Funds - ConnecTN Fund:	26,200	24,622	15,000	15,000	15,000	0	0.0
<b>TOTAL STATE EDUCATION FUNDS</b>	<b>24,700,316</b>	<b>25,351,209</b>	<b>26,245,402</b>	<b>26,207,349</b>	<b>26,731,680</b>	<b>486,278</b>	<b>1.9</b>
<b><u>Direct Federal Government</u></b>							
ROTC Reimbursement	50,620	56,244	46,000	44,000	44,000	(2,000)	(4.3)
<b>TOTAL DIRECT FEDERAL GOVERNMENT</b>	<b>50,620</b>	<b>56,244</b>	<b>46,000</b>	<b>44,000</b>	<b>44,000</b>	<b>(2,000)</b>	<b>(4.3)</b>

**GENERAL PURPOSE SCHOOL FUND REVENUE SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
<b><u>Other Sources - Transfers In</u></b>							
City General Fund Transfer - Operations	8,188,675	8,538,675	8,913,675	8,913,675	9,413,675	500,000	5.6
City General Fund Transfer - Transportation	1,946,087	2,119,172	2,082,574	2,061,748	2,150,285	67,711	3.3
	10,134,762	10,657,847	10,996,249	10,975,423	11,563,960	567,711	5.2
<b>TOTAL GENERAL PURPOSE SCHOOL REVENUE</b>	<b>57,504,223</b>	<b>60,057,975</b>	<b>61,412,604</b>	<b>61,647,050</b>	<b>63,649,215</b>	<b>2,236,611</b>	<b>3.6</b>
FUND BALANCE APPROPRIATION	364,944	707,717	1,496,920	434,124	1,590,491	93,571	6.3
<b>TOTAL REVENUES</b>	<b>57,869,167</b>	<b>60,765,692</b>	<b>62,909,524</b>	<b>62,081,174</b>	<b>65,239,706</b>	<b>2,330,182</b>	<b>3.7</b>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM  
GENERAL PURPOSE SCHOOL FUND SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	<i>Amended</i> Budget FY 2015	Budget 15 vs 14	% Change
<b>REVENUES</b>							
County Taxes/Licenses	21,101,006	22,475,446	22,572,058	22,830,539	23,114,936	542,878	2.4
Charges for Services	1,180,880	1,213,318	1,372,620	1,410,000	1,415,000	42,380	3.1
Other Local Revenue	336,639	303,911	180,275	179,739	779,639	599,364	332.5
State Education Funds	24,700,316	25,351,209	26,245,402	26,441,842	26,731,680	486,278	1.9
Direct Federal Funds	50,620	56,244	46,000	44,000	44,000	(2,000)	(4.3)
<b>Total Revenues</b>	<b>47,369,461</b>	<b>49,400,128</b>	<b>50,416,355</b>	<b>50,906,120</b>	<b>52,085,255</b>	<b>1,668,900</b>	<b>3.3</b>
<b>EXPENDITURES</b>							
<b>Instruction:</b>							
Regular Education Instruction	30,541,755	32,049,813	32,209,289	32,603,000	33,690,890	1,481,601	4.6
Alternative Instruction	733,640	604,617	726,894	636,000	640,174	(86,720)	(11.9)
Special Education Instruction	4,049,785	4,222,115	4,486,602	4,255,000	4,449,775	(36,827)	(0.8)
Vocational Education Instruction	1,642,048	1,606,236	1,587,090	1,573,000	1,585,943	(1,147)	(0.1)
Adult Education	0	9,051	0	0	0	0	0.0
<b>Total Instruction</b>	<b>36,967,228</b>	<b>38,491,832</b>	<b>39,009,875</b>	<b>39,067,000</b>	<b>40,366,782</b>	<b>1,356,907</b>	<b>3.5</b>
<b>Support Services:</b>							
Health Services	193,900	219,803	222,537	214,000	220,047	(2,490)	(1.1)
Student Support	1,482,228	1,459,886	1,564,719	1,583,000	1,596,805	32,086	2.1
Instruction Support	2,152,909	2,359,685	3,113,485	3,100,000	3,247,113	133,628	4.3
Alternative Support	50,404	56,940	43,931	41,000	44,580	649	1.5
Special Education Support	220,246	226,630	231,714	228,000	234,393	2,679	1.2
Vocational Education Support	88,859	106,148	114,135	122,000	127,710	13,575	11.9
Board of Education	563,122	768,778	744,450	744,000	789,450	45,000	6.0
Office of the Director of Schools	515,693	529,799	548,939	485,000	553,029	4,090	0.7
Office of the Principal	3,752,042	4,029,917	4,149,708	4,100,000	4,149,307	(401)	(0.0)
Fiscal Services	408,331	439,110	450,219	445,000	447,389	(2,830)	(0.6)
Operation of Plant	4,609,209	4,608,701	5,092,122	4,718,000	5,192,774	100,652	2.0
Maintenance of Plant	1,536,223	1,626,225	1,652,620	1,705,000	1,661,854	9,234	0.6
Transportation	2,032,829	2,285,303	2,187,174	2,131,174	2,367,122	179,948	8.2
Central Services	810,674	855,575	879,077	836,000	980,019	100,942	11.5
<b>Total Support Services</b>	<b>18,416,669</b>	<b>19,572,500</b>	<b>20,994,830</b>	<b>20,452,174</b>	<b>21,611,592</b>	<b>616,762</b>	<b>2.9</b>
<b>Non-Instructional Services:</b>							
Food Service			0			0	0.0
Debt Service	1,416,729	1,468,845	1,539,636	1,313,000	950,549	(589,087)	(38.3)
Early Childhood Education	132,734	164,765	197,620	190,000	199,153	1,533	0.8
Community Services	773,894	835,503	950,000	1,000,000	975,000	25,000	2.6
Regular Capital Outlay	161,913	200,663	205,025	46,000	0	(205,025)	(100.0)
Operating Transfers	0	31,584	12,538	13,000	82,000	69,462	554.0
<b>Total Non-Instructional Services</b>	<b>2,485,270</b>	<b>2,701,360</b>	<b>2,904,819</b>	<b>2,562,000</b>	<b>2,206,702</b>	<b>(698,117)</b>	<b>(24.0)</b>
<b>Grand Total Expenditures</b>	<b>57,869,167</b>	<b>60,765,692</b>	<b>62,909,524</b>	<b>62,081,174</b>	<b>64,185,076</b>	<b>1,275,552</b>	<b>2.0</b>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM  
GENERAL PURPOSE SCHOOL FUND SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	<i>Amended</i> Budget FY 2015	Budget 15 vs 14	%
							Change
<b><u>Other Sources of Funds</u></b>							
City Appropriation	8,188,675	8,538,675	8,913,675	8,913,675	9,413,675	500,000	5.6
Transfer from City General Fund for Transportation	<u>1,946,087</u>	<u>2,119,172</u>	<u>2,082,574</u>	<u>2,061,748</u>	<u>2,150,285</u>	<u>67,711</u>	<u>3.3</u>
Total Other Sources of Funds	10,134,762	10,657,847	10,996,249	10,975,423	11,563,960	567,711	5.2
<b>TOTAL REVENUES/OTHER SOURCES</b>	57,504,223	60,057,975	61,412,604	61,881,543	63,649,215	2,236,611	3.6
Excess (Deficiency) of Revenues and Other Sources over Expenditures	<u>(364,944)</u>	<u>(707,717)</u>	<u>(1,496,920)</u>	<u>(199,631)</u>	<u>(535,861)</u>	<u>961,059</u>	<u>(64.2)</u>
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<u>6,275,307</u>	<u>5,912,648</u>	<u>4,266,827</u>	<u>5,204,931</u>	<u>5,005,300</u>	<u>738,473</u>	<u>17.3</u>
Prior Period Adjustment	2,285	0	0	0	0	0	0.0
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<u><u>5,912,648</u></u>	<u><u>5,204,931</u></u>	<u><u>2,769,907</u></u>	<u><u>5,005,300</u></u>	<u><u>4,469,439</u></u>	<u><u>1,699,532</u></u>	<u><u>61.4</u></u>

**GENERAL PURPOSE SCHOOL FUND REVENUE SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	<i>Amended</i> Budget FY 2015	Budget 15 vs 14	% Change
<b><u>LOCAL TAXES</u></b>							
Current Property Tax	8,766,982	9,599,446	9,685,900	10,020,337	10,151,935	466,035	4.8
Trustee's Collections - Prior Year	347,615	372,249	350,000	398,000	398,000	48,000	13.7
Circuit Clk/Clk & Master Collection - Prior Yr	119,106	134,980	115,000	137,000	137,000	22,000	19.1
Interest & Penalty	105,564	119,600	105,000	123,000	123,000	18,000	17.1
Payments in Lieu of Taxes - Local Utilities	141,377	152,941	140,000	169,000	169,000	29,000	20.7
Payments in Lieu of Taxes - Other	9,258	10,702	8,000	8,700	8,700	700	8.8
Local Option Sales Tax	11,304,664	11,756,069	11,851,358	11,658,502	11,810,501	(40,857)	(0.3)
Business Tax	284,370	309,902	295,000	293,000	295,000	0	0.0
Bank Excise Tax	17,444	13,690	17,000	17,000	17,000	0	0.0
Interstate Telecommunication Tax	3,335	4,402	3,500	4,700	3,500	0	0.0
<b>TOTAL LOCAL TAXES</b>	<b>21,099,715</b>	<b>22,473,981</b>	<b>22,570,758</b>	<b>22,829,239</b>	<b>23,113,636</b>	<b>542,878</b>	<b>2.4</b>
<b><u>LICENSES AND PERMITS</u></b>							
Marriage Licenses	1,291	1,465	1,300	1,300	1,300	0	0.0
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>1,291</b>	<b>1,465</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>	<b>0</b>	<b>0.0</b>
<b><u>CHARGES FOR SERVICE</u></b>							
Tuition - Regular Day Students	198,634	189,987	210,000	210,000	210,000	0	0.0
Tuition - Summer School	20,665	23,635	15,000	15,000	15,000	0	0.0
Tuition - Educare	822,524	852,989	950,000	975,000	975,000	25,000	2.6
Other Charges for Services ECLC	139,057	146,707	197,620	210,000	215,000	17,380	8.8
<b>TOTAL CHARGES FOR SERVICES</b>	<b>1,180,880</b>	<b>1,213,318</b>	<b>1,372,620</b>	<b>1,410,000</b>	<b>1,415,000</b>	<b>42,380</b>	<b>3.1</b>
<b><u>Other Local Revenue</u></b>							
Interest Earned	5,056	4,616	3,600	2,600	2,500	(1,100)	(30.6)
Retiree's Insurance Payments	91,504	91,953	93,675	85,000	85,000	(8,675)	(9.3)
Miscellaneous Refunds	19,470	8,773	8,000	10,000	10,000	2,000	25.0
Sale of Equipment	14,643	0	0	0	0	0	0.0
Contributions and Gifts	30,000	30,522	0	0	0	0	0.0
Other Local Revenue	0	0	0	10,000	610,000	610,000	100.0
E-Rate	77,340	75,941	75,000	72,139	72,139	(2,861)	(3.8)
North Side Science First NSF Grant	98,626	92,106	0	0	0	0	0.0
<b>OTHER LOCAL REVENUE</b>	<b>336,639</b>	<b>303,911</b>	<b>180,275</b>	<b>179,739</b>	<b>779,639</b>	<b>599,364</b>	<b>332.5</b>
<b><u>State Education Funds</u></b>							
Basic Education Program	24,240,108	24,984,037	25,625,000	25,862,500	26,410,000	785,000	3.1
Career Ladder	294,758	264,579	270,500	271,233	248,550	(21,950)	(8.1)
Career Ladder - Extended Contract	118,000	74,700	56,025	56,000	56,130	105	0.2
Mixed Drink Tax	6,433	3,021	2,000	2,616	2,000	0	0.0
Other State Educational Funds	14,817	250	276,877	234,493	0	(276,877)	(100.0)
Other State Educational Funds - ConnecTN Funds	26,200	24,622	15,000	15,000	15,000	0	0.0
<b>TOTAL STATE EDUCATION FUNDS</b>	<b>24,700,316</b>	<b>25,351,209</b>	<b>26,245,402</b>	<b>26,441,842</b>	<b>26,731,680</b>	<b>486,278</b>	<b>1.9</b>
<b><u>Direct Federal Government</u></b>							
Other Federal Through State	0	0	0			0	0.0
ROTC Reimbursement	50,620	56,244	46,000	44,000	44,000	(2,000)	(4.3)
<b>TOTAL DIRECT FEDERAL GOVERNMENT</b>	<b>50,620</b>	<b>56,244</b>	<b>46,000</b>	<b>44,000</b>	<b>44,000</b>	<b>(2,000)</b>	<b>(4.3)</b>

**GENERAL PURPOSE SCHOOL FUND REVENUE SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	<i>Amended</i> Budget FY 2015	Budget 15 vs 14	% Change
<b><u>Other Sources - Transfers In</u></b>							
City General Fund Transfer - Operations	8,188,675	8,538,675	8,913,675	8,913,675	9,413,675	500,000	5.6
City General Fund Transfer - Transportation	1,946,087	2,119,172	2,082,574	2,061,748	2,150,285	67,711	3.3
	<u>10,134,762</u>	<u>10,657,847</u>	<u>10,996,249</u>	<u>10,975,423</u>	<u>11,563,960</u>	<u>567,711</u>	<u>5.2</u>
<b>TOTAL GENERAL PURPOSE SCHOOL REVENUE</b>	<u>57,504,223</u>	<u>60,057,975</u>	<u>61,412,604</u>	<u>61,881,543</u>	<u>63,649,215</u>	<u>2,236,611</u>	<u>3.6</u>
FUND BALANCE APPROPRIATION	364,944	707,717	1,496,920	199,631	535,861	(961,059)	(64.2)
<b>TOTAL REVENUES</b>	<u>57,869,167</u>	<u>60,765,692</u>	<u>62,909,524</u>	<u>62,081,174</u>	<u>64,185,076</u>	<u>1,275,552</u>	<u>2.0</u>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM  
SCHOOL FOOD SERVICES FUND SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
<b><u>REVENUES</u></b>							
Charges for Services	866,048	814,551	865,000	748,000	750,000	(115,000)	(13.3)
Other Local Revenue	7,491	922	4,000	2,100	2,000	(2,000)	(50.0)
State Matching Food Service Funds	32,328	30,952	30,000	32,311	32,000	2,000	6.7
Federal Funds Through State	2,078,112	2,269,835	2,100,000	2,120,000	2,141,200	41,200	2.0
<b>Total Revenues</b>	<b>2,983,979</b>	<b>3,116,260</b>	<b>2,999,000</b>	<b>2,902,411</b>	<b>2,925,200</b>	<b>(73,800)</b>	<b>(2.5)</b>
<b><u>EXPENDITURES</u></b>							
School Food Service	2,904,775	2,999,513	2,900,000	2,875,000	2,900,200	200	0.0
Capital Outlay	54,442	34,129	99,000	61,000	300,000	201,000	203.0
<b>Total Expenditures</b>	<b>2,959,217</b>	<b>3,033,642</b>	<b>2,999,000</b>	<b>2,936,000</b>	<b>3,200,200</b>	<b>201,200</b>	<b>6.7</b>
Excess (Deficiency) of Revenues Over Expenditures	24,762	82,618	0	(33,589)	(275,000)	(275,000)	0.0
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>1,398,291</b>	<b>1,432,277</b>	<b>1,432,277</b>	<b>1,560,846</b>	<b>1,527,257</b>	<b>94,980</b>	<b>6.6</b>
Purchase Method Inventory Adj.	9,224	45,951	0	0	0	0	0
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>1,432,277</b>	<b>1,560,846</b>	<b>1,432,277</b>	<b>1,527,257</b>	<b>1,252,257</b>	<b>(180,020)</b>	<b>(12.6)</b>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM  
SCHOOL FEDERAL PROJECTS FUND**

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs 14</u>	<u>% Change</u>
<b>REVENUES</b>							
Federal Funds Direct and through State	6,994,861	5,798,212	5,896,403	5,896,403	5,411,557	(484,846)	(8.2)
Total Revenues	<u>6,994,861</u>	<u>5,798,212</u>	<u>5,896,403</u>	<u>5,896,403</u>	<u>5,411,557</u>	<u>(484,846)</u>	<u>(8.2)</u>
<b>EXPENDITURES</b>							
Title 1	1,596,681	1,731,660	1,855,121	1,855,121	1,756,624	(98,497)	(5.3)
Title 1 Carryover	0	0	145,113	145,113	145,560	447	0.0
Title II	326,057	314,410	289,595	289,595	286,529	(3,066)	(1.1)
Title II Carryover	0	0	0	0	9,039	9,039	100.0
Title II D	4,345	0	0	0	0	0	0.0
Title II D Stimulus	1,739	0	0	0	0	0	0.0
Title III	40,247	42,254	32,600	32,600	40,580	7,980	24.5
Title III Carryover	0	0	5,700	5,700	3,807	(1,893)	(33.2)
21st Century (Grant 1)	175,870	158,900	158,900	158,900	293,720	134,820	84.8
21st Century (Grant 2)	0	147,600	147,600	147,600	0	(147,600)	(100.0)
Education Jobs	914,936	146,103	0	0	0	0	0.0
Race to The Top	247,767	260,900	743,511	743,511	104,271	(639,240)	(86.0)
McKinney Homeless	61,969	66,000	62,000	62,000	110,000	48,000	77.4
Carl Perkins	111,104	122,838	113,775	113,775	118,463	4,688	4.1
Carl Perkins Reserve	85,000	43,077	45,000	45,000	116,725	71,725	159.4
Adult Education	333,831	251,192	236,345	236,345	235,000	(1,345)	(0.6)
IDEA	1,250,402	1,357,815	1,434,485	1,434,485	1,505,270	70,785	4.9
IDEA Carryover	0	0	573,757	573,757	531,482	(42,275)	(7.4)
IDEA Stimulus	419,219	0	0	0	0	0	0.0
IDEA PreSchool	29,786	35,753	31,048	31,048	31,342	294	0.9
IDEA PreSchool Carryover	0	0	21,853	21,853	28,879	7,026	32.2
IDEA PreSchool Stimulus	23,712	0	0	0	0	0	0.0
HEROES	1,372,196	1,086,400	0	0	0	0	0.0
South Side Ambassador Grant	0	33,244	0	0	94,266	94,266	100.0
Total Expenditures	<u>6,994,861</u>	<u>5,798,146</u>	<u>5,896,403</u>	<u>5,896,403</u>	<u>5,411,557</u>	<u>(484,846)</u>	<u>(8.2)</u>
Excess (Deficiency) of Revenues Over Expenditures	0	66	0	0	0	0	0.0
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>66</u>	<u>66</u>	<u>66</u>	<u>100.0</u>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<u>0</u>	<u>66</u>	<u>0</u>	<u>66</u>	<u>66</u>	<u>66</u>	<u>100.0</u>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM  
SCHOOL SPECIAL PROJECTS FUND**

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs 14</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Federal Funds Direct and through State	733,732	702,123	751,435	757,908	694,908	(56,527)	(7.5)
Total Revenues	<u>733,732</u>	<u>702,123</u>	<u>751,435</u>	<u>757,908</u>	<u>694,908</u>	<u>(56,527)</u>	<u>(7.5)</u>
<b><u>EXPENDITURES</u></b>							
Lottery - Pre-K	314,868	331,322	334,574	337,112	337,112	2,538	0.8
Family Resource Center	42,030	40,111	40,111	39,656	39,656	(455)	(1.1)
LEAPS-Alternative School	249,852	223,645	225,000	217,500	154,500	(70,500)	(31.3)
Safe Schools	27,300	27,900	27,900	31,200	31,200	3,300	11.8
Coordinated School Health	99,682	121,229	123,850	132,440	132,440	8,590	6.9
Total Expenditures	<u>733,732</u>	<u>744,207</u>	<u>751,435</u>	<u>757,908</u>	<u>694,908</u>	<u>(56,527)</u>	<u>(7.5)</u>
Excess (Deficiency) of Revenues Over Expenditures	0	(42,084)	0	0	0	0	0.0
Other Financing Sources (Uses) Transfer In (net)	0	42,084	0	0	0	0	0.0
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0.0</u></u>

**CAPITAL EQUIPMENT FUND SUMMARY**

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs 14</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Federal Grant	180,264	236,293	0	363,707	0	0	0.0
Other Income	0	0	0	0	0	0	0.0
<b>Total Revenues</b>	<b>180,264</b>	<b>236,293</b>	<b>0</b>	<b>363,707</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b><u>EXPENDITURES</u></b>							
Development Services	0	23,256	24,000	17,500	0	(24,000)	(100.0)
Fire	1,069,779	379,630	103,500	637,091	28,500	(75,000)	(72.5)
Fleet Maintenance	0	0	155,000	0	0	(155,000)	(100.0)
Information Technology	25,384	82,078	171,500	25,000	157,000	(14,500)	(8.5)
Parks and Recreation	96,800	226,353	0	20,000	22,500	22,500	100.0
Police	191,198	224,184	303,000	275,000	0	(303,000)	(100.0)
Public Works	187,989	295,398	436,000	433,200	0	(436,000)	(100.0)
Purchasing/Print Shop	0	0	9,500	9,500	0	(9,500)	(100.0)
Student Transportation	222,308	549,080	620,600	616,100	0	(620,600)	(100.0)
VOIP System	40,058	0	0	0	0	0	0.0
<b>Total Expenditures</b>	<b>1,833,516</b>	<b>1,779,979</b>	<b>1,823,100</b>	<b>2,033,391</b>	<b>208,000</b>	<b>(1,615,100)</b>	<b>(88.6)</b>
Excess (Deficiency) of Revenues Over Expenditures	(1,653,252)	(1,543,686)	(1,823,100)	(1,669,684)	(208,000)	1,615,100	(88.6)
<b><u>OTHER FINANCING SOURCES</u></b>							
Operating Transfers General Fund	1,780,970	1,651,675	1,823,100	1,680,000	108,100	(1,715,000)	(94.1)
<b>Total Other Financing Sources</b>	<b>1,780,970</b>	<b>1,651,675</b>	<b>1,823,100</b>	<b>1,680,000</b>	<b>108,100</b>	<b>(1,715,000)</b>	<b>(94.1)</b>
Excess (Deficiency) of Revenues & Other Financing Sources over Expenditures	127,718	107,989	0	10,316	(99,900)	(99,900)	(100.0)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>39,000</b>	<b>166,718</b>	<b>24,038</b>	<b>274,707</b>	<b>285,023</b>	<b>260,985</b>	<b>1085.7</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>166,718</b>	<b>274,707</b>	<b>24,038</b>	<b>285,023</b>	<b>185,123</b>	<b>161,085</b>	<b>670.1</b>

**CAPITAL PROJECTS - FACILITIES FUND SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
<b>REVENUES</b>							
Federal Grant	0	107,568	0	0	0	0	0.0
Interest	52,751	13,758	0	0	0	0	0.0
Other	33,057	83,576	0	158,000	0	0	0.0
<b>Total Revenues</b>	<b>85,808</b>	<b>204,902</b>	<b>0</b>	<b>158,000</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>EXPENDITURES</b>							
Cardinal Park Improvements	161,784	127,223	0	62,000	0	0	0.0
Carver Recreation Center	28,749	0	0	0	0	0	0.0
Farmer's Market	0	0	0	50,000	350,000	350,000	100.0
Fire Station Imp - Sprinkler Systems	0	134,460	55,000	118,000	15,000	(40,000)	(72.7)
Fire Station No. 2 Renovation	4,397	0	0	0	0	0	0.0
Fire Station No. 4 Improvements	51,485	0	0	0	0	0	0.0
Fire Station No. 7 Improvements	0	0	0	2,545	0	0	0.0
Fleet Maintenance Storage Facility	0	0	45,000	0	0	(45,000)	(100.0)
Freedom Hall Improvements	327,025	143,274	100,000	0	0	(100,000)	(100.0)
Freedom Hall Energy Improvements	0	0	85,000	150,000	0	(85,000)	(100.0)
Holston Building	62,181	0	0	0	0	0	0.0
Juvenile Court Renovation	25,181	395,309	600,000	875,440	0	(600,000)	(100.0)
Keystone Improvements	0	44,060	0	0	0	0	0.0
Liberty Bell Tennis Center	286,570	9,474	0	0	0	0	0.0
Memorial Park Community Center	5,487,941	2,420,080	0	119,890	0	0	0.0
Municipal Energy Improvements	10,034	24,093	0	0	0	0	0.0
Municipal Building Improvements	117	9,715	150,000	41,000	12,000	(138,000)	(92.0)
Other - Unidentified Projects	1,709	34,235	0	0	0	0	0.0
Park Improvements - Miscellaneous	33,995	80,957	70,000	26,170	0	(70,000)	(100.0)
Parks Roof Replacement Program	5,657	0	50,000	54,433	0	(50,000)	(100.0)
Pennys Building	61,653	11,490	0	0	0	0	0.0
Public Library Improvements	0	0	30,000	65,000	0	(30,000)	(100.0)
Public Works - East Main Street wall repair	0	0	0	0	125,000	125,000	100.0
Public Works - Roof Replacement	0	0	0	46,242	0	0	0.0
Public Works - Street Department Bldg.	9,910	0	0	0	0	0	0.0
Tweetsie Trail Improvements	0	5,300	100,000	230,000	100,000	0	0.0
<b>Total Expenditures</b>	<b>6,558,388</b>	<b>3,439,670</b>	<b>1,285,000</b>	<b>1,840,720</b>	<b>602,000</b>	<b>(683,000)</b>	<b>(53.2)</b>
<b>OTHER FINANCING SOURCES</b>							
Operating Transfers In/Out							
General Fund	524,337	262,974	350,000	225,000	382,000	32,000	9.1
Other Funds	(285,258)	23,868	0	0	0	0	0.0
2010 Bond Proceeds	521,276	0	0	0	0	0	0.0
2012 Bond Issue	864,045	0	0	0	0	0	0.0
<b>Total Other Financing Sources</b>	<b>1,624,400</b>	<b>286,842</b>	<b>350,000</b>	<b>225,000</b>	<b>382,000</b>	<b>32,000</b>	<b>9.1</b>
Excess (Deficiency) of Other Financing Sources Over Expenditures	(4,848,180)	(2,947,926)	(935,000)	(1,457,720)	(220,000)	715,000	(76.5)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>9,534,621</b>	<b>4,686,441</b>	<b>1,019,295</b>	<b>1,738,515</b>	<b>280,795</b>	<b>(738,500)</b>	<b>(72.5)</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>4,686,441</b>	<b>1,738,515</b>	<b>84,295</b>	<b>280,795</b>	<b>60,795</b>	<b>(23,500)</b>	<b>(27.9)</b>

**CAPITAL PROJECTS - INFRASTRUCTURE FUND SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	%
							Change
<b><u>REVENUES</u></b>							
Interest	45	294	0	0	0	0	0.0
America Recovery and Reinvestment Act	(9,134)	0	0	0	0	0	0.0
Federal	13,554	18,543	4,460,000	4,246,000	3,324,000	(1,136,000)	(25.5)
State of Tennessee	76,931	175,123	330,000	262,000	68,000	(262,000)	(79.4)
<b>Total Revenues</b>	<b>81,396</b>	<b>193,960</b>	<b>4,790,000</b>	<b>4,508,000</b>	<b>3,392,000</b>	<b>(1,398,000)</b>	<b>(29.2)</b>
<b><u>EXPENDITURES</u></b>							
Broadway Intersection Improvements	1,990	81,184	159,000	200,000	200,000	41,000	25.8
Browns Mill/Mountainview Intersection	38,049	10,237	100,000	100,000	600,000	500,000	500.0
Downtown Street Scape Improvements	0	49,167	100,000	0	0	(100,000)	(100.0)
Flourville Road Bridge Improvements	10,060	368	0	0	0	0	0.0
Forest Avenue Improvements	0	0	50,000	0	0	(50,000)	(100.0)
Franklin Commons Access Road	0	0	0	0	250,000	250,000	100.0
Hamilton Place Interchange	0	0	0	0	200,000	200,000	100.0
Indian Ridge/State of Franklin Intersection Improvements	18,492	117,091	200,000	100,000	1,400,000	1,200,000	600.0
Intelligent Transportation System	15,060	20,604	3,400,000	2,720,000	680,000	(2,720,000)	(80.0)
Knob Creek Road	0	0	80,000	80,000	0	(80,000)	(100.0)
Lark Street Extension	0	14,100	0	0	150,000	150,000	100.0
Lone Oak Sidewalks	5,748	692	204,000	204,000	0	(204,000)	(100.0)
Miscellaneous Projects	4,450	0	0	0	0	0	0.0
Science Hill Pedestrian Bridge	3,843	0	0	0	0	0	0.0
South Roan Pedestrian Bridge	157,330	0	0	0	0	0	0.0
State of Franklin Pedestrian Imp.	0	0	0	150,000	75,000	75,000	100.0
STP - Signals	13,582	32,060	1,550,000	900,000	800,000	(750,000)	(48.4)
Street Resurfacing	0	0	0	0	1,340,000	1,340,000	100.0
Veterans Administration Access Road	0	24,360	0	900,000	450,000	450,000	100.0
Walnut Street/State of Franklin Imp.	0	0	100,000	0	0	(100,000)	(100.0)
<b>Total Expenditures</b>	<b>268,604</b>	<b>349,863</b>	<b>5,943,000</b>	<b>5,354,000</b>	<b>6,145,000</b>	<b>202,000</b>	<b>3.4</b>
<b><u>OTHER FINANCING SOURCES</u></b>							
Operating Transfers In							
General Fund	92,189	280,000	150,000	140,000	250,000	100,000	66.7
Bond Proceeds	7,869	0	265,000	791,000	338,000	73,000	27.5
Capital Outlay Note	0	0	0	0	1,340,000	1,340,000	100.0
Economic Development Reserve	0	0	0	0	600,000	600,000	100.0
<b>Total Other Financing Sources</b>	<b>100,058</b>	<b>280,000</b>	<b>415,000</b>	<b>931,000</b>	<b>2,528,000</b>	<b>2,113,000</b>	<b>509.2</b>
<b>Excess (Deficiency) of Revenues &amp; Other Financing Sources Over Expenditures</b>	<b>(87,150)</b>	<b>124,097</b>	<b>(738,000)</b>	<b>85,000</b>	<b>(225,000)</b>	<b>513,000</b>	<b>(69.5)</b>
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>129,578</b>	<b>42,428</b>	<b>751,314</b>	<b>166,525</b>	<b>251,525</b>	<b>(499,789)</b>	<b>(66.5)</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>42,428</b>	<b>166,525</b>	<b>13,314</b>	<b>251,525</b>	<b>26,525</b>	<b>13,211</b>	<b>99.2</b>

**CAPITAL PROJECTS - SCHOOLS FUND SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
<b>REVENUES</b>							
Interest Income	67,929	17,406	0	0	0	0	0.0
Other	47,728	116,415	0	51,000	400,000	400,000	100.0
<b>Total Revenues</b>	<b>115,657</b>	<b>133,821</b>	<b>0</b>	<b>51,000</b>	<b>400,000</b>	<b>400,000</b>	<b>100.0</b>
<b>EXPENDITURES</b>							
Career Technical Center	117,892	0	0	0	0	0	0.0
Central Energy Plant	1,343,456	0	0	0	0	0	0.0
Fairmont Elementary Renovations	1,084,828	0	0	0	0	0	0.0
Fieldhouse	0	600	0	50,000	2,100,000	2,100,000	100.0
Football Stadium	3,393	0	0	0	0	0	0.0
Indian Trail Middle School Expansion	24,393	1,288,477	425,000	340,000	0	(425,000)	(100.0)
School Roof Replacements	0	114,829	572,000	0	50,000	(522,000)	(91.3)
School System Energy Improvements	136,068	41,796	0	0	0	0	0.0
SHHS - Detention/Water Quality Improv.	256,669	0	0	0	0	0	0.0
SHHS - Improvements - 9 - 12	8,336,397	1,372,110	1,750,000	3,032,702	0	(1,750,000)	(100.0)
Liberty Bell SHHS - 8/9 Campus	28,324	0	0	110,000	0	0	0.0
Southside Elementary Roof Replacement	0	424,756	0	28,586	0	0	0.0
Woodland Elementary Roof Replacement	0	455,581	0	26,686	0	0	0.0
<b>Total Expenditures</b>	<b>11,331,420</b>	<b>3,698,149</b>	<b>2,747,000</b>	<b>3,587,974</b>	<b>2,150,000</b>	<b>(597,000)</b>	<b>(21.7)</b>
Excess (Deficiency) of Revenues Over Expenditures	(11,215,763)	(3,564,328)	(2,747,000)	(3,536,974)	(1,750,000)	997,000	(36.3)
<b>OTHER FINANCING SOURCES</b>							
Operating Transfers In							
General Fund	49,771	21,515	0	0	0	0	0.0
2012 Bond Proceeds	2,029,393	0	0	0	0	0	0.0
2013 Bond Proceeds	0	2,970,000	0	0	0	0	0.0
2014 Bond Proceeds	0	0	0	0	1,200,000	1,200,000	100.0
Other Funds*	272,622	(33,615)	0	0	0	0	0.0
<b>Total Other Financing Sources</b>	<b>2,351,786</b>	<b>2,957,900</b>	<b>0</b>	<b>0</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>0.0</b>
Excess (Deficiency) of Other Financing Sources Over Expenditures	(8,863,977)	(606,428)	(2,747,000)	(3,536,974)	(550,000)	2,197,000	(80.0)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>13,751,635</b>	<b>4,887,658</b>	<b>3,567,862</b>	<b>4,281,230</b>	<b>744,256</b>	<b>(2,823,606)</b>	<b>(79.1)</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>4,887,658</b>	<b>4,281,230</b>	<b>820,862</b>	<b>744,256</b>	<b>194,256</b>	<b>(626,606)</b>	<b>(76.3)</b>

\*Transfers in/out from other funds:

FY 2012 - from Capital Projects Fund - Facilities \$272,622

FY 2013 - to Capital Projects - Schools Fund \$33,615

**COMMUNITY DEVELOPMENT FUND SUMMARY**

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs 14</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Community Development							
Block Grant Entitlement	454,198	389,800	498,030	498,030	483,529	(14,501)	(2.9)
Emergency Shelter Grant	90,421	32,491	108,035	111,729	124,814	16,779	15.5
Other	426	355	3,694	641	0	(3,694)	(100.0)
Program Income - CDBG	356	17,108	3,600	44,777	5,000	1,400	38.9
<b>Total Revenues</b>	<b>545,401</b>	<b>439,754</b>	<b>613,359</b>	<b>655,177</b>	<b>613,343</b>	<b>(16)</b>	<b>(0.0)</b>
<b><u>EXPENDITURES</u></b>							
Housing Rehabilitation	235,457	217,962	289,001	291,030	275,483	(13,518)	(4.7)
Other Programs	90,421	33,272	108,035	111,729	130,695	22,660	21.0
Administration	219,097	188,946	211,877	252,418	207,165	(4,712)	(2.2)
<b>Total Expenditures</b>	<b>544,975</b>	<b>440,180</b>	<b>608,913</b>	<b>655,177</b>	<b>613,343</b>	<b>4,430</b>	<b>0.7</b>
Excess (Deficiency) of Revenues Over Expenditures	426	(426)	4,446	0	0	(4,446)	(100.0)
<b><u>OTHER FINANCING SOURCES</u></b>							
Transfer In - General Fund	6,029	0	0	0	0	0	0.0
<b>Net Change in Fund Balance</b>	<b>6,455</b>	<b>(426)</b>	<b>4,446</b>	<b>0</b>	<b>0</b>	<b>(4,446)</b>	<b>3.3</b>
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>(6,029)</b>	<b>426</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>426</b>	<b>0</b>	<b>4,446</b>	<b>0</b>	<b>0</b>	<b>(4,446)</b>	<b>(100.0)</b>

## DRUG FUND SUMMARY

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs 14</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Fines & Forfeitures	108,018	101,319	75,000	75,000	90,000	15,000	20.0
Other	<u>23,603</u>	<u>26,212</u>	<u>15,000</u>	<u>19,145</u>	<u>15,000</u>	<u>0</u>	<u>0.0</u>
Total Revenues	131,621	127,531	90,000	94,145	105,000	15,000	16.7
<b><u>EXPENDITURES</u></b>							
Operating	111,818	62,553	130,000	115,999	137,823	7,823	6.0
Capital Outlay	<u>71,350</u>	<u>121,596</u>	<u>27,500</u>	<u>46,934</u>	<u>107,000</u>	<u>79,500</u>	<u>289.1</u>
Total Expenditures	183,168	184,149	157,500	162,933	244,823	87,323	55.4
Excess (Deficiency) of Revenues Over Expenditures	(51,547)	(56,618)	(67,500)	(68,788)	(139,823)	(72,323)	107.1
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<u>440,585</u>	<u>389,038</u>	<u>264,518</u>	<u>332,420</u>	<u>263,632</u>	<u>(886)</u>	<u>(0.3)</u>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<u>389,038</u>	<u>332,420</u>	<u>197,018</u>	<u>263,632</u>	<u>123,809</u>	<u>(73,209)</u>	<u>(37.2)</u>

## FREEDOM HALL FUND SUMMARY

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	%
							Change
<b><u>REVENUES</u></b>							
Ticket Sales	627,425	1,814,283	950,000	835,500	1,015,000	65,000	6.8
Building Rental & Surcharge	87,756	208,842	90,000	77,500	92,475	2,475	2.8
Concessions	71,375	144,895	100,000	92,000	100,000	0	0.0
Novelty Sales	16,194	32,762	25,000	20,000	25,000	0	0.0
Other	93,760	114,823	100,000	93,957	102,100	2,100	2.1
Parking	58,111	101,421	60,000	62,000	60,000	0	0.0
<b>Total Revenues</b>	<b>954,621</b>	<b>2,417,026</b>	<b>1,325,000</b>	<b>1,180,957</b>	<b>1,394,575</b>	<b>69,575</b>	<b>5.3</b>
<b><u>EXPENDITURES</u></b>							
Administration	275,620	284,830	281,968	281,968	287,652	5,684	2.0
Shows	700,676	1,959,881	917,006	852,816	920,650	3,644	0.4
Maintenance	279,187	297,243	300,432	300,432	317,851	17,419	5.8
Concessions	36,760	59,624	61,310	63,725	63,482	2,172	3.5
Parking	6,573	11,043	11,250	9,500	12,700	1,450	12.9
<b>Total Expenditures</b>	<b>1,298,816</b>	<b>2,612,621</b>	<b>1,571,966</b>	<b>1,508,441</b>	<b>1,602,335</b>	<b>30,369</b>	<b>1.9</b>
Excess (Deficiency) of Revenues Over Expenditures	(344,195)	(195,595)	(246,966)	(327,484)	(207,760)	39,206	(15.9)
<b><u>OTHER FINANCING SOURCES</u></b>							
Operating Transfers (Net): General Fund	345,200	198,122	250,000	330,000	200,000	(50,000)	(20.0)
Excess (Deficiency) of Revenues & Other Financing Sources Over Expenditures	1,005	2,527	3,034	2,516	(7,760)	(10,794)	(355.8)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>47,031</b>	<b>48,036</b>	<b>47,147</b>	<b>50,563</b>	<b>53,079</b>	<b>5,932</b>	<b>12.6</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>48,036</b>	<b>50,563</b>	<b>50,181</b>	<b>53,079</b>	<b>45,319</b>	<b>(4,862)</b>	<b>(9.7)</b>

## GOLF FUND SUMMARY

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	%
							Change
<b><u>OPERATING REVENUES</u></b>							
Cart Rentals	312,043	272,024	312,525	291,291	333,475	20,950	6.7
Concessions	23,434	20,251	25,500	22,107	25,500	0	0.0
Green Fees	428,802	387,581	437,000	406,734	451,000	14,000	3.2
Memberships	58,687	51,880	61,000	51,000	51,000	(10,000)	(16.4)
Private Cart Usage & Storage	27,531	18,561	25,000	18,120	16,855	(8,145)	(32.6)
Pro Shop Sales	31,214	28,172	30,000	29,536	30,000	0	0.0
Other	1,992	4,183	1,475	3,062	2,925	1,450	98.3
<b>Total Operating Revenues</b>	<b>883,703</b>	<b>782,652</b>	<b>892,500</b>	<b>821,850</b>	<b>910,755</b>	<b>18,255</b>	<b>2.0</b>
<b><u>OPERATING EXPENSES</u></b>							
Buffalo Valley Golf Course	571,654	569,938	600,607	555,561	541,285	(59,322)	(9.9)
Pine Oaks Golf Course	557,998	503,539	594,703	550,100	623,708	29,005	4.9
Depreciation	90,802	56,047	56,025	56,025	56,824	799	1.4
Other	65,548	61,564	34,438	34,438	23,512	(10,926)	(31.7)
<b>Total Operating Expenses</b>	<b>1,286,002</b>	<b>1,191,088</b>	<b>1,285,773</b>	<b>1,196,125</b>	<b>1,245,329</b>	<b>(40,444)</b>	<b>(3.1)</b>
<b>Operating Income (Loss)</b>	<b>(402,299)</b>	<b>(408,436)</b>	<b>(393,273)</b>	<b>(374,275)</b>	<b>(334,574)</b>	<b>58,699</b>	<b>(14.9)</b>
<b>Transfers &amp; Capital Contributions</b>							
General Fund	512,042	508,436	565,000	550,000	515,000	(50,000)	(8.8)
<b>NET ASSETS (BEGINNING)</b>	<b>(628,299)</b>	<b>(528,301)</b>	<b>(326,961)</b>	<b>(428,301)</b>	<b>(252,576)</b>	<b>74,385</b>	<b>(22.8)</b>
Prior Period Adjustment	(9,745)	0	0	0	0	0	0.0
<b>NET ASSETS (ENDING)</b>	<b>(528,301)</b>	<b>(428,301)</b>	<b>(155,234)</b>	<b>(252,576)</b>	<b>(72,150)</b>	<b>83,084</b>	<b>(53.5)</b>

**GOLF FUND  
CASH ANALYSIS SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
Total Receipts	880,752	876,377	892,500	821,850	910,755	18,255	2.0
Total Operating Expenses (less depreciation)	1,119,233	1,124,364	1,229,748	1,140,100	1,188,505	(41,243)	(3.4)
Other Expenses							
Capital Equipment	29,452	37,435	0	0	0	0	0.0
Capital Projects	30,300	0	0	0	0	0	0.0
Capital Lease - Principal	0	0	0	0	0	0	0.0
Debt - Principal	210,000	220,000	230,000	230,000	240,000	10,000	4.3
Other Interest Expense	3,809	3,014	0	0	0	0	0.0
Total Other Expenses	273,561	260,449	230,000	230,000	240,000	10,000	4.3
Total Operating and Other Expenses	1,392,794	1,384,813	1,459,748	1,370,100	1,428,505	(31,243)	(2.1)
Other Financing Sources	512,042	508,436	565,000	550,000	515,000	(50,000)	(8.8)
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	0	0	(2,248)	1,750	(2,750)	(502)	22.3
Cash & Cash Equivalents (Beginning)	1,000	1,000	2,248	1,000	2,750	502	22.3
Cash & Cash Equivalents (Ending)	1,000	1,000	0	2,750	0	0	100.0

**MASS TRANSIT FUND SUMMARY**

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs 14</u>	<u>% Change</u>
<b><u>OPERATING REVENUES</u></b>							
Federal Transit Administration	1,197,560	1,323,461	1,432,716	1,389,735	1,530,014	97,298	6.8
FTA - ARRA	319,156	0	0	0	0	0	0.0
State - Operating	589,252	488,540	481,790	481,790	642,705	160,915	33.4
Job Access	176,995	187,541	142,945	142,945	140,808	(2,137)	(1.5)
Passenger Fares	248,745	250,081	242,575	242,575	242,500	(75)	(0.0)
Service Contracts	11,200	11,300	10,800	10,800	10,800	0	0.0
ETSU	205,261	227,045	248,444	248,444	349,194	100,750	40.6
Freedom Grant	81,231	58,641	69,437	65,965	74,777	5,340	7.7
Other	38,201	122,239	176,032	172,511	93,700	(82,332)	(46.8)
<b>Total Operating Revenues</b>	<b>2,867,601</b>	<b>2,668,848</b>	<b>2,804,739</b>	<b>2,754,765</b>	<b>3,084,498</b>	<b>279,759</b>	<b>10.0</b>
<b><u>OPERATING EXPENSES</u></b>							
Administration	423,753	437,053	548,417	493,575	532,836	(15,581)	(2.8)
Operations	2,031,318	2,123,373	2,178,746	2,146,065	2,189,847	11,101	0.5
Job Access	264,968	222,894	216,593	214,427	214,544	(2,049)	(0.9)
Freedom Grant	92,743	86,691	100,582	98,067	109,173	8,591	8.5
ETSU Service	233,428	227,191	266,843	266,843	351,260	84,417	31.6
Depreciation	889,359	518,549	600,130	600,130	661,857	61,727	10.3
Other	99,111	71,475	0	0	0	0	0.0
<b>Total Operating Expenses</b>	<b>4,034,680</b>	<b>3,687,226</b>	<b>3,911,311</b>	<b>3,819,107</b>	<b>4,059,517</b>	<b>148,206</b>	<b>3.8</b>
<b>Operating Income (Loss)</b>	<b>(1,167,079)</b>	<b>(1,018,378)</b>	<b>(1,106,572)</b>	<b>(1,064,342)</b>	<b>(975,019)</b>	<b>131,553</b>	<b>(11.9)</b>
<b><u>OTHER FINANCING SOURCES</u></b>							
Other Financing Sources and Operating Transfers In							
General Fund	647,000	653,000	723,500	723,500	645,000	(78,500)	(10.9)
FTA Capital Grant	226,160	136,204	757,729	644,070	834,861	77,132	10.2
State Capital Grant	16,968	12,101	77,598	65,958	171,992	94,394	121.6
<b>Total Other Sources</b>	<b>890,128</b>	<b>801,305</b>	<b>1,558,827</b>	<b>1,433,528</b>	<b>1,651,853</b>	<b>93,026</b>	<b>6.0</b>
<b>Excess (Deficiency) of Revenues &amp; Other Sources Over Expenditures</b>	<b>(276,951)</b>	<b>(217,073)</b>	<b>452,255</b>	<b>369,186</b>	<b>676,834</b>	<b>224,579</b>	<b>49.7</b>
<b>NET ASSETS (BEGINNING)</b>	<b>4,187,149</b>	<b>3,910,198</b>	<b>3,661,541</b>	<b>3,693,125</b>	<b>4,062,311</b>	<b>400,770</b>	<b>10.9</b>
<b>NET ASSETS (ENDING)</b>	<b>3,910,198</b>	<b>3,693,125</b>	<b>4,113,796</b>	<b>4,062,311</b>	<b>4,739,145</b>	<b>625,349</b>	<b>15.2</b>

**MASS TRANSIT FUND  
CASH ANALYSIS SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
Total Receipts	2,912,657	2,746,357	2,804,739	2,754,765	3,084,498	279,759	10.0
Total Payments (less depreciation)	3,000,104	3,272,471	3,311,181	3,218,977	3,397,660	86,479	2.6
Other Expenses							
Capital Equipment	513,307	175,867	1,052,926	1,052,926	820,000	(232,926)	(22.1)
Capital Projects		29,263	0	0	0	0	0.0
Total Other Expenses	513,307	205,130	1,052,926	1,052,926	820,000	(232,926)	(22.1)
Total Operating and Other Expenses	3,513,411	3,477,601	4,364,107	4,271,903	4,217,660	(146,447)	(3.4)
Operating Transfers In	890,128	801,305	1,558,827	1,433,528	1,651,853	93,026	6.0
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	289,374	70,061	(541)	(83,610)	518,691	519,232	(95976.3)
Cash & Cash Equivalents (Beginning)	147,791	437,165	393,214	507,226	423,616	30,402	7.7
Cash & Cash Equivalents (Ending)	437,165	507,226	392,673	423,616	942,307	549,634	140.0

**POLICE GRANT FUND SUMMARY**

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs 14</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Federal Grants	106,404	328,405	449,629	520,813	562,067	112,438	25.0
Local Grants	91,884	98,084	3,201	6,999	0	(3,201)	(100.0)
Weed and Seed Grant	57,865	0	0	0	0	0	0.0
Other	742	17	0	0	0	0	0.0
<b>Total Revenues</b>	<b>256,895</b>	<b>426,506</b>	<b>452,830</b>	<b>527,812</b>	<b>562,067</b>	<b>109,237</b>	<b>24.1</b>
<b><u>EXPENDITURES</u></b>							
Public Safety	209,141	437,051	454,397	530,696	562,067	107,670	23.7
Weed & Seed Grant	62,387	0	0	0	0	0	0.0
<b>Total Expenditures</b>	<b>271,528</b>	<b>437,051</b>	<b>454,397</b>	<b>530,696</b>	<b>562,067</b>	<b>107,670</b>	<b>23.7</b>
Operating Transfers In							
General Fund	14,633	10,545	1,567	2,884	0	(1,567)	(100.0)
<b>Total Operating Transfers In</b>	<b>14,633</b>	<b>10,545</b>	<b>1,567</b>	<b>2,884</b>	<b>0</b>	<b>(1,567)</b>	<b>(100.0)</b>
Excess (Deficiency) of Revenues Over Expenditures	0	0	0	0	0	0	0.0
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>

**POLICE TECHNOLOGY FUND SUMMARY**

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs 14</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Fines & Forfeitures	470,142	430,818	420,000	425,199	420,000	0	0.0
<b><u>EXPENDITURES</u></b>							
Operating Technology	316,106	329,119	386,233	384,908	554,527	168,294	43.6
Internet Charges	90,900	63,466	77,500	77,000	77,500	0	0.0
Total Expenditures	407,006	392,585	463,733	461,908	632,027	168,294	36.3
Excess (Deficiency) of Revenues Over Expenditures	63,136	38,233	(43,733)	(36,709)	(212,027)	(168,294)	384.8
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<u>594,637</u>	<u>657,773</u>	<u>651,603</u>	<u>696,006</u>	<u>659,297</u>	<u>7,694</u>	<u>1.2</u>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<u><u>657,773</u></u>	<u><u>696,006</u></u>	<u><u>607,870</u></u>	<u><u>659,297</u></u>	<u><u>447,270</u></u>	<u><u>(160,600)</u></u>	<u><u>(26.4)</u></u>

## SOLID WASTE - MUNICIPAL FUND SUMMARY

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
<b><u>OPERATING REVENUES</u></b>							
Residential	2,368,998	2,388,299	2,412,391	2,399,438	2,400,000	(12,391)	(0.5)
Commercial	2,635,056	2,642,248	2,640,000	2,664,422	2,672,000	32,000	1.2
Industrial	1,640,545	1,773,499	1,715,000	1,822,058	1,853,919	138,919	8.1
Recycling	760,857	596,237	598,400	598,000	599,300	900	0.2
Landfill Host Fee	392,598	376,294	266,000	266,000	273,000	7,000	2.6
Container Rental	721,189	793,400	782,528	781,000	797,000	14,472	1.8
Interest and Penalties	97,027	93,662	92,250	96,350	97,250	5,000	5.4
Other	453,148	386,398	343,470	463,128	380,870	37,400	10.9
<b>Total Operating Revenues</b>	<b>9,069,418</b>	<b>9,050,037</b>	<b>8,850,039</b>	<b>9,090,396</b>	<b>9,073,339</b>	<b>223,300</b>	<b>2.5</b>
<b><u>OPERATING EXPENSES</u></b>							
Administration	717,770	472,986	484,577	477,308	491,992	7,415	1.5
Residential	1,567,647	1,641,276	1,625,330	1,600,950	1,658,116	32,786	2.0
Commercial	1,714,196	1,734,640	1,722,444	1,696,607	1,755,373	32,929	1.9
Industrial	1,626,690	1,676,806	1,628,924	1,604,490	1,791,597	162,673	10.0
Recycling	723,646	788,809	848,334	835,609	886,933	38,599	4.5
Brush, Bulk & Leaf & Collection	1,126,068	1,077,022	1,100,593	1,084,084	1,097,140	(3,453)	(0.3)
Landfills	82,222	63,334	109,981	108,331	111,249	1,268	1.2
Depreciation	733,187	806,856	851,236	851,236	1,015,163	163,927	19.3
Other	436,472	310,751	307,893	307,893	286,479	(21,414)	(7.0)
<b>Total Operating Expenses</b>	<b>8,727,898</b>	<b>8,572,480</b>	<b>8,679,312</b>	<b>8,566,509</b>	<b>9,094,042</b>	<b>414,730</b>	<b>4.8</b>
<b>Operating Income (Loss)</b>	<b>341,520</b>	<b>477,557</b>	<b>170,727</b>	<b>523,887</b>	<b>(20,703)</b>	<b>(191,430)</b>	<b>(112.1)</b>
<b><u>OTHER FINANCING SOURCES</u></b>							
Operating Transfers In							
Regional Solid Waste Fund	304,474	153,361	119,274	119,274	119,274	0	0.0
Operating Transfers Out							
Water/Sewer Fund	(53,741)	(53,741)	(53,741)	(53,741)	(53,741)	0	0.0
Excess (Deficiency) of Revenue & Other Sources Over Expenditures	592,253	577,177	236,260	589,420	44,830	(191,430)	(81.0)
<b>NET ASSETS (BEGINNING)</b>	<b>5,264,500</b>	<b>5,833,149</b>	<b>6,074,057</b>	<b>6,410,326</b>	<b>6,999,746</b>	<b>925,689</b>	<b>15.2</b>
Prior Period Adjustment	(23,604)		0	0	0	0	0.0
<b>NET ASSETS (ENDING)</b>	<b>5,833,149</b>	<b>6,410,326</b>	<b>6,310,317</b>	<b>6,999,746</b>	<b>7,044,576</b>	<b>734,259</b>	<b>11.6</b>

**SOLID WASTE - MUNICIPAL FUND  
CASH ANALYSIS SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
Total Receipts	9,203,234	9,035,657	8,850,039	9,090,396	9,073,339	223,300	2.5
Total Payments (less depreciation)	7,760,304	7,332,066	7,828,076	7,715,273	8,078,879	250,803	3.2
Other Expenses							
Capital Equipment	939,201	1,252,026	332,000	194,208	410,000	78,000	23.5
Debt - Principal	441,174	471,233	506,318	506,318	561,379	55,061	10.9
Total Other Expenses	<u>1,380,375</u>	<u>1,723,259</u>	<u>838,318</u>	<u>700,526</u>	<u>971,379</u>	<u>133,061</u>	<u>15.9</u>
Total Operating and Other Expenses	<u>9,140,679</u>	<u>9,055,325</u>	<u>8,666,394</u>	<u>8,415,799</u>	<u>9,050,258</u>	<u>383,864</u>	<u>4.4</u>
Other Financing Sources							
Operating Transfers	85,727	99,620	65,533	65,533	65,533	0	0.0
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	148,282	79,952	249,178	740,130	88,614	(160,564)	(64.4)
Cash & Cash Equivalents (Beginning)	<u>2,648,162</u>	<u>2,796,444</u>	<u>2,948,639</u>	<u>2,876,396</u>	<u>3,616,526</u>	<u>(597,982)</u>	<u>(20.3)</u>
Cash & Cash Equivalents (Ending)	<u><u>2,796,444</u></u>	<u><u>2,876,396</u></u>	<u><u>3,197,817</u></u>	<u><u>3,616,526</u></u>	<u><u>3,705,140</u></u>	<u><u>(758,546)</u></u>	<u><u>(23.7)</u></u>

## SOLID WASTE - REGIONAL FUND SUMMARY

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	%
							Change
<b><u>OPERATING REVENUES</u></b>							
Residential	1,967,447	2,001,774	2,000,892	2,055,344	2,075,897	75,005	3.7
Commercial	482,485	382,654	385,000	382,490	383,000	(2,000)	(0.5)
Interest and Penalties	48,661	48,390	47,800	48,300	48,300	500	1.0
Other	65,464	174,302	152,075	146,962	146,075	(6,000)	(3.9)
<b>Total Operating Revenues</b>	<b>2,564,057</b>	<b>2,607,120</b>	<b>2,585,767</b>	<b>2,633,096</b>	<b>2,653,272</b>	<b>67,505</b>	<b>2.6</b>
<b><u>OPERATING EXPENSES</u></b>							
Operations	1,861,726	2,021,734	1,973,991	1,914,771	1,995,414	21,423	1.1
Landfills	4,721	4,001	4,700	4,630	4,700	0	0.0
Depreciation	264,907	263,617	406,211	406,211	507,279	101,068	24.9
Other	73,441	109,184	78,267	78,267	78,267	0	0.0
<b>Total Operating Expenses</b>	<b>2,204,795</b>	<b>2,398,536</b>	<b>2,463,169</b>	<b>2,403,879</b>	<b>2,585,660</b>	<b>122,491</b>	<b>5.0</b>
<b>Operating Income (Loss)</b>	<b>359,262</b>	<b>208,584</b>	<b>122,598</b>	<b>229,217</b>	<b>67,612</b>	<b>(54,986)</b>	<b>(44.9)</b>
<b><u>Operating Transfers In (Out)</u></b>							
Solid Waste/Landfill	153,309	0	0	0	0	0	0.0
Municipal Solid Waste Fund	(304,474)	(119,274)	(119,274)	(119,274)	(119,274)	0	0.0
Water/Sewer Fund	(24,987)	(24,987)	(24,987)	(24,987)	(24,987)	0	0.0
<b>Total Operating Transfers Out</b>	<b>(176,152)</b>	<b>(144,261)</b>	<b>(144,261)</b>	<b>(144,261)</b>	<b>(144,261)</b>	<b>0</b>	<b>0.0</b>
<b>Excess (Deficiency) of Revenue &amp; Other Sources Over Expenditures</b>	<b>183,110</b>	<b>64,323</b>	<b>(21,663)</b>	<b>84,956</b>	<b>(76,649)</b>	<b>(54,986)</b>	<b>253.8</b>
<b>NET ASSETS (BEGINNING)</b>	<b>3,667,692</b>	<b>3,850,802</b>	<b>4,044,933</b>	<b>3,915,125</b>	<b>4,000,081</b>	<b>(44,852)</b>	<b>(1.1)</b>
<b>NET ASSETS (ENDING)</b>	<b>3,850,802</b>	<b>3,915,125</b>	<b>4,023,270</b>	<b>4,000,081</b>	<b>3,923,432</b>	<b>(99,838)</b>	<b>(2.5)</b>

**SOLID WASTE - REGIONAL FUND  
CASH ANALYSIS SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	%
							Change
Total Receipts	2,552,401	2,591,086	2,585,767	2,633,096	2,653,272	67,505	2.6
Total Operating Expenses (less depreciation)	1,911,309	2,146,160	2,056,958	1,997,668	2,078,381	21,423	1.0
Other Expenses							
Capital Equipment	124,127	16,566	1,467,000	1,460,378	0	(1,467,000)	(100.0)
Capital Projects	0	0	0	0	0	0	0.0
Total Other Expenses	<u>124,127</u>	<u>16,566</u>	<u>1,467,000</u>	<u>1,460,378</u>	<u>0</u>	<u>(1,467,000)</u>	<u>(100.0)</u>
Total Operating and Other Expenses	<u>2,035,436</u>	<u>2,162,726</u>	<u>3,523,958</u>	<u>3,458,046</u>	<u>2,078,381</u>	<u>(1,445,577)</u>	<u>(41.0)</u>
Operating Transfers Out	337,259	144,261	144,261	144,261	144,261	0	0.0
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	179,706	284,099	(1,082,452)	(969,211)	430,630	1,513,082	(139.8)
Cash & Cash Equivalents (Beginning)	<u>2,639,792</u>	<u>2,819,498</u>	<u>3,041,675</u>	<u>982,387</u>	<u>13,176</u>	<u>(3,028,499)</u>	<u>(99.6)</u>
Reclassified to reflect cash due from other funds		(2,121,210)	0	0	0	0	0.0
Cash & Cash Equivalents (Ending)	<u>2,819,498</u>	<u>982,387</u>	<u>1,959,223</u>	<u>13,176</u>	<u>443,806</u>	<u>(1,515,417)</u>	<u>(77.3)</u>

## STORM WATER FUND SUMMARY

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
<b><u>OPERATING REVENUES</u></b>							
Storm Water Fees - Single Family	598,982	604,169	603,903	619,556	623,595	19,692	3.3
Storm Water Fees - Multi Family	249,493	262,784	261,444	273,284	279,622	18,178	7.0
Storm Water Fees - Other	1,264,642	1,264,623	1,220,388	1,260,000	1,247,959	27,571	2.3
Interest and Penalties	23,160	23,077	20,000	29,707	20,500	500	2.5
Other	20,092	13,058	500	15,229	0	(500)	(100.0)
<b>Total Operating Revenues</b>	<b>2,156,369</b>	<b>2,167,711</b>	<b>2,106,235</b>	<b>2,197,776</b>	<b>2,171,676</b>	<b>65,441</b>	<b>3.1</b>
<b><u>OPERATING EXPENSES</u></b>							
Storm Water Operations	856,617	1,050,250	1,044,705	1,039,481	1,078,820	34,115	3.3
Depreciation	110,899	125,137	140,000	140,000	249,733	109,733	78.4
Other	98,911	286,418	317,451	317,451	313,046	(4,405)	(1.4)
<b>Total Operating Expenses</b>	<b>1,066,427</b>	<b>1,461,805</b>	<b>1,502,156</b>	<b>1,496,932</b>	<b>1,641,599</b>	<b>139,443</b>	<b>9.3</b>
<b>Operating Income (Loss)</b>	<b>1,089,942</b>	<b>705,906</b>	<b>604,079</b>	<b>700,844</b>	<b>530,077</b>	<b>(74,002)</b>	<b>(12.3)</b>
<b>Excess (Deficiency) of Revenues &amp; Other Sources Over Expenditures</b>	<b>1,089,942</b>	<b>705,906</b>	<b>604,079</b>	<b>700,844</b>	<b>530,077</b>	<b>(74,002)</b>	<b>(12.3)</b>
<b>NET ASSETS (BEGINNING)</b>	<b>3,504,431</b>	<b>4,594,373</b>	<b>5,580,843</b>	<b>5,300,279</b>	<b>6,001,123</b>	<b>420,280</b>	<b>7.5</b>
<b>NET ASSETS (ENDING)</b>	<b>4,594,373</b>	<b>5,300,279</b>	<b>6,184,922</b>	<b>6,001,123</b>	<b>6,531,200</b>	<b>346,278</b>	<b>5.6</b>

**STORM WATER FUND  
CASH ANALYSIS SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
Total Receipts	2,155,344	2,139,569	2,106,235	2,197,776	2,171,676	65,441	3.1
Total Payments (less depreciation)	968,468	742,422	1,362,156	1,356,932	1,391,866	29,710	2.2
Other Expenses							
Capital Equipment	0	0	0	0	60,000	60,000	0.0
Capital Projects	2,319,641	2,336,374	4,230,000	1,636,807	1,920,000	(2,310,000)	(54.6)
Debt Service - Principal	0	0	195,000	195,000	200,000	5,000	2.6
Interest Expense	0	2,945	0	0	0	0	0.0
Total Other Expenses	<u>2,319,641</u>	<u>2,339,319</u>	<u>4,425,000</u>	<u>1,831,807</u>	<u>2,180,000</u>	<u>(2,245,000)</u>	<u>(50.7)</u>
Total Operating and Other Expenses	<u>3,288,109</u>	<u>3,081,741</u>	<u>5,787,156</u>	<u>3,188,739</u>	<u>3,571,866</u>	<u>(2,215,290)</u>	<u>(38.3)</u>
Other Financing Sources/(Uses)							
Bond Issue Proceeds	0	5,935,000	0	0	0	0	0.0
Construction Retainage	0	52,640	0	0	0	0	0.0
Gain on Sale of Assets	136,039	0	0	0	0	0	0.0
Restricted Investments	0	(2,643,396)	0	0	0	0	0.0
Proceeds from Sale of Investments	0	0	0	1,636,807	1,006,589	1,006,589	100.0
Total Other Financing Sources/(Uses)	<u>136,039</u>	<u>3,344,244</u>	<u>0</u>	<u>1,636,807</u>	<u>1,006,589</u>	<u>1,006,589</u>	<u>100.0</u>
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	(996,726)	2,402,072	(3,680,921)	645,844	(393,601)	3,287,320	(89.3)
Cash & Cash Equivalents (Beginning)	<u>1,046,676</u>	<u>49,950</u>	<u>6,459,139</u>	<u>2,452,022</u>	<u>3,097,866</u>	<u>(3,361,273)</u>	<u>(52.0)</u>
Cash & Cash Equivalents (Ending)	<u><u>49,950</u></u>	<u><u>2,452,022</u></u>	<u><u>2,778,218</u></u>	<u><u>3,097,866</u></u>	<u><u>2,704,265</u></u>	<u><u>(73,953)</u></u>	<u><u>(2.7)</u></u>

**TRANSPORTATION PLANNING FUND**

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs 14</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Federal Government	308,628	244,661	267,000	267,000	296,000	29,000	10.9
Other	0	12,529	0	0	0	0	0.0
<b>Total Revenues</b>	<b>308,628</b>	<b>257,190</b>	<b>267,000</b>	<b>267,000</b>	<b>296,000</b>	<b>29,000</b>	<b>10.9</b>
<b><u>EXPENDITURES</u></b>							
Highway & Transportation Planning	386,750	321,037	355,589	337,810	345,860	(9,729)	(2.7)
<b>Total Expenditures</b>	<b>386,750</b>	<b>321,037</b>	<b>355,589</b>	<b>337,810</b>	<b>345,860</b>	<b>(9,729)</b>	<b>(2.7)</b>
Operating Transfers In/(Out)							
General Fund	79,131	67,746	70,000	70,000	60,000	(10,000)	(14.3)
Other Funds	0	(4,728)	0	0	0	0	0.0
Excess (Deficiency) of Revenues Over Expenditures	1,009	(829)	(18,589)	(810)	10,140	28,729	(154.5)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>3,877</b>	<b>4,886</b>	<b>32,272</b>	<b>4,057</b>	<b>3,247</b>	<b>(29,025)</b>	<b>(89.9)</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>4,886</b>	<b>4,057</b>	<b>13,683</b>	<b>3,247</b>	<b>13,387</b>	<b>(296)</b>	<b>(2.2)</b>

**WATER/SEWER FUND SUMMARY**

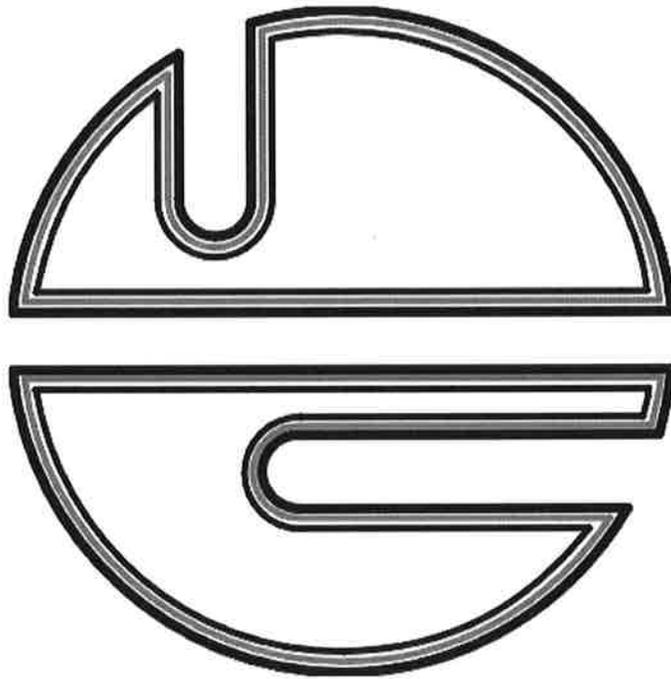
	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
<b><u>OPERATING REVENUES</u></b>							
Water Sales	13,899,977	14,328,208	15,136,000	14,864,000	15,309,000	173,000	1.1
Sewer Fees	12,462,001	13,544,097	14,568,000	14,868,000	15,280,000	712,000	4.9
Penalties	405,215	429,680	415,000	428,000	430,000	15,000	3.6
Customer Services Charges	302,264	290,218	300,500	294,000	297,500	(3,000)	(1.0)
Water Tap Fees	314,165	350,700	332,000	304,000	332,000	0	0.0
Sewer Tap Fees	654,684	736,810	550,000	547,000	550,000	0	0.0
Interest	(26,297)	10,628	10,000	18,000	10,000	0	0.0
Other	910,367	945,657	734,098	602,392	740,442	6,344	0.9
<b>Total Operating Revenues</b>	<b>28,922,376</b>	<b>30,635,998</b>	<b>32,045,598</b>	<b>31,925,392</b>	<b>32,948,942</b>	<b>903,344</b>	<b>2.8</b>
<b><u>OPERATING EXPENSES</u></b>							
Administration	3,176,252	3,434,469	3,701,524	3,664,509	3,619,162	(82,362)	(2.2)
Water Operating Expenses	4,768,355	4,885,244	4,380,337	4,358,435	4,328,983	(51,354)	(1.2)
Sewer Operating Expenses	3,171,641	2,555,081	2,637,030	2,623,845	2,742,333	105,303	4.0
Water Line Extensions	0	0	1,624,045	1,607,805	1,506,880	(117,165)	(7.2)
Sewer Line Extensions	0	0	1,195,317	1,183,364	1,268,605	73,288	6.1
Water Treatment	2,655,193	2,560,133	2,451,557	2,427,041	2,451,648	91	0.0
Wastewater Treatment	3,771,497	3,843,979	3,765,751	3,728,093	3,783,049	17,298	0.5
Industrial Monitoring	198,780	240,883	308,155	305,073	301,879	(6,276)	(2.0)
Depreciation	5,035,878	5,359,519	5,589,835	5,589,835	5,697,749	107,914	1.9
Payment In-Lieu	473,000	473,000	543,950	543,950	543,950	0	0.0
Other	3,222,837	4,133,376	4,358,838	4,228,073	4,287,169	(71,669)	(1.6)
<b>Total Operating Expenses</b>	<b>26,473,433</b>	<b>27,485,684</b>	<b>30,556,339</b>	<b>30,260,024</b>	<b>30,531,407</b>	<b>(24,932)</b>	<b>(0.1)</b>
<b>Operating Income (Loss)</b>	<b>2,448,943</b>	<b>3,150,314</b>	<b>1,489,259</b>	<b>1,665,368</b>	<b>2,417,535</b>	<b>928,276</b>	<b>62.3</b>
<b><u>Operating Transfers In:</u></b>							
Municipal Solid Waste Fund	53,741	53,741	53,741	53,741	53,741	0	0.0
Regional Solid Waste Fund	24,987	24,987	24,987	24,987	24,987	0	0.0
<b>Total Operating Transfers In</b>	<b>78,728</b>	<b>78,728</b>	<b>78,728</b>	<b>78,728</b>	<b>78,728</b>	<b>0</b>	<b>0.0</b>
<b>Operating Income (Loss)</b>	<b>2,527,671</b>	<b>3,229,042</b>	<b>1,567,987</b>	<b>1,744,096</b>	<b>2,496,263</b>	<b>928,276</b>	<b>59.2</b>
<b>NET ASSETS (BEGINNING)</b>	<b>89,647,202</b>	<b>91,345,957</b>	<b>92,552,156</b>	<b>94,574,999</b>	<b>96,319,095</b>	<b>3,766,939</b>	<b>4.1</b>
Prior Period Adjustment	(828,916)						
<b>NET ASSETS (ENDING)</b>	<b>91,345,957</b>	<b>94,574,999</b>	<b>94,120,143</b>	<b>96,319,095</b>	<b>98,815,358</b>	<b>4,695,215</b>	<b>5.0</b>

**WATER/SEWER FUND SUMMARY  
CASH ANALYSIS SUMMARY**

	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs 14	% Change
Total Receipts	28,503,145	30,005,200	32,045,598	31,925,392	32,948,942	903,344	2.8
Total Payments (less depreciation)	24,213,992	21,104,872	24,422,554	24,126,239	24,289,708	(132,846)	(0.5)
Other Expenses							
Capital Equipment	1,021,813	745,792	647,400	647,000	699,500	52,100	8.0
Capital Projects	9,804,205	8,543,022	9,560,000	5,050,000	10,207,900	647,900	6.8
Debt Service - Principal	3,840,002	4,012,049	4,114,828	4,114,828	4,759,858	645,030	15.7
Purchase of Investments	0	19,938,502	0	0	0	0	0.0
Other	0	1,381,132	0	0	0	0	0.0
Total Other Expenses	14,666,020	34,620,497	14,322,228	9,811,828	15,667,258	1,345,030	9.4
Total Operating and Other Expenses	38,880,012	55,725,369	38,744,782	33,938,067	39,956,966	1,212,184	3.1
Operating Transfers In/(Out)	941,352	(567,566)	(465,222)	(465,222)	(465,222)	0	0.0
Other Financing Sources (Uses)							
Bond Proceeds	0	24,000,000	0	0	0	0	0.0
Interest on Investments	9,409,359	430,901	0	0	0	0	0.0
Proceeds from Sale of Investments	0	0	0	2,800,000	8,010,000	0	0.0
Total Other Financing Sources (Uses)	9,409,359	24,430,901	0	2,800,000	8,010,000	0	0.0
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	(26,156)	(1,856,834)	(7,164,406)	322,103	536,754	(308,840)	4.3
Cash & Cash Equivalents (Beginning)	7,699,693	7,673,537	32,212,081	2,892,575	3,214,678	(28,997,403)	(90.0)
Prior Period Adjustment		(2,924,128)					
Cash & Cash Equivalents (Ending)	7,673,537	2,892,575	25,047,675	3,214,678	3,751,432	(29,306,243)	(117.0)

**HEALTH INSURANCE FUND SUMMARY**

	<u>Actual FY 2012</u>	<u>Actual FY 2013</u>	<u>Budget FY 2014</u>	<u>Projected FY 2014</u>	<u>Budget FY 2015</u>	<u>Budget 15 vs 14</u>	<u>% Change</u>
<b><u>OPERATING REVENUES</u></b>							
City Contribution	6,205,839	6,814,346	7,729,900	7,698,100	7,700,000	1,524,061	24.6
Employee Contribution	1,486,867	1,705,457	1,874,400	1,907,500	1,907,000	387,533	26.1
Retirees	218,256	232,846	255,500	252,500	252,500	37,244	17.1
Interest	4,295	4,213	3,500	5,700	6,000	(795)	(18.5)
Other	107,118	953,573	112,000	200,000	120,020	4,882	4.6
<b>Total Revenues</b>	<b>8,022,375</b>	<b>9,710,435</b>	<b>9,975,300</b>	<b>10,063,800</b>	<b>9,985,520</b>	<b>1,952,925</b>	<b>19.6</b>
<b><u>OPERATING EXPENSES</u></b>							
Health Insurance	8,671,047	9,712,432	10,207,200	9,191,600	10,288,250	1,536,153	17.7
<b>Total Expenditures</b>	<b>8,671,047</b>	<b>9,712,432</b>	<b>10,207,200</b>	<b>9,191,600</b>	<b>10,288,250</b>	<b>1,536,153</b>	<b>17.7</b>
 Operating Income (Loss)	 (648,672)	 (1,997)	 (231,900)	 872,200	 (302,730)	 416,772	 (64.3)
<b>FUND EQUITY (BEGINNING)</b>	<u>2,260,519</u>	<u>1,611,847</u>	<u>1,364,447</u>	<u>1,137,018</u>	<u>2,009,218</u>	<u>(896,072)</u>	<u>(39.6)</u>
Reserve for OBEB Liability		472,832					
<b>FUND EQUITY (ENDING)</b>	<u>1,611,847</u>	<u>1,137,018</u>	<u>1,132,547</u>	<u>2,009,218</u>	<u>1,706,488</u>	<u>(479,300)</u>	<u>(29.7)</u>



**CAPITAL**

## CAPITAL EQUIPMENT - FY 2015

	Funding Source	<u>Cost</u>
<u>General Fund</u>		
Fire		
Thermal imaging cameras (3)	General Fund	28,500
Total - Fire		<u>28,500</u>
Information Technology		
Citrix Server R and VMWare expansion	General Fund	39,000
Replace storage area network (SAN - rebudgeted from current year)	General Fund	100,000
Replacement switches	General Fund	18,000
Total - information Technology		<u>157,000</u>
Parks and Recreation		
Commercial mower, walk behind (2005 model)	General Fund	6,500
Zero turn mowers - 2 (replace 2001 models)	General Fund	16,000
Total - Parks and Recreation		<u>22,500</u>
TOTAL GENERAL FUND		208,000
 <u>Drug Fund</u>		
CID vehicles (2)	Drug Fund	50,000
Canine vehicle	Drug Fund	43,000
Total Drug Fund		<u>93,000</u>
 <u>Fleet Management Fund</u>		
Service truck, 2-ton w/crane (replace 1994 model)	Fleet Mgn't Fund	120,000
Install DEF dispenser and connect w/Gasboy system CFA for fuel island at city service complex	Fleet Mgn't Fund	30,000
Total Fleet Management Fund		<u>150,000</u>
 <u>Mass Transit Fund</u>		
Bus (2), medium duty 26-31 passengers	Federal/State General Fund	682,500 <u>137,500</u>
Total Mass Transit Fund		820,000

## CAPITAL EQUIPMENT - FY 2015

	Funding Source	<u>Cost</u>
<u>Police Technology Fund</u>		
Crime mapping server	Police Technology	10,000
Inform software (replacement)	Police Technology	10,600
Server and DVD replacement	Police Technology	18,400
Switches	Police Technology	<u>25,000</u>
Total Police Technology Fund		64,000
 <u>Solid Waste Fund</u>		
Municipal:		
Pickup trucks (2) - recycling (replace 1995 and 1997 models)	Solid Waste	50,000
Roll off truck - industrial collection (replace 1999 model)	Solid Waste	160,000
Trackloader -used (replace 1992 model)	Solid Waste	<u>200,000</u>
Total Municipal Solid Waste		410,000
Regional: None		
Total Solid Waste Fund		410,000
 <u>Storm Water Fund</u>		
Pickup truck, 4 door w/dumped	Storm Water Fund	<u>60,000</u>
Total Storm Water Fund		60,000
 <u>Water/Sewer Fund</u>		
Backhoe	Water/Sewer Fund	55,000
Dump truck, single axle	Water/Sewer Fund	72,000
Mini-Excavator (new)	Water/Sewer Fund	50,000
Pickup truck, full-size, 2WD	Water/Sewer Fund	19,500
Pickup trucks, full-size, 4WD, ext. cab (4)	Water/Sewer Fund	104,000
Pickup truck, full-size 4WD, ext. cab (new)	Water/Sewer Fund	26,000
Service trucks (2)	Water/Sewer Fund	140,000
Service truck w/crew cab	Water/Sewer Fund	60,000
Surveying Equipment (new)	Water/Sewer Fund	28,000
Wheel loader, rubber tires	Water/Sewer Fund	<u>145,000</u>
Total - Water/Sewer		699,500
 <b>Total Capital Equipment</b>		 <b>2,504,500</b>

## CAPITAL EQUIPMENT - FY 2015

	<u>Cost</u>
<b>Funding Summary</b>	
Federal/State Grants	682,500
General Fund	208,000
Other Equipment Funded by the General Fund	
Mass Transit Fund (match)	137,500
Police Technology Fund ( <i>funded w/percentage of court fines</i> )	<u>64,000</u>
Total General Fund	409,500
Other	303,000
Solid Waste Fund	410,000
Water/Sewer Fund	699,500
<b>Total Equipment</b>	<b><u>2,504,500</u></b>

**CAPITAL EQUIPMENT REQUESTED NOT FUNDED - FY 2015**

**General Fund**

Development Services		
Mid-Size SUV for Code Enforcement (replace 1996 model)		26,000
	Total - Development Services	<u>26,000</u>
Fire		
Heavy Duty 4x4 Truck (replaces 1999 model - Air Truck 6)		35,000
Training Division Sedan Vehicle - New		25,000
Pumper 2,000 GPM (replaces 1996 Pierce Quantum - E6)		475,000
	Total - Fire	<u>535,000</u>
Information Technology		
DocStar for Fire Department, Parks & Rec, Legal, Finance		22,000
NextGen Upgrade - next module		10,000
GIS Strategic Priority - Phase II		25,000
Hi-Tech/Firehouse Link		34,000
Van (replace 1996 van)		15,000
	Total - Information Technology	<u>106,000</u>
Parks & Recreation		
F-450 w/dump body (replace 1992 model)		40,000
4WD 4dr Crew Cab 1/2 ton pick-up truck (replace 1997 model)		25,000
Salt spreader and 7-ft snow plow (new)		16,000
Floor scrubber (new)		5,000
	Total - Parks and Recreation	<u>86,000</u>
Police		
Patrol Vehicles (10)		280,000
	Total - Police	<u>280,000</u>
Public Works		
Pick-up truck, 1-ton (replaces 1998)		33,000
Pick-up trucks (2), 1-ton (replaces 1994 Buick and 1994 Jeep)		50,000
Pot hole patcher truck (replaces 1999)		154,500
Calcium Chloride Truck Saddle Tanks (12)		42,000
3/4 -ton cargo van (if additional personnel are added - new)		21,000
Survey Instrument (new)		25,000
Utility trucks w/tool body (2), 1-ton, replaces 1997 and 1999 GMC		88,000
	Total - Public Works	<u>413,500</u>
Transit - Student Transportation		
School bus, 16 passenger w/wheelchair lift (replace 2006 model)		57,600
School bus, 30 passenger (replace 2006 model)		50,500
School bus (4), 78 passenger (replace 2005 models)		368,000
	Total - Transit/Student Transportation	<u>476,100</u>
	Total - General Fund	1,922,600

**CAPITAL EQUIPMENT REQUESTED NOT FUNDED - FY 2015**

**Freedom Hall Fund**

Golf cart type vehicle, 6 passenger to assist handicapped /disabled	15,000
Portable stage security barricade	25,000
Scoreboard for arena	<u>40,000</u>

Total Freedom Hall Fund 80,000

**TOTAL CAPITAL EQUIPMENT NOT FUNDED 2,002,600**

## CAPITAL PROJECTS - FY 2015

<u>General Fund</u>	<u>Funding Source</u>	<u>Cost</u>
<b>Fire</b>		
Decontamination sinks	General Fund	15,000
	Total Fire	15,000
<b>Public Works</b>		
Broadway/Main Street intersection improvements	General Fund	165,000
	Bond Proceeds	35,000
	Total	200,000
Brown's Mill/Mountainview intersection imp	Federal	600,000
E. Main Street wall repair (pocket park)	General Fund	125,000
Farmer's Market	GF Fund Balance	350,000
Franklin Commons access road	Econ Dev Res	250,000
Hamilton Place Interchange	Econ Dev Res	200,000
Indian Ridge/State of Franklin Intersection Improvements	Federal	1,120,000
	Bond Proceeds	180,000
	General Fund	100,000
	Total	1,400,000
Intelligence Transportation System (ITS)	Federal/State	612,000
	Bond Proceeds	68,000
	Total	680,000
Lark Street Extension Improvements	Econ Dev Res	150,000
Municipal Building - sealcoat/stripe back parking lot	General Fund	12,000
Street Resurfacing	Capital Outlay Note	1,340,000
State of Franklin pedestrian improvements	Bond Proceeds	75,000
Signalization improvements	Federal	800,000
Tweetsie Trail	Private	100,000
Veterans Administration access road	Federal	360,000
	Bond Proceeds	90,000
	Total	450,000
	Total Public Works	6,732,000
	<b>Total General Fund Projects</b>	<b>6,747,000</b>

## CAPITAL PROJECTS - FY 2015

	Funding Source	Cost
<u>Storm Water Fund</u>		
Keystone Drainage	Storm Water Fd.	125,000
U-Haul Detention Basin	Storm Water Fd.	190,000
Commerce Street Drainage	Storm Water Fd.	200,000
West Davis Park Drainage	Storm Water Fd.	100,000
Main/Market Street Culvert	Storm Water Fd.	250,000
Kelly Foods Drainage Basin	Storm Water Fd.	280,000
Floodway Property Purchase	Storm Water Fd.	375,000
Tree Street Drainage	Storm Water Fd.	400,000
<b>Total Storm Water Projects</b>		<b>1,920,000</b>
 <u>Water/Sewer Fund</u>		
Water System Improvements		
Liberty Bell reinforcement	Bond Proceeds	300,000
SR 36 - Water Line Betterment	Bond Proceeds	300,000
State of Franklin Booster - Electrical	Bond Proceeds	500,000
Tank Maintenance	Bond Proceeds	475,000
Tannery Knob Tank Replacement	Bond Proceeds	500,000
Watauga Disinfection Change	Bond Proceeds	100,000
Annexations/Utility relocations for local road projects	Rate Funded	121,300
District metering and telemetry	Rate Funded	60,000
Emergency Preparedness/Security improvements	Rate Funded	37,500
Mechanical equipment replacement and repair	Rate Funded	85,200
Water Line replacement and rehabilitation	Rate Funded	650,000
Work Order System Replacement/Technology Plan	Rate Funded	250,000
<b>Total Water System Projects</b>		<b>3,379,000</b>
 Sewer System Improvements		
Brush Creek WWTP Improvements	Bond Proceeds	1,585,000
Knob Creek WWTP Improvements	Bond Proceeds	500,000
Land Acquisition for wet weather flow	Bond Proceeds	500,000
Lower Brush Creek Interceptor	Bond Proceeds	1,000,000
Regional Forcemain (B Station)	Bond Proceeds	250,000
Upper King Creek Interceptor	Bond Proceeds	250,000
Wastewater Treatment Plant improvements	Bond Proceeds	1,450,000

## CAPITAL PROJECTS - FY 2015

	Funding Source	Cost
SR 36 - Sewer Line Betterment	Bond Proceeds	300,000
Emergency Preparedness/Security Improvements	Rate Funded	37,500
Mechanical equipment replacement and repair	Rate Funded	85,200
Sewer Line Cleaning and Inspection	Rate Funded	50,000
Sewer Line Rehabilitation and Replacement	Rate Funded	700,000
Annexations/ Utility Relocations for local road projects	Rate Funded	121,200
Total Sewer System Projects		6,828,900
<b>Total Water/Sewer Fund</b>		<b>10,207,900</b>

### Water/Sewer Funding Summary

	Bond Proceeds	Rate Funded
Water System Projects	2,175,000	1,204,000
Sewer System Projects	5,835,000	993,900
	8,010,000	2,197,900

**TOTAL CAPITAL PROJECTS                    18,874,900**

### Funding Summary

Capital Outlay Note	1,340,000
General Obligation Bond Proceeds	448,000
Federal/State Grants	3,492,000
Economic Development Reserve	600,000
General Fund	417,000
General Fund - Fund Balance	350,000
Private	100,000
Storm Water Fund	1,920,000
Water/Sewer Fund	10,207,900
<b>TOTAL CAPITAL PROJECTS</b>	<b>18,874,900</b>

## CAPITAL PROJECTS REQUESTED NOT FUNDED- FY 2015

(Listed in Priority Order)

General Fund	Cost
<b>Fire</b>	
Install auxiliary power systems (3)	75,000
Replace HVAC system at Station #4	30,000
Repair and resurface bay entrance @ Fire Station #4	20,000
Resurface parking lot at Fire Station #4	30,000
Refurbish floors and trip @ Fire Station #3	9,000
Total - Fire	164,000
<b>Parks &amp; Recreation</b>	
Cardinal Park Improvements	125,000
Playground replacement	80,000
Keefauver repairs to buildings, barns, and fencing	80,000
Repaving and relining Carver outdoor basketball courts	25,000
Freedom Hall pool - floor renovation	6,000
Winged Deer Park and Indian Trail Intermediate School drainage/irrigation improvements	48,000
Replace scoreboards (17)	10,000
Antioch Street picnic shelter at Willow Springs Park with restrooms	40,000
WDP Boardwalk lighting replacement and boardwalk repairs (boardwalk is 20 years old)	25,000
Conceptual plans for Keefauver development	30,000
Pool side shelter for Keefauver property	16,000
Metro-Kiwanis - regrade/resurface basketball/tennis courts, install driveway to electric bldg	75,000
Carver Recreation Center - expand exercise room	70,000
Repair and remodel the patio areas of WDP	10,000
Winged Deer Park lakefront pavilion (materials only)	150,000
Replacement outfield lighting at Cardinal Park	300,000
Total - Parks & Recreation	1,090,000
<b>Public Works</b>	
Post Office roof replacement	400,000
Municipal Building/EMS front parking lot paving	125,000
Keystone Building compressor renewal (overhaul)	45,000
Downtown Square canopy roof replacement	120,000
Downtown Square parking lot paving	60,000
I-26 Lighting (1st of 5 year plan / contracted construction)	300,000
Walnut/State of Franklin Intersection (in-house construction)	150,000
Freedom Hall parking lot (in-house construction)	100,000
Main/Market streetscape (Commerce to Buffalo / in-house construction)	50,000
I-26 / State of Franklin interchange beautification	50,000
Downtown signage (in-house construction)	125,000
Science Hill Baseball Slope Repair (contracted construction)	600,000
Sunset Drive sidewalk (Roan to Sundale) - 3,000 ft. (in-house construction)	100,000
Seminole Drive (Curve through Ashley) - 1,500 ft. (contracted construction)	300,000
Way Finding signage (contracted construction)	400,000
Swadley Rd widening /Trail (Milligan Hwy to Plymouth) - 2,500 ft. (contracted construction)	300,000
Downtown / Legion St. Trail (contracted Construction)	250,000
Southwest Avenue Trail (ROW only ) - (in-house construction)	50,000
Gray Station Rd widening (Bobby Hicks Hwy to Pal's) - 1,500 ft. (contracted construction)	300,000
Total - Public Works	3,825,000
<b>TOTAL - GENERAL FUND</b>	<b>5,079,000</b>

## CAPITAL PROJECTS REQUESTED NOT FUNDED- FY 2015

(Listed in Priority Order)

### Freedom Hall

HVAC Connection to Central Plant	200,000
HVAC - Phase 1 and II	4,500,000
Integrated Sprinkler System	500,000
Lighting/Electric Wiring Replacement/Upgrade	<u>500,000</u>

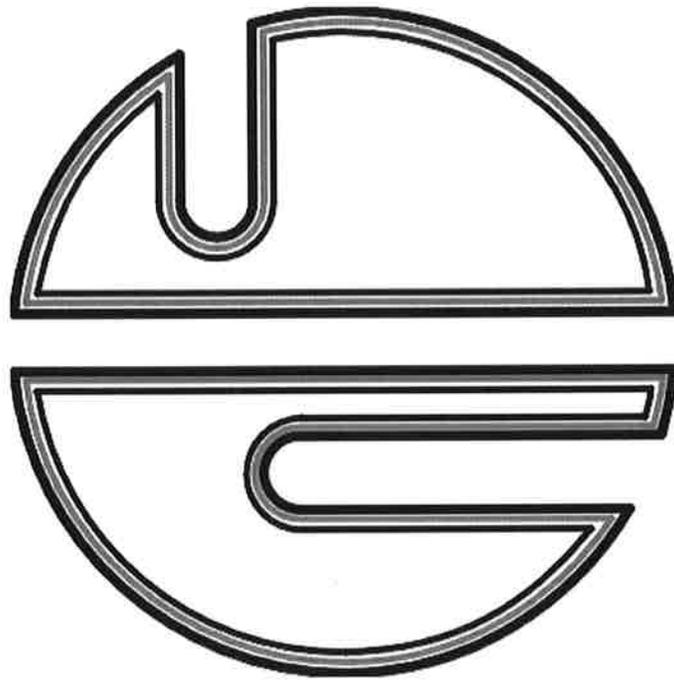
TOTAL - FREEDOM HALL 5,700,000

### Fleet Management

Replace fuel island canopy at city service complex	<u>50,000</u>
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TOTAL - FLEET MAINTENANCE 50,000

**TOTAL CAPITAL PROJECTS NOT FUNDED 10,829,000**



**DEBT SERVICE**

**CITY OF JOHNSON CITY  
DEBT SERVICE**

BOND ISSUE	INTEREST RATE	ISSUED	MATURING	ORIGINAL AMOUNT	06/30/2015	2015	2015	2015
					OUTSTANDING PRINCIPAL	PRINCIPAL	INTEREST	TOTAL
<b>GENERAL FUND</b>								
1998 G.O REFUNDING	4.10% - 4.75%	Jul-98	2016	20,060,000	905,000	870,000	84,312	954,312
2006 G.O. REFUNDING	3.50% - 4.125%	Mar-06	2020	6,230,000	2,895,000	510,000	136,988	646,988
2007 SERIES D-9-A (Swap Payment)	VARIABLE	**	2021	**	0	0	104,627	104,627
2008 TN MUNICIPAL BOND FUND (City)	VARIABLE	Jan-09	2029	14,898,315	10,215,729	630,172	425,915	1,056,087
2008 TN MUNICIPAL BOND FUND (Schools)	VARIABLE	Jan-09	2024	5,200,000	3,560,000	308,000	135,380	443,380
2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2025	25,334,000	14,585,558	1,635,376	629,009	2,264,385
2009 G.O. REFUNDING	3.00% - 5.00%	Jun-09	2026	11,390,000	6,370,000	910,000	304,113	1,214,113
2009 QUALIFIED SCHOOL CONSTRUCTION	1.52%	Dec-09	2026	8,160,000	5,699,007	509,171	123,624	632,795
2010A BUILD AMERICAN BONDS *	3.64%	Jun-10	2040	22,500,000	2,200,000	100,000	1,206,920	1,306,920
2011 TN SERIES VII-J-1	VARIABLE	Feb-11	2020	2,643,000	1,478,290	285,240	58,237	343,477
2012 G.O. (New)	2.00% - 5.00%	Apr-12	2025	800,000	485,000	110,000	18,800	128,800
2012 G.O. Refunding	2.93%	Apr-12	2025	9,147,058	7,408,180	706,466	244,071	950,537
2014 Capital Outlay Note	1.62%	Dec-14	2021	1,340,000	1,321,874	181,256	22,744	204,000
<b>TOTAL</b>				<b>127,702,373</b>	<b>57,123,638</b>	<b>6,755,681</b>	<b>3,494,740</b>	<b>10,250,421</b>

\* See note on debt schedule (p. C-3)

\*\* Total original issue 03/2007 for \$3,510,560 (which no longer exists)  
Interest payment is the differential between original fixed rate  
and the variable rate, currently based on an indices.

**MED TECH PARK FUND**

2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2025	1,311,000	731,293	84,624	32,549	117,173
2011 TN SERIES VII-J-1	VARIABLE	Feb-11	2020	137,000	90,655	14,760	3,014	17,774
2012 G.O. Refunding	2.93%	Apr-12	2025	850,916	728,704	62,155	23,787	85,942
<b>TOTAL</b>				<b>2,298,916</b>	<b>1,550,652</b>	<b>161,539</b>	<b>59,350</b>	<b>220,889</b>

**EDUCATIONAL FACILITIES TRUST FUND**

1998 SALES TAX REVENUE REFUNDING	4.10% - 4.75%	Jul-98	2016	3,280,000	330,000	320,000	30,875	350,875
2007 SERIES D-9-A (Swap Payment)	VARIABLE	**	2021	**	0	0	767,710	767,710
2010 SERIES VII - I - 1	VARIABLE	Dec-10	2034	27,945,000	2,681,000	255,000	947,275	1,202,275
2011 SERIES VII-J-1	VARIABLE	Feb-11	2023	4,765,000	4,330,000	220,000	159,250	379,250
2012 G.O. (New)	2.00% - 5.00%	Apr-12	2025	1,910,000	1,835,000	40,000	53,988	93,988
2012 G.O. Refunding	2.93	Apr-12	2025	1,725,000	1,405,000	320,000	54,600	374,600
2013 G.O.	2.00% - 4.00%	May-13	2033	2,800,000	2,120,000	680,000	85,200	765,200
<b>TOTAL</b>				<b>42,425,000</b>	<b>12,701,000</b>	<b>1,835,000</b>	<b>2,098,898</b>	<b>3,933,898</b>

\*\* Total original issue on 03/2007 for \$3,510,560 (which no longer exists)  
Interest payment is the differential between original fixed rate  
and the variable rate, currently based on an indices.

**CITY OF JOHNSON CITY  
DEBT SERVICE**

BOND ISSUE	INTEREST RATE	ISSUED	MATURING	ORIGINAL AMOUNT	06/30/2015		2015 INTEREST	2015 TOTAL
					OUTSTANDING PRINCIPAL	2015 PRINCIPAL		
<b>WATER/SEWER FUND</b>								
1998 W/S REVENUE REFUNDING (City and Regional)	4.10% - 4.75%	Jul-98	2016	19,325,000	1,025,000	1,615,000	125,400	1,740,400
2003 RDA LIMESTONE COVE #1	4.65%	Mar-03	2041	450,000	378,418	7,486	17,037	24,523
2004 RDA WATAUGA FLATS	4.38%	Apr-04	2042	380,000	323,486	6,265	14,427	20,692
2005 RDA LIMESTONE COVE #2	4.25%	Apr-05	2043	125,000	108,096	2,007	4,629	6,636
2006 W/S REVENUE REFUNDING	3.50% - 4.12%	Mar-06	2020	1,795,000	835,000	145,000	39,425	184,425
2008 TENNESSEE MUNICIPAL BOND FUND	VARIABLE	Jan-09	2029	901,685	716,184	34,828	37,551	72,379
2009 TN SERIES V-K-1	2.50% - 5.00%	Dec-14	2022	9,520,000	5,727,600	712,400	257,600	970,000
2009 G.O. REFUNDING	3.00% - 5.00%	Jun-09	2031	35,385,000	26,090,000	1,625,000	1,241,488	2,866,488
2009 RDA GREGGTOWN	3.25%	Jan-10	2048	435,000	400,300	6,872	13,132	20,004
2010A BUILD AMERICAN BONDS*	3.62%	Jun-10	2040	22,000,000	21,500,000	100,000	1,165,923	1,265,923
2013 G.O.	2.00% - 4.00%	May-13	2033	23,970,000	23,465,000	505,000	783,263	1,288,263
<b>TOTAL</b>				<b>114,286,685</b>	<b>80,569,084</b>	<b>4,759,858</b>	<b>3,699,875</b>	<b>8,459,733</b>
* See note on debt schedule (p. C-3)								
<b>MUNICIPAL SOLID WASTE FUND</b>								
1998 SOLID WASTE REVENUE REFUNDING	VARIABLE	Jul-98	2016	1,640,000	170,000	160,000	15,675	175,675
2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2016	2,350,000	420,000	400,000	32,800	432,800
2012 G.O. Refunding	2.93%	Apr-12	2023	17,026	13,096	1,379	436	1,815
<b>TOTAL</b>				<b>4,007,026</b>	<b>603,096</b>	<b>561,379</b>	<b>48,911</b>	<b>610,290</b>
<b>GOLF FUND</b>								
1998 GOLF COURSE REVENUE REFUNDING	4.10% - 4.75%	Jul-98	2016	2,465,000	255,000	240,000	23,512	263,512
<b>TOTAL</b>				<b>2,465,000</b>	<b>255,000</b>	<b>240,000</b>	<b>23,512</b>	<b>263,512</b>
<b>STORM WATER FUND</b>								
2013 G.O.	2.00% - 4.00%	May-13	2033	5,785,000	5,390,000	200,000	178,313	378,313
<b>TOTAL</b>				<b>5,785,000</b>	<b>5,390,000</b>	<b>200,000</b>	<b>178,313</b>	<b>378,313</b>
<b>FLEET MANAGEMENT (INTERNAL SERVICE FUND)</b>								
2008 TENNESSEE MUNICIPAL BOND FUND	VARIABLE	Jan-09	2029	4,000,000	1,836,000	406,000	78,470	484,470
<b>TOTAL</b>				<b>4,000,000</b>	<b>1,836,000</b>	<b>406,000</b>	<b>78,470</b>	<b>484,470</b>
<b>TOTAL DEBT SERVICE</b>					<b>160,028,470</b>	<b>14,919,457</b>	<b>9,682,069</b>	<b>24,601,526</b>

**City of Johnson City**  
**Debt Service Schedule by Fund**  
As of June 30, 2014

Description	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029 and Beyond	Total
<b>Governmental Funds</b>																
<b>General Fund - Principal</b>																
1998 GO Refunding	870,000	905,000														1,775,000
2006 GO Refunding	510,000	530,000	555,000	575,000	605,000	630,000										3,405,000
2008 TMBF Variable Rate Loan	630,172	662,451	695,592	729,734	766,669	804,604	845,333	887,061	931,583	978,037	767,283	805,461	845,502	887,404	932,100	12,168,986
2008 TMBF Variable Rate Loan - Schools**	308,000	323,000	339,000	356,000	374,000	392,000	412,000	433,000	454,000	477,000						3,868,000
2009 Series V-K-1	1,635,376	1,706,686	1,787,504	1,868,322	1,958,648	2,044,220	1,350,136	1,411,938	503,924	527,694	551,464					15,345,912
2009 GO Refunding	910,000	915,000	955,000	995,000	350,000	375,000	395,000	415,000	440,000	460,000	475,000	595,000				7,280,000
2009 Qualified School Construction - Schools	509,171	509,172	509,171	509,171	509,171	509,171	509,171	509,171	509,171	509,171	509,171	559,293	48,002			6,208,178
2010A Build America Bonds	100,000	100,000	320,000	325,000	590,000	615,000	645,000	675,000	700,000	740,000	765,000	800,000	845,000	880,000	14,000,000	22,100,000
2011 Series VII-J-1 (Variable)	285,240	285,240	309,010	332,780	332,780	118,850										1,663,900
2012 General Obligation (New)	110,000	115,000	120,000	125,000	125,000											595,000
2012 GO Refunding	706,466	738,463	780,034	798,660	812,685	840,478	868,219	895,955	923,686	370,833	379,167					8,114,645
2014 Capital Outlay Note	181,256	184,545	187,894	191,305	194,777	198,312	201,911									1,340,000
<b>Total General Fund Principal</b>	<b>6,755,680</b>	<b>6,974,557</b>	<b>6,558,205</b>	<b>6,805,972</b>	<b>6,618,730</b>	<b>6,527,635</b>	<b>5,226,770</b>	<b>5,227,125</b>	<b>4,462,364</b>	<b>4,062,735</b>	<b>3,447,086</b>	<b>2,759,754</b>	<b>1,738,504</b>	<b>1,767,404</b>	<b>14,932,100</b>	<b>83,864,621</b>
<b>General Fund - Interest</b>																
1998 GO Refunding	84,312	42,987														127,299
2006 GO Refunding	136,988	116,587	95,388	73,187	50,188	25,987										498,325
2007 Series D-9-A (Swap Payment)	104,627	91,603	77,059	60,779	43,414	24,095	4,124									405,701
2008 TMBF Variable Rate Loan	425,915	403,859	380,673	356,327	330,786	303,953	275,792	246,205	215,158	182,553	148,321	121,466	93,276	63,683	32,623	3,580,589
2008 TMBF Variable Rate Loan - Schools**	135,380	124,600	113,295	101,430	88,970	75,880	62,160	47,740	32,585	16,695						798,735
2009 Series V-K-1	629,009	563,593	495,325	423,825	349,092	270,746	188,977	133,284	73,277	50,600	26,195					3,203,923
2009 GO Refunding	304,113	276,813	244,788	206,588	156,838	139,338	124,338	106,563	87,888	69,188	49,638	28,263				1,794,351
2009 Qualified School Construction - Schools	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	10,302			1,493,790
2010A Build America Bonds*	1,206,920	1,203,970	1,200,720	1,188,720	1,175,720	1,149,170	1,120,572	1,089,613	1,056,200	1,021,200	982,720	941,792	898,193	852,140	5,660,715	20,748,365
2011 Series VII-J-1 (Variable)	58,237	48,253	38,270	27,454	15,807	4,160										192,181
2012 General Obligation (New)	18,800	14,400	8,650	6,250	3,750											51,850
2012 GO Refunding	244,071	215,876	179,110	163,445	147,385	123,019	97,828	77,089	50,210	22,500	11,375					1,331,909
2014 Capital Outlay Note	22,744	19,455	16,106	12,695	9,223	5,688	2,089									88,000
<b>Total General Fund Interest</b>	<b>3,494,738</b>	<b>3,245,619</b>	<b>2,973,007</b>	<b>2,744,324</b>	<b>2,494,797</b>	<b>2,245,659</b>	<b>1,999,503</b>	<b>1,824,118</b>	<b>1,638,942</b>	<b>1,486,359</b>	<b>1,341,873</b>	<b>1,215,145</b>	<b>1,001,771</b>	<b>915,823</b>	<b>5,693,338</b>	<b>34,315,016</b>
<b>Total General Fund Debt Service</b>	<b>10,250,419</b>	<b>10,220,176</b>	<b>9,531,212</b>	<b>9,550,296</b>	<b>9,113,527</b>	<b>8,773,294</b>	<b>7,226,272</b>	<b>7,051,243</b>	<b>6,101,306</b>	<b>5,549,094</b>	<b>4,788,959</b>	<b>3,974,900</b>	<b>2,740,275</b>	<b>2,683,227</b>	<b>20,625,438</b>	<b>118,179,637</b>
<b>Med Tech Park - Principal</b>																
2009 Series V-K-1	84,624	88,314	92,496	96,678	101,352	105,780	69,864	73,062	26,076	27,306	28,536					794,088
2011 Series VII-J-1 (Variable)	14,760	14,760	15,990	17,220	17,220	6,150										86,100
2012 GO Refunding	62,155	65,098	68,441	69,773	70,715	72,863	75,064	77,270	79,481	74,167	75,833					790,859
<b>Total Med Tech Park - Principal</b>	<b>161,539</b>	<b>168,172</b>	<b>176,927</b>	<b>183,671</b>	<b>189,287</b>	<b>184,793</b>	<b>144,928</b>	<b>150,332</b>	<b>105,557</b>	<b>101,473</b>	<b>104,369</b>	-	-	-	-	<b>1,671,047</b>
<b>Med Tech Park - Interest</b>																
2009 Series V-K-1	32,549	29,164	25,631	21,931	18,064	14,010	9,779	6,897	3,792	2,618	1,355					165,790
2011 Series VII-J-1 (Variable)	3,014	2,497	1,980	1,421	818	215	-	-	-	-	-					9,945
2012 GO Refunding	23,787	21,235	17,821	16,516	15,210	13,074	10,865	9,203	6,885	4,500	2,275					141,370
<b>Total Med Tech Park - Interest</b>	<b>59,350</b>	<b>52,895</b>	<b>45,432</b>	<b>39,868</b>	<b>34,092</b>	<b>27,299</b>	<b>20,644</b>	<b>16,100</b>	<b>10,677</b>	<b>7,118</b>	<b>3,630</b>	-	-	-	-	<b>317,104</b>
<b>Total Med Tech Park Debt Service</b>	<b>220,888</b>	<b>221,068</b>	<b>222,359</b>	<b>223,539</b>	<b>223,379</b>	<b>212,092</b>	<b>165,572</b>	<b>166,431</b>	<b>116,233</b>	<b>108,591</b>	<b>107,999</b>	-	-	-	-	<b>1,988,151</b>

\* Interest Expense recorded at Gross; IRS subsidy to be recorded as Income; Interest expense above reflected at Gross.  
\*\*City Debt per auditors; Record full expense in Debt Service Fund offset by Operating Transfer In from Schools

**City of Johnson City**  
**Debt Service Schedule by Fund**  
As of June 30, 2014

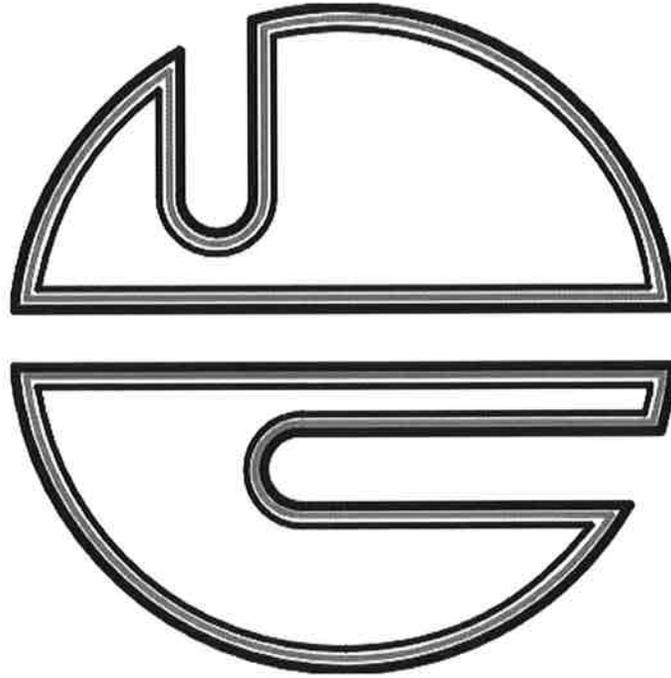
Description	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029 and Beyond	Total
<b>Educational Facilities - Principal</b>																
1998 Sales Tax Revenue Refunding	320,000	330,000														650,000
2010 Series VII-I-1 (Variable)	255,000	270,000	285,000	315,000	350,000	385,000	400,000	415,000	885,000	1,790,000	1,855,000	1,920,000	1,985,000	2,055,000	13,900,000	27,065,000
2011 Series VII-J-1 (Variable)	220,000	235,000	590,000	605,000	615,000	630,000	665,000	700,000	290,000							4,550,000
2012 General Obligation (New)	40,000	40,000	40,000	50,000	50,000	400,000	410,000	420,000	425,000							1,875,000
2012 GO Refunding	320,000	335,000	350,000	355,000	365,000											1,725,000
2013 GO	680,000	710,000	740,000													2,130,000
<b>Total Educ. Facilities Principal</b>	<b>1,835,000</b>	<b>1,920,000</b>	<b>2,005,000</b>	<b>1,325,000</b>	<b>1,380,000</b>	<b>1,415,000</b>	<b>1,475,000</b>	<b>1,535,000</b>	<b>1,600,000</b>	<b>1,790,000</b>	<b>1,855,000</b>	<b>1,920,000</b>	<b>1,985,000</b>	<b>2,055,000</b>	<b>13,900,000</b>	<b>37,995,000</b>
<b>Educational Facilities - Interest</b>																
1998 Sales Tax Revenue Refunding	30,875	15,675														46,550
2007 Series D-9-A (Swap Payment)	767,710	672,145	565,430	445,973	318,552	176,796	30,262									2,976,868
2010 Series VII-I-1 (Variable)	947,275	938,350	928,900	918,925	907,900	895,650	882,175	868,175	853,650	822,675	760,025	695,100	627,900	558,425	1,749,475	13,354,600
2011 Series VII-J-1 (Variable)	159,250	151,550	143,325	122,675	101,500	79,975	57,925	34,650	10,150							861,000
2012 General Obligation (New)	53,988	52,387	50,388	49,587	48,588	47,087	35,088	25,350	12,750							375,213
2012 GO Refunding	54,600	41,800	25,050	18,050	10,950											150,450
2013 GO	85,200	58,000	29,600													172,800
<b>Total Educ. Facilities Interest</b>	<b>2,098,898</b>	<b>1,929,907</b>	<b>1,742,693</b>	<b>1,555,210</b>	<b>1,387,490</b>	<b>1,199,508</b>	<b>1,005,450</b>	<b>928,175</b>	<b>876,550</b>	<b>822,675</b>	<b>760,025</b>	<b>695,100</b>	<b>627,900</b>	<b>558,425</b>	<b>1,749,475</b>	<b>17,937,481</b>
<b>Total Educ. Facilities Debt Service</b>	<b>3,933,898</b>	<b>3,849,907</b>	<b>3,747,693</b>	<b>2,880,210</b>	<b>2,767,490</b>	<b>2,614,508</b>	<b>2,480,450</b>	<b>2,463,175</b>	<b>2,476,550</b>	<b>2,612,675</b>	<b>2,615,025</b>	<b>2,615,100</b>	<b>2,612,900</b>	<b>2,613,425</b>	<b>15,649,475</b>	<b>55,932,481</b>
<b>Total Governmental Fund Principal</b>	<b>8,752,219</b>	<b>9,062,729</b>	<b>8,740,132</b>	<b>8,314,643</b>	<b>8,188,017</b>	<b>8,127,428</b>	<b>6,846,697</b>	<b>6,912,457</b>	<b>6,167,921</b>	<b>5,954,208</b>	<b>5,406,455</b>	<b>4,679,754</b>	<b>3,723,504</b>	<b>3,822,404</b>	<b>28,832,100</b>	<b>123,530,668</b>
<b>Total Governmental Fund Interest</b>	<b>5,652,986</b>	<b>5,228,422</b>	<b>4,761,132</b>	<b>4,339,402</b>	<b>3,916,379</b>	<b>3,472,467</b>	<b>3,025,597</b>	<b>2,768,392</b>	<b>2,526,168</b>	<b>2,316,152</b>	<b>2,105,528</b>	<b>1,910,245</b>	<b>1,629,671</b>	<b>1,474,248</b>	<b>7,442,813</b>	<b>52,569,601</b>
<b>Total Gov. Fund Debt Service</b>	<b>14,405,205</b>	<b>14,291,151</b>	<b>13,501,264</b>	<b>12,654,045</b>	<b>12,104,397</b>	<b>11,599,895</b>	<b>9,872,294</b>	<b>9,680,849</b>	<b>8,694,089</b>	<b>8,270,360</b>	<b>7,511,983</b>	<b>6,590,000</b>	<b>5,353,175</b>	<b>5,296,652</b>	<b>36,274,913</b>	<b>176,100,269</b>
<b>*General Fund - IRS Subsidy (Revenue)</b>																
2010A Build America Bonds	392,008	391,049	389,994	386,096	381,874	373,251	363,962	353,907	343,054	331,686	319,187	305,894	291,733	276,775	1,838,601	6,739,069

**City of Johnson City**  
**Debt Service Schedule by Fund**  
As of June 30, 2014

Description	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
															and Beyond	
<b>Proprietary Funds</b>																
<b>Water/Sewer - Principal</b>																
1998 Water/Sewer Revenue Refunding (R)	85,000															85,000
1998 Water/Sewer Revenue Refunding (R)	345,000	360,000														705,000
1998 Water/Sewer Revenue Refunding (C)	1,185,000	665,000														1,850,000
2003 RDA Limestone Cove #1	7,486	7,841	8,210	8,600	9,008	9,433	9,880	10,349	10,837	11,353	11,890	12,453	13,042	13,661	241,856	385,899
2004 RDA Watauga Flats	6,265	6,506	6,835	7,141	7,459	7,757	8,138	8,502	8,881	9,247	9,690	10,123	10,575	11,021	211,611	329,751
2005 RDA Limestone Cove #2	2,007	2,082	2,184	2,279	2,378	2,469	2,588	2,700	2,817	2,929	3,066	3,199	3,338	3,474	72,593	110,103
2006 Water/Sewer Revenue Refunding	145,000	155,000	160,000	165,000	175,000	180,000										980,000
2008 TMBF Variable Rate Loan	34,828	36,549	38,408	40,266	42,331	44,396	46,667	48,939	51,417	53,963	56,717	59,539	62,498	65,596	68,900	751,014
2009 Series V-K-1 (C)	712,400	715,451	747,248	780,457	815,143	851,370	889,207	928,724								6,440,000
2009 GO Refunding	1,625,000	1,755,000	1,810,000	1,880,000	1,120,000	1,170,000	1,235,000	1,275,000	1,445,000	1,510,000	1,545,000	1,685,000	1,750,000	1,845,000	6,065,000	27,715,000
2009 RDA Greggtown Road	6,872	7,063	7,332	7,574	7,824	8,049	8,347	8,623	8,907	9,171	9,503	9,817	10,141	10,449	287,500	407,172
2010A Build America Bonds	100,000	300,000	515,000	535,000	560,000	585,000	735,000	760,000	660,000	710,000	760,000	725,000	780,000	820,000	13,055,000	21,600,000
2013 GO	505,000	525,000	545,000	570,000	580,000	600,000	620,000	645,000	670,000	690,000	705,000	720,000	740,000	760,000	15,095,000	23,970,000
<b>Total Water/Sewer - Principal</b>	<b>4,759,858</b>	<b>4,535,492</b>	<b>3,840,217</b>	<b>3,996,317</b>	<b>3,319,143</b>	<b>3,458,474</b>	<b>3,554,827</b>	<b>3,687,837</b>	<b>2,857,859</b>	<b>2,996,663</b>	<b>3,100,866</b>	<b>3,225,131</b>	<b>3,369,594</b>	<b>3,529,201</b>	<b>35,097,460</b>	<b>85,328,939</b>
<b>Water/Sewer - Interest</b>																
1998 Water/Sewer Revenue Refunding (R)	4,037															4,037
1998 Water/Sewer Revenue Refunding (R)	33,488	17,100														50,588
1998 Water/Sewer Revenue Refunding (C)	87,875	31,587														119,462
2003 RDA Limestone Cove #1	17,037	16,691	16,328	15,949	15,551	15,134	14,698	14,241	14,387	13,871	13,334	12,771	12,182	11,563	69,591	273,328
2004 RDA Watauga Flats	14,427	14,153	13,868	13,569	13,256	12,930	12,591	12,235	11,687	11,321	10,878	10,445	9,993	9,547	75,505	246,405
2005 RDA Limestone Cove #2	4,629	4,554	4,452	4,357	4,258	4,167	4,048	3,936	3,831	3,719	3,582	3,449	3,310	3,174	25,774	81,240
2006 Water/Sewer Revenue Refunding	39,425	33,625	27,425	21,025	14,425	7,425										143,350
2008 TMBF Variable Rate Loan	37,551	35,809	33,982	32,061	30,048	27,932	25,712	23,378	20,931	18,361	15,662	12,827	9,849	6,725	3,445	334,273
2009 Series V-K-1 (C)	257,600	254,549	222,752	189,543	154,857	118,630	80,793	41,276								1,320,000
2009 GO Refunding	1,241,488	1,192,738	1,131,313	1,058,913	964,913	908,913	862,113	806,538	749,163	687,750	623,575	554,050	474,013	390,888	618,499	12,264,863
2009 RDA Greggtown Road	13,132	12,941	12,672	12,430	12,180	11,955	11,657	11,381	11,097	10,833	10,501	10,187	9,863	9,555	100,532	260,916
2010A Build America Bonds*	1,165,923	1,162,972	1,153,223	1,133,910	1,112,510	1,087,310	1,060,107	1,024,828	987,207	954,208	917,288	876,628	837,115	750,325	5,342,809	19,566,363
2013 GO	783,263	763,062	742,063	720,262	708,863	691,462	667,463	642,662	616,863	596,762	582,963	567,100	549,100	529,675	4,435,381	13,596,944
<b>Total Water/Sewer - Interest</b>	<b>3,699,874</b>	<b>3,539,781</b>	<b>3,358,077</b>	<b>3,202,019</b>	<b>3,030,861</b>	<b>2,885,857</b>	<b>2,739,181</b>	<b>2,580,475</b>	<b>2,415,166</b>	<b>2,296,825</b>	<b>2,177,783</b>	<b>2,047,457</b>	<b>1,905,425</b>	<b>1,711,452</b>	<b>10,671,536</b>	<b>48,261,769</b>
<b>Total Water/Sewer Debt Service</b>	<b>8,459,733</b>	<b>8,075,273</b>	<b>7,198,294</b>	<b>7,198,336</b>	<b>6,350,004</b>	<b>6,344,331</b>	<b>6,294,009</b>	<b>6,268,312</b>	<b>5,273,025</b>	<b>5,293,488</b>	<b>5,278,649</b>	<b>5,272,587</b>	<b>5,275,019</b>	<b>5,240,653</b>	<b>45,768,996</b>	<b>133,590,708</b>
*Interest Expense recorded at Gross; IRS subsidy to be recorded as Income; Interest expense above reflected at Gross.																
<b>City Solid Waste - Principal</b>																
1998 Solid Waste Revenue Refunding	160,000	170,000														330,000
2009 Series V-K-1	400,000	420,000														820,000
2012 GO Refunding	1,379	1,439	1,525	1,567	1,600	1,659	1,717	1,776	1,834							14,495
<b>Total City Solid Waste - Principal</b>	<b>561,379</b>	<b>591,439</b>	<b>1,525</b>	<b>1,567</b>	<b>1,600</b>	<b>1,659</b>	<b>1,717</b>	<b>1,776</b>	<b>1,834</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,164,495</b>
<b>City Solid Waste - Interest</b>																
1998 Solid Waste Revenue Refunding	15,675	8,075														23,750
2009 Series V-K-1	32,800	16,800														49,600
2012 GO Refunding	436	382	314	282	249	201	152	108	55							2,178
<b>Total City Solid Waste - Interest</b>	<b>48,911</b>	<b>25,257</b>	<b>314</b>	<b>282</b>	<b>249</b>	<b>201</b>	<b>152</b>	<b>108</b>	<b>55</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>75,528</b>
<b>Total City Solid Waste Debt Service</b>	<b>610,290</b>	<b>616,696</b>	<b>1,839</b>	<b>1,849</b>	<b>1,848</b>	<b>1,860</b>	<b>1,869</b>	<b>1,884</b>	<b>1,889</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,240,023</b>

**City of Johnson City**  
**Debt Service Schedule by Fund**  
As of June 30, 2014

Description	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029 and Beyond	Total
<b>Golf - Principal</b>																
1998 Golf Course Revenue Refunding	240,000	255,000														495,000
<b>Total Golf Principal</b>	240,000	255,000														495,000
<b>Golf - Interest</b>																
1998 Golf Course Revenue Refunding	23,512	12,113														35,625
<b>Total Golf Interest</b>	23,512	12,113														35,625
<b>Total Golf Debt Service</b>	263,512	267,113														530,625
<b>Storm Water - Principal</b>																
2013 GO	200,000	210,000	220,000	225,000	230,000	240,000	250,000	260,000	270,000	275,000	280,000	290,000	295,000	305,000	2,040,000	5,590,000
<b>Total Storm Water Principal</b>	200,000	210,000	220,000	225,000	230,000	240,000	250,000	260,000	270,000	275,000	280,000	290,000	295,000	305,000	2,040,000	5,590,000
<b>Storm Water - Interest</b>																
2013 GO	178,313	170,312	161,913	153,112	148,613	141,712	132,113	122,112	111,713	103,612	98,113	91,812	84,563	76,819	246,374	2,021,206
<b>Total Storm Water Interest</b>	178,313	170,312	161,913	153,112	148,613	141,712	132,113	122,112	111,713	103,612	98,113	91,812	84,563	76,819	246,374	2,021,206
<b>Total Storm Water Debt Service</b>	378,313	380,312	381,913	378,112	378,613	381,712	382,113	382,112	381,713	378,612	378,113	381,812	379,563	381,819	2,286,374	7,611,206
<b>Motor Transport - Principal</b>																
2008 TMBF Variable Rate Loan	406,000	426,000	447,000	470,000	493,000											2,242,000
<b>Total Motor Transport Principal</b>	406,000	426,000	447,000	470,000	493,000											2,242,000
<b>Motor Transport - Interest</b>																
2008 TMBF Variable Rate Loan	78,470	64,260	49,350	33,705	17,255											243,040
<b>Total Motor Transport Interest</b>	78,470	64,260	49,350	33,705	17,255											243,040
<b>Total Motor Transport Debt Service</b>	484,470	490,260	496,350	503,705	510,255											2,485,040
<b>Total Proprietary Principal</b>	6,167,237	6,017,931	4,508,742	4,692,884	4,043,743	3,700,133	3,806,545	3,949,612	3,129,692	3,271,663	3,380,866	3,515,131	3,664,594	3,834,201	37,137,460	94,820,434
<b>Total Proprietary Interest</b>	4,029,080	3,811,723	3,569,654	3,389,118	3,196,977	3,027,770	2,871,446	2,702,695	2,526,934	2,400,437	2,275,896	2,139,269	1,989,988	1,788,271	10,917,910	50,637,168
<b>Total Proprietary Debt Service</b>	10,196,317	9,829,654	8,078,396	8,082,002	7,240,720	6,727,903	6,677,991	6,652,307	5,656,626	5,672,100	5,656,762	5,654,399	5,654,582	5,622,472	48,055,370	145,457,602
<b>*Water/Sewer - IRS Subsidy (Revenue)</b>																
2010A Build America Bonds	378,692	377,733	374,567	368,294	361,344	353,158	344,323	332,864	320,644	309,927	297,934	284,729	271,895	258,088	1,720,963	6,355,155
<b>Total Debt Service</b>																
<b>Total Principal</b>	14,919,456	15,080,660	13,248,874	13,007,527	12,231,760	11,827,561	10,653,242	10,862,069	9,297,613	9,225,871	8,787,321	8,194,885	7,388,098	7,656,605	65,969,560	218,351,102
<b>Total Interest</b>	9,682,066	9,040,145	8,330,786	7,728,519	7,113,356	6,500,236	5,897,043	5,471,088	5,053,102	4,716,589	4,381,424	4,049,514	3,619,659	3,262,519	18,360,723	103,206,769
<b>Total Debt Service</b>	24,601,522	24,120,805	21,579,660	20,738,046	19,345,116	18,327,797	16,550,285	16,333,157	14,350,715	13,942,460	13,168,745	12,244,399	11,007,757	10,919,124	84,330,283	321,557,871



**QUASI-GOVERNMENTAL**  
**&**  
**SPECIAL APPROPRIATIONS**

## **QUASI-GOVERNMENTAL AND SPECIAL APPROPRIATION AGENCIES**

Financial support for non-profit agencies is a portion of the General Government expenditures, which are classified in two different categories. The first category consists of Quasi-Governmental agencies. These agencies are supported largely by the City, but are managed privately. The second category, Special Appropriations, are independent, non-profit agencies that receive funding from various organizations, are not necessarily government-related, and are reviewed based on the level of service provided to the community. Each agency in both categories is required to submit an application annually, along with a copy of their latest year-end financial statements or audit. The City Commission determines the level of funding each agency will receive as a part of the annual budget process.

The following agencies received an appropriation in the FY 2015 budget.

### **Quasi-Governmental Agencies**

#### **ETSU College of Pharmacy**

**\$ 50,000**

The intent of the College of Pharmacy is to provide and teach pharmacist-delivered care, including medication therapy management services, to further advance an evolving profession that benefits society today and in the future.

#### **Johnson City Development Authority**

**\$ 120,000**

The mission of the Johnson City Development Authority is to promote and assist with the development and redevelopment of Johnson City, with specific emphasis on downtown, in collaboration with other entities throughout the community; identifying needs and implementing actions.

#### **The Chamber of Commerce/Convention & Visitors Bureau**

**\$ 537,870**

The mission of the Chamber of Commerce and Convention & Visitors Bureau is to generate economic impact through marketing, hosting, and advertising in the following areas: transportation, education, health care, tourism, and workforce development. The Chamber/CVB membership consists of businesses and business leaders, as well as partnering with Johnson City, Jonesborough, and Washington County.

#### **Tri-Cities Airport Commission**

**\$ 15,885**

The Tri-Cities Airport Commission is the Grantee of Foreign Trade Zone No. 204. The FTZ Committee was established by the Airport Commission to provide guidance in the areas of Zone marketing and administration. In addition to the City of Johnson City, membership in the FTZ No. 204 is comprised of the City of Kingsport, Sullivan County, TN, Washington County, TN, Bristol, TN, Bristol, VA, Washington County, VA, and the Tri-Cities Regional Airport. FTZ No. 204 is a vital component of our region's economic development efforts. Communities use the FTZ to attract new business and industry, as well as retain existing businesses.

#### **Washington County Emergency Communications District (E-911)**

**\$ 590,000**

This organization is responsible for answering all 9-1-1 calls and dispatching both emergency and non-emergency communications to all public safety agencies within Johnson City and Washington County. The goal of E-911 is to provide professional and prompt service to all citizens who contact 9-1-1, as well as to dispatch those calls to the appropriate agency in a quick and accurate manner.

**Washington County/Johnson City Animal Control Shelter**

**\$ 185,000**

This organization was created as a joint venture with Washington County and the City of Johnson City to enforce the animal control laws of the City and state. The Shelter is designed to protect individuals from the dangers of uncontrolled animals, as well as protect the animal population against abuse by people. The goal of the Shelter encompasses promoting, motivating, and enforcing responsible pet ownership. In addition to the operating appropriation, the City has pledged to contribute to the debt service payment on the new animal shelter facility. The debt service for FY 2015 is \$110, 373.

**Washington County/Johnson City Emergency Medical Services (EMS)**

**\$ 583,495**

This organization provides advanced and basic life support via ground ambulance transportation to the citizens of Johnson City and Washington County. In addition, EMS provides highly capable rescue personnel and equipment, along with support for specialized rescue teams. Quality patient care and timely response are the priorities of this agency.

**Washington County/Johnson City Health Department**

**\$ 70,476**

The mission of the Tennessee Department of Health is to promote, protect, and improve the health of persons living in, working in, or visiting the State of Tennessee. This branch was established in 1926 to provide quality health services to all citizens of Johnson City and Washington County. Services provided include, but are not limited to, dental health services, environmental health services, primary care, health promotion, immunizations, and nutrition education.

**Washington County Economic Development Council**

**\$ 240,248**

The Council is an intergovernmental organization established between Washington County, the City of Johnson City, and the Town of Jonesborough. The purpose of the council is to enhance economic development in Washington County in the following ways: 1) business attraction/marketing; 2) downtown development; 3) existing business retention; 4) small business entrepreneur development; and 5) tourism development. Beginning in FY 2012, the boards of the Johnson City Development Authority, the Public Building Authority, and the Economic Development Board have come together under the WCEDC organizational structure.

**Special Appropriation Agencies**

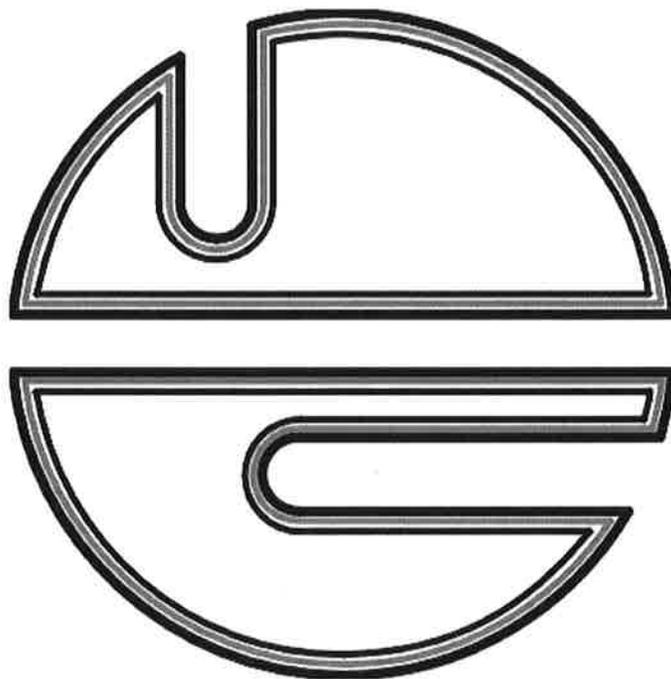
*For the FY 2015 budget, no funding was available for non-profit agencies.*

**Quasi-Governmental  
FY 2015**

	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Budget FY 2015	Increase	
							\$	%
Animal Control	158,000	158,000	158,000	175,000	185,000	<b>185,000</b>	-	0.00
Animal Control (Debt Service Appropriation)	-	-	-	-	-	<b>110,373</b>	110,373	100.00
Convention and Visitor's Bureau	510,000	510,000	510,000	518,000	537,870	<b>537,870</b>	-	0.00
Economic Development Board	139,244	139,244	-	-	-	-	-	0.00
Emergency Communications	546,246	546,246	546,246	590,000	590,000	<b>590,000</b>	-	0.00
EMS	583,495	583,495	583,495	583,495	583,495	<b>583,495</b>	-	0.00
ETSU College of Pharmacy	50,000	50,000	-	50,000	50,000	<b>50,000</b>	-	0.00
Johnson City Development Authority	159,135	159,135	-	-	-	<b>120,000</b>	120,000	0.00
JCDA - Façade Grant Program	50,000	-	-	-	-	-	-	0.00
Tri-Cities Airport Commission	-	-	-	-	17,706	<b>15,885</b>	(1,821)	100.00
Washington County Economic Development Council	25,000	25,000	360,248	360,248	360,248	<b>240,248</b>	(120,000)	(33.31)
Washington County Health Dept.	70,476	70,476	70,476	70,476	70,476	<b>70,476</b>	-	0.00
<b>Total</b>	<b>2,291,596</b>	<b>2,241,596</b>	<b>2,228,465</b>	<b>2,347,219</b>	<b>2,394,795</b>	<b>2,503,347</b>	<b>108,552</b>	<b>4.53</b>

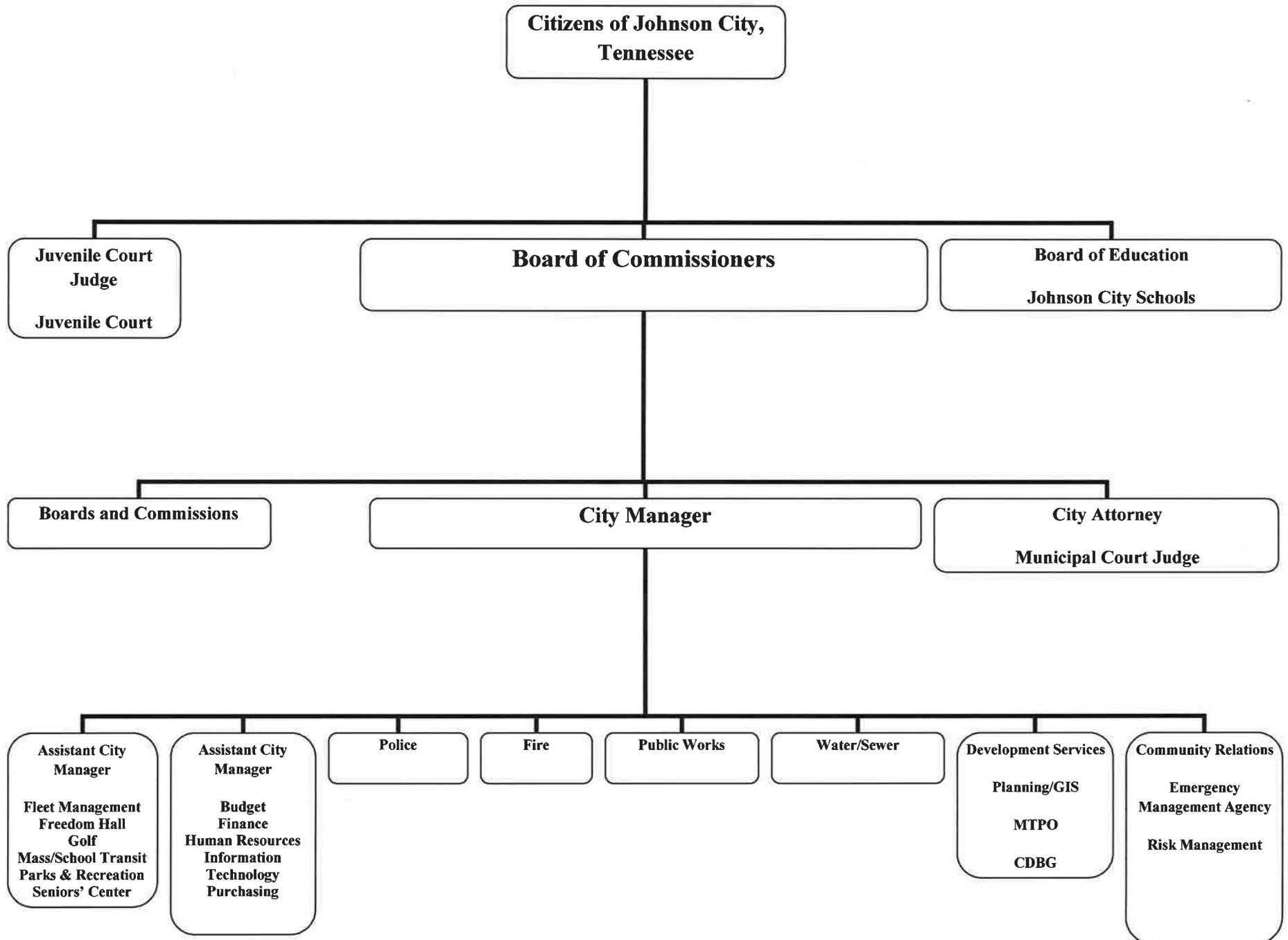
**Special Appropriations  
FY 2015**

Special Appropriations	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Budget FY 2015	Decrease	
							\$	%
Appalachian Mountain Project Access	5,000	5,000	4,500	4,050	3,600	-	(3,600)	(100.00)
Appalachian Reg. Coalition on Homelessness	10,000	10,000	9,000	8,100	7,200	-	(7,200)	(100.00)
Blue Plum Festival/Friends of Olde Downtowne	8,000	20,381	18,343	16,508	14,674	-	(14,674)	(100.00)
Boys & Girls Club	45,000	45,000	40,500	36,450	32,400	-	(32,400)	(100.00)
Carter County Tomorrow	5,000	5,000	-	-	-	-	-	0.00
Catholic Charities of East Tennessee	5,000	5,000	4,500	4,050	3,600	-	(3,600)	(100.00)
Children's Advocacy Center	5,000	5,000	4,500	4,050	3,600	-	(3,600)	(100.00)
Coalition for Kids	27,875	27,875	25,088	22,578	20,070	-	(20,070)	(100.00)
Even Start Literacy Program	2,000	2,000	1,800	-	-	-	-	0.00
Friends of Olde Downtown ( <i>see above Blue Plum</i> )	12,381	-	-	-	-	-	-	0.00
Frontier Health	62,024	62,024	50,024	45,022	40,019	-	(40,019)	(100.00)
Girls, Inc.	35,000	35,000	31,500	28,350	25,200	-	(25,200)	(100.00)
Good Samaritan	11,362	11,362	10,226	9,203	8,181	-	(8,181)	(100.00)
Hands On! Regional Museum	9,924	9,924	8,932	8,039	7,146	-	(7,146)	(100.00)
Johnson City Area Arts	33,190	33,190	29,871	26,884	23,897	-	(23,897)	(100.00)
Johnson City Downtown Clinic	37,000	37,000	33,300	29,970	26,640	-	(26,640)	(100.00)
Johnson City Housing Authority Athletic Club	37,950	37,950	34,155	30,740	27,324	-	(27,324)	(100.00)
Johnson City Symphony	5,000	5,000	4,500	4,050	3,600	-	(3,600)	(100.00)
Keystone Adult Day Care (1st TN Human Resource)	9,200	9,200	8,280	7,452	6,624	-	(6,624)	(100.00)
Keystone Dental	10,350	10,350	9,315	8,384	7,452	-	(7,452)	(100.00)
Keystone Family Resource Center	13,950	13,950	12,555	10,500	10,044	-	(10,044)	(100.00)
Safe Passage	42,333	42,333	38,100	34,290	30,480	-	(30,480)	(100.00)
Salvation Army	44,675	44,675	40,208	36,187	32,166	-	(32,166)	(100.00)
Second Harvest Food Bank	16,000	16,000	14,400	12,960	11,520	-	(11,520)	(100.00)
Sister Cities International	4,700	4,700	4,230	3,807	3,384	-	(3,384)	(100.00)
Tennessee Rehabilitation Center	9,048	9,048	8,143	7,329	6,514	-	(6,514)	(100.00)
Tipton-Haynes Historical Association	9,524	9,524	8,572	7,715	6,858	-	(6,858)	(100.00)
Umoja/Unity Community	8,000	8,000	7,200	6,480	5,760	-	(5,760)	(100.00)
Washington County/Johnson City Veteran's Memorial	-	-	50,000	-	-	-	-	0.00
<b>Special Appropriations</b>	<b>524,486</b>	<b>524,486</b>	<b>511,742</b>	<b>413,148</b>	<b>367,953</b>	<b>-</b>	<b>(367,953)</b>	<b>(70.15)</b>

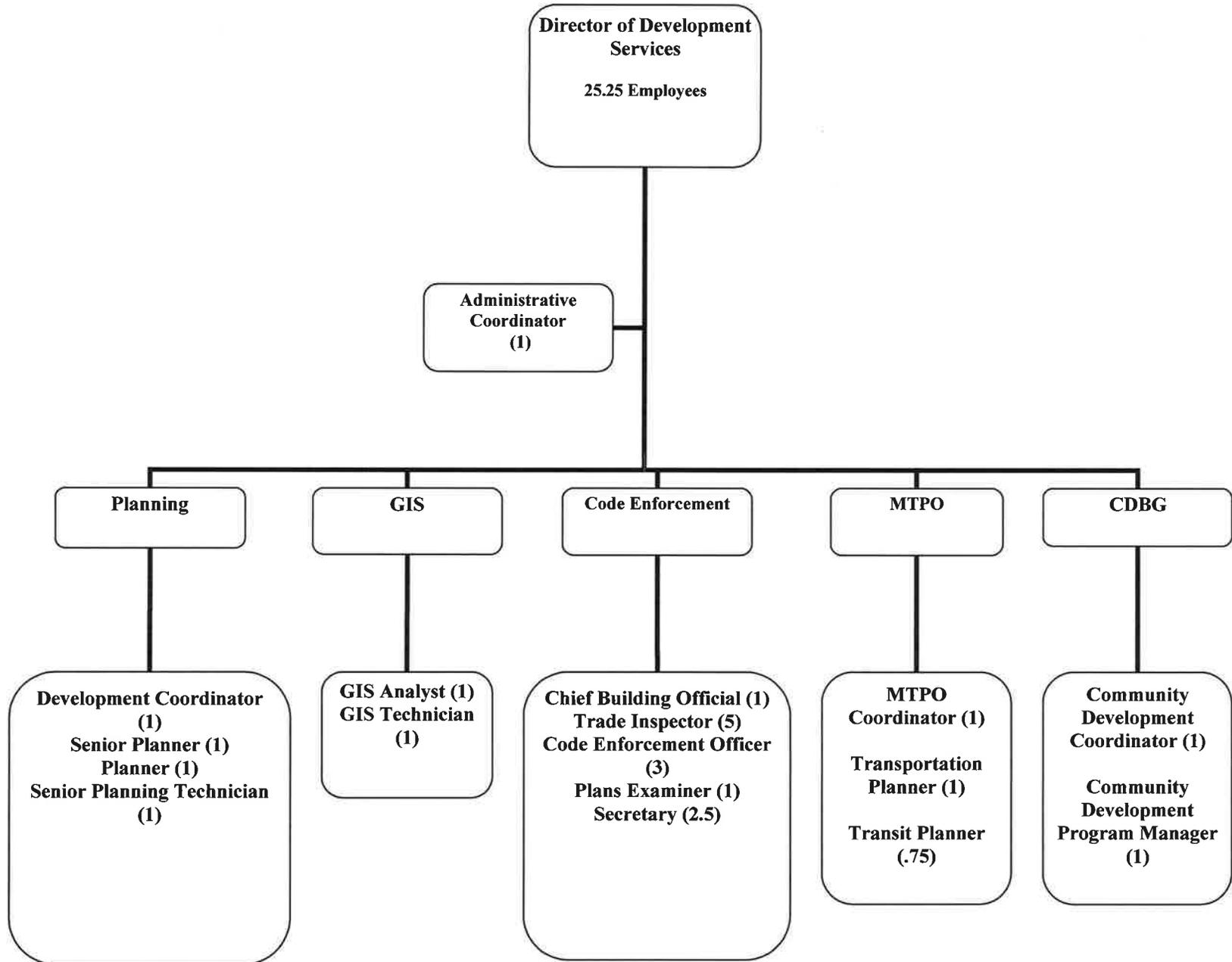


## **DEPARTMENTAL SUMMARIES**

**CITY OF JOHNSON CITY, TENNESSEE  
ORGANIZATION CHART**



# DEVELOPMENT SERVICES



## Development Services

The City of Johnson City's Development Services Department provides professional advice and technical expertise to elected officials, appointed boards and commissions, city departments, the development community, and citizens to assist in understanding and addressing development and redevelopment issues in the community. The overall mission of this newly formed department is: "The Johnson City Development Services Department is committed to a comprehensive approach to guide and shape quality development in our region."

Our guiding principles in achieving this mission are as follows: 1) Responsiveness and Exceptional Service; 2) Fairness and Impartiality; and 3) Integrity and Professionalism.

### Departmental Organization

The department is comprised of 25.25 full-time members who are organized into five divisions: Planning, Geographic Information Systems (GIS), Codes, and Community Development. The Metropolitan Transportation Planning Organization (MTPO) is also under the department's responsibility.

The Planning division develops and administers citywide planning in accordance with the Comprehensive Plan, a legal document that reflects the community's vision for its long-range physical development, as well as its neighborhood planning process, which guides future development of the City and its Urban Growth Boundary. The division strives to foster and promote citizen participation through the administration of citizen surveys and collecting and analyzing Census data.

Within the division, staff provides development related guidance and support to those building or subdividing land within the City through the use of Subdivision Regulations and the Zoning Code. During FY 2014, staff processed 47 minor subdivisions, 4 subdivisions, and a total of 98 new lots.

Other duties of staff include administering land use controls in the Zoning Code, as well as reviews requests for annexations, re-zonings, right-of-way abandonments, and text amendments to the Zoning Code. The staff serves the Planning Commission, the Board of Zoning Appeals (BZA), and the Historic Zoning Commission (HZC). During FY 2014, staff completed eight annexations, two street abandonments, and twenty zoning requests.

The Geographic Information System (GIS) division's primary function is to provide mapping and spatial analyses to city departments and to offer such services to other public and private entities for a fee. GIS activities focus principally on: 1) creating, managing, and enhancing a database consisting of geographic features and their characteristics; 2) creating maps and statistical data from the database; 3) performing geographic analyses using the database with special-purpose spatial models; and 4) helping other city units in their efforts to utilize GIS application programs.

The Codes division is responsible for accepting plans and generating plans review on all phases of construction in Johnson City, including building, electrical, plumbing, gas/mechanical, site, fire, etc. This applies to all new residential and commercial development, renovations, repairs,

and additions. Following completion of plans review, permits are issued for each phase of construction to licensed and bonded contractors. Required inspections are conducted by the Codes division with results documented throughout the construction process. Once the process is complete, a certificate of occupancy is issued for each project. In addition, the Codes division is responsible for resolving issues concerning dilapidated structures and all property maintenance violations. The division also works with the Board of Building Codes and the Board of Dwelling Standards to resolve disputes.

The Metropolitan Transportation Planning Organization serves as the regional transportation planning and coordination agency for the Johnson City Urbanized Area. This area includes the City of Johnson City, the Town of Jonesborough, and the City of Elizabethton, a portion of the Town of Unicoi, and Carter and Washington Counties. It should be noted that the Urbanized Area is defined by the U.S. Census Bureau. Federal law requires an MTPO to be established for any urbanized area over 50,000. The total population of the Johnson City Urbanized Area in 2000 was 102,456. In 2010, the urbanized area grew to 120,415 people with the largest growth occurring in Washington County.

The MTPO has an Executive Board, which is comprised of elected officials from each representative jurisdiction, and an Executive Staff, which is comprised of the chief administration officials of jurisdictions and agencies that are involved in the transportation planning activities.

The MTPO is charged with the “Continuing, Cooperative, and Comprehensive” (3 C’s) planning process for transportation projects often referred to as the MTPO Planning Process. In addition, the MTPO strives to ensure the continuation of federal funding for the MTPO area. The department continually works with local, state, and federal agencies, as well as the general public, to develop and administer a wide range of transportation planning activities.

These activities and funding for these activities are identified annually in the Unified Planning Work Program for the MTPO. The Unified Planning Work Program must be approved by the Tennessee Department of Transportation, Federal Highway Administration, and Federal Transit Administration, as well as adopted by the MTPO Executive Board.

Included in the Unified Planning Work Program are tasks for the development and maintenance of the Long Range Transportation Plan and Transportation Improvement Plan. All transportation projects in the MTPO area must be included in the Johnson City Long Range Transportation Plan in order to receive federal and state funding. The plan covers a thirty-year timeframe and is updated every five years.

Once the Long Range Transportation Plan is adopted, a project can then be programmed in the Transportation Improvement Program for implementation. The Transportation Improvement Program covers a four-year timeframe, identifies the project, project scope, funding source, and expected year funds will be expended for projects.

Examples of such projects are the State Route 36 (Kingsport Highway) Improvement Project in Washington County, State Route 362 (Gap Creek Road) in Carter County, Traffic Signal Upgrade Project for Johnson City and Elizabethton, the State of Franklin Trail Phase II from East Tennessee State University to downtown Johnson City, and all transit related projects.

The Long Range Transportation Plan and Transportation Improvement Program go through the same approval process as the Unified Planning Work Program.

The Community and Economic Development division plans and implements a diverse program that has its primary goal the improvement of the quality of life for low and moderate income citizens of Johnson City. By federal program definition, low and moderate income persons are defined as persons or households which earn 80% or below of the median income for the jurisdiction. For a family of four in 2014, the 80% median income figure is \$40,950.

The Community Development Program is guided by a five-year strategy based upon a community needs assessment and a series of one-year plans developed by the community development staff with the assistance and input of a fourteen member Housing and Community Development Advisory Board. The annual plan outlines the programs that will be provided to help meet the needs that have been identified and the financial resources that will be committed to implement the programs. In addition to the annual plan, the local program must submit an annual performance report to the community and to the Department of Housing and Urban Development outlining accomplishments of the program each fiscal year.

Primary funding for the Community Development Program comes from the U.S. Department of Housing and Urban Development through the Community Development Block Grant (CDBG) Program and the HOME Program. The major focus is on the Community Development Block Grant Program and includes: homeowner rehabilitation for qualified homeowners (we anticipate twenty rehabilitations during FY 2015); working in partnership with community housing partners to provide housing opportunities through new and redeveloped single-family housing (we anticipate one reconstructed housing unit in FY 2015); and rental housing development and redevelopment, neighborhood redevelopment, and special needs housing.

The HOME Program coordinated through Northeast Tennessee/Virginia HOME Consortium and administered by the First Tennessee Development District provides homeownership assistance to low and moderate income households through a down payment and closing cost assistance loan ranging from \$5,000 up to \$10,000 at 0% for qualified first-time homebuyers to purchase new and existing homes (an estimated fifteen first-time homebuyers will be assisted in FY 2015). The Housing Re-construction Program provides 0% loans to qualified low and moderate income households whose homes cannot be economically rehabilitated and provides a newly constructed home on the qualified household's property that will meet the needs of the household.

The Community Development staff also helps to coordinate the Emergency Solutions Program provided through a grant from the Tennessee Housing Development Agency. This city is the program grantee and subcontracts ESG program funds through several eligible local community service agencies that provide shelter, outreach, and other basic support services that serve the at-risk and homeless population of the community.

The Community Development staff also works to help coordinate and assist in a number of other community initiatives including: The Community Partnerships Initiative which helps to coordinate and implement services in the community in cooperation with the community service agencies and other city departments, including Police and Parks and Recreation in the areas of Law Enforcement/Community Policing, Education/Prevention with school age children and parents, and neighborhood revitalization activities at the neighborhood level. Coordination and implementation of programs through the City's Targeted Community Crime Reduction program,

in conjunction with the Police Department and community agencies, is involved in helping to reduce crime, provide re-entry services for returning offenders, and neighborhood restoration activities in two target neighborhoods through the Chamber of Commerce's Non-Profit Council for Community Way needs assessment and their annual agency funding allocation process.

## Development Services Major Objectives – FY 2015

Research sustainability components for the zoning code and subdivision regulations.

Update the Economic Development Element in the Comprehensive Plan along with the Washington County Economic Development Council Strategic Plan.

Update the Southside Neighborhood Plan.

Develop a West Walnut Street corridor model.

Research a “green” permitting incentive plan.

Develop a fast track permitting program for economic development purposes

Evaluate building inspection process for all trades.

Develop a process and/or software updates for accepting residential plans electronically.

Continue to coordinate the Neighborhood Revitalization component of the new Targeted Community Crime Reduction Program in the Downtown and Mountain Home neighborhoods including housing rehabilitation and redevelopment, improved lighting along city streets and continued intentional codes enforcement of problem properties.

Coordinate Emergency Grant Solution Program Grant Funds provided through THDA to community service agencies that provide shelter, permanent housing, utility deposit support, and other support services to the at-risk and homeless population in the amount of \$124,814.

Complete one re-construction through the HUD HOME Program for low/moderate income households.

Complete 20 homeowner rehabilitations for low/moderate income homeowners.

Assist 15 low/moderate income households to become first-time homebuyers.

Assist Johnson City Planning Division with an update of the Johnson City Major Thoroughfare Plan. This will require a revision to the approved UPWP by FHWA/FTA/TDOT and MTPO Executive Board.

Continue to coordinate with TDOT for completion of major transportation projects with a focus on I-26 Interchanges and SR 91 Extension. This will be a multi-year goal until projects are completed. First priority is improvements to Exit 17 on I-26 (SR 354, Boones Creek Road @ I-26).

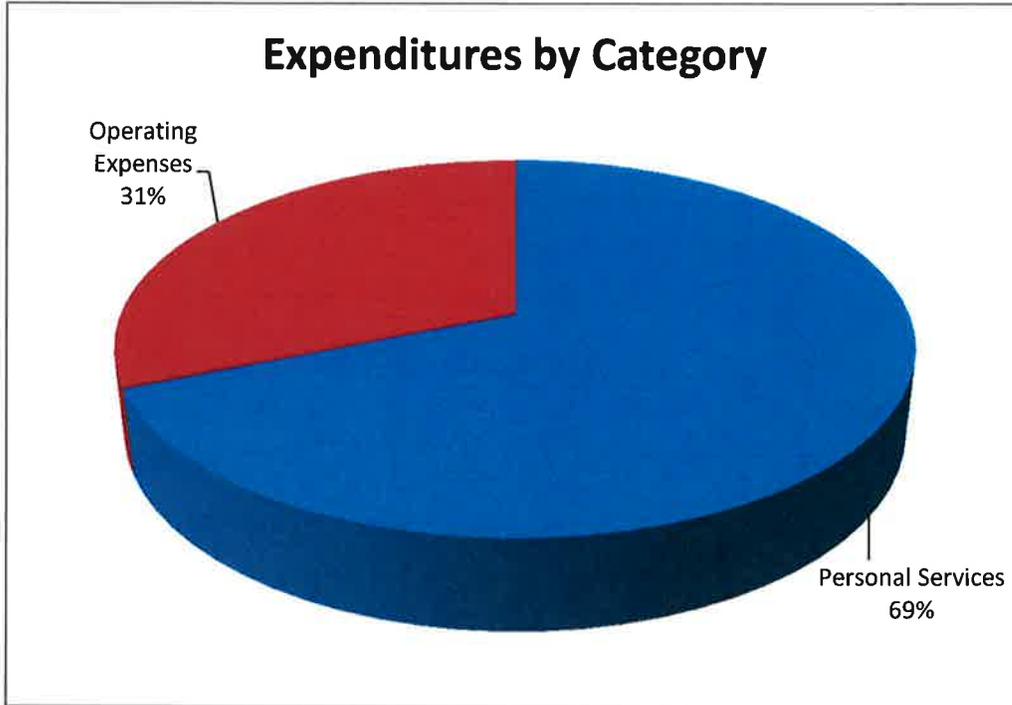
Acquire federal funding for the construction of the Veterans Affairs Access Road by June 30, 2015.

Assist Johnson City Transit with bus specifications for new bus procurement.

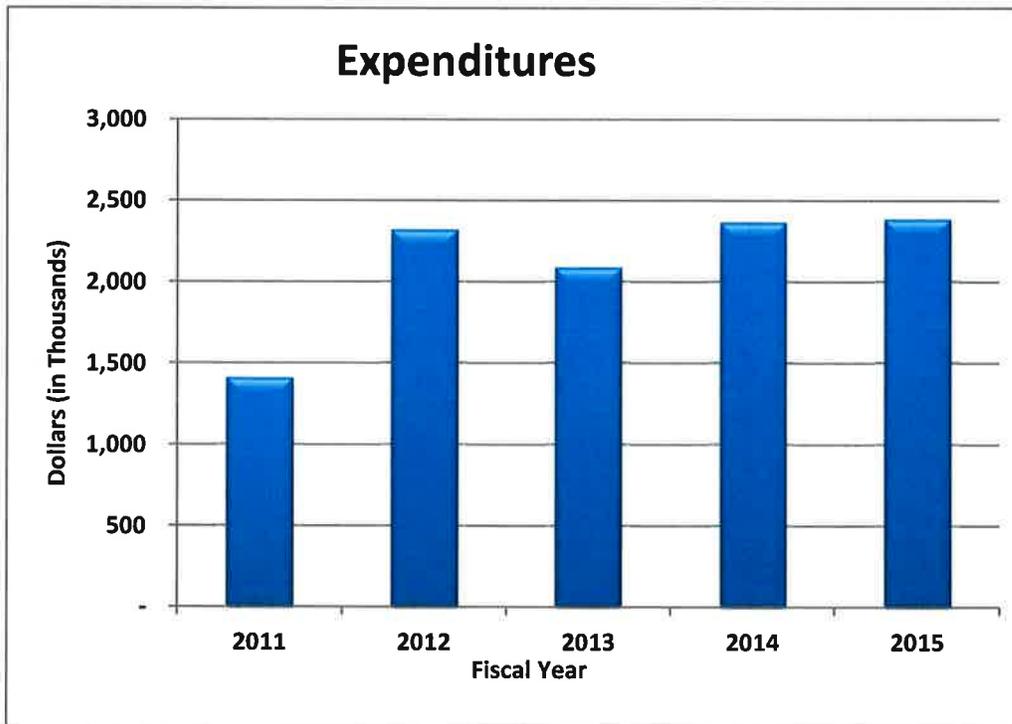
Development Services	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
<b>GENERAL FUND</b>							
<b>Development Services</b>							
Code Enforcement	794,420	730,425	806,392	794,296	826,786	20,394	2.5%
Planning /GIS	590,530	595,004	586,342	577,547	595,532	9,190	1.6%
<b>Total - Development Services</b>	<b>1,384,950</b>	<b>1,325,429</b>	<b>1,392,734</b>	<b>1,371,843</b>	<b>1,422,318</b>	<b>29,584</b>	<b>2.1%</b>
<b>GENERAL FUND EXPENDITURE SUMMARY</b>							
Personal Services	1,264,346	1,227,006	1,271,275	1,252,206	1,289,980	18,705	1.5%
Operating	120,604	98,423	121,459	119,637	132,338	10,879	9.0%
<b>Total Expenditures</b>	<b>1,384,950</b>	<b>1,325,429</b>	<b>1,392,734</b>	<b>1,371,843</b>	<b>1,422,318</b>	<b>29,584</b>	<b>2.1%</b>
<b>COMMUNITY DEVELOPMENT FUND</b>							
CDBG Administration	88,762	87,122	97,416	115,243	87,346	(10,070)	-10.3%
Housing Administration	130,335	101,824	114,461	137,175	119,819	5,358	4.7%
Housing Rehabilitation	235,457	217,962	289,001	291,030	275,483	(13,518)	-4.7%
THDS Emergency Services Grant	90,421	33,272	108,035	111,729	130,695	22,660	21.0%
<b>Total Community Development Fund</b>	<b>544,975</b>	<b>440,180</b>	<b>608,913</b>	<b>655,177</b>	<b>613,343</b>	<b>4,430</b>	<b>0.7%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	163,292	151,010	170,688	170,688	172,640	1,952	1.1%
Operating	381,683	289,170	438,225	484,489	440,703	2,478	0.6%
<b>Total Expenditures</b>	<b>544,975</b>	<b>440,180</b>	<b>608,913</b>	<b>655,177</b>	<b>613,343</b>	<b>4,430</b>	<b>0.7%</b>
<b>MTPO Fund</b>							
MTPO - FWHA	330,230	266,733	310,546	298,124	310,015	(531)	-0.2%
MTPO - FTA	39,163	36,543	37,521	39,686	35,845	(1,676)	-4.5%
MTPO - ITS	13,517	13,921	7,522	-	-	(7,522)	-100.0%
Other	3,840	3,840	-	-	-	-	0.0%
<b>Total - MTPO</b>	<b>386,750</b>	<b>321,037</b>	<b>355,589</b>	<b>337,810</b>	<b>345,860</b>	<b>(9,729)</b>	<b>-2.7%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	165,875	169,681	153,085	150,023	173,774	20,689	13.5%
Operating	220,875	151,356	202,504	187,787	172,086	(30,418)	-15.0%
<b>Total Expenditures</b>	<b>386,750</b>	<b>321,037</b>	<b>355,589</b>	<b>337,810</b>	<b>345,860</b>	<b>(9,729)</b>	<b>-2.7%</b>
<b>CAPITAL EQUIPMENT</b>	<b>-</b>	<b>23,256</b>	<b>24,000</b>	<b>17,500</b>	<b>-</b>	<b>(24,000)</b>	<b>-100.0%</b>
<b>TOTAL DEVELOPMENT SERVICES</b>	<b>2,316,675</b>	<b>2,086,646</b>	<b>2,381,236</b>	<b>2,364,830</b>	<b>2,381,521</b>	<b>285</b>	<b>0.0%</b>

# Development Services

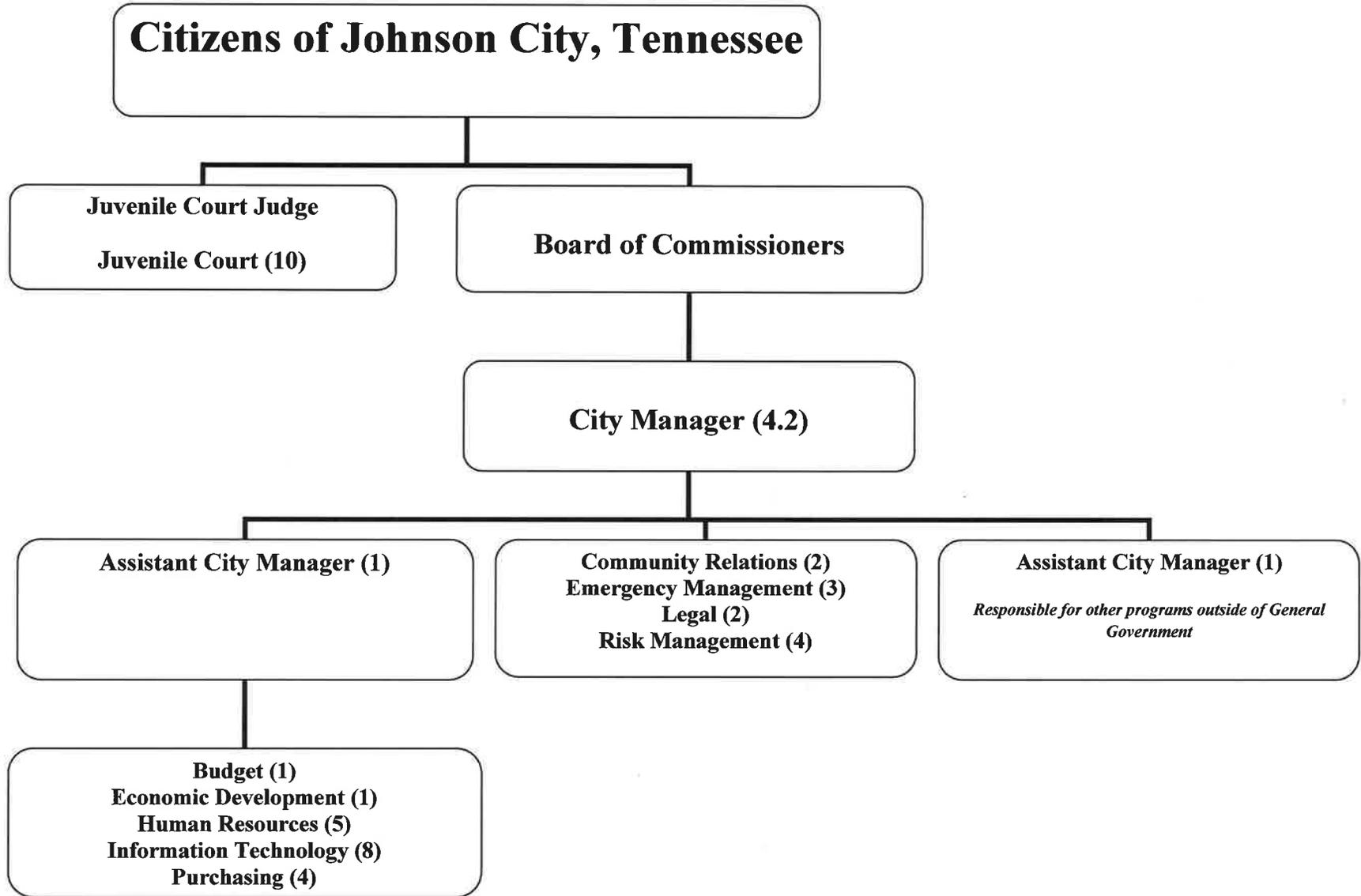
## Expenditures by Category



## Expenditures



GENERAL GOVERNMENT



## General Government

The general government divisions of the city include: City Commission, Administration (City Manager/Assistant City Managers/Budget), City Court, Community Relations, Community and Economic Development, Emergency Management, Human Resources, Information Technology, Juvenile Court, Legal, Purchasing, and Risk Management.

### City Commission

The City of Johnson City operates under the commission-manager form of government. There are five City Commissioners that serve overlapping four-year terms. After a recent change to the City of Johnson City's charter by voter referendum, the next election for the City Commission will be held in November, 2016. The City Commissioners meet regularly the first and third Thursday each month at 6:00 p.m. in the commission chambers at the Municipal and Safety Building. The Commission meetings are open to the public and are televised on the government information channel.

### Administration

The Administration division consists of the offices of the City Manager, Assistant City Managers, and Budget Manager. The City Commission appoints a City Manager to serve as the Chief Executive Officer and Chief Administrative Officer under their leadership. The City Manager has the responsibility to implement the policies established by the City Commission by enforcing all adopted resolutions and ordinances. It is also the responsibility of the City Manager to oversee the operations of the government within the guidelines of the City Charter.

Johnson City currently has two Assistant City Managers, each responsible for different divisions/departments. They serve as a support to the City Manager in managing the day-to-day operations of the city. The Budget Manager is responsible for generating budget forms for each department of the city, compiling the budget requests for management review, and preparing the annual budget document and the capital improvements program document.

### City Court

The City Charter establishes a municipal court and the municipal judge. The court convenes in the Municipal Court chambers located in the Municipal and Safety Building. Responsibilities of the court include hearing matters regarding city ordinances and violations of state law. The court also sets fees for traffic violations. The City Judge is appointed by the City Commission for a term of two years.

### Community Relations

The Community Relations Department provides information to the public about government activities and services in a variety of formats: the governmental information channel (JCTV), Web site, citizen awareness classes, annual reports, presentations, publications, news releases, etc. This office coordinates all media requests, distributes internal communications, and organizes events such as inaugural ceremonies. Community Relations also assists the Board of Commissioners with special recognitions, proclamations, resolutions, and appearances.

## General Government

### Emergency Management

The Emergency Management Agency is a city-county cooperative working to ensure proper planning has been accomplished to achieve rapid mobilization, direction, and control of all community resources in the event a disaster should occur. This department is in direct support to the Police Department and Fire Department, both city and county. EMA also works directly with the Department of Homeland Security, the Federal Emergency Management Agency, and the Tennessee Emergency Management Agency to assist with federal, state, and local threat assessments and coordination of the First Responders.

### Human Resources

The Human Resources department is the focal point for all city employees. The responsibilities of this department include recruitment of qualified employees for all departments, new employee orientation, in-house training and professional development, and maintaining complete and accurate employee records. They also review and modify all personnel policies and procedures. The department strives to assure position classification is properly maintained, in order that employees are evaluated and compensated appropriately.

### Information Technology

The department of Information Technology provides technology services and support for all city departments' computer based operations. Major areas of responsibility are: 1) audio/visual communications (Website, Intranet, Government TV, Commission and special meetings, Text Alerts); 2) central server systems (main servers, electronic data storage, data back-up, e-mail and document management); 3) WAN/LAN Network System (Internet, Anti-virus, Firewalls/Security, Network Routers, Fiber for internal/outlying facilities); 4) user/client systems (personal computers, customer call center, printers, inventory management, mobile devices); and 5) all networked software applications.

### Juvenile Court

Juvenile Court provides a forum for the presentation of legal matters concerning juveniles within the geographic boundaries of Johnson City. Legal proceedings within the jurisdiction of the court include: juvenile delinquency, child abuse/neglect, unruly children, family counseling, child support enforcement, and paternity. The court also provides probation supervision to juvenile offenders who have been adjudicated by the court as delinquent or unruly in order to protect the community, hold offenders accountable for their acts, and increase the competencies of probationers. The Juvenile Court Judge is elected for an eight year term by the citizens of Johnson City.

### Legal

The Staff Attorney serves as the in-house legal counsel for the city. The responsibilities of the Legal department involve the following: 1) preparation and review of ordinances, leases, options, contracts, legal briefs, court documents, and other legal documents; 2) oversight of the acquisition of real estate; 3) rendering advice on legal matters pertaining to inquiries from the City Commission and all City departments; 4) rendering opinions and advice regarding personnel matters, civil rights, annexation, zoning, planning, utilities, and solid waste disposal; 5) litigation in state and federal courts; and 6) providing assistance to various City appointed boards and commissions.

## General Government

### Purchasing

The Purchasing Department's primary objective is to provide professional services to acquire quality goods and services in a timely manner to departments of the City and Schools at the least possible cost, while ensuring an open and competitive environment consistent with the quality required and in compliance with all applicable procurement legislation. Annually, the department processes approximately \$29.4 million in contracts for goods and services and has realized \$184,800 in net proceeds from surplus vehicle/equipment sales. In FY 2014, the Purchasing Department obtained 52 new sources of supply (vendors).

The Print Shop provides in-house printing, bindery, full digital color and black and white printing/copying services for all city departments. Annually this represents approximately 730 jobs (offset and bindery) and over 300,000 copies.

### Risk Management

The Risk Management department handles all insurance issues with regard to worker's compensation, liability, and all other insurance concerns (except medical insurance) involving the City, as well as loss prevention analysis. The Risk Management staff strives to provide techniques and training to reduce the risk of property loss and personal injury for both the citizens and employees of the city.

## General Government Major Objectives – FY 2015

### Administration

Coordinate the City's participation in the ICMA performance measurement program and assist departments with the development of monthly reports for administration and City Commission.

Coordinate the five-year capital improvements program for fiscal years 2016 – 2020 and prepare a document of citywide projects by December 31, 2014.

Coordinate the annual budget process for fiscal year 2016.

In partnership with the National Research Center, coordinate the National Citizen Survey, to be completed by December 31, 2014.

### Community Relations

Develop and produce an annual report for distribution to citizens by December 31, 2014.

Coordinate one JC101 Citizen Awareness class during the fiscal year.

Create and maintain a library of bios for each department/division head, as well as other key personnel, to utilize for reference, speaking engagements, etc.

Send a minimum of five (5) news releases per week, with an increased focus on follow-up with radio and TV media for interviews.

Increase Commission recognition of businesses, organizations, and non-profit agencies for significant achievements and historical milestones with a goal of at least one per month.

In partnership with Information Technology, implement, market, and oversee the 311GIS citizen reporting software.

In partnership with Information Technology and Human Resources, foster positive employee relations through the intranet (Insite) with recognitions, employee news, photos, etc. Develop "kudos" component to encourage staff to share stories of jobs well done.

In conjunction with the Social Media Committee, obtain approval of the Social Media policy for the city and implement the use of social media as an outlet for public information, particular in emergency situations.

Expand media training to all departments, with a goal of completing training sessions with at least three departments before June 30, 2015. Training will include presentation on media, news release writing, and interview tips and coaching.

Increase promotion and marketing efforts for [www.johnsoncitytn.gov](http://www.johnsoncitytn.gov), 311GIS, etc. through PSA's, advertisements, and presence at job fairs, events, etc.

Begin preparation for the 150-year anniversary of the city (2019), to include publications, artists, videos, historians, marketing, promotions, celebrations, etc. Immediate work would include contracting videographers, authors, and artists for anniversary DVD/book to be completed by June 30, 2018.

### Emergency Management

Develop and implement a Community Emergency Response Team Program.

Participate in one full-scale emergency response exercise.

Develop and host regional Emergency Planning Committee Conference.

Complete two Community Emergency Response Training Programs.

### Human Resources

Conduct 26 training programs specific to employee development, such as time management, handling stress, motivation, etc.

In conjunction with Mountain States Health Alliance, conduct an employee wellness program during the year, with health assessments completed by December, 2014.

Review and revise four personnel policies. Develop new policies as required.

Monitor and implement Health Insurance provisions to comply with the Patient Protection and Affordable Health Care Acts.

### Information Technology

Replace Storage Area Network (SAN) and enhance/replace switches by August 31, 2014.

In conjunction with Water/Sewer Services, increase customer registrations for e-statements to 1,000 by June 30, 2015.

In conjunction with Development Services, implement automated permitting with payment collection by June 30, 2015.

Implement call recording/reporting and Text180 alert system for the entire city by June 30, 2015.

Implement replacement program database for Fleet Management by April 30, 2015.

Implement Phase II of the employee intranet (Insite) with the development of departmental pages by June 30, 2015.

Complete the extension of e-mail domain to .gov (i.e. [lsagona@johnsoncitytn.gov](mailto:lsagona@johnsoncitytn.gov)) by June 30, 2015.

Evaluate all employee desktops and ensure the upgrade to Microsoft Office 2010 by June 30, 2015.

Configure Microsoft System Center 2012 Configuration Manager (MSCCM) by June 30, 2015.

## Juvenile Court

Continue with the use of CANS (Child and Adolescent Needs Survey) screening and assessment tool by the Court's probation officers to assess the risks and needs of juvenile offenders who are under the supervision of the Juvenile Court with the goal of identifying and referring appropriate youth for mental health treatment.

Cooperate with the Johnson City School System by participating in the Truancy Intervention Board as an effective means of improving school attendance of children/youth that are in violation of the Tennessee Compulsory School Attendance Law by 85%.

Coordinate a specialized Foster Care Review Board for children over the age of 14 who are in the custody of the Department of Children's Services to ensure these children have the appropriate resources to transition into adulthood.

Develop procedures for utilizing DocStar software for the electronic storage of child support documents and minute books of the court.

Continue to hold juvenile offenders accountable to the community by enforcing completion of community service requirements set by the court.

Develop and implement a program to track first-time offenders who successfully complete pretrial diversion without having committed a new delinquent offense while on probation.

Develop and implement a program to track referrals for youth probation for the purpose of reducing the likelihood of the youth re-offending.

Develop and implement a program to provide assistance to citizens who are unable to afford an attorney in order to access the court to address legal issues involving a child through the in-take procedure at Juvenile Court.

Coordinate with Frontier Health to offer parenting classes at Juvenile Court for the parents of teenagers who have involvement with the court.

Coordinate with the First Judicial District Court Clinic to offer free mediation services at Juvenile Court for indigent parents of children who were born out of wedlock.

Develop a safety plan at the new location of Juvenile Court (evacuation, fire escape, etc.) to ensure the safety of the staff and the public.

## Purchasing

Conduct a minimum of eight on-line vehicle/equipment auctions.

Complete required training and obtain public procurement certification for purchasing staff.

Maintain cost savings for in-house printing as compared to outside printing at 38%.

Prepare bid documents along with supporting documentation for 15 request for proposals and 80 bids.

Initiate annual training and re-training of all purchasing card users.

Revise the procurement card procedures manual.

### Risk Management

Reduce the number of recordable work-related injuries by 5% (six) through increased safety awareness.

Reduce the number of lost workdays caused by work-related injuries by 10% (45) through a more aggressive return-to-work program.

Conduct job-specific safety training on 15 safety topics in various departments/divisions.

Conduct fifty (50) work-site inspections.

### *Fleet Maintenance Services*

Fleet Management provides fuel, preventative maintenance, and repairs to all city vehicles, equipment, and radios. Fleet Management also provides these services for several outside agencies, including EMS, Animal Control, Girls, Inc., Johnson City Schools, and Dawn of Hope. The primary objective of the Fleet Management division is to insure all city departments have the proper equipment available to provide efficient services to the citizens of Johnson City. In doing so, Fleet Management strives to maintain a 100% rating on the State of Tennessee Inspections of school buses, special education buses, fire trucks, and ambulances.

The department maintains seven facilities: 1) heavy truck garage; 2) transit garage; 3) light vehicle garage; 4) tire shop; 5) paint and body shop; 6) parts department; and 7) communications shop. These facilities encompass approximately 33,000 square feet at the City Service Complex. Presently, the department is maintaining 768 city-owned vehicles and equipment, as well as an additional 75 vehicles for outside agencies. The different facilities performed over 22,000 services and repairs in the prior year.

Johnson City's Fleet Management department is one of only twelve organizations in the state to have earned the Blue Seal of Excellence from the National Institute for Automotive Service Excellence, and is the only public fleet maintenance facility in Tennessee to receive this recognition.

The department also maintains two fuel sites and an automated fueling system. Over 900,000 gallons of fuel and/or lubricants were dispensed during the past year.

The communication ship presently maintains 845 radios and has the responsibility for the entire communication system, as well as tower sites.

Fleet Management Major Objectives – FY 2015  
(Internal Service Fund)

Increase preventative maintenance services to 25% or more of total repairs performed, which will reduce down time, cost, and safety issues.

Evaluate the productivity and efficiency of each technician, striving to maintain an 80% production rating for each technician.

Maintain a 100% safety rating for all School, Fire, Mass Transit, and EMS vehicles..

Continue training for all personnel to maintain ASE Certification for Blue Seal Recognition.

Keep all fuel sites 100% compliant with the Department of Environmental Protection guidelines.

Standardize the fleet, one make and class of vehicles at a time, which will result in having the majority of the fleet completed in seven years.

Provide the most cost effective method in achieving the highest quality repair by comparing the percentage and costs of outside repairs to those performed in-house.

Continue to develop and implement safety improvements to meet OSHA requirements.

Implement an annual vehicle inspection for each department to review fleet maintenance costs, condition of vehicles/equipment, and replacement time frame.

Evaluate overall fleet through proper utilization of vehicles/equipment to obtain the most cost effective practice for operations.

General Government	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
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GENERAL FUND

GENERAL GOVERNMENT

City Commission	80,477	59,901	37,225	36,667	34,146	(3,079)	-8.3%
City Court	403,043	285,303	390,458	384,601	391,602	1,144	0.3%
Economic Development	40,170	-	-	-	-	-	0.0%
Administration	787,048	826,386	747,356	736,146	804,013	56,657	7.6%
Community Relations	238,318	254,511	271,629	267,555	219,357	(52,272)	-19.2%
Elections	-	79,008	-	-	-	-	-100.0%
Emergency Management	212,528	221,962	236,891	234,498	218,004	(18,887)	-8.0%
Human Resources	342,231	359,272	407,943	401,824	415,729	7,786	1.9%
Information Technology	839,871	972,803	1,000,012	985,012	1,010,976	10,964	1.1%
Juvenile Court	713,032	701,988	701,915	691,386	697,216	(4,699)	-0.7%
Legal	220,760	293,772	316,014	311,274	317,742	1,728	0.5%
Miscellaneous	1,148,387	767,153	1,073,000	1,032,935	1,313,200	240,200	22.4%
Purchasing/Print Shop	242,785	267,050	314,774	310,051	315,722	948	0.3%
Risk Management	416,981	159,719	241,376	238,962	237,498	(3,878)	-1.6%
<b>Total General Government</b>	<b>5,685,631</b>	<b>5,248,828</b>	<b>5,738,593</b>	<b>5,630,911</b>	<b>5,975,205</b>	<b>236,612</b>	<b>4.1%</b>

OTHER PROGRAMS

Johnson City Public Library	1,498,250	1,541,550	1,558,100	1,558,100	1,558,100	-	0.0%
Johnson City Public Library - Building Insurance	-	3,745	3,814	3,814	4,017	203	5.3%
Johnson City Schools - Building Insurance	-	100,744	102,588	102,588	108,049	5,461	5.3%
Millennium Centre - Building/Garage Insurance	-	10,023	10,207	10,748	10,748	541	5.3%
Public Building Authority	1,334,971	1,401,898	1,414,779	1,414,779	1,434,933	20,154	1.4%
Quasi-Governmental Appropriations	2,228,465	2,355,155	2,394,795	2,394,795	2,503,347	108,552	4.5%
Special Appropriations	521,665	413,148	367,954	367,954	-	(367,954)	-100.0%
<b>Total Other Programs</b>	<b>5,583,351</b>	<b>5,826,263</b>	<b>5,852,237</b>	<b>5,852,778</b>	<b>5,619,194</b>	<b>(233,043)</b>	<b>-4.0%</b>

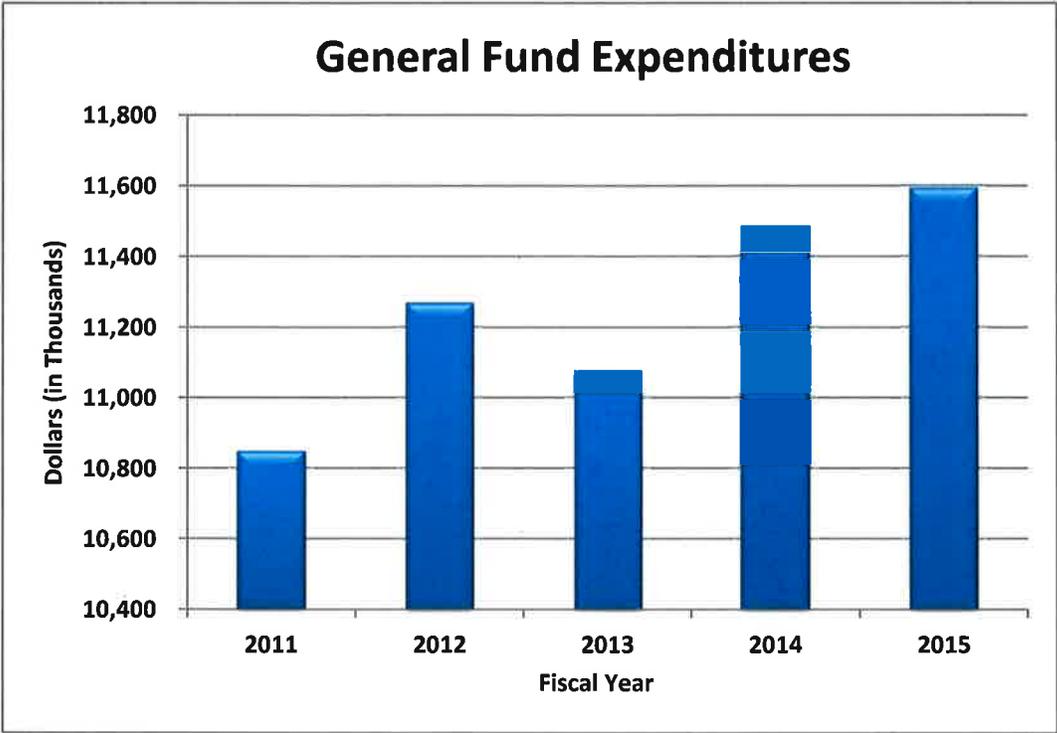
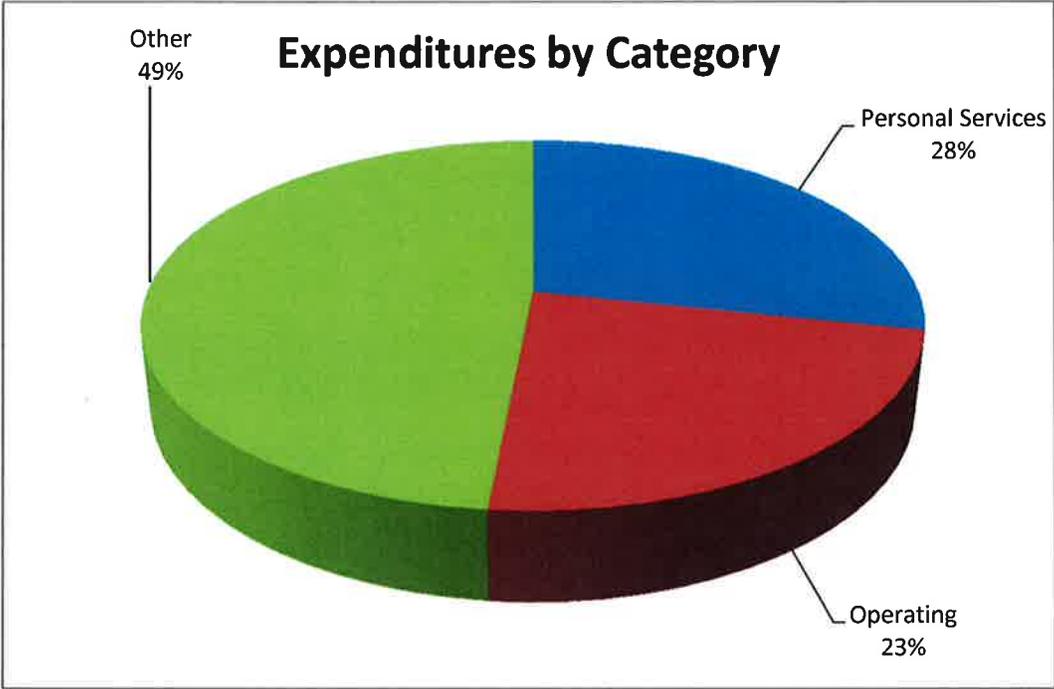
<b>Total General Fund</b>	<b>11,268,982</b>	<b>11,075,091</b>	<b>11,590,830</b>	<b>11,483,689</b>	<b>11,594,399</b>	<b>3,569</b>	<b>0.0%</b>
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GENERAL FUND

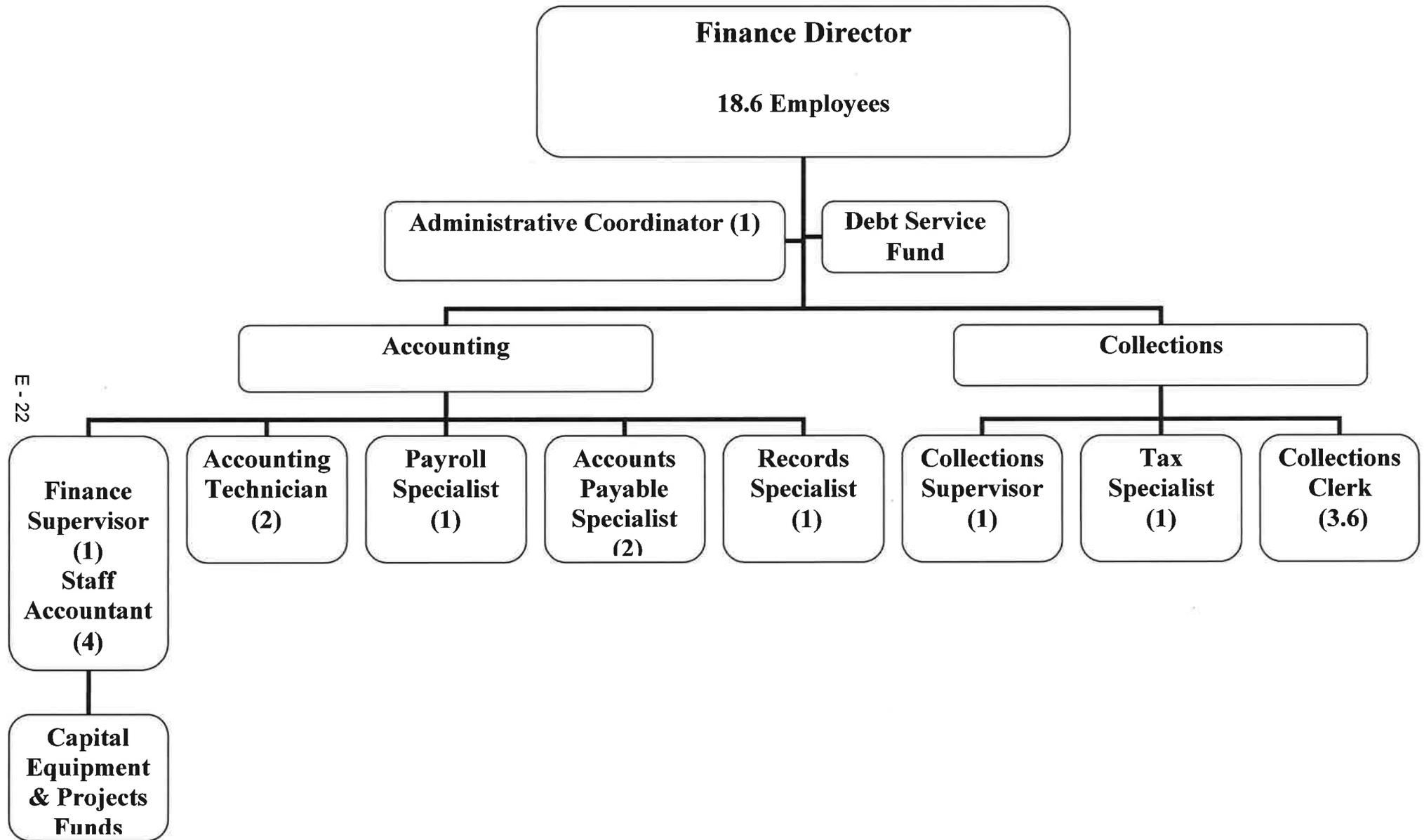
EXPENDITURE SUMMARY

Personal Services	3,190,102	3,166,745	3,257,225	3,208,367	3,284,925	27,700	0.9%
Operating	2,495,529	2,082,083	2,481,368	2,422,544	2,690,280	208,912	8.4%
Other	5,583,351	5,826,263	5,852,237	5,852,778	5,619,194	(233,043)	-4.0%
<b>Total General Government</b>	<b>11,268,982</b>	<b>11,075,091</b>	<b>11,590,830</b>	<b>11,483,689</b>	<b>11,594,399</b>	<b>3,569</b>	<b>0.0%</b>

# General Government



# FINANCE DEPARTMENT



## *Finance Department*

The Finance Department is comprised of four divisions, all of which are under the supervision of the Finance Director/City Recorder/Treasurer. These four divisions include Administration, Accounting, Collections, and Records.

### Administration

The Administration Division is comprised of the Finance Director/City Recorder/Treasurer and an Administrative Assistant. The Finance Director insures that all divisions of the finance department operate efficiently in accordance with the City Charter and proper accounting procedures. The City Charter and the City Manager prescribe the responsibilities of this function. The office is also responsible for maintaining the official records of the city, providing financial information to city departments and citizens, preparing proclamations, ordinances, and resolutions, and conducting research requested by the Board of Commissioners and City Manager.

### Accounting

The Governmental Accounting Standards Board (GASB) is the independent organization that establishes and improves standards of accounting and financial reporting for the U.S. state and local governments. This board is recognized as the official source of generally accepted principles (GAAP) for state and local governments. Recognition of the authority of GAAP by the State of Tennessee Division of Municipal Audit is handled through various State mandates. In addition, various Federal entities uphold Governmental GAAP and audit certain local activities on a regular basis.

The cornerstone of any acceptable accounting system is an adequate internal control system. State guidance asserts that control over the Accounting function should be centralized under one official who is responsible for all recordkeeping and reporting, as well as who has authority to supervise the entire financial operation (see Finance Director above). This guidance further states that duties must be separated so that no one person has control over a complete transaction from beginning to end, thus the mandate for the Accounting function.

The Accounting function ensures that all cash receipts and expenditures are properly authorized, valued, and recorded in the official books of record; that all related assets and liabilities, including accruals, are properly valued and recorded; and that all local, state, and federal reports are prepared in an accurate and timely manner. Also, this division is responsible for month-end close and preparation of monthly financial statements for all departments of the city. In addition, this function processes all disbursements related to school construction and ensures that all such transactions are properly authorized, valued, and reflected in the official books of record. Capital project tracking and fixed asset reporting are maintained for city fixed assets, as well as school land, and buildings. Annually, the Accounts Payable staff processes approximately 12,000 checks for goods and services purchased by the City.

## **Collections**

The Tennessee Division of Property Assessments and State Board of Equalization enforce property tax laws on local governments. The Collections Division is responsible for ensuring adherence to these various laws, including administering the State Tax Relief program at the local level.

The State Department of Revenue governs other areas of collections, including sales tax and business tax affecting the local level. In addition to maintaining the business tax files for the Department of Revenue and working with them on sales tax collections, this division is responsible for the billing and collection of all real, personal, and public utility property taxes, 5% wholesale liquor tax, 17% wholesale beer tax, gross receipts tax, beer server permits, and other fees, license, permits, and special assessments. The most current fiscal year property tax collection rate is 95.75%, with a long-term collection rate of approximately 99.93%.

The Collections division also serves as the receiving point for all utility payments and receipts collections for Parks and Recreation, the Senior Center, Police Records, Transit, Golf, and Freedom Hall.

## **Records**

The Tennessee Open Records Act is a series of laws designed to guarantee that the public has access to public records of government bodies at all levels in Tennessee. The Records Management Division is responsible for preserving the official records of the city by scanning, filing, and storing them.

Finance Major Objectives – FY 2015

Complete the FY 2014 audit in a Comprehensive Annual Financial Report (CAFR) format and receive the "Certificate of Achievement" for financial reporting from the Governmental Finance Officers Association.

Coordinate the borrowing of funds process for any debt-funded capital approved by the City Commission.

Coordinate the verification of TIF properties and complete the calculation of the tax increment payment to the Johnson City Development Authority for the current fiscal year.

Research the feasibility and legality surrounding conducting a separate municipal delinquent tax sale.

Develop a collections clerk standard operating procedures (SOP) training manual.

Finance	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
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**GENERAL FUND**

**FINANCE**

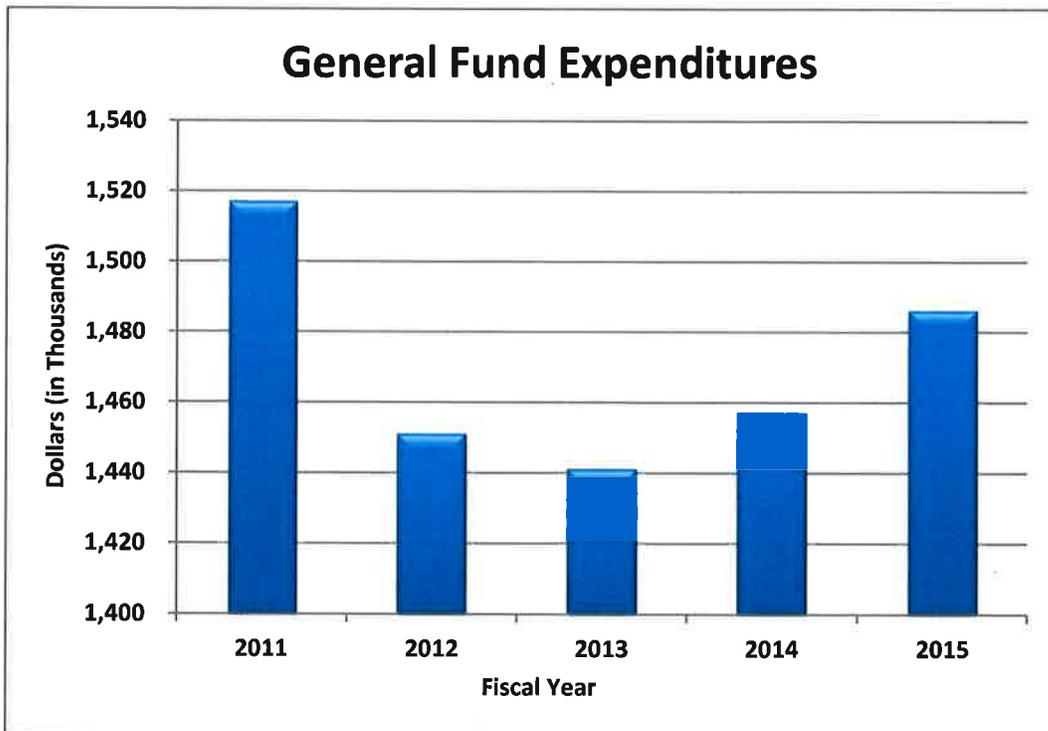
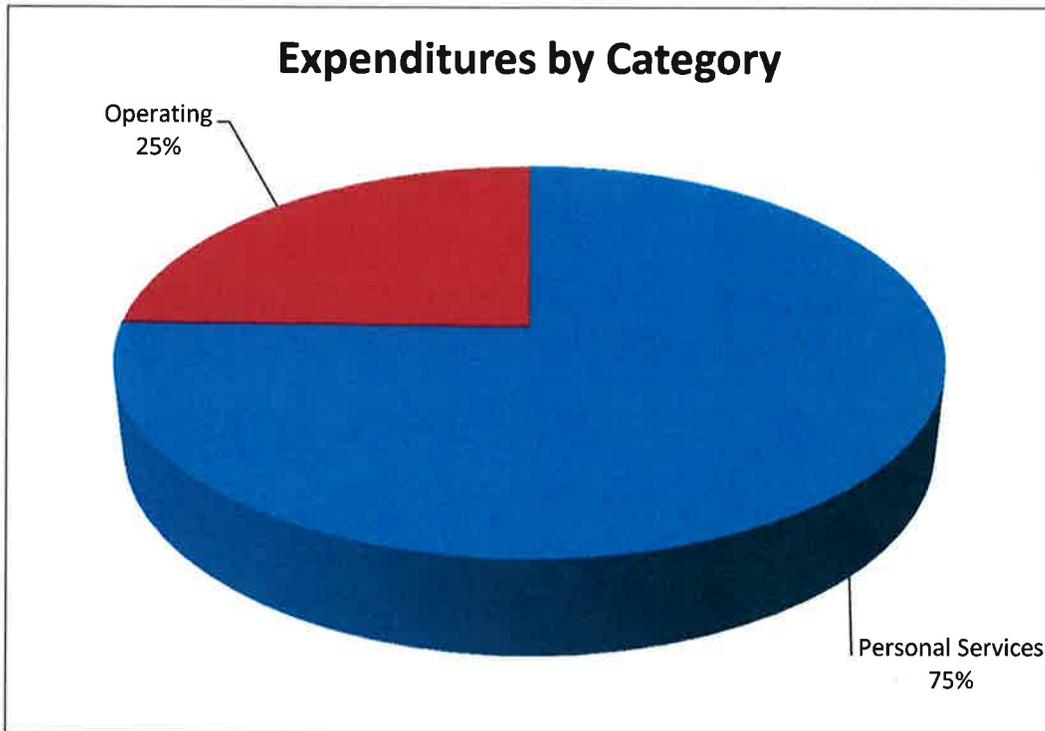
Administration	183,561	192,140	196,906	194,937	199,726	2,820	1.4%
Accounting	781,910	763,237	797,863	789,884	802,283	4,420	0.6%
Collections	426,503	428,434	418,207	414,025	424,887	6,680	1.6%
Records Management	58,784	57,256	58,749	58,162	59,442	693	1.2%
<b>Total Finance</b>	<b>1,450,758</b>	<b>1,441,067</b>	<b>1,471,725</b>	<b>1,457,008</b>	<b>1,486,338</b>	<b>14,613</b>	<b>1.0%</b>

**FINANCE**

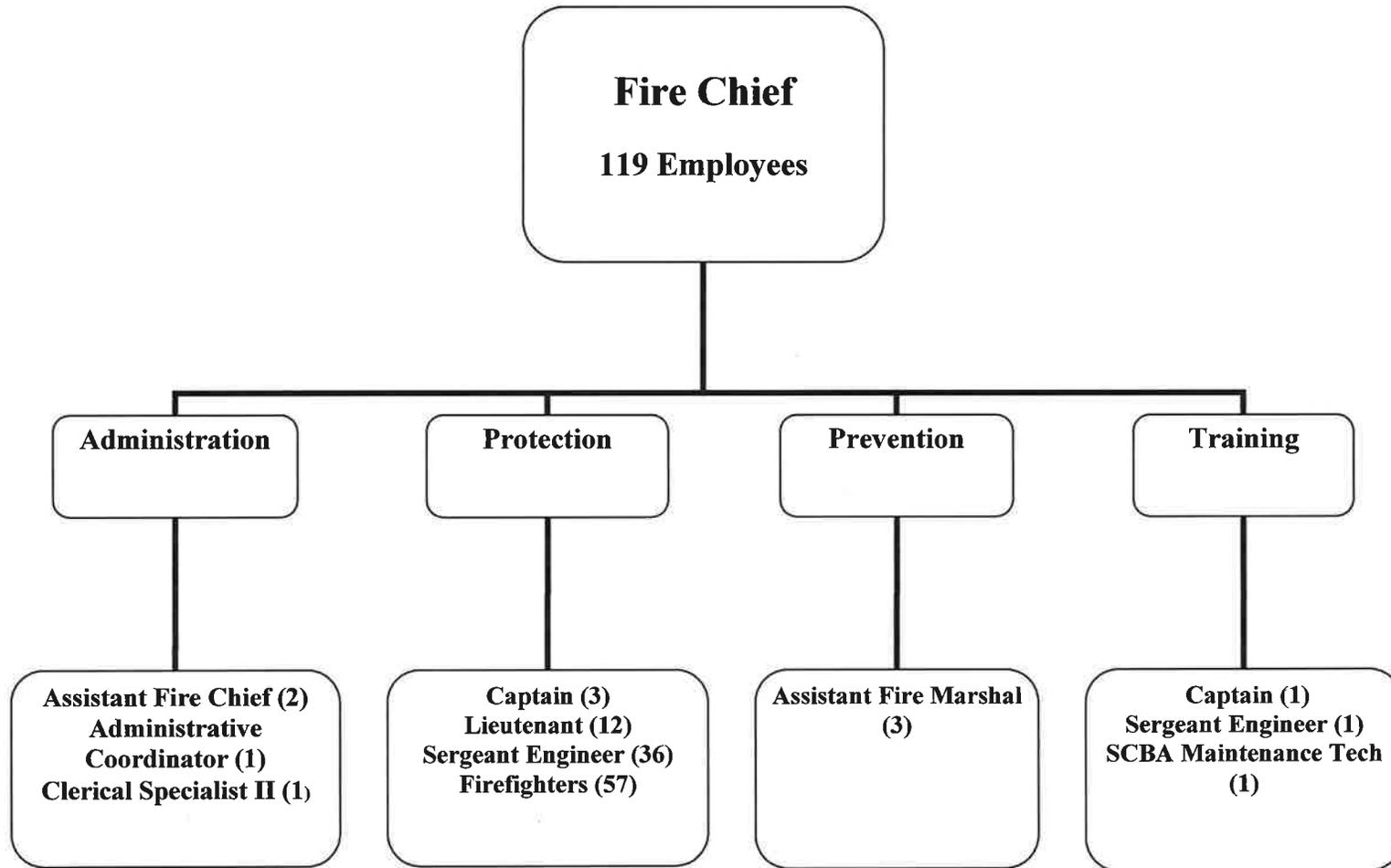
**EXPENDITURE SUMMARY**

Personal Services	1,093,979	1,087,470	1,116,735	1,105,568	1,119,276	2,541	0.2%
Operating	356,779	353,597	354,990	351,440	367,062	12,072	3.4%
<b>Total Expenditures</b>	<b>1,450,758</b>	<b>1,441,067</b>	<b>1,471,725</b>	<b>1,457,008</b>	<b>1,486,338</b>	<b>14,613</b>	<b>1.0%</b>

# Finance



# FIRE DEPARTMENT



## **Fire Department**

The Johnson City Fire Department's vision is to provide diversified emergency services through trust, dedication, teamwork, professionalism, and pride, while pursuing the highest standards of safety for all those to face the loss of live, property, or livelihood.

The department's nine fire stations and support facilities are staffed by 119 career personnel who provide fire suppression, emergency medical services, inspections, fire investigations, code enforcement, public education, hazardous materials response, special rescue operations, training and related functions to approximately 65,000 citizens across Johnson City.

The department consists of four divisions, which include: Administration, Protection, Training, and Prevention.

### **Administration**

The Administration division directs and oversees the activities of the Fire Department, which includes planning implementation, and review of departmental short and long-range goals. This division's responsibilities are to develop general policies for the administration of the department; evaluate the needs and make recommendations for construction of fire stations and the purchase of apparatus and equipment. This division also develops recommendations for the protection of life and property in the City. Coordinating and communicating with other City services and divisions to accomplish the overall mission of the City is within the purview of this division. Fire incident records and personnel records are maintained by this division, and the overall responsibility for the quality and accuracy of this vital information lies within this division.

### **Protection**

Firefighters in the Protection/Suppression division provide service to the community 24 hours a day and are assigned to nine (9) engine companies, three (3) ladder companies, and one (1) shift commander for three (3) distinct shifts. The staff is responsible for the day-to-day provision of emergency services to city residents and guests; responding to all calls for emergency medical assistance, regardless of the nature of the call. The staff is continuously involved in neighborhood and community events, such as fire safety talks, smoke detector programs, CPR training, Community Emergency Response Team (CERT) training, homeowners' association meetings, demonstrations, community gatherings, etc.

### **Training**

The Training division provides fire and emergency medical, rescue, management, and leadership training classes to departmental personnel in accordance with the department, state, and federal requirements/standards. The training staff also ensures that personnel are competent in their duties, safe in their actions, and are productive during emergency operations. A subdivision of the Training division is the oversight of inventory, care, and maintenance of Personal Protective Equipment, including structural firefighting ensembles, special operations equipment, and self-

contained breathing apparatus (SCBA). The Training division teams with Risk Management in the oversight of the OSHA Respiratory Protection Program.

### **Prevention**

The Prevention division of the Fire Department provides fire inspection, code enforcement, building plans review, and investigations to determine the origin and cause of fires. Prevention also serves the citizens by providing Community Public Fire Education Programs, Juvenile Fire Starter Program, and Neighborhood Smoke Detector Program.

## Fire Major Objectives – FY 2015

Conduct maintenance inspections by in-service engine companies in those occupancies that have fire protection or suppression features that require on-going maintenance by September 1, 2014.

Introduce and integrate consolidated records management between Administration, Protection, Training, and Prevention using DocStar software by January 31, 2015. This will improve information availability and reduce inefficient man-hours.

Expand inspection capabilities allowing currently certified fire inspectors assigned to the Suppression/Protection Division to complete mobile inspections by January 31, 2015. This will allow utilization of existing skills while augmenting the Prevention Division.

Develop and implement zones for each Assistant Fire Marshal to evenly distribute assignments and workload, while increasing efficiency and clarity of job duties for staff by September 30, 2014.

Develop and implement a guide for Fire Prevention Programs targeting at-risk groups for residential fire and life safety for the Prevention and Suppression/Protection Divisions to utilize during fire education presentations by September 30, 2014.

Implement bi-monthly Fire Prevention critique evaluation of the iPad checklists and updates for Code Review to further enhance communication and mentoring/training on electronic inspections by August 31, 2014.

Transition all Fire Personnel licenses and Emergency Medical Technicians – Basic or Emergency Technician IV – to the level of Advanced Medical Technician during FY 2015.

Develop a plan to place all emergency medical responders with greater than three years of service remaining to attend Advanced Emergency Medical Technician School by June 30, 2015.

Implement a career development guidance program for all employees covering all ranks and positions by March 31, 2015. This guidance will include job descriptions, job performance requirements, prerequisites, requisites knowledge and physical and tenure requirements.

Achieve 100% compliance in meeting minimum requirements pertaining to ISO Company Drills.

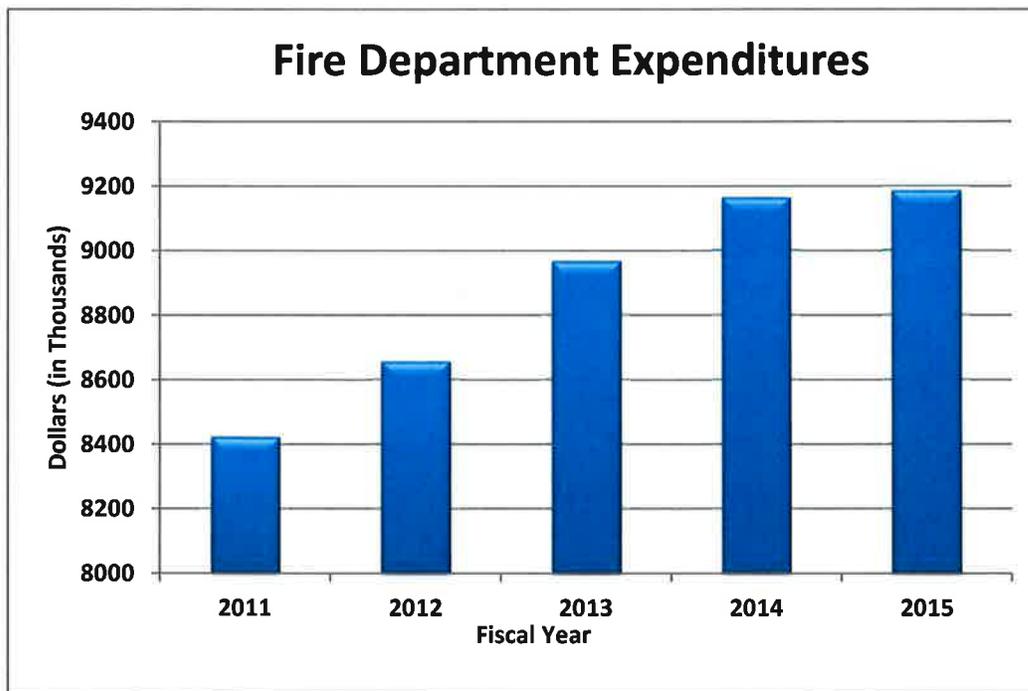
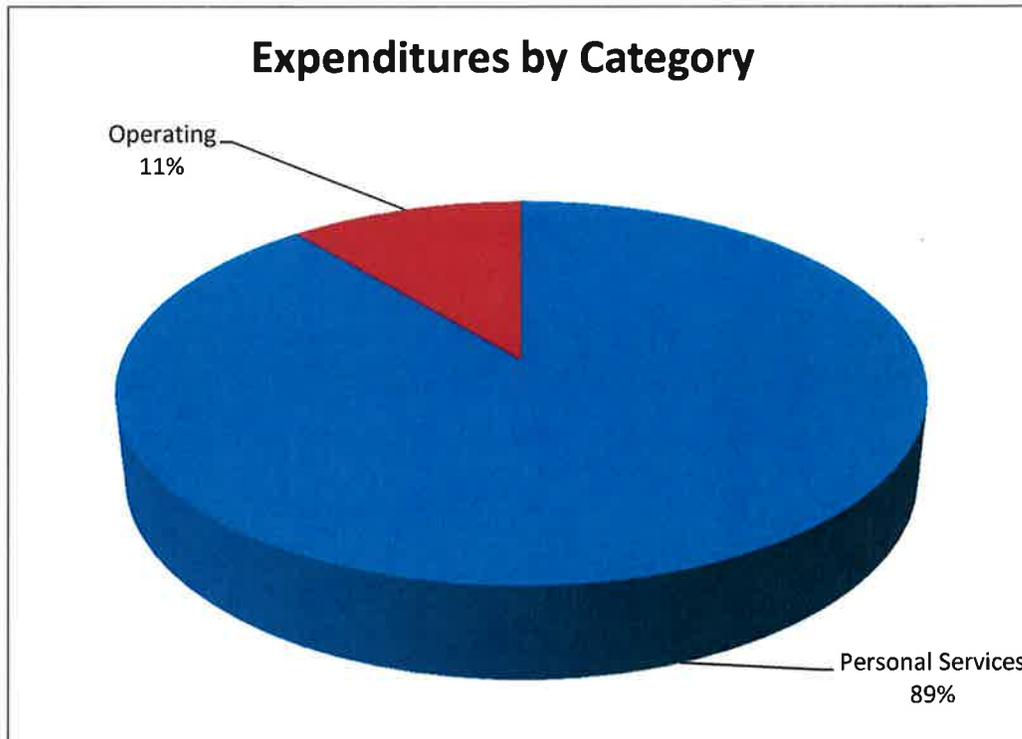
Create an inventory process for personal protective equipment and uniforms using an electronic database by October 31, 2014.

Implement a safety committee for review of standard operating guidelines, daily practices, and any safety equipment used by the Johnson City Fire Department by January 31, 2015.

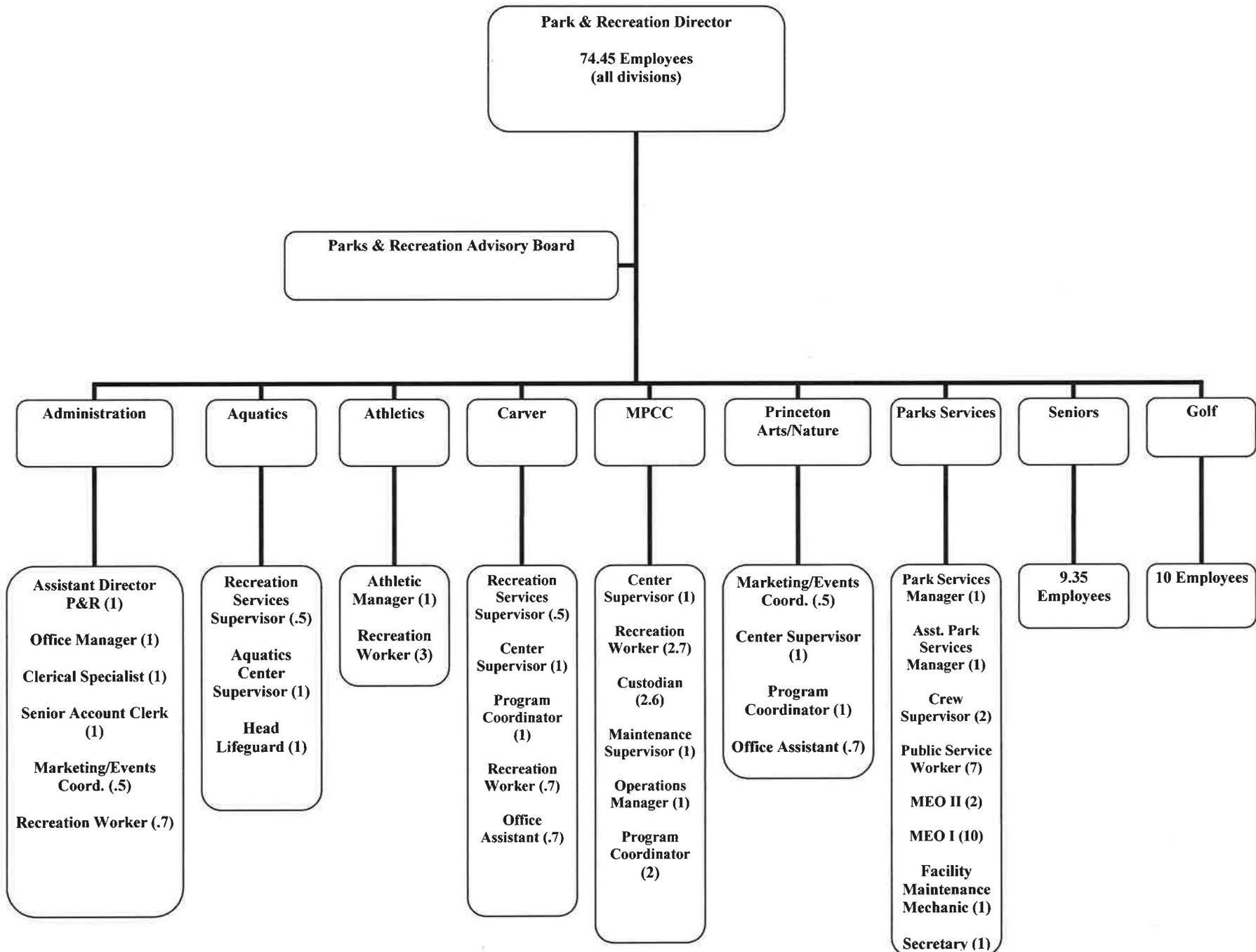
Install a minimum of 500 smoke alarms in a city-wide campaign during FY 2015.

FIRE	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
<b>FIRE</b>							
Administration	338,478	407,659	383,474	379,640	456,871	73,397	19.1%
Protection	7,879,501	8,078,523	8,340,247	8,256,867	8,148,291	(191,956)	-2.3%
Prevention	221,684	272,073	274,333	271,590	285,706	11,373	4.1%
Training	213,710	208,280	258,548	255,963	294,537	35,989	13.9%
<b>Total Fire</b>	<b>8,653,373</b>	<b>8,966,535</b>	<b>9,256,602</b>	<b>9,164,060</b>	<b>9,185,405</b>	<b>(71,197)</b>	<b>-0.8%</b>
<b>FIRE DEPARTMENT EXPENDITURE SUMMARY</b>							
Personal Services	7,779,431	8,060,800	8,274,932	8,192,207	8,171,878	(103,054)	-1.2%
Operating	873,942	905,735	981,670	971,853	1,013,527	31,857	3.2%
<b>Total Expenditures</b>	<b>8,653,373</b>	<b>8,966,535</b>	<b>9,256,602</b>	<b>9,164,060</b>	<b>9,185,405</b>	<b>(71,197)</b>	<b>-0.8%</b>
<b>CAPITAL</b>							
Equipment	1,069,779	379,630	103,500	637,091	28,500	(75,000)	-72.5%
Projects	55,882	134,460	55,000	120,545	15,000	(40,000)	-72.7%
<b>Total Capital</b>	<b>1,125,661</b>	<b>514,090</b>	<b>158,500</b>	<b>757,636</b>	<b>43,500</b>	<b>(115,000)</b>	<b>-72.6%</b>
<b>TOTAL FIRE OPERATING AND CAPITAL</b>	<b>9,779,034</b>	<b>9,480,625</b>	<b>9,415,102</b>	<b>9,921,696</b>	<b>9,228,905</b>	<b>(186,197)</b>	<b>-2.0%</b>

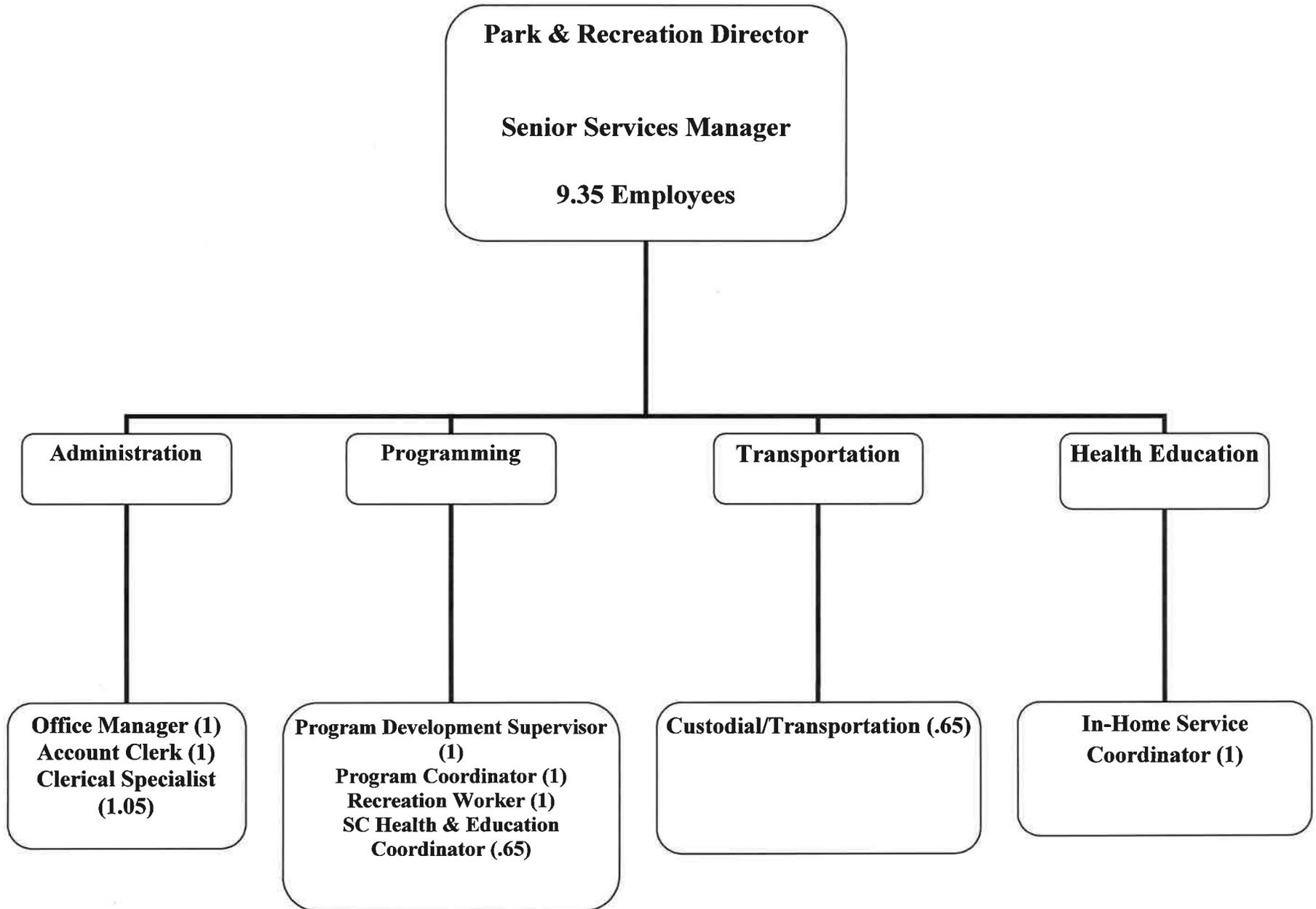
# Fire Department



# Parks & Recreation



# SENIORS' CENTER



## **Parks and Recreation Department**

The Johnson City Parks and Recreation Department's first park was Powell Square, a small 1.4 acre neighborhood park established in 1889. At first, it was just a tract of land and in the 1920's was developed into a community park. Since the 1920's, the City of Johnson City has been progressive in providing areas for safe recreation for the community. With the establishment of the Park Board in 1944, the planning and development of the park system has continued to grow to approximately 1,150 acres of park land, with 400 maintained park acres.

Today, the Johnson City Parks and Recreation department operates the following: 24 parks, 23 lighted tennis courts, 16 play structures, 5 indoor basketball courts, 6 sand volleyball courts, 18-hole disc golf course, 9 outdoor basketball courts, 11 youth baseball fields, 10 softball fields, 14 rectangular fields, one lakefront area with two boat ramps, an amphitheater, picnic pavilion, boardwalk and festival plaza, 19.75 miles of hiking and walking trails, 1 dog park, 1 football stadium, 1 baseball stadium, 1 arts center, 1 recreation center, 1 multi-generational community center with amphitheater, and 7 swimming pools. The department also maintains the historical Robert Young Cabin, as well as schedules and maintains 29 picnic rental facilities.

The department is divided into five divisions: 1) Administration; 2) Athletic Services; 3) Memorial Park Community Center; 4) Park Services, and 5) Recreation Services.

### **Administration**

A team of six full-time employees manages the Administrative Office. This team provides leadership to all divisions within the department. Daily management of the park system is conducted by 44 full-time employees, 9 part-time employees, and approximately 15 temporary employees.

The Johnson City Parks & recreation Advisory Board consists of ten Johnson City residents who assist the department in making recommendations to the Board of Commissioners. The Johnson City Parks & Recreation Foundation is comprised of five Johnson City residents, who assist the department with support and funding for the activities, parks, and recreational areas in Johnson City.

### **Athletic Services**

The Athletic Services division is responsible for coordinating league and tournament play for over 629 teams and 11,393 participants. During the last fiscal year, athletic event attendance exceeded 317,000 individuals. Volunteers contributed over 19,000 hours to the city's various athletic programs. The Athletic Services division also coordinates schedules for more than 25 user groups, including State of Franklin Adult Soccer, Tennessee Silverbacks Football, FC Dallas Soccer, Watauga Valley Youth Football, Babe Ruth Baseball, University High Baseball, Softball, and Soccer, Mountain Empire Tennis Association, etc. In addition, the Athletic Services division provides athletic facilities, coordinates schedules, and provides maintenance for the following Johnson City Schools programs: 1) Seventh grade baseball; 2) Eighth grade

baseball, football, and soccer; and 3) freshman, junior varsity, and varsity events for football, baseball, tennis, and soccer.

### **Memorial Park Community Center**

Memorial Park Community Center is a state-of-the-art, 72,000 square foot recreational center than opened its doors on December 10, 2012. MPCC represents the area's first intergenerational facility, which houses Recreation Services Division, including Aquatics and the Senior Services divisions. The Community Center was built on existing city-owned property. Construction costs for the center were approximately \$15 million.

Located in the heart of Johnson City's Memorial Park neighborhood, it serves residents throughout Washington County and other communities nearby. The center is equipped with a 75-foot lap pool, a therapy pool, and a teaching pool, which enables the aquatics programs to accommodate a wide age range of individuals. There are several recreation opportunity areas within the Center, including a two-court gymnasium, two dance and aerobic rooms, a fitness room, a billiards room, and four outdoor tennis courts. In addition, several other rooms are available to fit the needs of a variety of programs, including performing arts, socials, computer programs, foreign arts, crafts, and many more. An amphitheater and a plaza honoring veterans are on the campus of the Community Center, with the famous Doughboy as its centerpiece.

Since the opening of MPCC, the center has served an average of 525 persons per month in over 250 programs and special event offerings.

### **Recreation Services**

The Recreation Services division encompasses programs and events to include Aquatics, Carver Recreation Center, Princeton Arts Center, Nature Program, and Fairmont Gymnasium. In FY 2014, a total of 119,796 individuals participated in programs offered. Volunteers provided approximately 4,500 hours for the Recreation Services division.

The Aquatics division includes Memorial Park Community Center pools, Freedom Hall pool, and Legion outdoor pool. In FY 2014, the Aquatics staff coordinated and instructed 99 youth swim programs, 264 adult and senior programs, which included classes for arthritis, cardio waves, and silver sneakers. In addition, the outdoor pool at Legion Street recorded a total of 4,600 swimmers. The entire Aquatics division estimates a total of \$44,200 attendees for FY 2014.

Princeton Arts Center coordinated and scheduled 844 programs in art, music, dance, clay sculpture, and summer day camps during the past fiscal year, with attendance estimated at 21,000 for the same time period.

Carver Recreation Center attendance of approximately 52,000 in the prior fiscal year includes 132 youth programs, such as afterschool programs, special holiday events, camps, and community events. Also during FY 2014, Carver Center staff coordinated and scheduled 58

programs for adults and seniors. Approximately 52 rentals for the gymnasium and pavilions were scheduled during the same time period.

The Nature program provides a variety of learning activities, such as an animal's adaptation, endangered species, outdoor classrooms, summer nature camps, and trail maintenance activities. The Nature coordinator held 65 programs with attendance of approximately 1,760 individuals.

Fairmont Gymnasium is used throughout the summer as the headquarters for the teens Adventure Quest Camp. During the fall and winter months, the gymnasium is used for cheerleading practice, basketball practice, birthday party rentals, and Fall Festival activities at Fairmont Elementary School. During FY 2014, attendance at the Fairmont Gym was approximately 1,000 individuals. The gym is also a designated polling station for local elections.

### **Park Services**

To be an effective and efficient provider of services to the community, the Park Services division handles the daily schedule of events and services to the many park patrons and participants in programmed sporting leagues. With a staff of 24 full-time and 24 temporary employees, the division covers a schedule that spans a minimum of 84 hours of operation per week. Each week, the division contributes nearly 1,600 staff hours and over 500 inmate labor hours to the maintenance of the entire park system.

The Park Services division maintains all the city's park system structures, athletic fields, and common landscaped areas for residents, visitors, and guests of Johnson City. The goal of this division is to provide an inviting park environment and safe facilities for our patrons to enjoy.

### *Seniors' Services*

The Seniors Services Division, operating as the Johnson City Seniors' Center at Memorial Park Community Center, is a multi-purpose senior center service adults age 50 and above. Senior Services moved to the multi-generational Memorial Park Community Center in December 2012.

The mission of the Johnson City Seniors' Center is to engage adults in Active Life through Active Living. To achieve its mission, the Johnson City Seniors' Center operates from a philosophy of Whole Person Wellness by offering a broad range of education and enrichment opportunities in the areas of Health Awareness, Active Lifestyle, Functional Fitness, Lifelong Learning, Social Enrichment, Volunteers, Transportation, Travel, and Social Services. The staff, comprised of seven full-time and four part-time staff, as well as, a team of temporary employees, is dedicated to providing affordable, quality programs and activities to enrich the lives of adults in our community from all economic and social backgrounds. The monthly Senior Lifestyles newsletter is distributed via e-mail to over 2,200 homes, and is available at more than 35 locations throughout the city. This publication provides information about the various programs and services offered at the Johnson City Seniors' Center at Memorial Park Community Center.

The Johnson City Seniors' Center has been nationally accredited through the National Institute of Senior Centers/National Council on Aging since 2000. The Center is currently conducting a comprehensive self-assessment as part of the re-accreditation process required in 2014 to maintain national accreditation.

Parks & Recreation Major Objectives – FY 2015

Develop and implement an inter-generational performing arts program at the Memorial Park Community Center.

Increase on-line registration in youth athletic programs to 65% during the fiscal year.

Develop and implement a plan to increase awareness of available senior services at Memorial Park Community Center in order to attract individuals age 50+ who are not active members

Increase outreach to low-income seniors to make services more accessible and to promote services at Memorial Park Community Center.

Increase the number of seniors enrolled in Silver Sneakers by 10% (35) by June 30, 2015.

Parks & Recreation	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
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**GENERAL FUND**

**PARKS & RECREATION**

Administration	373,090	479,479	465,242	465,242	542,590	77,348	16.6%
Programs	673,607	-	-	-	-	-	0.0%
Aquatics	282,483	360,693	444,480	444,480	453,256	8,776	2.0%
Athletics	365,237	285,362	369,423	369,423	336,503	(32,920)	-8.9%
Carver Recreation Center	-	291,481	319,611	319,611	323,162	3,551	1.1%
Legion Recreation Center	-	137,241	126,441	126,441	40,620	(85,821)	-67.9%
Memorial Park Community Center	-	653,161	791,952	791,952	827,088	35,136	4.4%
Park Services	2,260,697	2,196,167	2,175,154	2,175,154	2,210,677	35,523	1.6%
Princeton Arts Center/Nature	-	253,948	257,598	257,598	264,320	6,722	2.6%
Special Events	-	32,197	66,302	66,302	-	(66,302)	-100.0%
Special Projects/Up & At'Em	118,952	88,307	55,197	55,197	-	(55,197)	-100.0%
<b>Total Parks &amp; Recreation</b>	<b>4,074,066</b>	<b>4,778,036</b>	<b>5,071,400</b>	<b>5,071,400</b>	<b>4,998,216</b>	<b>(73,184)</b>	<b>-1.4%</b>

**EXPENDITURE SUMMARY**

Personal Services	2,707,750	3,033,913	3,384,266	3,384,266	3,338,971	(45,295)	-1.3%
Operating	1,366,316	1,744,123	1,687,134	1,687,134	1,659,245	(27,889)	-1.7%
<b>Total Expenditures</b>	<b>4,074,066</b>	<b>4,778,036</b>	<b>5,071,400</b>	<b>5,071,400</b>	<b>4,998,216</b>	<b>(73,184)</b>	<b>-1.4%</b>

**SENIORS' CENTER**

Administration	299,822	257,308	265,214	262,535	171,913	(93,301)	-35.2%
Programming	246,525	208,188	202,024	199,984	215,273	13,249	6.6%
Branch Operations	131,541	11,798	-	-	-	-	0.0%
Activities	58,669	43,007	50,556	50,108	58,950	8,394	16.6%
Transportation	78,150	69,465	54,953	54,398	47,079	(7,874)	-14.3%
Volunteers	-	5,339	7,800	7,721	8,800	1,000	12.8%
Health Education	44,244	40,883	40,748	40,336	51,945	11,197	27.5%
	<b>858,951</b>	<b>635,988</b>	<b>621,295</b>	<b>615,082</b>	<b>553,960</b>	<b>(67,335)</b>	<b>-10.8%</b>

**EXPENDITURE SUMMARY**

Personal Services	655,042	476,740	473,193	468,461	395,830	(77,363)	-16.3%
Operating	203,909	159,248	148,102	146,621	158,130	10,028	6.8%
<b>Total Expenditures</b>	<b>858,951</b>	<b>635,988</b>	<b>621,295</b>	<b>615,082</b>	<b>553,960</b>	<b>(67,335)</b>	<b>-10.8%</b>

**CAPITAL**

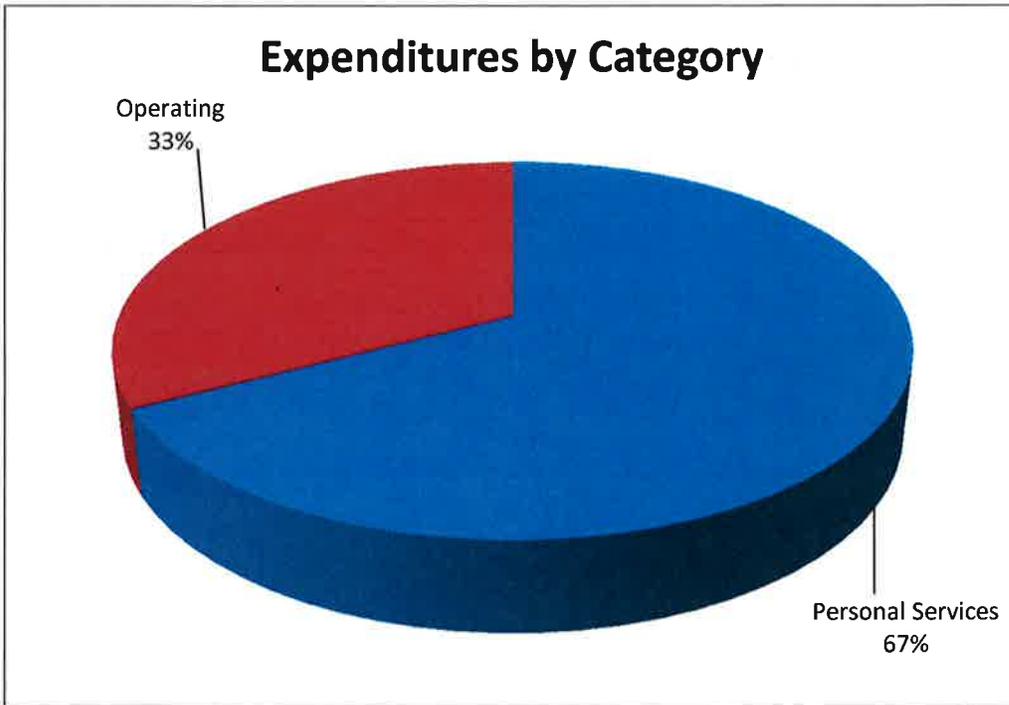
Equipment	96,800	226,353	-	20,000	22,500	22,500	100.0%
Projects	516,755	217,654	120,000	262,493	-	(120,000)	-100.0%
<b>Total Capital</b>	<b>613,555</b>	<b>444,007</b>	<b>120,000</b>	<b>282,493</b>	<b>22,500</b>	<b>(97,500)</b>	<b>-81.3%</b>

**TOTAL PARKS & RECREATION  
OPERATING AND CAPITAL**

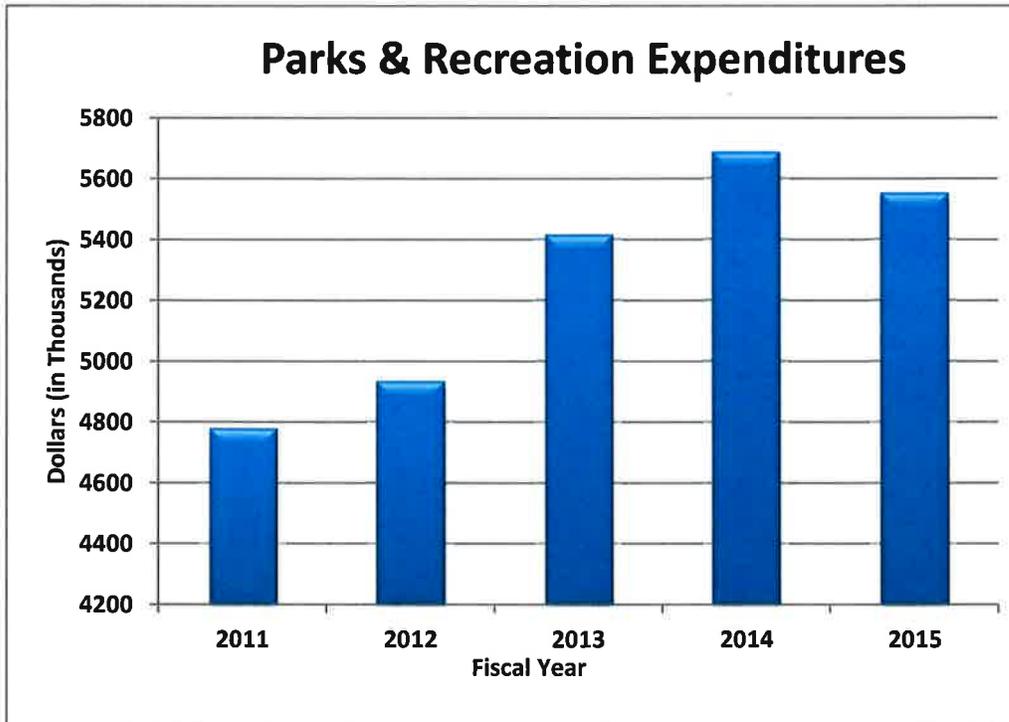
	<b>5,546,572</b>	<b>5,858,031</b>	<b>5,812,695</b>	<b>5,968,975</b>	<b>5,574,676</b>	<b>(238,019)</b>	<b>-4.1%</b>
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# Parks & Recreation

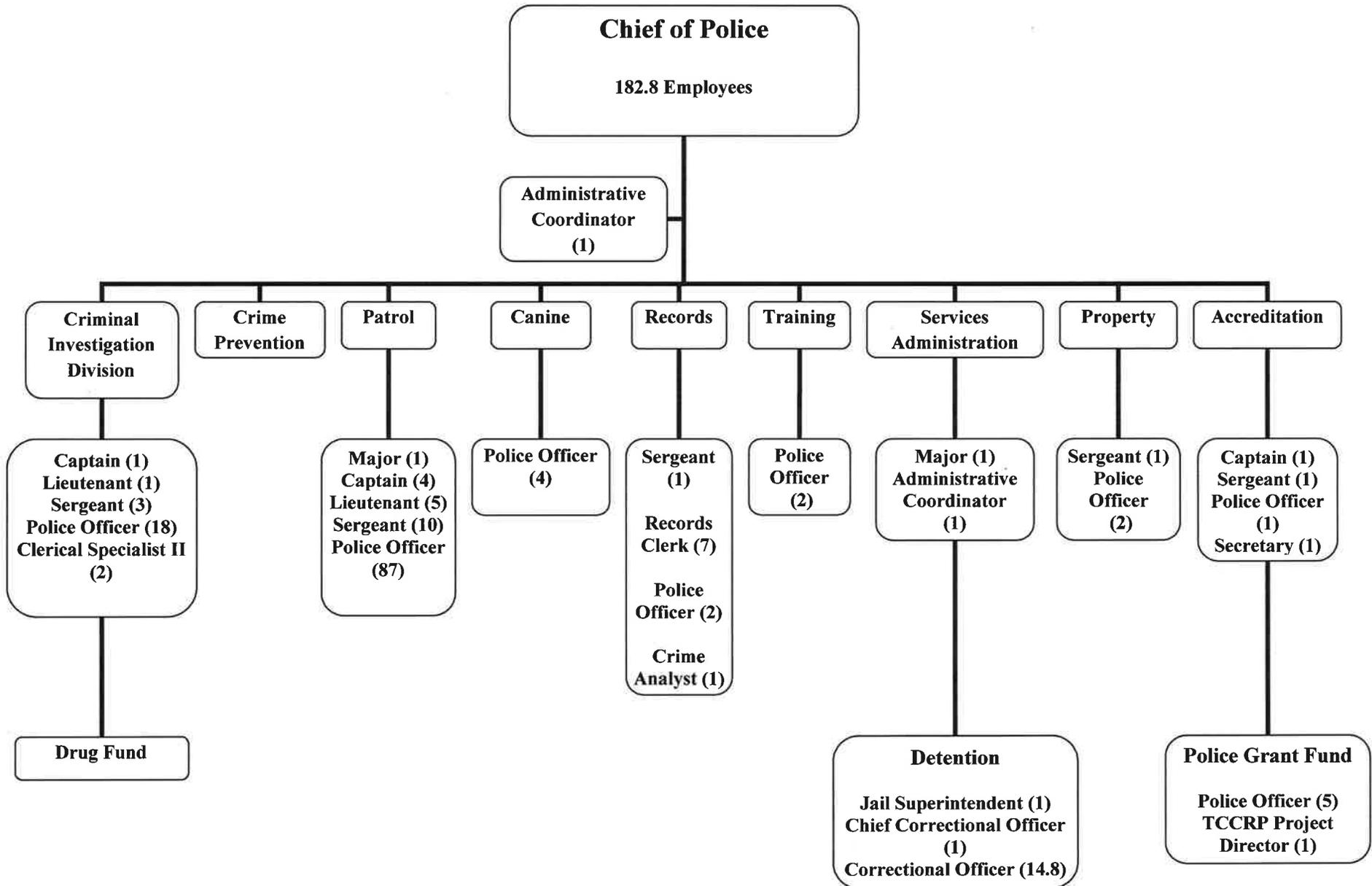
## Expenditures by Category



## Parks & Recreation Expenditures



# POLICE DEPARTMENT



## *Police Department*

The Johnson City Police Department is a mid-size law enforcement agency with a current authorized strength of 152 sworn officers and 32 civilians, which provides services within a 43 square mile area that includes 506 miles of roadway. The department serves a population of 63,152 (U.S. Census Bureau, 2010).

The primary task of the Police Department is to respond to calls for service and report the facts, enforce the laws, and investigate the crimes. In addition to and in support of this mission, the Johnson City Police Department is very involved with the community on many projects and programs designed to improve partnerships toward a safer community.

The Police Department is organized into three divisions under the Chief of Police: Operations, Administration, and Criminal Investigation. The Operations division provides front-line law enforcement services for the community (patrol, call response, reporting, investigations, etc.). The Administrative division serves in a support capacity (records management, personnel, training, policies and procedures, grants, community policing, community relations, school resource officers, etc.). The Criminal Investigation division is charged with the responsibility of handling criminal investigations, which require special expertise. CID also conducts follow-up investigations committed within the department's jurisdiction and assists the District Attorney General's office in the prosecution of criminal cases.

Within each administration division are sections and/or units that are assigned specific responsibilities. The Operations division consists of four major components including: four Patrol Platoons, Criminal Investigation, Traffic Enforcement, and Special Operations. The Administrative division consists of the following major components: Training, Records, Property and Facilities, Detention, Planning and Research, and Internal Investigations.

Additional components of these divisions include: the Accreditation Unit, Canine Unit, Explosive Ordinance Disposal/Bomb Squad, SWAT Unit, Hostage Negotiations Unit, Bicycle Patrol Unit, Drug Task Force Unit, Crime Analysis Unit, Special Investigative Squad, Special Victims Squad, Crisis Intervention Team, Downtown Officers, Juvenile Court Officer, and the Underwater Search and Recovery Unit.

Many of these activities are made possible through the acquisition and management of grant funding from federal and state agencies, such as: 1) U.S. Department of Justice (Justice Assistance Grants, Project Safe Neighborhoods, Bulletproof Vest Partnership); 2) Tennessee Department of Transportation (Governor's Highway Safety Office traffic safety grants); and 3) Tennessee Office of Criminal Justice Programs.

Other funding sources support the Police Department's mission and include the Technology Fund, a municipal court set-aside percentage of citation revenue and defensive driving school fees, and the Drug Fund, collected from fines and forfeitures.

The department operates a minimum-security detention facility that is authorized to house up to 88 state female inmates. As part of their confinement, the inmates perform janitorial and mowing services to various city facilities.

## Police Major Objectives – FY 2015

Continue to administer and monitor the Traffic Safety Camera program, targeting a decrease in crashes at monitored intersections, crashes with injuries, and crashes overall.

Decrease the Part 1 crime rate (homicide, aggravated assault, rape, robbery, burglary, larceny, motor vehicle theft, and arson) by three percent over the prior calendar year.

Maintain and exceed in calendar year 2014 the Part 1 crime clearance ratio of 49.8% (2013).

Decrease the 2013 injury-to-collision ratio (9.9%) by selective traffic enforcement, traffic safety cameras, and education during calendar year 2014.

Reduce the number of traffic fatalities by 25% for calendar year 2014 (eight in 2013).

Improve neighborhood safety by continuing the Neighborhood Watch program (20 current programs) and initiate two new programs.

Conduct two Citizen Police Academies during the year.

Enhance crime analysis and crime mapping capabilities to support proactive policing and apprehension.

Institute CompStat model in monthly command staff meeting in order to enhance communications and response to emergency issues.

Support COPS School Resource Officer program in the City's eight elementary schools.

Achieve second year goals of the Targeted Community Crime Reduction Project through the Office of Criminal Justice Programs, under the following facets: 1) Pre-enforcement; 2) Neighborhood revitalization; 3) Enforcement; and 4) Offender intervention.

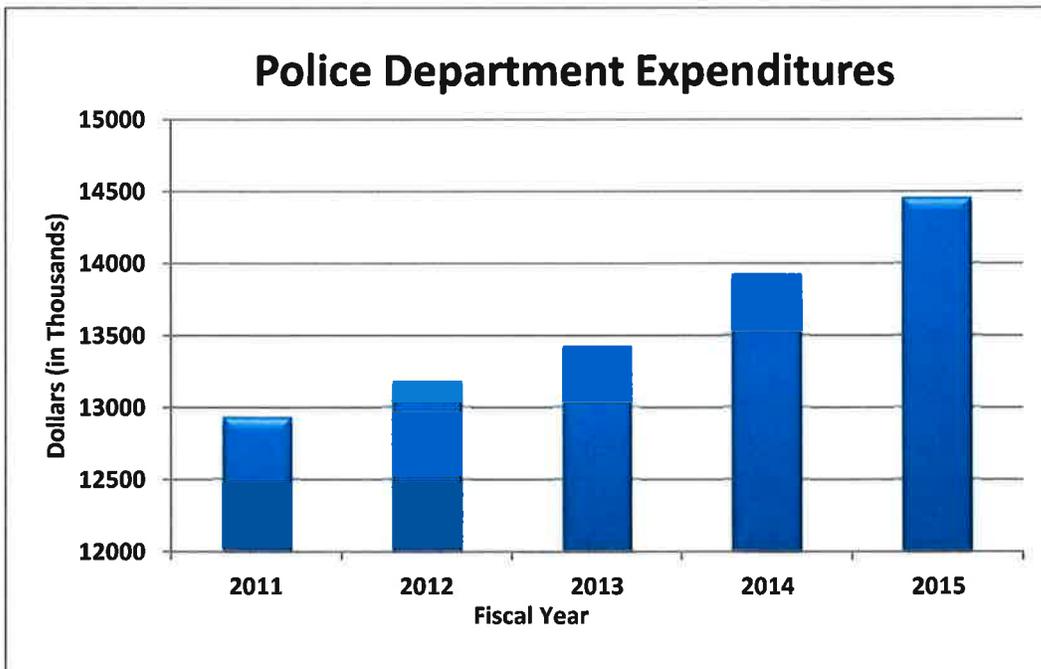
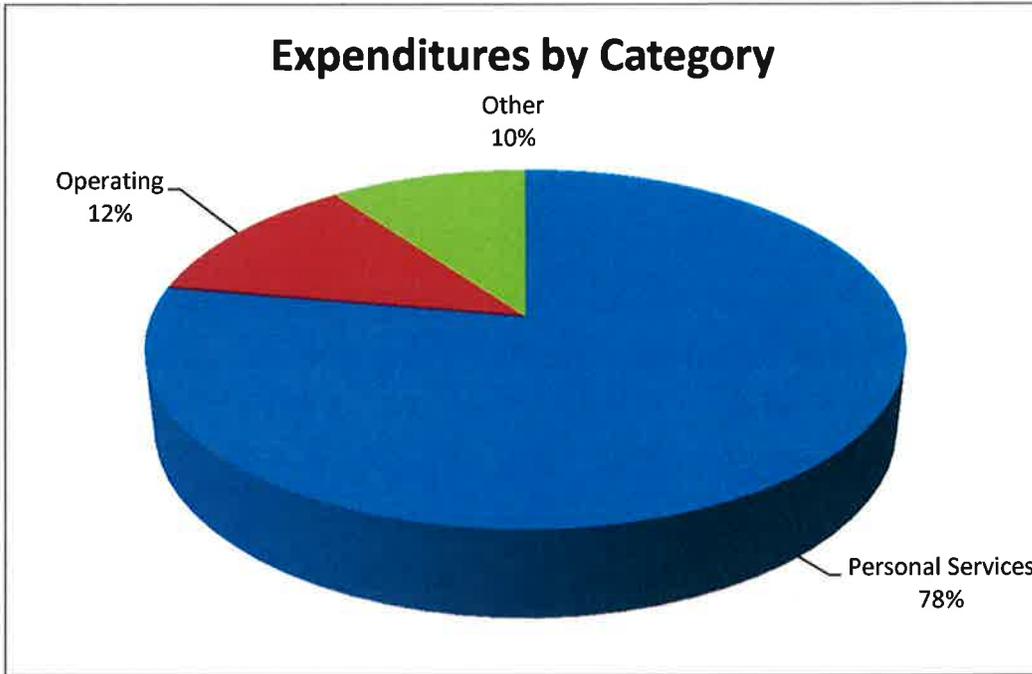
Prioritize supervisor and officer training through a combination of budgeted funding and alternate funding sources, such as the Federal Asset Forfeiture Account and Drug Fund.

Prioritize and implement recommendations of the ICMA operational review for the Police Department.

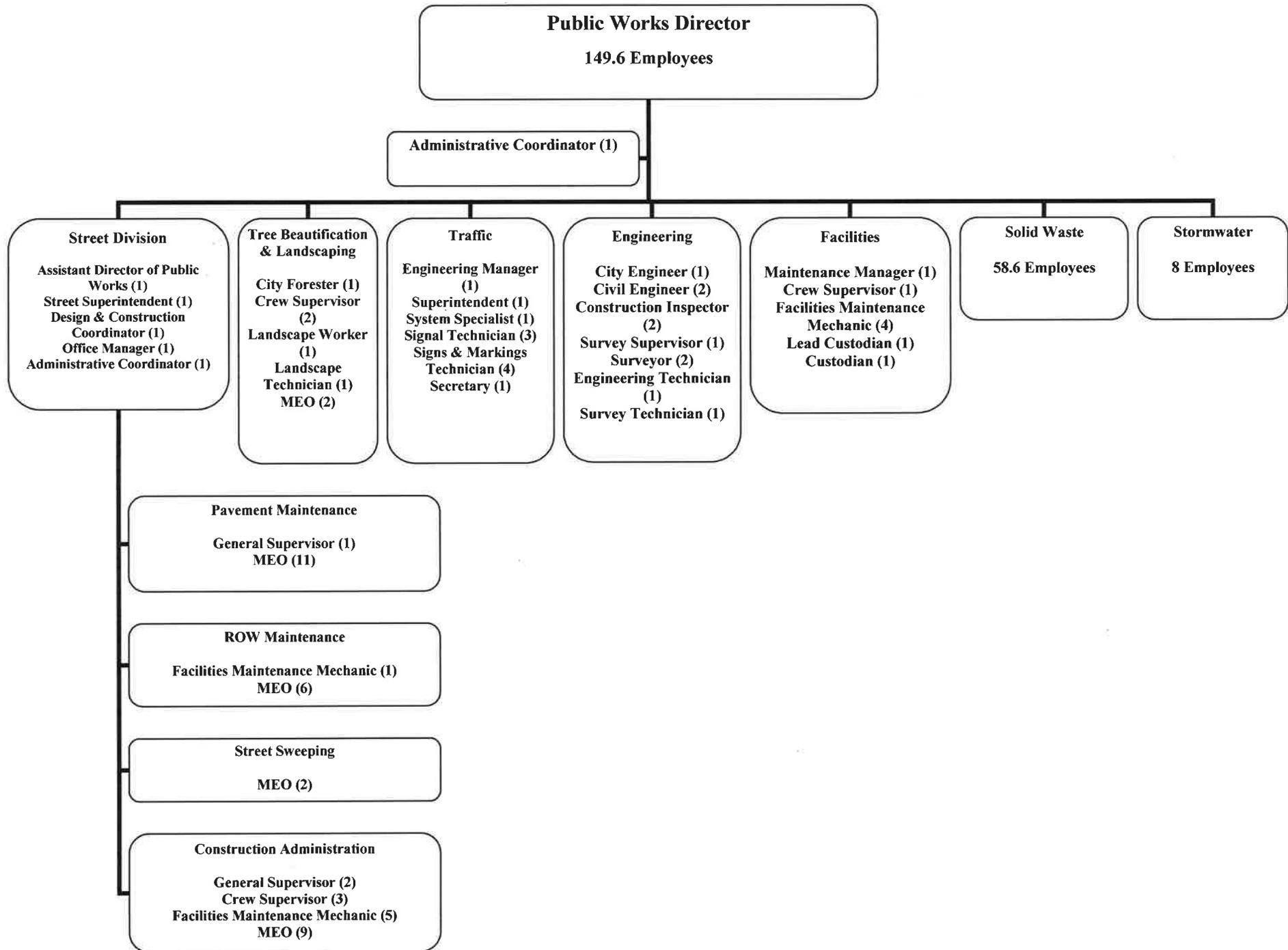
Prioritize recruitment objectives through one-to-one contacts, job fairs, visits to educational institutions, service organizations, and community-level functions.

Police	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
<b>GENERAL FUND</b>							
<b>POLICE</b>							
Administration	344,718	259,454	276,668	272,518	268,754	(7,914)	-2.9%
Criminal Investigation Division	1,660,583	1,849,577	1,870,998	1,842,933	1,806,867	(64,131)	-3.4%
Crime Prevention	15,200	14,527	7,638	7,523	9,888	2,250	29.5%
Patrol	7,548,612	7,480,917	7,861,553	7,743,629	7,877,768	16,215	0.2%
Canine	273,617	301,594	265,159	261,182	260,756	(4,403)	-1.7%
SWAT	9,006	15,335	14,413	14,197	15,110	697	4.8%
EOD (Bomb Squad)	4,418	3,528	4,340	4,275	4,635	295	6.8%
Records	421,643	455,371	645,938	636,249	660,795	14,857	2.3%
Training	179,855	172,728	170,218	167,665	222,075	51,857	30.5%
Services Administration	216,354	248,849	253,985	250,175	252,715	(1,270)	-0.5%
Property	233,453	285,734	242,247	238,613	287,794	45,547	18.8%
Accreditation	341,269	330,852	326,804	321,902	309,395	(17,409)	-5.3%
Detention	1,062,584	986,211	1,017,528	1,002,266	1,038,902	21,374	2.1%
<b>Total General Fund</b>	<b>12,311,312</b>	<b>12,404,677</b>	<b>12,957,489</b>	<b>12,763,127</b>	<b>13,015,454</b>	<b>57,965</b>	<b>0.4%</b>
<b>OTHER PROGRAMS</b>							
Police Grant Fund	271,528	437,051	454,397	530,696	562,067	107,670	23.7%
Drug Fund	183,168	184,149	157,500	162,933	244,823	87,323	55.4%
Police Technology Fund	407,006	392,585	463,733	461,908	632,027	168,294	36.3%
<b>Total Other Programs</b>	<b>861,702</b>	<b>1,013,785</b>	<b>1,075,630</b>	<b>1,155,537</b>	<b>1,438,917</b>	<b>363,287</b>	<b>33.8%</b>
<b>Total Police</b>	<b>13,173,014</b>	<b>13,418,462</b>	<b>14,033,119</b>	<b>13,918,664</b>	<b>14,454,371</b>	<b>421,252</b>	<b>3.0%</b>
<b>POLICE EXPENDITURE SUMMARY</b>							
Personal Services	10,590,315	10,702,939	11,206,884	11,038,781	11,241,522	34,638	0.3%
Operating	1,720,997	1,701,738	1,750,605	1,724,346	1,773,932	23,327	1.3%
Other	861,702	1,013,785	1,075,630	1,155,537	1,438,917	363,287	33.8%
<b>Total Expenditures</b>	<b>13,173,014</b>	<b>13,418,462</b>	<b>14,033,119</b>	<b>13,918,664</b>	<b>14,454,371</b>	<b>421,252</b>	<b>3.1%</b>
<b>CAPITAL</b>							
Equipment	191,198	224,184	303,000	275,000	-	(303,000)	-100.0%
<b>TOTAL POLICE OPERATING AND CAPITAL</b>	<b>13,364,212</b>	<b>13,642,646</b>	<b>14,336,119</b>	<b>14,193,664</b>	<b>14,454,371</b>	<b>118,252</b>	<b>0.8%</b>

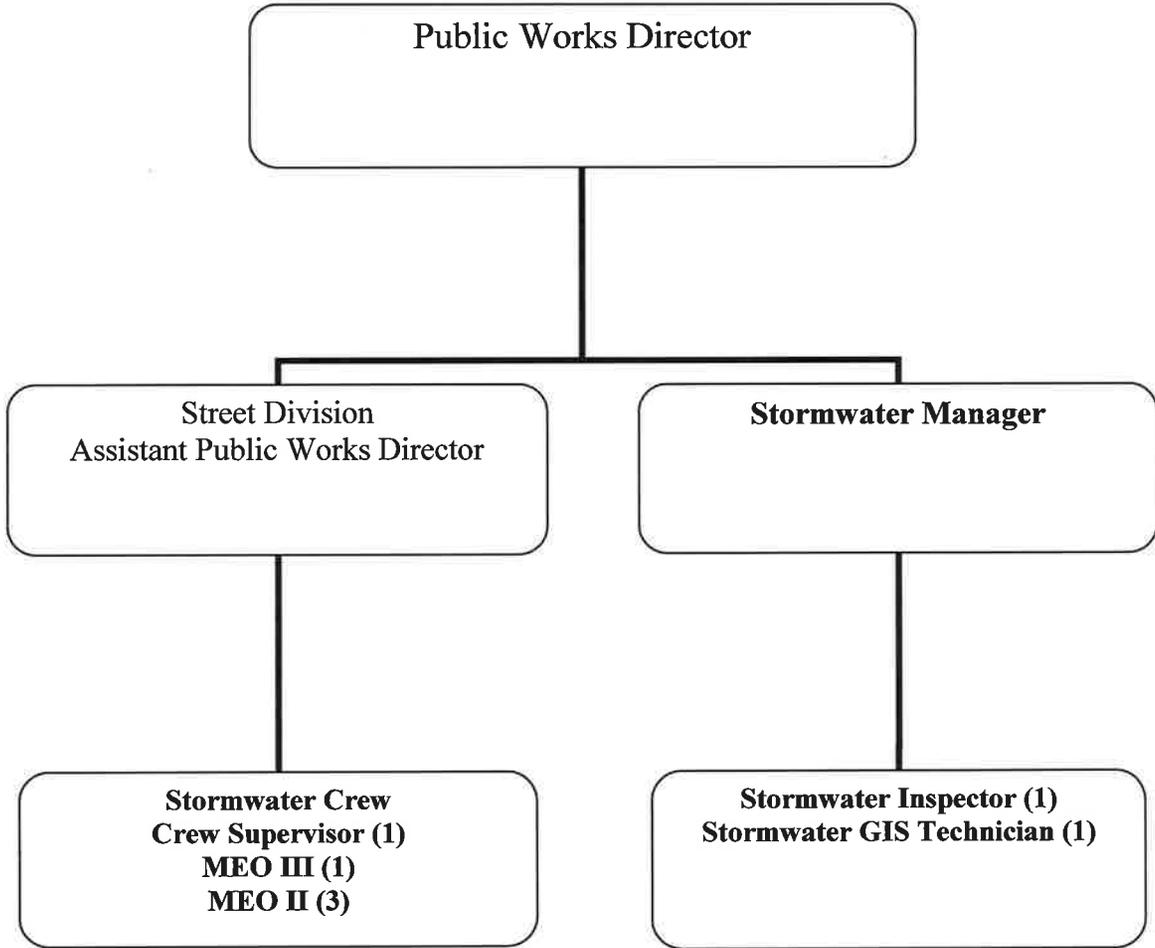
# Police Department



# PUBLIC WORKS



PUBLIC WORKS  
STORMWATER DIVISION



## **Public Works**

The Public Works department provides an assortment of services intended to maintain the health, safety, and welfare of the community, as well as enhance the quality of life through right-of-way maintenance and transportation improvements. The department consists of five major divisions: Engineering, Street, Stormwater, Traffic, and Solid Waste.

### **Engineering**

The Engineering division provides civil engineering, construction inspection, surveying, plan review, and graphics design to various departments of the City. Some of the services provided by the division include: 1) engineering design and construction management, which includes management of the work of outside consultants, monitoring project progress and answering consultant's technical questions; 2) plan review, which includes the review of one and two-family residential construction, multi-family and commercial construction, subdivision plan review, and zoning change plan review; 3) construction inspection includes inspection of commercial, subdivision, and city project development for compliance with existing standards and site plans; 4) surveying, which consists of a four member team that provides the raw field information and research that forms the basis of in-house construction plans; and 5) computer drafting and graphics, which involves the engineering technicians use of various computer software to draft construction plans and enhance photographs to provide a preview of a potential project.

### **Street**

The Street division provides the following services to the city: 1) Pavement maintenance; 2) Right-of-Way maintenance; 3) Urban Forestry; 4) Yard Waste; 5) Construction and Maintenance; and 6) Facilities maintenance.

Pavement maintenance crews provide safe and smooth streets and alleys for those living in or traveling through Johnson City. The staff is involved in the repair of pavement failures and potholes, as well as, grading and patching and constructing traffic calming devices.

Right-of-Way maintenance personnel seek to ensure an attractive, clean, and safe public right-of-way environment. The primary activities of this group include mowing, trimming, vegetation control, street sweeping, and snow and/or ice removal.

The Urban Forestry program is responsible for removing and protecting public trees through a program of comprehensive management. Program activities include tree pruning, hazardous tree removal, new tree planting, and the maintenance of landscaped areas at 85 sites across the city.

The Yard Waste work group has the task of scheduling yard waste collection and disposal for the residents of the Johnson City. They provide collection of residential brush, limbs, and logs placed at the roadside, as well as, fallen leaves that have been raked to the curbside.

The Construction and Maintenance crews are responsible for maintaining and improving the roadway, walkway, and drainage systems in the city by constructing and maintaining storm drainpipes, catch basins, ditches, as well as, sidewalks and curbs. This group also constructs minor upgrades to the infrastructure, such as intersection improvements and new bridges.

Finally, the Facilities Maintenance work group maintains, repairs, and renovates all city owned facilities, except for schools. They provide building maintenance services for 40 buildings and construction and remodeling services for various city departments.

The Street division maintains 742.8 lane miles of city streets, 153 lane miles of highway, and 176 miles of city sidewalks.

### **Stormwater**

The Stormwater division performs work in three primary areas, including: 1) stormwater utility program oversight, which ensures that all customers are charged the proper fees, answers customer concerns, and updates the billing system as necessary; 2) state permit compliance, which ensures that the city meets all the requirements of the State of Tennessee for stormwater management through inspection of construction sites, mapping of the stormwater system, educating the public, and inspection of city sites and operations; 3) construction and maintenance services, which strive to maintain and improve the drainage system within the city by designing stormwater facilities, drainpipes, catch basins, and ditches. In addition, the division is responsible for constructing and maintaining these structures and responding to work requests from the public regarding drainage concerns and maintenance needs.

### **Traffic**

The Traffic division has three primary responsibilities. These include: 1) signage and painting, which installs and maintains signs and pavement markings to ensure safe streets and guidance for drivers and pedestrians; 2) street lighting, which installs and maintains street lights along public streets; and 3) traffic signals, which installs and maintains traffic signals and Intelligent Traffic Systems (ITS) for the safe and efficient movement of drivers and pedestrians along public streets. The Traffic division adheres to the standards of the Manual on Uniform Traffic Control Devices (MUTDC) for the installation and maintenance of traffic control devices, which is a national standard to provide consistency in the types, sizes and placement of signs, and pavement markings.

Public Works Major Objectives – FY 2015

Resurface 14 lane miles of street during the year.

Eliminate all remaining sidewalk conditions rated poor, approximately 2,000 feet.

Reconstruct Main Street and Broadway Avenue intersection.

Construct acceleration lane at Hamilton Place Blvd. and State of Franklin Road.

Reconstruct Knob Creek/Market Street Intersection.

Complete construction site improvements for the boundless playground at Rotary Park.

Complete the ITS (Intelligent Transportation System) project.

Complete ROW acquisition for the V.A. Access Road, Lark Street Extension, and Indian Ridge/State of Franklin projects.

Complete Safe Routes to Schools project (Lone Oak Road trail).

Complete the Elizabethton Federal portion of the Millennium Trail.

Bid the VA Access Road and Lark Street Extension Projects.

Construct and/or coordinate construction of site improvements for the Farmers Market at the Main Street/Market Street parking lot.

Construct new parking lots along Main Street, between Boone and Commerce Streets.

Bid new signal installations at: 1) Carroll Creek/Bristol Highway; 2) Southwest Ave/University Parkway; 3) Princeton/Oakland; and 4) Mountainview/N. Roan Street.

Complete the upgrade pedestrian crossings and lighting on State of Franklin Road in central business district.

Bid Mountainview Road roundabout.

Complete the Science Hill High School parking lot upgrade.

Complete the Founders Park art project.

Stormwater Division

Complete Commerce Street improvements and the U-Haul detention basin.

Obtain 100% compliance with all aspects of NPDES permits.

Complete Main/Market drainage project.

Remove building obstruction at Kelly Foods.

Complete Keystone drainage projects.

Complete West Davis Park drainage improvements.

Complete open stream project at the Johnson City Housing Authority.

Complete Corps of Engineers Master Plan for upstream detention basins in the Brush Creek Basin.

Design a Floodway Residential Structure Purchase Program and begin purchase process.

Design a Wetlands Bank Program.

Public Works	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
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**GENERAL FUND**

**PUBLIC WORKS**

Administration	299,238	316,939	301,209	301,209	337,808	36,599	12.2%
Street Division	517,476	521,395	528,861	528,861	536,637	7,776	1.5%
Pavement Maintenance	587,790	655,099	748,357	748,357	740,538	(7,819)	-1.0%
Street Resurfacing/Reconstruction	1,398,104	1,935,911	1,652,150	1,652,150	112,150	(1,540,000)	-93.2%
ROW Maintenance	369,914	397,154	462,850	462,850	469,415	6,565	1.4%
Street Sweeping	180,690	187,436	190,653	190,653	172,071	(18,582)	-9.7%
Mowing	323,414	316,683	322,596	322,596	331,370	8,774	2.7%
Tree Beautification	255,350	272,927	295,352	295,352	297,315	1,963	0.7%
Snow Removal	259,110	77,161	126,614	126,614	142,181	15,567	12.3%
Landscaping	218,316	227,820	212,664	212,664	214,055	1,391	0.7%
Construction Administration	1,310,906	1,503,617	1,517,687	1,517,687	1,525,840	8,153	0.5%
Traffic Calming	13,717	16,832	10,750	10,750	-	(10,750)	-100.0%
Sidewalk New /Replacement	153,358	67,447	154,100	154,100	56,100	(98,000)	-63.6%
Signage/Painting	849,150	894,268	910,611	910,611	927,172	16,561	1.8%
Street Lighting	1,526,077	1,608,344	1,619,000	1,619,000	1,669,000	50,000	3.1%
Traffic Signals	79,519	88,706	99,712	99,712	98,612	(1,100)	-1.1%
Engineering	767,823	790,338	817,072	817,072	824,798	7,726	0.9%
General Facilities	479,679	479,364	517,254	517,254	492,295	(24,959)	-4.8%
Municipal Building	276,705	247,609	249,395	249,395	257,265	7,870	3.2%
Keystone	141,390	159,726	126,047	126,047	130,800	4,753	3.8%
Facilities Center	10,804	10,200	12,050	12,050	12,575	525	4.4%
Post Office Building	13,292	16,288	5,000	5,000	5,000	-	0.0%
<b>Total Public Works</b>	<b>10,031,822</b>	<b>10,791,264</b>	<b>10,879,984</b>	<b>10,879,984</b>	<b>9,352,997</b>	<b>(1,526,987)</b>	<b>-14.0%</b>

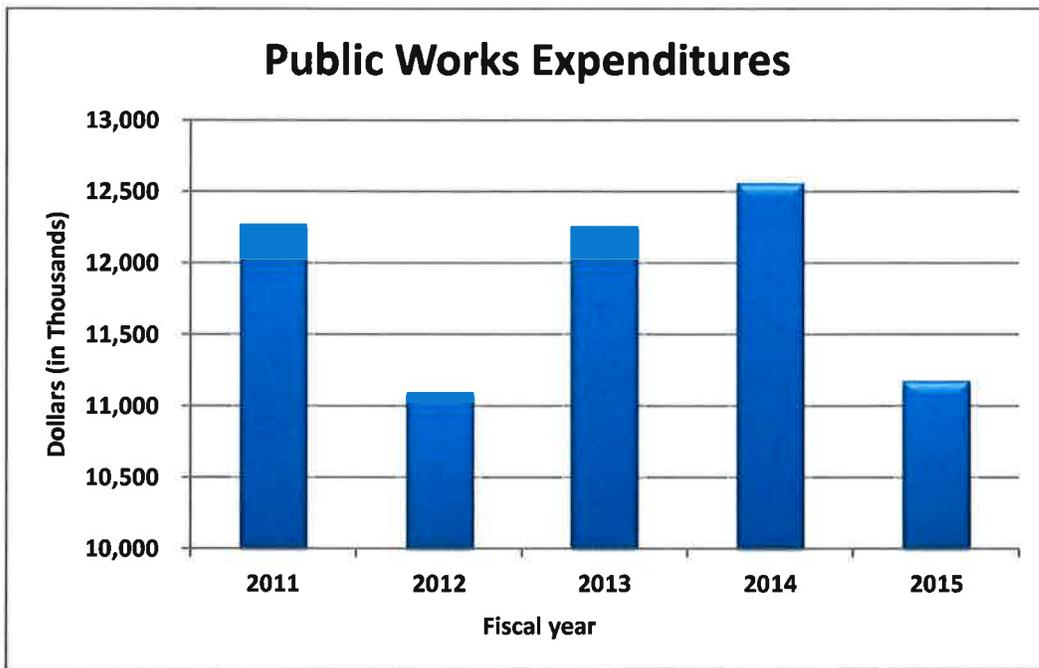
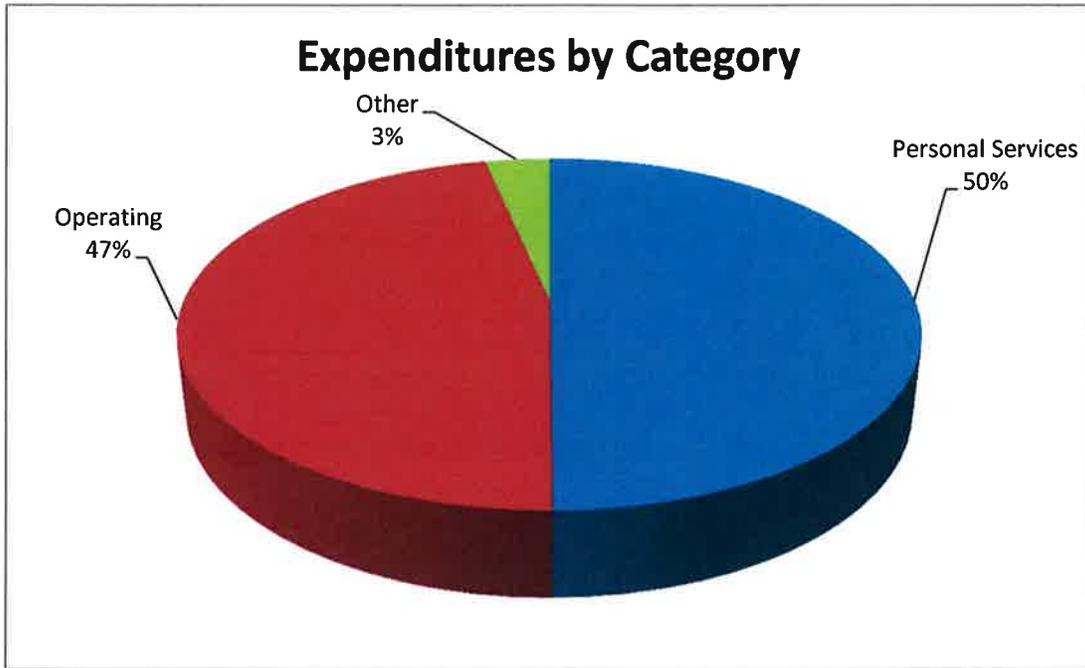
**GENERAL FUND**

**EXPENDITURE SUMMARY**

Personal Services	4,663,267	4,976,300	5,121,390	5,121,390	5,118,314	(3,076)	-0.1%
Operating	5,359,805	5,814,964	5,758,594	5,758,594	4,234,683	(1,523,911)	-26.5%
Capital Outlay	8,750	-	-	-	-	-	0.0%
<b>Total Expenditures</b>	<b>10,031,822</b>	<b>10,791,264</b>	<b>10,879,984</b>	<b>10,879,984</b>	<b>9,352,997</b>	<b>(1,526,987)</b>	<b>-14.0%</b>

Public Works	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
<b>OTHER FUNDS:</b>							
Storm Water Management	1,066,427	1,461,805	1,502,156	1,496,932	1,641,599	139,443	9.3%
<b>DEBT SERVICE - STORM WATER</b>							
Principal	-	-	195,000	195,000	200,000	5,000	2.6%
Interest	-	-	182,719	182,835	178,313	(4,406)	-2.4%
Total Debt Service - Storm Water	-	-	377,719	377,835	378,313	594	0.2%
Total Storm Water Management	1,066,427	1,461,805	1,879,875	1,874,767	2,019,912	140,037	7.4%
<b>PUBLIC WORKS CAPITAL</b>							
Equipment	187,989	295,398	436,000	433,200	-	(436,000)	-100.0%
Projects	81,714	-	250,000	317,242	237,000	(13,000)	-5.2%
Total Public Works Capital	269,703	295,398	686,000	750,442	237,000	(449,000)	-65.5%
<b>STORM WATER CAPITAL</b>							
Equipment	-	-	-	-	60,000	60,000	100.0%
Projects	2,319,641	2,336,374	4,230,000	1,636,807	1,920,000	(2,310,000)	-54.6%
Total Storm Water Capital	2,319,641	2,336,374	4,230,000	1,636,807	1,980,000	(2,250,000)	-53.2%
<b>TOTAL PUBLIC WORKS OPERATING AND CAPITAL</b>	<b>13,687,593</b>	<b>14,884,841</b>	<b>17,675,859</b>	<b>15,142,000</b>	<b>13,589,909</b>	<b>(4,085,950)</b>	<b>-23.1%</b>

# Public Works



### Johnson City Schools

The mission of the Johnson City Schools is to enable all students to achieve excellence in learning, social responsibility, and self-worth. The system has ten schools. Science Hill High School is comprised of the 10-12 campus, 8-9 campus, Vocational/Technical Center, and the Henry Johnson Alternative Learning Center. There are eight elementary schools and one middle school. All elementary and secondary schools are accredited by the Southern Association of Colleges and Schools (SACS). The school system currently has 958 full-time equivalent employees.

Johnson City Schools consistently scores above the state and national ACT and SAT scores. Our TCAP academic performance exceeds state and national averages in every discipline and grade level tested. We also achieve exemplary ratings at all levels on all non-academic indicators such as attendance, promotion, and drop-out rate.

Schools routinely benefit from our talented and educated community. To expand student learning, teachers often invite guest speakers into the classrooms to discuss their personal experiences, whether it relates to their hobbies, occupations, or experiences in other countries. Volunteers help with individual mentoring programs and reading or math tutoring. Schools host job career fairs for the 8<sup>th</sup> and 11<sup>th</sup> grades, inviting business members to share with students what their jobs entail, as well as what level of education and experience is needed to prepare for life after school. Community programs include, but are not limited to the following: 1) Active PTA's in all schools; 2) Youth Leadership 2015 Program; 3) Johnson City Area Arts Council "Arts in Education"; and 4) Chamber of Commerce – Tennessee Scholars (12<sup>th</sup> grade).

Our schools incorporate a variety of learning strategies, including cooperative learning, multiage groupings, looping, balanced literacy, alternative assessments, and technology. Many athletic and fine arts opportunities are available at all levels, as well as foreign language course offerings. Other programs and services include, but are not limited to, the following: 1) Honors Advanced Placement (AP) and International Baccalaureate (IB) courses; 2) Army ROTC – offered at Science Hill High School; 3) Nationally recognized band, orchestra, chorus, and theater/drama programs; and 4) Lindamood-Bell Reading Program.

Johnson City Schools and its students have been recognized in several areas as providing the best in academics. Among those are: 1) named in the Top Ten in Tennessee regarding student value-added growth; 2) recognized at the Lindamood-Bell International Meeting in California for its excellence in implementing the program; 3) Science Hill seniors were awarded record amounts of scholarships; and 4) Science Hill athletes averaged a 3.4 GPA.

### **Board of Education**

The focus of the Johnson City Board of Education is the success of our students both in education and in life. We value our community and the part our schools play in its future. Elected by the community, the members of the Board of Education serve four year terms. Our seven-member, non-partisan Board determines the operational policies of the school system. The Johnson City Board of Education has been named TSBA “Board of Distinction” since 2000.

The Johnson City Board of Education meets in regular session on the first Monday of each month at 6:00 p.m. in the Columbus Powell Service Center Board Room, 100 East Maple Street. Meetings are open to the public.

Administration	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
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**General Purpose School Fund**

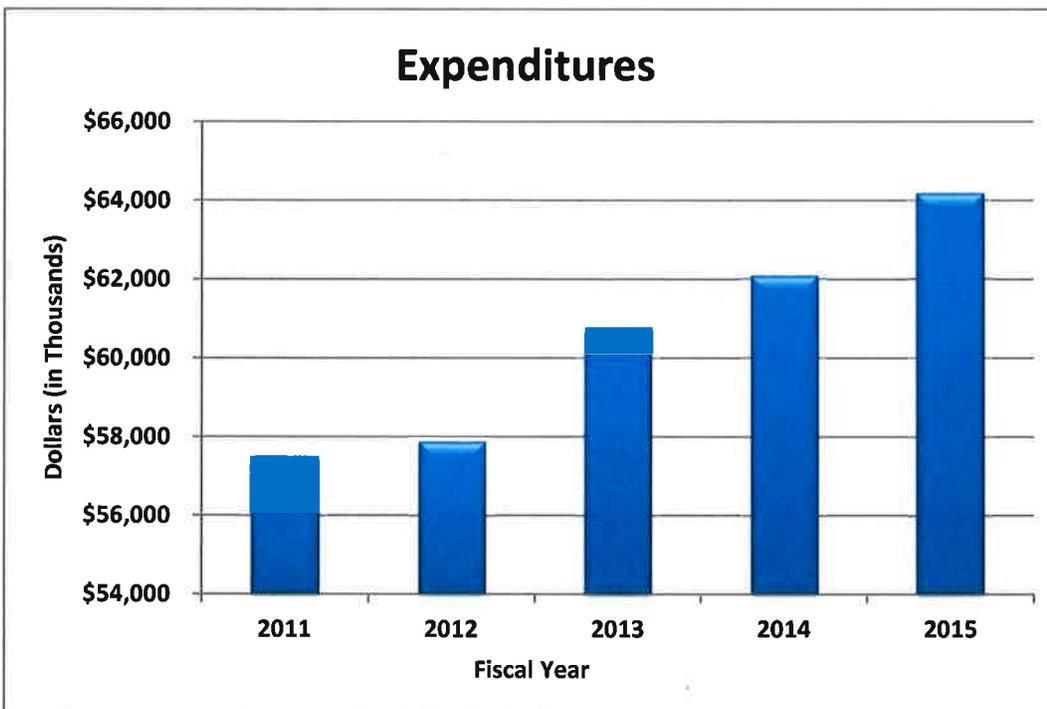
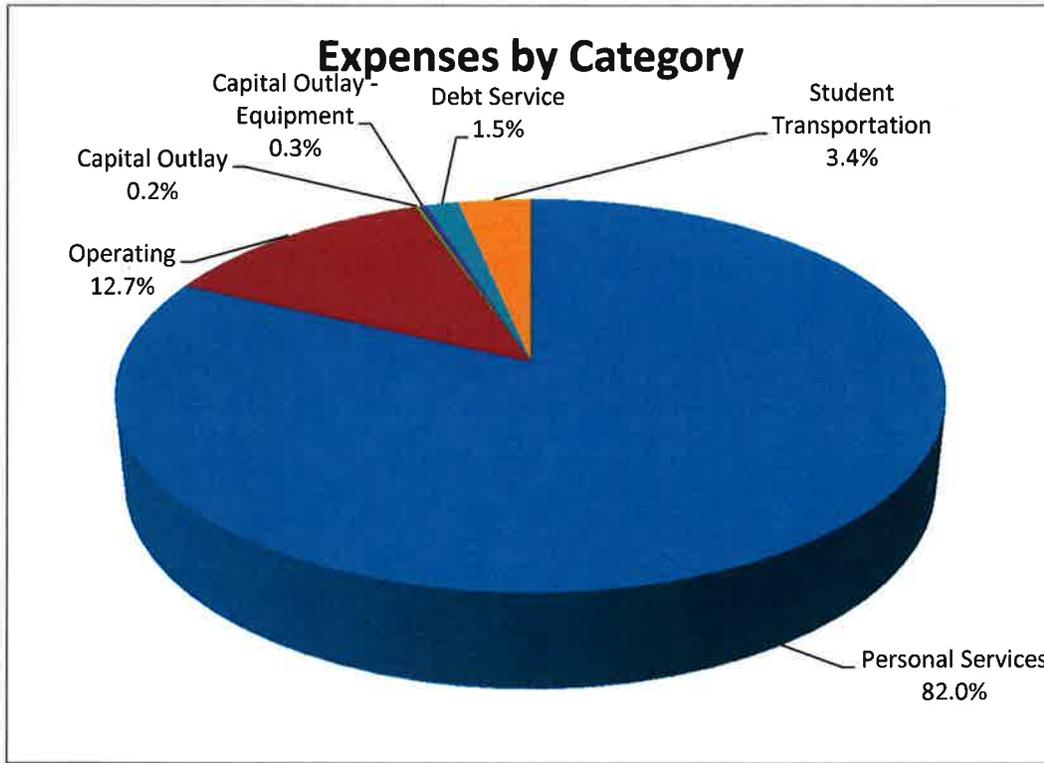
**Schools**

Instruction	32,694,663	34,409,498	35,322,774	35,703,000	36,938,003	1,615,229	4.6%
Alternative Education	784,045	661,557	770,825	677,000	684,754	(86,071)	-11.2%
Special Education	4,270,031	4,448,745	4,718,316	4,483,000	4,684,168	(34,148)	-0.7%
Vocational Education	1,730,907	1,712,384	1,701,225	1,695,000	1,713,653	12,428	0.7%
Adult Education	-	9,051	-	-	-	-	0.0%
Health Services	193,900	219,803	222,537	214,000	220,047	(2,490)	-1.1%
Student Support	1,482,228	1,459,886	1,564,719	1,583,000	1,596,805	32,086	2.1%
Board of Education	563,122	768,778	744,450	744,000	789,450	45,000	6.0%
Office of Superintendent	515,693	529,799	548,939	485,000	553,029	4,090	0.7%
Office of the Principal	3,752,042	4,029,917	4,149,708	4,100,000	4,149,307	(401)	0.0%
Fiscal Services	408,331	439,110	450,219	445,000	447,389	(2,830)	-0.6%
Operation of Plant	4,609,209	4,608,701	5,092,122	4,718,000	5,192,774	100,652	2.0%
Maintenance of Plant	1,536,223	1,626,225	1,652,620	1,705,000	1,661,854	9,234	0.6%
Transportation	2,032,829	2,285,302	2,187,174	2,131,174	2,367,122	179,948	8.2%
Technology/Public Relations	810,674	855,575	879,077	836,000	980,019	100,942	11.5%
Community Service - Educare	773,894	835,503	950,000	1,000,000	975,000	25,000	2.6%
Early Childhood Education	132,734	164,765	197,620	190,000	199,153	1,533	0.8%
Capital Outlay	161,913	200,664	205,025	46,000	-	(205,025)	-100.0%
Debt Service	1,416,729	1,468,845	1,539,636	1,313,000	950,549	(589,087)	-38.3%
Operating Transfers	-	31,584	12,538	13,000	82,000	69,462	554.0%
<b>Total General Purpose School</b>	<b>57,869,167</b>	<b>60,765,692</b>	<b>62,909,524</b>	<b>62,081,174</b>	<b>64,185,076</b>	<b>1,275,552</b>	<b>2.0%</b>

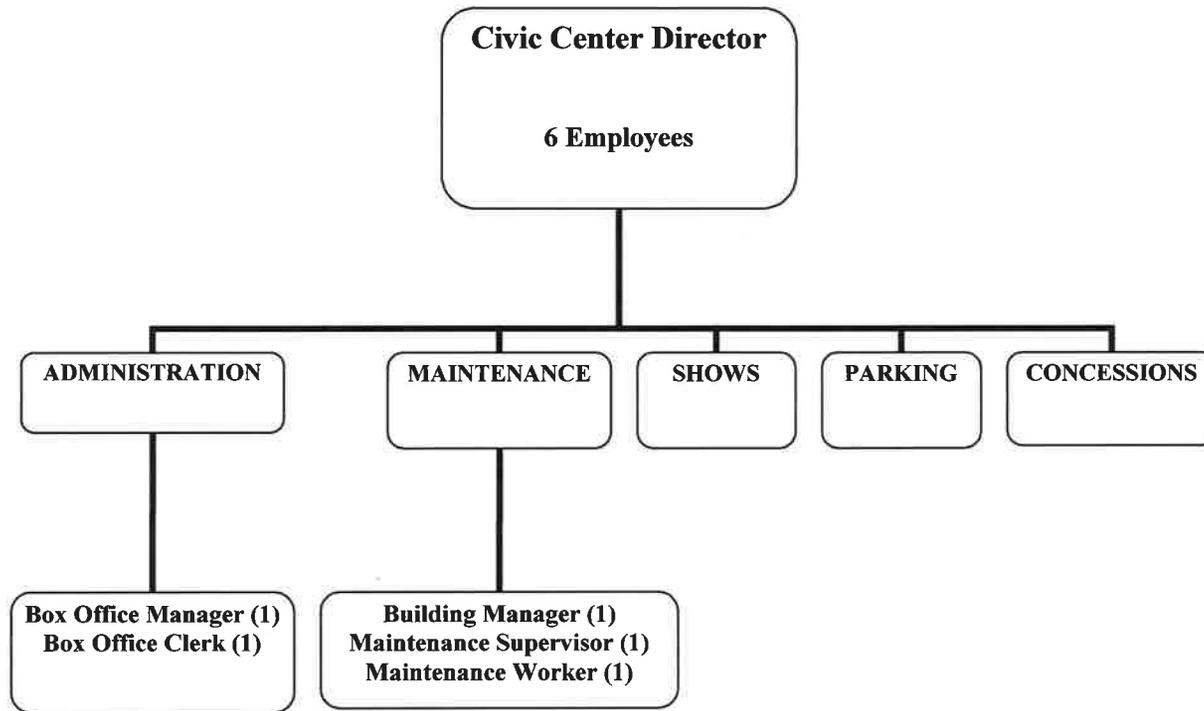
**GENERAL FUND  
EXPENDITURE SUMMARY**

Personal Services	47,846,816	50,123,124	51,595,856	50,923,640	52,630,694	1,034,838	2.0%
Operating	5,460,188	6,450,418	6,598,376	7,114,831	8,125,013	1,526,637	23.1%
Capital Outlay	161,913	200,663	205,025	46,000	106,000	(99,025)	-48.3%
Capital Outlay - Equipment	950,692	403,470	783,457	621,955	222,535	(560,922)	-71.6%
Debt Service	1,416,729	1,468,845	1,539,636	1,313,000	950,549	(589,087)	-38.3%
Student Transportation	2,032,829	2,119,172	2,187,174	2,061,748	2,150,285	(36,889)	-1.7%
<b>Total General Purpose School</b>	<b>57,869,167</b>	<b>60,765,692</b>	<b>62,909,524</b>	<b>62,081,174</b>	<b>64,185,076</b>	<b>1,275,552</b>	<b>2.0%</b>

# General Purpose School Fund



# FREEDOM HALL CIVIC CENTER



### *Freedom Hall Civic Center*

Freedom Hall Civic Center (FHCC) is a multi-purpose arena that began operations on July 5, 1974, providing assembly, cultural, sports, and entertainment facilities and services to the Johnson City Schools, community, and region. It is located on the Liberty Bell campus and is adjacent to Liberty Bell Middle School. The Freedom Hall staff is responsible for the scheduling, production, maintenance, and promotion of the Civic Center. The arena has a fixed seating capacity of 5,600 and a maximum capacity of 7,302, which will vary in nature depending on the nature of the event.

Over the last 39 years, Freedom Hall has entertained several million visitors with rodeos, ice shows, circuses, horse shows, sporting events, conventions, music concerts, lecturers, and other events. During FY 2014, public events were staged in the arena with approximately 110,000 patrons in attendance, with 75,000 for ticketed events, and 35,000 for non-ticketed events. The non-ticketed event attendance was down due to: 1) seven less Fountain of Life Bible Church monthly Sunday church services; and 2) the loss of two three-day weekend Jehovah's Witness Conventions in June. Fountain of Life has decided to just hold their largest services at FHCC four times a year and the Jehovah's Witnesses will be meeting in a larger regional convention at UT's Thompson Boling Arena in June. FHCC anticipates the return of the Jehovah's Witnesses Convention to Johnson City in June 2015.

FHCC sold out two concerts during FY 2014 – Electric 94.9 “Acoustic Christmas Concert”, featuring the Fallout Boys and Tobymac and the “Hits Deep Tour” with Mandisa, Brandon Heath, Chris August, Colton Dixon, Jamie Grace, and Capital Kings. Other ticketed events included Disney Junior Live On Tour “Pirate and Princess Adventure”, “NewSong”, “Very Merry Christmas Tour”, Sesame Street Live “Can't Stop Singing!”, TNA Wrestling, Casting Crowns, PBR Touring Pro Division Bull Riding, and the Harlem Globetrotters. Numerous Johnson City non-profit agencies and community groups also benefited greatly from the use of Freedom Hall for their activities, such as the Tri-Cities College Fair, Johnson City Symphony School Children Concert, the Annual Pepsi Independence Day Celebration and Fireworks, Jericho Shrine Temple sponsored George Carden Circus International, Johnson City Area Homebuilders Home and Garden Show, Watauga Orthopedics Pre-Sports Physicals, Jehovah's Witnesses, Fountain of Life Bible Church, and Firefighter Association benefit concerts.

East Tennessee State University (ETSU) played two Men's basketball games and one Men and Women's doubleheader game at Freedom Hall in November 2013. This is the first time ETSU has played games at FHCC since the mid-1990's. The City of Johnson City and ETSU are currently in discussions regarding the possibility of ETSU playing the Men's basketball home games at FHCC beginning November, 2014.

The Johnson City Schools continue to be active users of the facility, with the arena being the primary physical education venue for Liberty Bell Middle School (LBMS). The arena is also used regularly for school-sponsored programming, events, and sports team practices, including the Liberty Bell 7<sup>th</sup> and 8<sup>th</sup> grade Awards Day, Science Hill High School (SHHS) Graduation, SHHS ROTC drill competition, NETCO Food Show, and other programs.

Freedom Hall Major Objectives – FY 2015

Conduct 17 civic events at Freedom Hall with total attendance of a minimum of 50,000 persons during the year. (This includes two additional events for FY 2015 with anticipated additional net revenue of \$50,000).

Recover a minimum of 88% of operating expenses from current revenues at Freedom Hall during the year.

Work with the Assistant City Manager and TDOT to add Freedom Hall signage on I-26 at the Roan Street and University Parkway exits.

Continue to work with City Administration and East Tennessee State University to enable Freedom Hall to host the ETSU men's basketball home games for the 2014-2015 sports season.

Freedom Hall	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
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**FREEDOM HALL**

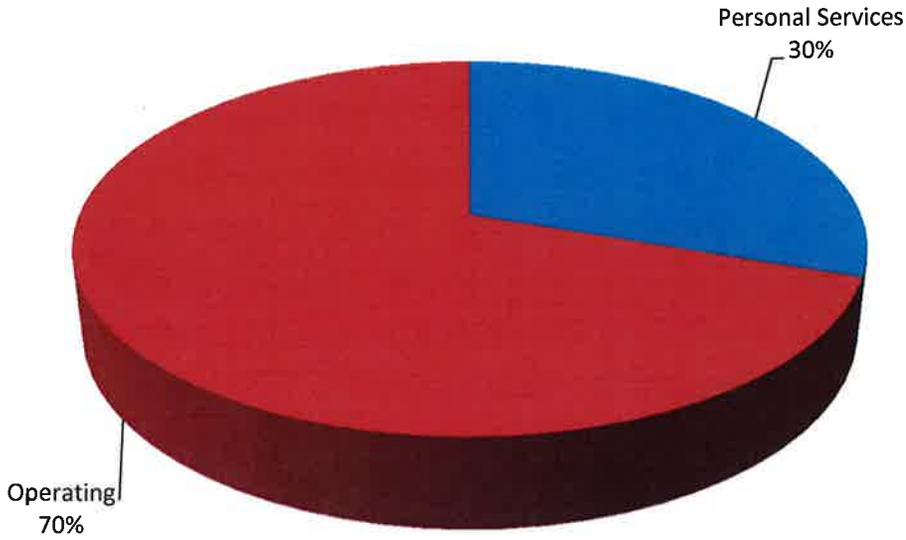
Administration	275,620	284,830	281,968	281,968	287,652	5,684	2.0%
Shows	700,676	1,959,881	917,006	852,816	920,650	3,644	0.4%
Maintenance	279,187	297,243	300,432	300,432	317,851	17,419	5.8%
Concessions	36,760	59,624	61,310	63,725	63,482	2,172	3.5%
Parking	6,573	11,043	11,250	9,500	12,700	1,450	12.9%
<b>Total Freedom Hall</b>	<b>1,298,816</b>	<b>2,612,621</b>	<b>1,571,966</b>	<b>1,508,441</b>	<b>1,602,335</b>	<b>30,369</b>	<b>1.9%</b>

**FREEDOM HALL  
EXPENDITURE SUMMARY**

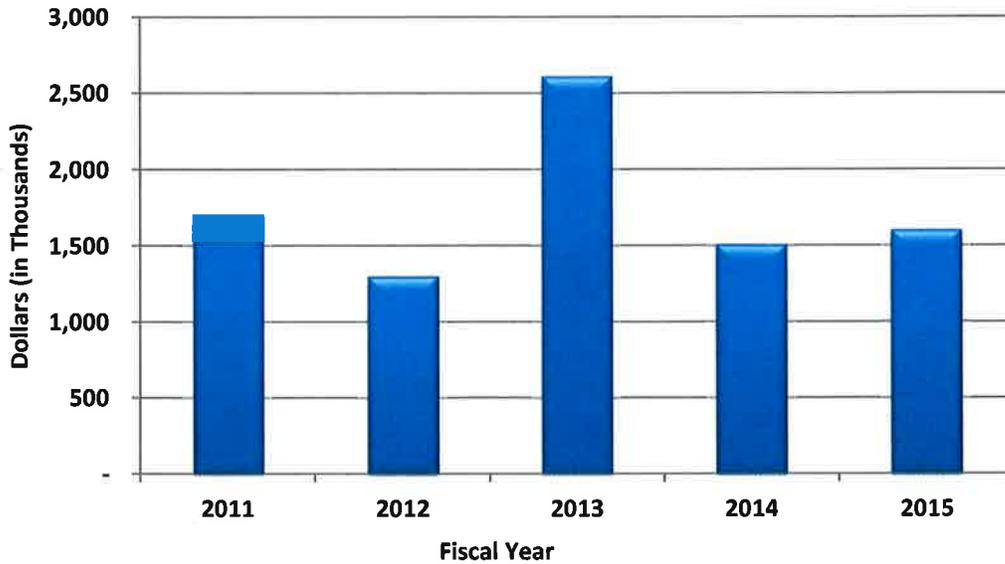
Personal Services	447,181	478,064	481,619	481,619	486,287	4,668	1.0%
Operating	851,635	2,134,557	1,090,347	1,026,822	1,116,048	25,701	2.4%
<b>Total Expenditures</b>	<b>1,298,816</b>	<b>2,612,621</b>	<b>1,571,966</b>	<b>1,508,441</b>	<b>1,602,335</b>	<b>30,369</b>	<b>1.2%</b>

# Freedom Hall

## Expenditures by Category



## Freedom Hall Expenditures



**GOLF FUND**  
BUFFALO VALLEY GOLF COURSE  
PINE OAKS GOLF COURSE

**Parks & Recreation Director**

**Director of Golf**

**10 employees**

**Buffalo Valley Golf Course**

**Pine Oaks Golf Course**

**Assistant Golf Professional (1)**  
**Assistant Golf Maintenance Manager (.5)**  
**Golf Shop Attendant (1)**  
**Auto Technician (.5)**  
**Public Service Worker (1)**

**Golf Professional (1)**  
**Assistant Golf Maintenance Manager (.5)**  
**Golf Course Superintendent (1)**  
**Golf Shop Attendant (1)**  
**Auto Technician (.5)**  
**Public Service Worker (1)**

## *Golf Department*

The Golf department operates two 18-hole facilities, Pine Oaks and Buffalo Valley Golf Courses. Johnson City first became involved in the golf business in 1963, with golf becoming a separate department in 1986.

### Pine Oaks Golf Course

In 1963, the city constructed Pine Oaks Golf Course through the Federal Urban Renewal Program to supply a needed recreational provision to the community. Located inside the city limits, the golf course is a 6,271 yard course measured from the championship tees and spans 125 acres. Pine Oaks is estimated to have 28,000 rounds of golf played each year and appears to cater to beginners, juniors, women, and seniors with its somewhat shorter, open layout and park-like setting.

### Buffalo Valley Golf Course

Buffalo Valley Golf Course was constructed in 1968 and was operated as a private club until the city purchased it in 1993. Located in Unicoi County, the golf course is a 6,700 yard course measured from the championship tees and spans 125 acres. Buffalo Valley is estimated to have 23,000 rounds of golf played each year and seems to appeal more to traveling golfers and those desiring group outings or tournaments. With its green space, the golf course is a great wildlife habitat and it is common to see a deer, a fox, and a blue heron. Buffalo Valley has also been a leader in the State in Eastern Bluebird promotion, having bluebird houses that produce approximately 150 new fledglings each year.

Both golf courses are open 363 days each year, only closing on Thanksgiving and Christmas.

Golf Major Objectives – FY 2015

Increase marketing and advertising program.

Continue research for off-season revenue opportunities.

Increase rounds played by 2,000 (1,000 each at Buffalo Valley and Pine Oaks) to generate additional \$50,000 in revenue before June 30, 2015.

Golf Fund	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
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**PINE OAKS GOLF COURSE**

Administration	266,351	256,644	244,872	241,199	246,282	1,410	0.6%
Pro Shop	8,357	8,045	8,050	7,959	8,150	100	1.2%
Concessions	7,565	6,460	7,300	6,570	7,450	150	2.1%
Golf Car Operations	13,559	14,114	34,800	31,320	15,300	(19,500)	-56.0%
Maintenance	262,166	218,276	299,681	263,052	346,526	46,845	15.6%
Other	56,114	31,507	31,707	31,707	32,539	832	2.6%
<b>Total Pine Oaks Golf Course</b>	<b>614,112</b>	<b>535,046</b>	<b>626,410</b>	<b>581,807</b>	<b>656,247</b>	<b>29,837</b>	<b>4.8%</b>

**PINE OAKS  
EXPENDITURE SUMMARY**

Personal Services	305,854	339,102	394,165	354,749	437,601	43,436	11.0%
Operating	252,144	164,437	200,538	195,351	186,107	(14,431)	-7.2%
Other	56,114	31,507	31,707	31,707	32,539	832	2.6%
<b>Total Expenditures</b>	<b>614,112</b>	<b>535,046</b>	<b>626,410</b>	<b>581,807</b>	<b>656,247</b>	<b>29,837</b>	<b>4.8%</b>

**BUFFALO VALLEY GOLF COURSE**

Administration	216,186	214,418	274,578	252,583	240,504	(34,074)	-12.4%
Pro Shop	14,779	11,197	13,000	12,024	13,100	100	0.8%
Concessions	10,258	11,691	12,100	11,191	12,100	-	0.0%
Golf Car Operations	5,848	23,162	39,800	36,811	11,300	(28,500)	-71.6%
Maintenance	324,584	309,470	261,129	242,952	264,281	3,152	1.2%
Other	34,687	24,540	24,318	24,318	24,285	(33)	-0.1%
<b>Total</b>	<b>606,342</b>	<b>594,478</b>	<b>624,925</b>	<b>579,879</b>	<b>565,570</b>	<b>(59,355)</b>	<b>-9.5%</b>

**DEBT SERVICE**

Principal	210,000	220,000	230,000	230,000	240,000	10,000	4.3%
Interest	65,548	61,564	34,438	34,438	23,512	(10,926)	-31.7%
<b>Total Other</b>	<b>275,548</b>	<b>281,564</b>	<b>264,438</b>	<b>264,438</b>	<b>263,512</b>	<b>(926)</b>	<b>-0.4%</b>
<b>Total Buffalo Valley Golf Course</b>	<b>881,890</b>	<b>876,042</b>	<b>889,363</b>	<b>844,317</b>	<b>829,082</b>	<b>(60,281)</b>	<b>-6.8%</b>

**BUFFALO VALLEY  
EXPENDITURE SUMMARY**

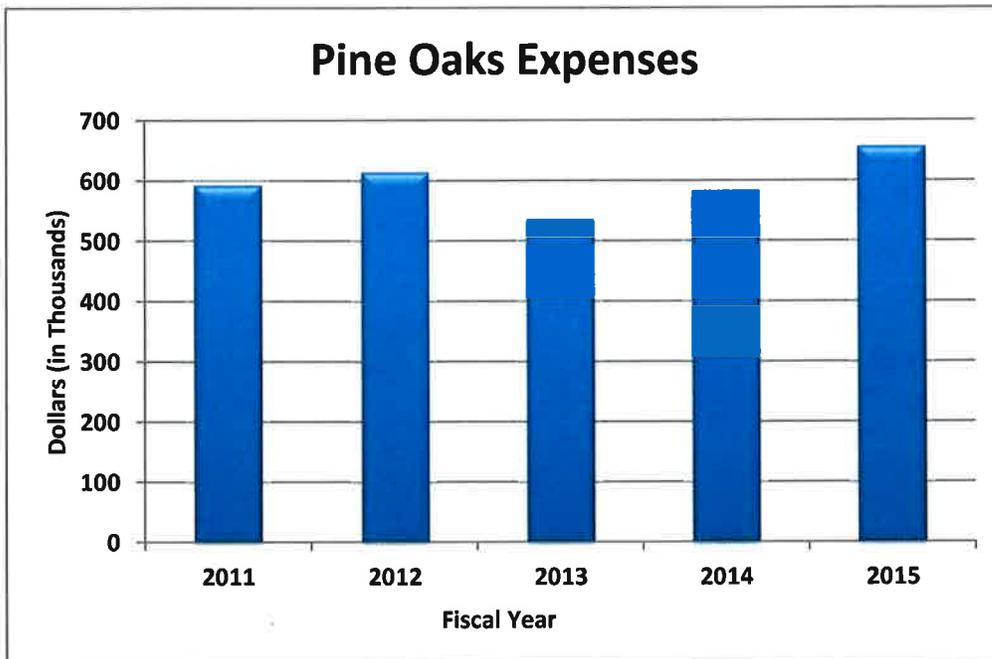
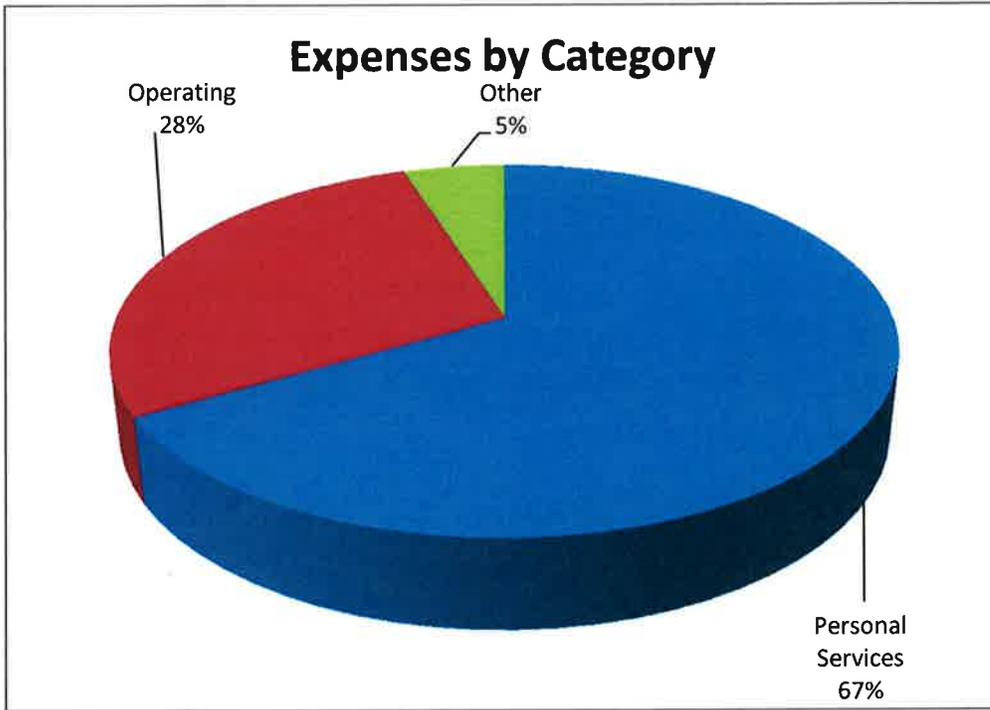
Personal Services	407,655	375,594	395,109	365,496	352,826	(42,283)	-10.7%
Operating	164,000	194,344	205,498	190,065	188,459	(17,039)	-8.3%
Other	310,235	306,104	288,756	288,756	287,797	(959)	-0.3%
<b>Total Expenditures</b>	<b>881,890</b>	<b>876,042</b>	<b>889,363</b>	<b>844,317</b>	<b>829,082</b>	<b>(60,281)</b>	<b>-6.8%</b>

Golf Fund	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
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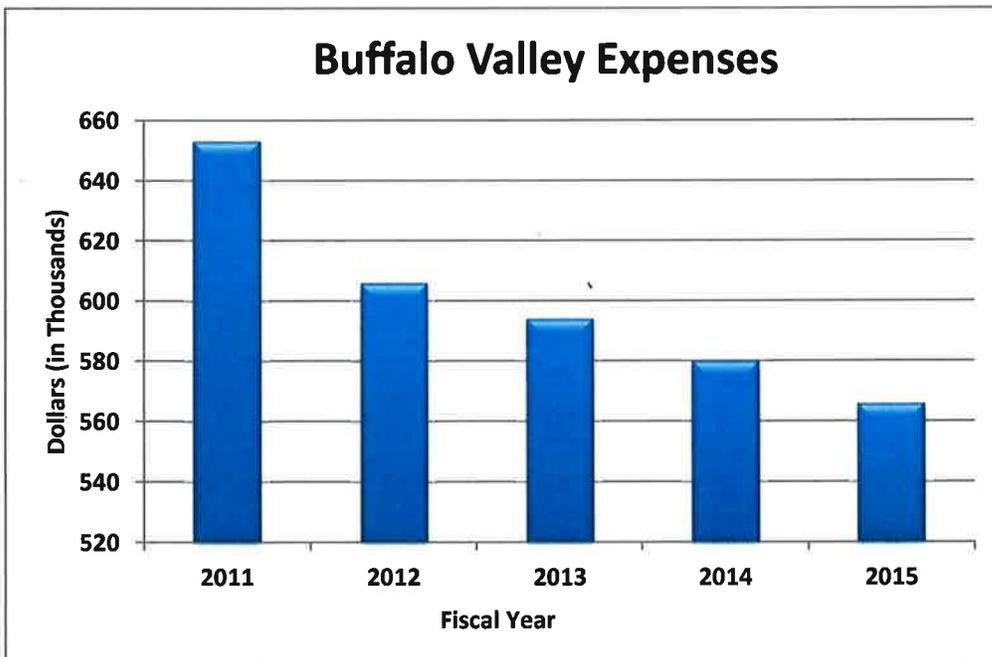
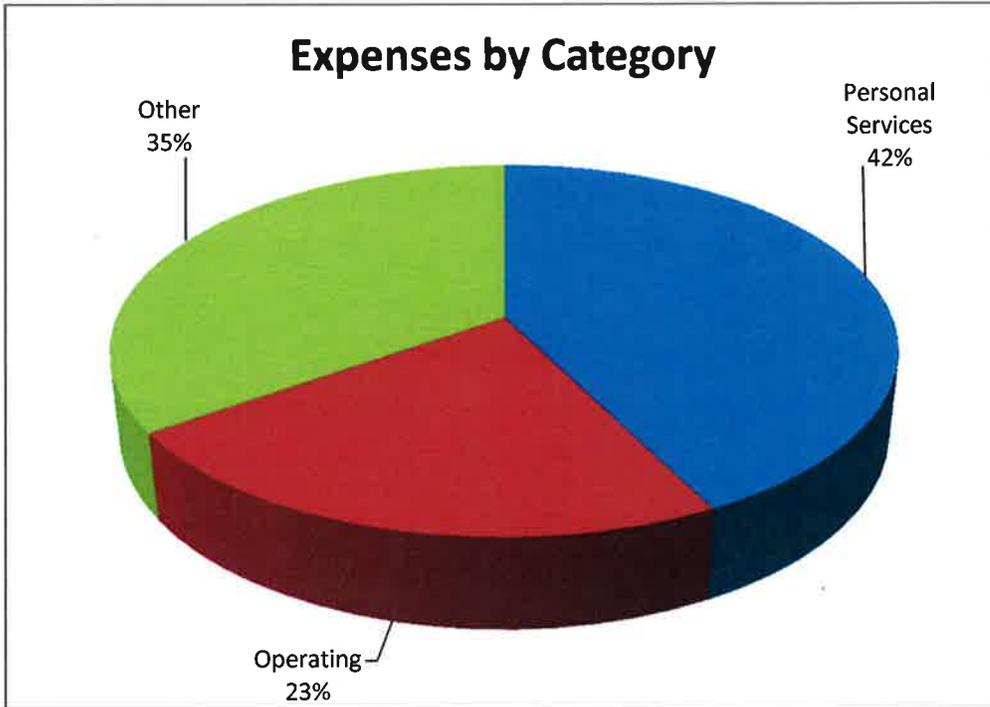
**CAPITAL**

Equipment	29,452	37,435	-	-	-	-	0.0%
Projects	<u>30,300</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.0%</u>
Total Capital	<u>59,752</u>	<u>37,435</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.0%</u>
<b>TOTAL GOLF FUND OPERATING AND CAPITAL</b>	<u><u>1,555,754</u></u>	<u><u>1,448,523</u></u>	<u><u>1,515,773</u></u>	<u><u>1,426,124</u></u>	<u><u>1,485,329</u></u>	<u><u>(30,444)</u></u>	<u><u>-2.0%</u></u>

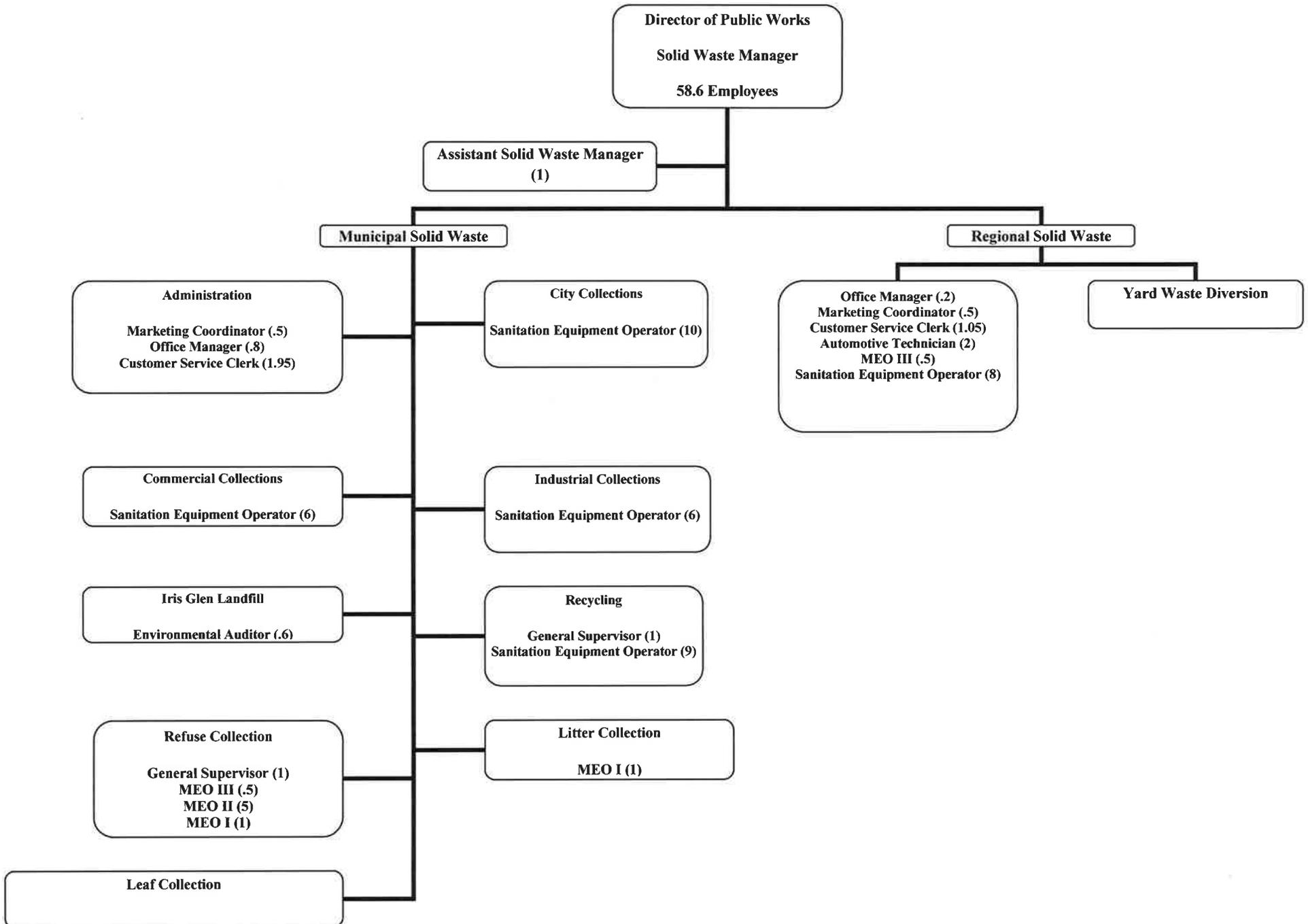
# Pine Oaks Golf Course



# Buffalo Valley Golf Course



# SOLID WASTE



### *Solid Waste*

The Solid Waste department is responsible for the collection of residential, commercial, and industrial solid waste in both Johnson City and Washington County. Currently, the Solid Waste department operates 30 solid waste routes on a daily basis. With the service area being 320 square miles, solid waste vehicles drive approximately 700,000 miles annually.

During fiscal year 2014, the department collects approximately a total of 112,511 tons of waste, which consists of the following: 1) residential and commercial solid waste (including roll-off waste) – 85,725 tons; 2) brush and leaves – 21,108 tons; and 3) recycling – 5,678 tons.

Solid Waste offers curbside recycling for the residents of Johnson City. Approximately 60% of households in the city participate in this program. In addition, there are five recycling drop-off sites, which are as follows: 1) Solid Waste Services Complex located at 91 New Street; 2) behind Kroger Supermarket located on Browns Mill Road; 3) Winged Deer Park boat ramp parking lot located on Carroll Creek Road; 4) adjacent to the Johnson City Power Board on Boones Creek Road; and 5) behind Sonic Drive-In on West Market Street.

In addition, the Solid Waste department offers an every-two week collection of brush and four leaf collections annually to residents inside the city limits.

Solid Waste Major Objectives – FY 2015

Implement recycling changes in City parks, athletic fields, and drop sites to encourage participation in the recycling program and improve collection efficiency.

Develop specifications, acquire, and place into service budgeted replacement vehicles and equipment by April 30, 2015.

Develop a plan to provide City rear loader residential customers refuse carts.

Streamline residential curbside recycling program to eventually absorb recycle paper program.

Solid Waste	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
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**SOLID WASTE**

**Municipal Solid Waste**

Administration	717,770	472,986	484,577	477,309	491,992	7,415	1.5%
Residential Collection	1,567,647	1,641,275	1,625,330	1,600,950	1,658,116	32,786	2.0%
Commercial Collection	1,714,196	1,734,640	1,722,444	1,696,607	1,755,373	32,929	1.9%
Industrial Collection	1,626,690	1,676,806	1,628,924	1,604,490	1,791,597	162,673	10.0%
Bowser Ridge Landfill	253	(3,405)	35,500	34,968	35,951	451	0.0%
Cash Hollow	3,840	1,210	6,000	5,910	6,000	-	0.0%
Iris Glen Landfill	78,129	65,528	66,481	65,484	67,298	817	1.2%
Civitan Landfill	-	-	2,000	1,970	2,000	-	0.0%
Recycling	723,646	788,808	848,334	835,609	886,933	38,599	4.5%
Litter Collection	79,831	76,876	33,313	32,813	33,787	474	1.4%
Refuse Collection	550,030	570,803	656,525	646,677	650,558	(5,967)	-0.9%
Leaf Collection	185,690	202,100	195,235	192,306	196,085	850	0.4%
Yard Waste Diversion	310,517	224,543	215,520	212,287	216,710	1,190	0.0%
Other	1,122,368	1,087,012	1,142,545	1,142,545	1,306,472	163,927	14.3%
<b>Total</b>	<b>8,680,607</b>	<b>8,539,182</b>	<b>8,662,728</b>	<b>8,549,925</b>	<b>9,098,872</b>	<b>436,144</b>	<b>5.0%</b>

**MUNICIPAL SOLID WASTE  
EXPENDITURE SUMMARY**

Personal Services	2,464,293	2,282,805	2,694,079	2,605,407	2,403,691	(290,388)	-10.8%
Operating	5,093,946	5,169,365	4,826,104	4,801,973	5,388,709	562,605	11.7%
Other	1,122,368	1,087,012	1,142,545	1,142,545	1,306,472	163,927	14.3%
<b>Total Expenditures</b>	<b>8,680,607</b>	<b>8,539,182</b>	<b>8,662,728</b>	<b>8,549,925</b>	<b>9,098,872</b>	<b>436,144</b>	<b>5.0%</b>

**REGIONAL SOLID WASTE**

Administration	2,054,724	2,021,733	1,973,991	1,914,771	1,995,414	21,423	1.1%
WCUD Landfill	4,721	4,001	4,700	4,630	4,700	-	0.0%
Other	474,810	517,063	628,739	628,739	729,807	101,068	16.1%
<b>Total</b>	<b>2,534,255</b>	<b>2,542,797</b>	<b>2,607,430</b>	<b>2,548,140</b>	<b>2,729,921</b>	<b>122,491</b>	<b>4.7%</b>

**REGIONAL SOLID WASTE  
EXPENDITURE SUMMARY**

Personal Services	721,490	787,568	769,987	762,287	770,237	250	0.0%
Operating	1,337,955	1,238,166	1,208,704	1,157,114	1,229,877	21,173	1.8%
Other	474,810	517,063	628,739	628,739	729,807	101,068	16.1%
<b>Total Expenditures</b>	<b>2,534,255</b>	<b>2,542,797</b>	<b>2,607,430</b>	<b>2,548,140</b>	<b>2,729,921</b>	<b>122,491</b>	<b>4.7%</b>

Solid Waste	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
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**SOLID WASTE**

**DEBT SERVICE**

Municipal Debt Service Principal	469,995	471,233	506,318	506,318	561,379	55,061	10.9%
Municipal Debt Service Interest	101,032	87,039	70,325	70,325	48,911	(21,414)	-30.5%

<b>Total Debt Service</b>	<b>571,027</b>	<b>558,272</b>	<b>576,643</b>	<b>576,643</b>	<b>610,290</b>	<b>33,647</b>	<b>5.8%</b>
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**CAPITAL**

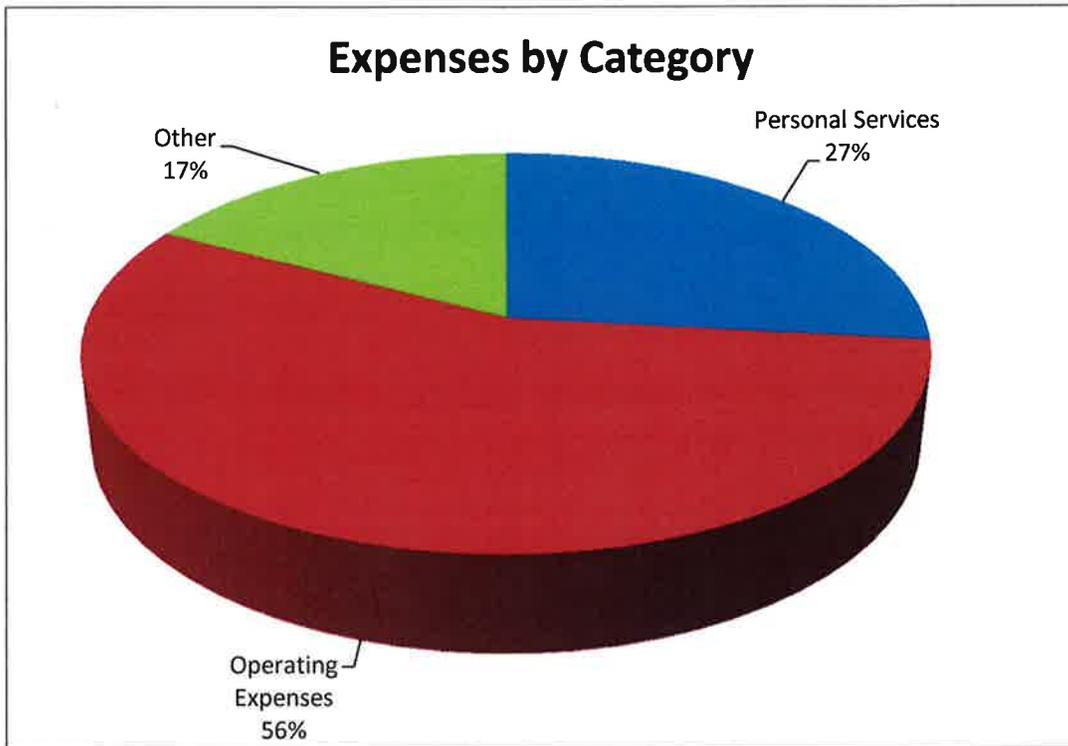
Equipment - Municipal	939,201	1,252,026	332,000	194,208	410,000	78,000	23.5%
Equipment - Regional	124,127	16,566	1,467,000	1,460,378	-	(1,467,000)	-100.0%

<b>Total Capital</b>	<b>1,063,328</b>	<b>1,268,592</b>	<b>1,799,000</b>	<b>1,654,586</b>	<b>410,000</b>	<b>(1,389,000)</b>	<b>-77.2%</b>
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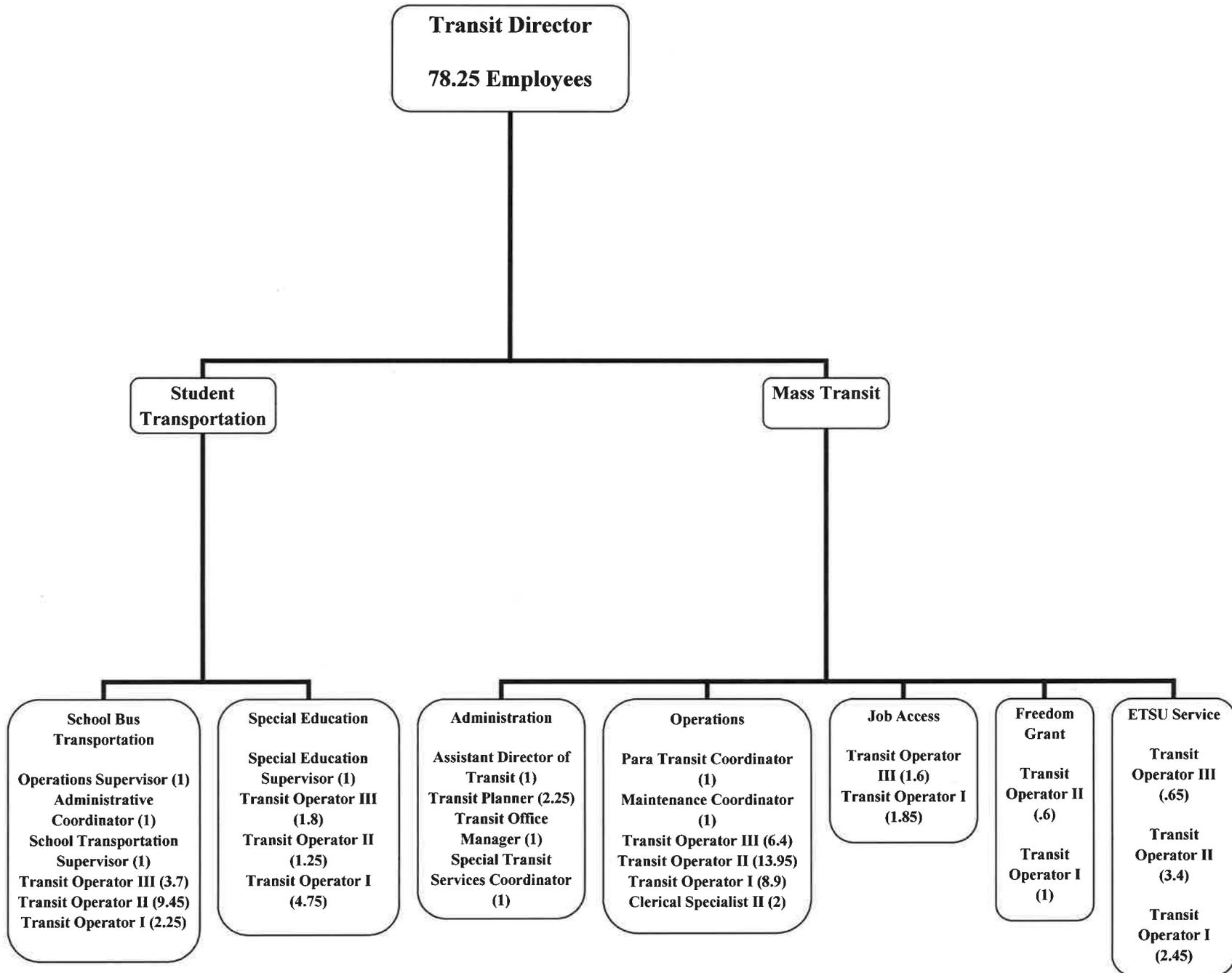
**TOTAL SOLID WASTE OPERATING  
AND CAPITAL**

	<u>12,849,217</u>	<u>12,908,843</u>	<u>13,645,801</u>	<u>13,329,294</u>	<u>12,849,083</u>	<u>(796,718)</u>	<u>-5.8%</u>
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# Solid Waste



# TRANSIT



### *Student Transportation*

The Student Transportation division operates 40 large school buses in the regular school bus service and 17 small school buses in the special education service. These buses operate along 216 routes within the corporate boundaries of Johnson City. School bus service is provided for eight (8) elementary schools, one (1) intermediate school, one (1) middle school, and one (1) high school. Service for Special Education students is provided for ages 3-21 throughout the system.

Student Transportation school buses operated 522,207 miles of service during the academic school year 2012-2013, providing 1,196,396 passenger trips, or an average of 6,586 riders per day.

Various factors, classified as “Routing Factors”, “Stop Location Factors”, and “Time Frame Factors”, affect daily operations of the student transportation service.

- Routing Factors include: 1) right turns; 2) avoiding backing up; 3) avoiding dangerous intersections; and 4) avoiding physical barriers, such as railroad tracks and traffic calming measures, such as speed bumps and roundabouts.
- Stop Location Factors include: 1) safety; 2) type of neighborhood, including such factors as the existence of sidewalks, the amount of traffic, and the type of road (dead-end, cul-de-sac, etc.); 3) type of street, including the amount of traffic, traffic patterns, and whether it is two-lane or four-lane; 4) age of student; and 5) sight distance.
- The primary Time Frame Factor is the arrival time (breakfast) for elementary schools, since this determines the beginning times for routes.

Contributing factors to the Student Transportation costs include school location and configuration, as well as the location of special programs for students.

## **Mass Transit**

Johnson City Transit (JCT) began operations in October of 1979. JCT received federal grant funding through the Federal Transit Administration, and state grant funding through the Tennessee Department of Transportation. As a grant recipient, JCT falls under various federal and state requirements (of which it is in full compliance), including Title VI of the Civil Rights Act of 1964 and the Americans with Disabilities Act of 1990, as amended.

### **Regular Fixed Route**

JCT operates thirteen fixed routes in the City. Ten of JCT's fixed routes each have 30 minute running times and are paired together using five buses, which serve two routes. Therefore, each of these ten routes is served once per hour. One fixed route, not paired with another route, has a 60-minute running time and is served every hour. Each of two newer fixed routes has a 45-minute running time. These two new routes alternate between two route legs, resulting in each route being served every 1 ½ hours. The fixed routes all originate and terminate at the Johnson City Transit Center, which is located in the downtown area, which also serves Greyhound Bus Lines.

The Transit Center is the only terminal for the fixed route system, and is where most transfers occur. In addition to the Transit Center, which provides a passenger lobby equipped with restrooms, seating, vending machines, telephones, and an information window. Benches and passenger waiting shelters are provided at key points along each route for passenger comfort.

The fixed route base fare is \$1.00. Seniors (age 65 and over), children (grades K-5), and individuals with disabilities or with Medicare cards pay half-fare of 50 cents. Children under the age of five ride free. Discounted multi-ride passes are available. Transfers are free. Hours of operation for the fixed route system are from 6:15 a.m. to 6:15 p.m. Monday through Friday and from 8:15 a.m. to 5:15 p.m. on Saturdays. The newer "Orange" routes operate only Monday through Friday. JCT buses do not operate on Sundays or major holidays. The regular fixed route covers a total of 6,489 miles per week, with 1,166 miles covered each Monday morning through Friday, and 659 miles covered on Saturdays.

### **BucShot**

Since August 2003, JCT has operated Bucshot service per a contractual agreement between the City and ETSU. The BucShot provides shuttle service on the ETSU campus and adjacent housing areas. This service, which is open to the public, is provided during ETSU's fall and spring semesters (typically the last week in August through the first week in May). Since start-up, ETSU has amended the contract at various times to increase service level.

For the academic year 2013-2014, two "base" Bucshot routes, with one vehicle on each route, will operate from 7:15 a.m. to 5:00 p.m. Monday through Friday, with an additional vehicle to serve each route during four peak hours of demand. In addition, a route serves the off campus housing complex (University Edge Apartments) from 7:15 a.m. to 5:00 p.m. Monday through

Friday. Until the opening of the Parking Garage (projected completion for October 2013), one additional parking shuttle will temporarily operate from 7:45 a.m. to 5:00 p.m. Monday through Thursday and 7:45 a.m. to 2:15 p.m. on Friday.

For the academic year 2013-2014, a new route will seasonally serve the campus Recreation Field Complex with 15-minute intervals. Beginning at 5:00 p.m. each operating day, one vehicle serves the campus until midnight Monday through Friday. BucShot does not operate on weekends, JCT holidays, or ETSU holidays or breaks. Buses arrive at 15-minute intervals on each of the base routes and on a 20-minute interval for the parking shuttle route. BucShot ridership has continued to significantly increase with the expansion of service.

All buses used for BucShot service are ADA accessible. ETSU students, faculty, and staff ride the BucShot free with a valid ETSU I.D. These individuals, as well as all University School Students, may also ride the entire JCT fixed route system free with a valid ETSU I.D.

### **Paratransit**

JCT provides curb-to-curb paratransit service for mobility-impaired individuals who meet ADA eligibility criteria and complete a JCT application process. This demand response service, called JCT "XTRA", is available (with a prior day request) within the city limits of Johnson City. Long-term demographic projections show that the region's growing elderly population will ensure that demand and ridership will remain stable with periodic increases. Paratransit operating hours are Monday through Friday from 6:15 a.m. to 6:15 p.m. and on Saturday from 8:15 a.m. to 5:15 p.m. The fare for XTRA is \$2.00 per one-way trip if the trip is located within 3/4 miles of the fixed route service area. JCT will accommodate trips to points within the City of Johnson City that are outside of the established ADA paratransit area (3/4 mile of a JCT fixed route) as space allows with a higher fare, which is determined by trip distance. JCT's XTRA vehicles are equipped with wheelchair lifts, grab rails, and low steps.

### **Job Access**

Grant funding for the Job Access and Reverse Commute Grant Program became available in 1999 and has continued since that time. The Job Access Program is intended to support the implementation of a variety of transportation services to connect welfare recipients, disabled individuals, and low-income persons to jobs and related employment activities. Job Access grant funds have allowed JCT to expand operating hours for Job Access trips from 5:30 a.m. until midnight, Monday through Saturday and to provide Job Access trips to locations in the urbanized area not served by the fixed route system. Job Access service is available on a demand response basis, with a 48-hour advance request. The Job Access fare is \$2.50 per one-way trip.

### **New Freedom**

JCT received the first New Freedom Program funding in 2010. The New Freedom Program funds new transportation services (beyond those required by the Americans with Disabilities Act) that assist individuals with disabilities with transportation, including transportation to and from jobs and employment support services. JCT is using New Freedom grant funding to

provide the Orange Route fixed route service to Boones Creek and Med-Tech areas of the City. The Orange routes, which are available to all JCT patrons, serve various employers, including Franklin Woods Hospital, medical offices, etc., which previously were not served by the JCT fixed route service. The buses serving the new Orange routes are low-floored with ramps and are fully accessible.

**JCT Ridership**

The table below depicts JCT total ridership during the past six fiscal years:

<b>Fiscal Year:</b>	<b>Total Ridership:</b>
2007-08	482,975
2008-09	585,000
2009-10	601,380
2010-11	643,850
2011-12	713,100
2012-2013	733,159

**Highlights**

- Ridership Increase
  - JCT experienced a 2.8% ridership increase from 713,100 during fiscal year 2011-12 to 733,159 during fiscal year 2012-2013.
  
- Technology System
  - The technology system (automatic vehicle locator, mobile data computers, wayside message signs at transit center and real-time passenger information) was successfully implemented during FY 2012-13. Purchase and installation of video cameras on the operating fleet is planned for FY 2013-14.

### Student Transportation Major Objectives – FY 2015

Maintain a 100% state inspection rate for 100% of the school bus fleet as part of the annual fleet inspection.

Conduct emergency evacuation training for all elementary school students and teachers.

Continue to hire and train new drivers for replacement and expansion of services based on demand.

Complete driver's license and background checks twice per year for current drivers.

Evaluate options for enhanced school bus security (GPS, cameras, smartcards).

### Mass Transit Major Objectives – FY 2015

Maintain an annual increase of 3% (20,000 riders) in the overall JCT ridership

Secure federal and state funding for capital and operations of Johnson City Transit.

Provide increased BUCSHOT service, as outlined in the contract with ETSU.

Initiate procurement for purchase of two larger capacity buses to replace older vehicles.

Prepare documentation for FTA pre-review and meet with FTA representatives to conduct the 2014 FTA Triennial Review.

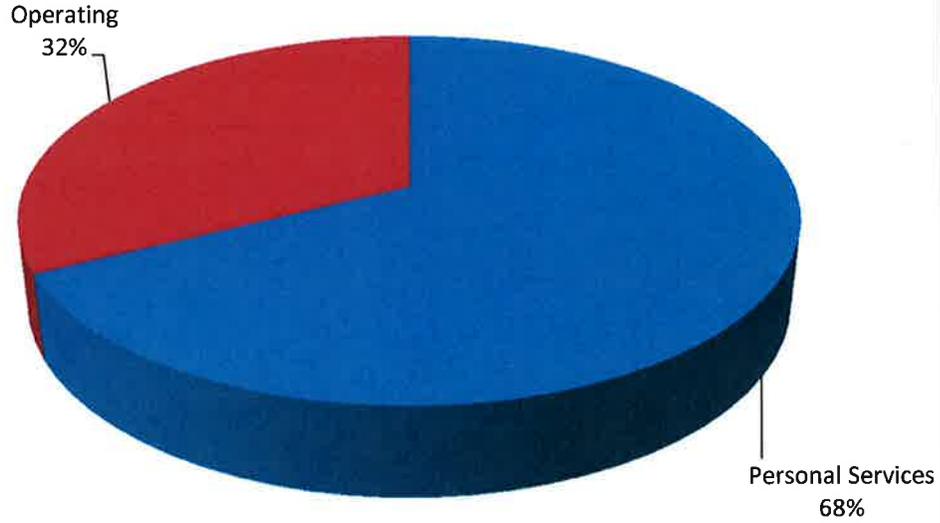
Implement training with FTA and TDOT for new transit planning staff.

Prepare and submit Title VI Program Update and Companion LEP update, as well as the Triennial goals and methodology.

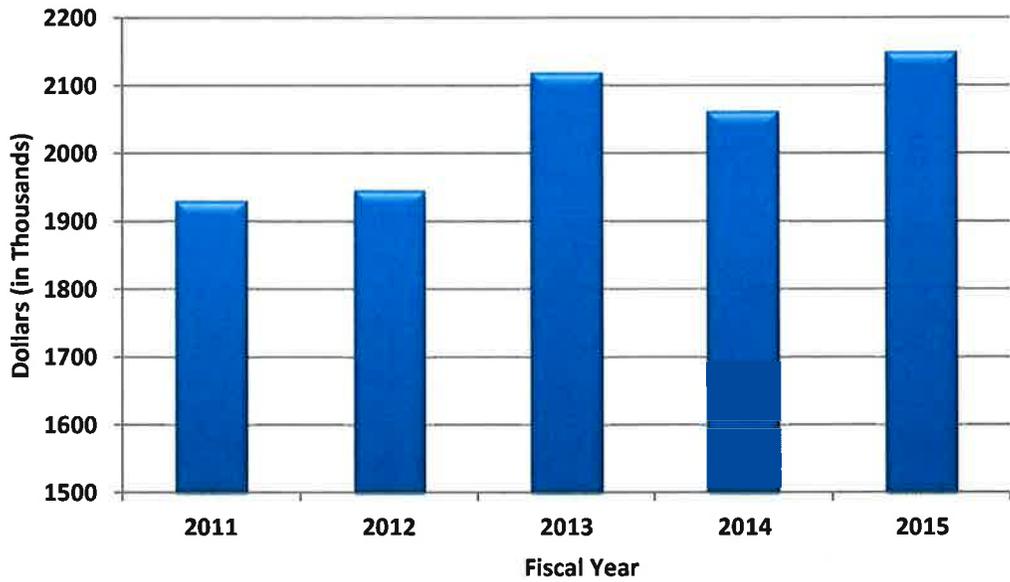
Transit	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
<b>GENERAL FUND</b>							
<b>School Transportation</b>							
School Transit Operations	1,351,894	1,449,119	1,338,257	1,323,536	1,416,059	77,802	5.8%
Special Education Vans	594,256	670,053	744,317	738,212	734,226	(10,091)	-1.4%
<b>Total General Fund</b>	<b>1,946,150</b>	<b>2,119,172</b>	<b>2,082,574</b>	<b>2,061,748</b>	<b>2,150,285</b>	<b>67,711</b>	<b>3.3%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	1,400,380	1,468,306	1,434,633	1,420,286	1,453,602	18,969	1.3%
Operating	545,770	650,866	647,941	641,462	696,683	48,742	7.5%
<b>Total Expenditures</b>	<b>1,946,150</b>	<b>2,119,172</b>	<b>2,082,574</b>	<b>2,061,748</b>	<b>2,150,285</b>	<b>67,711</b>	<b>3.3%</b>
<b>CAPITAL EQUIPMENT</b>	<b>222,308</b>	<b>549,080</b>	<b>620,600</b>	<b>616,100</b>	<b>-</b>	<b>(620,600)</b>	<b>-100.0%</b>
<b>TOTAL SCHOOL TRANSPORTATION OPERATING AND CAPITAL</b>	<b>2,168,458</b>	<b>2,668,252</b>	<b>2,703,174</b>	<b>2,677,848</b>	<b>2,150,285</b>	<b>(552,889)</b>	<b>-20.5%</b>
<b>MASS TRANSIT FUND</b>							
Administration	423,753	437,053	548,417	493,575	532,836	(15,581)	-2.8%
Operations	2,031,318	2,123,373	2,178,746	2,146,065	2,189,847	11,101	0.5%
Job Access	264,968	222,894	216,593	214,427	214,544	(2,049)	-0.9%
ETSU	233,428	227,191	266,843	266,843	351,260	84,417	31.6%
Freedom Grant	92,743	86,691	100,582	98,067	109,173	8,591	8.5%
Other	988,470	590,024	600,130	600,130	661,857	61,727	10.3%
<b>Total Mass Transit Fund</b>	<b>4,034,680</b>	<b>3,687,226</b>	<b>3,911,311</b>	<b>3,819,107</b>	<b>4,059,517</b>	<b>148,206</b>	<b>3.8%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	2,250,251	2,278,770	2,471,670	2,412,350	2,535,099	63,429	2.6%
Operating	795,959	818,432	839,511	806,627	862,561	23,050	2.7%
Other	988,470	590,024	600,130	600,130	661,857	61,727	10.3%
<b>Total Expenditures</b>	<b>4,034,680</b>	<b>3,687,226</b>	<b>3,911,311</b>	<b>3,819,107</b>	<b>4,059,517</b>	<b>148,206</b>	<b>3.8%</b>
<b>CAPITAL EQUIPMENT</b>	<b>513,307</b>	<b>205,130</b>	<b>1,052,926</b>	<b>1,052,926</b>	<b>820,000</b>	<b>(232,926)</b>	<b>-22.1%</b>
<b>TOTAL TRANSIT OPERATING AND CAPITAL</b>	<b>4,547,987</b>	<b>3,892,356</b>	<b>4,964,237</b>	<b>4,872,033</b>	<b>4,879,517</b>	<b>(84,720)</b>	<b>-1.7%</b>
<b>TOTAL SCHOOL AND TRANSIT OPERATING AND CAPITAL</b>	<b>6,716,445</b>	<b>6,560,608</b>	<b>7,667,411</b>	<b>7,549,881</b>	<b>7,029,802</b>	<b>(637,609)</b>	<b>-8.3%</b>

# Student Transportation

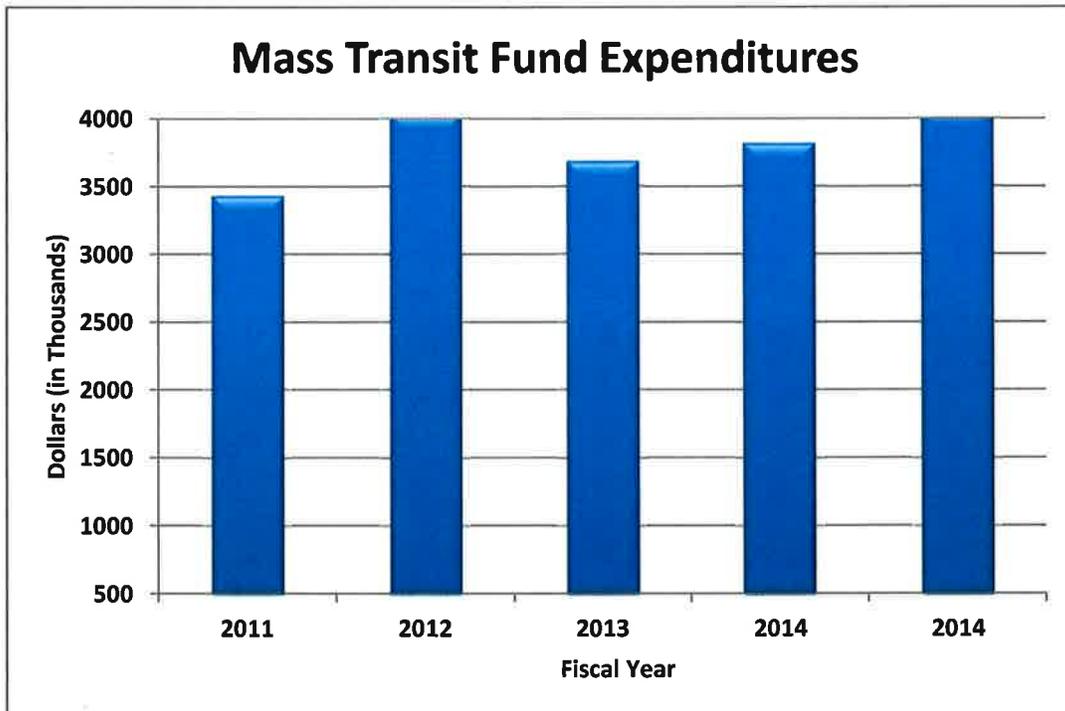
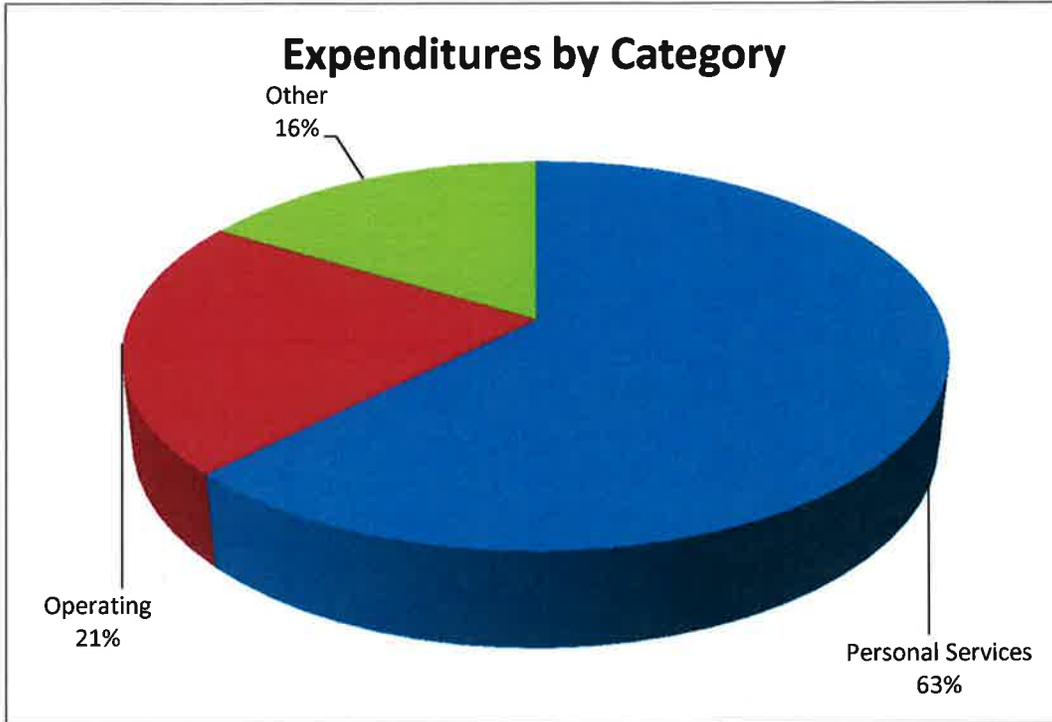
## Expenditures by Category



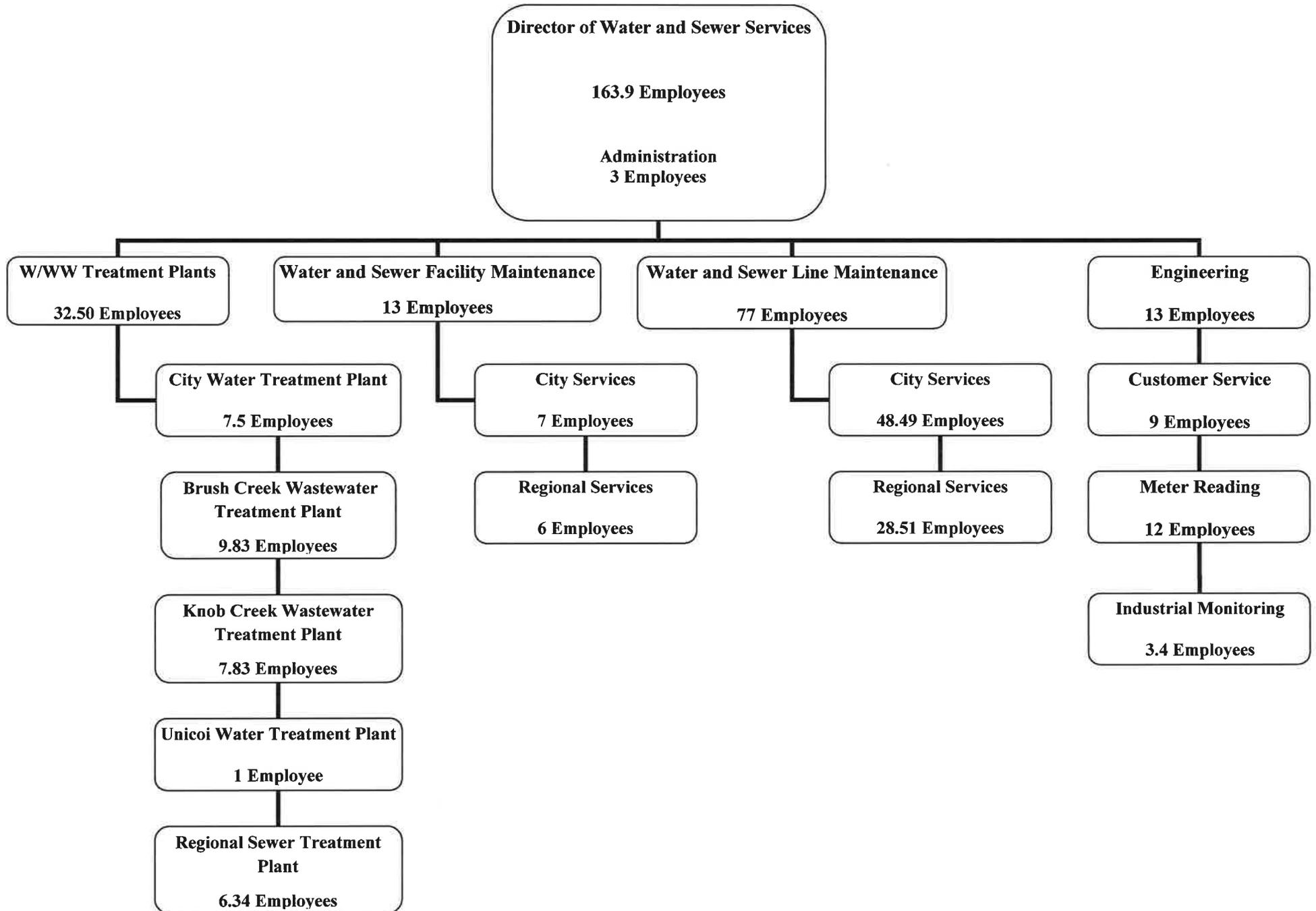
## General Fund Expenditures



# Mass Transit



# WATER AND SEWER SERVICES



### *Water and Sewer Services*

The City of Johnson City Water and Sewer Services Department began operations in the early 1900's, providing potable water service to the citizens and businesses of the city. Treatment of wastewater began in the mid-1950's. Over the years, the department has expanded to serve residents in parts of four counties that surround the corporate limits of Johnson City, Tennessee. As of December, 2013, the department serves 43,410 water accounts, of which 27,061 are inside the city limits and 16,349 are outside the city limits, and 28,024 wastewater customers, of which 23,979 are inside the city limits and 4,045 are outside the city limits. The system serves a total population of 100,000 people.

The department has two water treatment plants with the capacity to produce 28 million gallons of potable water per day. The Unicoi Water Treatment Plant, located to the south of the city with Unicoi springs being the source of raw water, can produce an average of 4 million gallons per day. The Watauga Water Treatment Plant, located on the eastern edge of the city with the Watauga River being the source of raw water, can produce 24 million gallons per day. There are 932 miles of water transmission lines dispersed throughout the service area, along with 95 booster stations, reservoirs, and pressure control valves.

The department also operates three wastewater treatment plants with the total capacity to treat 26 million gallons of wastewater per day. The Brush Creek Wastewater Treatment Plant, located on the eastern edge of the city, can treat 16 million gallons per day. The Knob Creek Wastewater Treatment Plant, located in the northeastern part of the city, has the capacity to treat 4 million gallons per day. The Regional Wastewater Treatment Plant, located near the Tri-Cities Regional Airport, can treat 6 million gallons per day. There are 576 miles of wastewater collection lines and 98 lift stations throughout the system.

## Water & Sewer Services Major Objectives – FY 2015

Maintain 100% compliance with all state and federal Drinking Water Standards.

Maintain 100% compliance with each of the major and minor NPDES permits.

Continue efforts identified in the CMOM guidance document, including SORP developing, plant loading analysis, wastewater force main air release program, and wastewater H<sub>2</sub>S control program enhancements.

Complete 90% design of the disinfection modifications at the Brush Creek Waste Water Treatment Plant.

Internally clean and televise 10% of the sanitary sewer system annually.

Smoke test 10% of the sanitary sewer system to help identify inflow sources.

Perform sonic leak detection on 1/3 of the potable water system.

Perform large meter testing and repair for all potable water meters 3" or larger.

Perform small meter change-out focusing on 2" meters, combining a 3-5 change out plan with continued residential change-out (15-year plan).

Begin design of the Tannery Knob reservoir replacement.

Complete 90% of the design for the Lower Brush Creek Interceptor.

Complete construction of the Liberty Bell transmission line.

Replace 0.5% - 1% of the sanitary sewer system annually (15-30k feet).

Replace 0.5% - 1% of the potable water system annually (25-49k feet).

Continue to maintain and improve meter reading accuracy.

Continue manhole inspection into existing processes.

Continue utilization of the GIS System for asset information repository.

Prepare for and participate in the water system annual inspection.

Install additional telemetry at the waste water lift stations Phase IV & V (17 units).

Install additional standby power at the waste water lift stations (Med Tech, T Station, Grand Harbor) and select two or three more sights to begin design.

Complete evaluation of State of Franklin redundancy and equipment life.

Continue State Route 36 utility relocations.

Begin procurement process for a new work order management system.

Implement call center goals and objectives, while modifying work groups as necessary.

Prepare a technology master plan.

Implement addition of lawn sprinklers and fire sprinklers to the backflow prevention program.

Evaluate and develop better manhole and valve adjustment processes in paved areas.

Complete 90% of the design of Phase I Wet Weather Modification to the Brush Creek and Knob Creek Wastewater Treatment Plants.

Establish a customer credit evaluation process and implement a deposit requirement based on credit score by December 31, 2014.

Develop specifications, acquire, and place into service budgeted replacement equipment by April 30, 2015.

Utilize leakage metrics to identify high loss areas and reduce run time of known and unknown leaks.

Utilize a consultant to analyze, audit, and provide an improvement strategy for facility maintenance activities.

Install additional water district metering to reduce metered mileage for various pressure zones.

Begin installation of wastewater lift station flow metering.

Construct Phase II rehab work generated from the annual TV assessment.

Select and design Phase III rehab work generated from the annual TV assessment.

Complete 90% design of the headworks replacement at Brush Creek Wastewater Treatment Plant and Knob Creek Wastewater Treatment Plant.

Procure property for Phase II Wet Weather Project.

Complete 90% design of the Brush Creek Wastewater Treatment Plant solids handling.

Complete Phase III Galvanized Replacement Project.

Design and begin 2-3 tank rehabilitation projects.

Design the Watauga Water Treatment Plant chlorine conversion project.

Finalize Service Center site selection and complete preliminary design.

Implement enhanced management system to monitor and reduce bad debt exposure.

Evaluate the efficiency of an 8 ½ x 11 billing system.

Continue to work with Information Technology to promote e-billing registration.

Evaluate the possibility for benchmarking partners.

Implement Phase III of the Arc-Flash safety program.

Evaluate the implementation of ISO14001 Environmental Standard.

Evaluate performance of Effective Utility Management benchmarking.

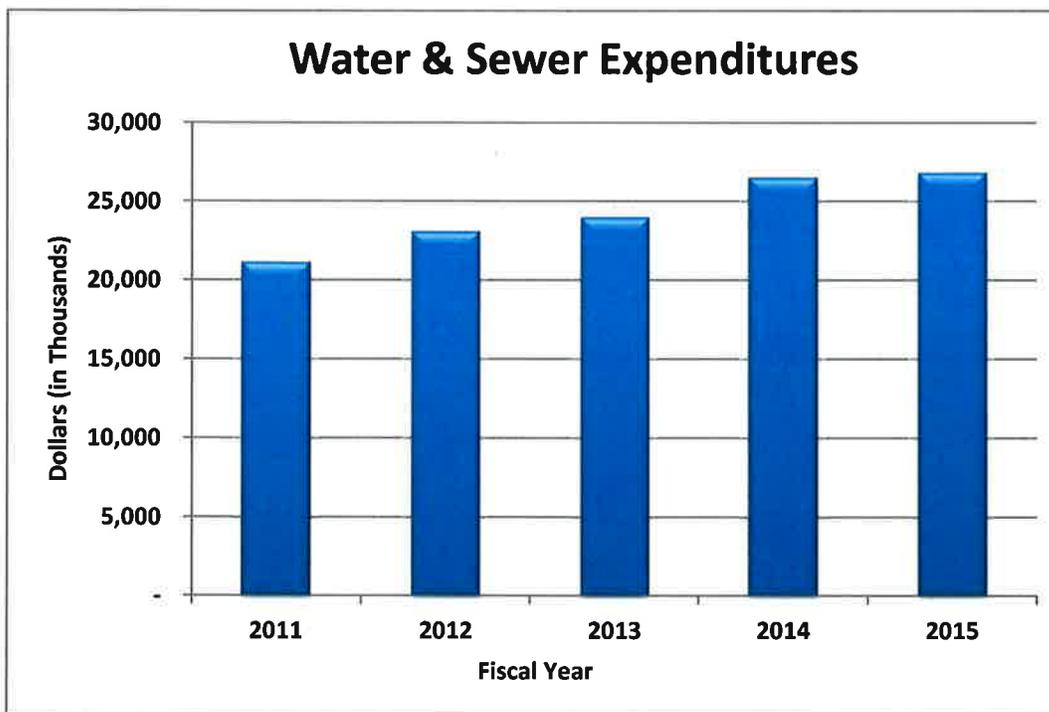
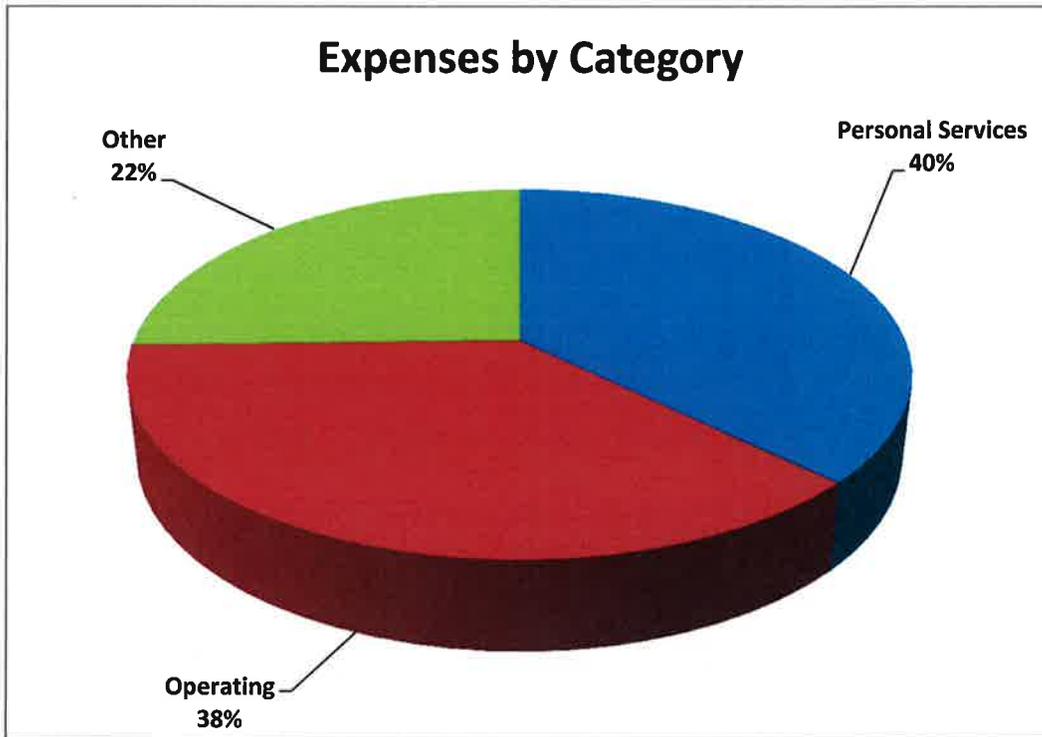
Evaluate automated outbound customer service notification.

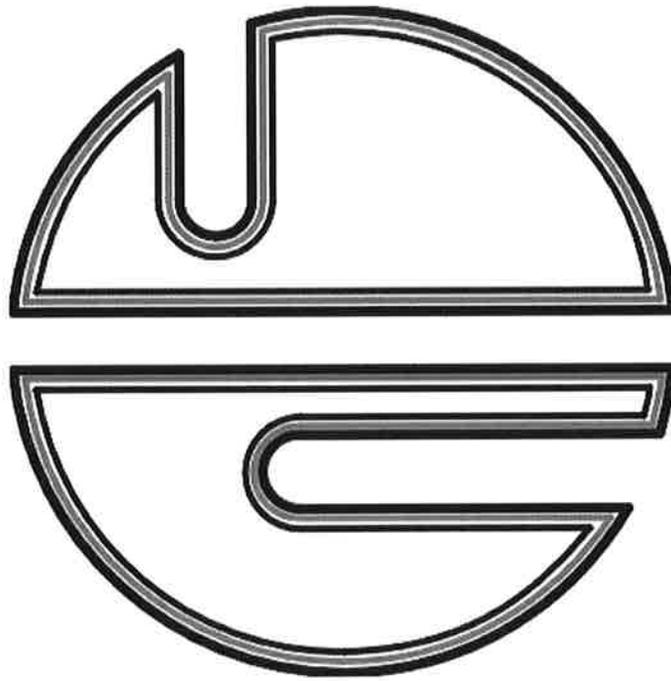
Begin social networking implementation and incorporation into the business model.

Water/Sewer	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
<b>ADMINISTRATION</b>							
<b>Municipal</b>							
Administration	1,056,254	1,110,036	1,120,946	1,109,737	1,138,959	18,013	1.6%
Engineering	903,451	971,443	1,072,911	1,062,182	1,066,601	(6,310)	-0.6%
Meter Reading	404,633	411,250	490,970	486,060	497,749	6,779	1.4%
Customer Service	448,903	467,676	414,750	410,603	428,721	13,971	3.4%
Other	4,081,438	4,357,883	4,566,757	4,566,757	4,631,602	64,845	1.4%
<b>Total</b>	<b>6,894,679</b>	<b>7,318,288</b>	<b>7,666,334</b>	<b>7,635,339</b>	<b>7,763,632</b>	<b>97,298</b>	<b>1.3%</b>
<b>Regional</b>							
Administration	118,041	137,149	131,585	130,269	136,605	5,020	3.8%
Meter Reading	224,924	243,897	267,330	264,657	252,320	(15,010)	-5.6%
Customer Service	94,126	93,016	97,305	96,331	98,207	902	0.9%
Other	1,937,871	2,130,395	2,166,431	2,166,431	2,197,391	30,960	1.4%
<b>Total</b>	<b>2,374,962</b>	<b>2,604,457</b>	<b>2,662,651</b>	<b>2,657,688</b>	<b>2,684,523</b>	<b>21,872</b>	<b>0.8%</b>
<b>Total Expenditures</b>	<b>9,269,641</b>	<b>9,922,745</b>	<b>10,328,985</b>	<b>10,293,027</b>	<b>10,448,155</b>	<b>119,170</b>	<b>1.2%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	2,135,216	2,299,100	2,400,455	2,376,450	2,405,761	5,306	0.2%
Operating Expenses	1,115,116	1,135,367	1,195,342	1,183,389	1,213,401	18,059	1.5%
Other	6,019,309	6,488,278	6,733,188	6,733,188	6,828,993	95,805	1.4%
<b>Total</b>	<b>9,269,641</b>	<b>9,922,745</b>	<b>10,328,985</b>	<b>10,293,027</b>	<b>10,448,155</b>	<b>119,170</b>	<b>1.2%</b>
<b>WATER</b>							
<b>Municipal</b>							
Water Facility Maintenance	640,713	690,859	675,982	671,926	690,797	14,815	2.2%
Water Line Maintenance	2,631,195	2,712,431	2,233,757	2,224,735	2,220,006	(13,751)	-0.6%
Water Line Extension	-	-	1,027,326	1,021,162	1,029,059	1,733	0.2%
Unicoi Water Treatment	268,015	280,487	269,108	267,493	235,222	(33,886)	-12.6%
Water Treatment	2,326,422	2,235,656	2,140,049	2,117,402	2,173,826	33,777	1.6%
<b>Total</b>	<b>5,866,345</b>	<b>5,919,433</b>	<b>6,346,222</b>	<b>6,302,718</b>	<b>6,348,910</b>	<b>2,688</b>	<b>0.0%</b>
<b>Regional</b>							
Water Facility Maintenance	280,925	271,488	275,500	273,847	274,168	(1,332)	-0.5%
Water Line Maintenance	1,215,522	1,210,765	1,195,098	1,187,927	1,144,012	(51,086)	-4.3%
Water Line Extension	-	-	596,719	586,643	477,821	(118,898)	-19.9%
Water Treatment	60,756	43,991	42,400	42,146	42,600	200	0.5%
<b>Total</b>	<b>1,557,203</b>	<b>1,526,244</b>	<b>2,109,717</b>	<b>2,090,563</b>	<b>1,938,601</b>	<b>(171,116)</b>	<b>-8.1%</b>
<b>Total Expenditures</b>	<b>7,423,548</b>	<b>7,445,677</b>	<b>8,455,939</b>	<b>8,393,281</b>	<b>8,287,511</b>	<b>(168,428)</b>	<b>-2.0%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	3,109,182	3,204,078	3,578,581	3,545,187	3,408,348	(170,233)	-4.8%
Operating Expenses	4,314,366	4,241,599	4,877,358	4,848,094	4,879,163	1,805	0.0%
<b>Total</b>	<b>7,423,548</b>	<b>7,445,677</b>	<b>8,455,939</b>	<b>8,393,281</b>	<b>8,287,511</b>	<b>(168,428)</b>	<b>-2.0%</b>

Water/Sewer	Actual FY 2012	Actual FY 2013	Budget FY 2014	Projected FY 2014	Budget FY 2015	Budget 15 vs. 14	% Change
<b>SEWER</b>							
<b>Municipal</b>							
Sewer Facility Maintenance	502,938	573,535	524,402	521,780	464,521	(59,881)	-11.4%
Sewer Line Maintenance	1,347,695	1,245,710	1,178,150	1,172,260	1,162,258	(15,892)	-1.3%
Sewer Line Extension	-	-	835,841	825,685	865,124	29,283	3.5%
Brush Creek Wastewater	1,912,628	1,939,546	1,922,434	1,901,287	1,982,167	59,733	3.1%
Knob Creek Wastewater	842,377	876,490	894,455	884,616	904,099	9,644	1.1%
Industrial Monitoring	198,780	240,883	308,155	305,073	301,879	(6,276)	-2.0%
<b>Total</b>	<b>4,804,418</b>	<b>4,876,164</b>	<b>5,663,437</b>	<b>5,610,701</b>	<b>5,680,048</b>	<b>16,611</b>	<b>0.3%</b>
<b>Regional</b>							
Sewer Facility Maintenance	490,344	587,378	602,551	599,538	606,713	4,162	0.7%
Sewer Line Maintenance	106,440	148,457	331,927	330,267	508,841	176,914	53.3%
Sewer Line Extension	-	-	359,476	357,679	403,481	44,005	12.2%
Sewer Wastewater Treatment	1,016,492	1,027,646	948,862	942,190	896,783	(52,079)	-5.5%
<b>Total</b>	<b>1,613,276</b>	<b>1,763,481</b>	<b>2,242,816</b>	<b>2,229,674</b>	<b>2,415,818</b>	<b>173,002</b>	<b>7.7%</b>
<b>Total Expenditures</b>	<b>6,417,694</b>	<b>6,639,645</b>	<b>7,906,253</b>	<b>7,840,375</b>	<b>8,095,866</b>	<b>189,613</b>	<b>2.4%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	2,872,397	3,064,544	3,956,276	3,896,932	4,170,637	214,361	5.4%
Operating Expenses	3,545,297	3,575,101	3,949,977	3,943,443	3,925,229	(24,748)	-0.6%
<b>Total Expenditures</b>	<b>6,417,694</b>	<b>6,639,645</b>	<b>7,906,253</b>	<b>7,840,375</b>	<b>8,095,866</b>	<b>189,613</b>	<b>2.4%</b>
<b>DEBT SERVICE</b>							
Municipal Debt Service Principal	3,745,079	3,596,200	3,678,108	3,678,108	4,307,228	629,120	17.1%
Municipal Debt Service Interest	2,812,379	2,428,438	3,757,804	3,632,603	3,613,125	(144,679)	-3.9%
Regional Debt Service Principal	94,923	415,849	436,720	436,720	452,630	15,910	3.6%
Regional Debt Service Interest	550,171	1,049,179	107,358	100,738	86,750	(20,608)	-19.2%
<b>Total Water/Sewer Debt Service</b>	<b>7,202,552</b>	<b>7,489,666</b>	<b>7,979,990</b>	<b>7,848,169</b>	<b>8,459,733</b>	<b>479,743</b>	<b>6.0%</b>
<b>CAPITAL</b>							
Equipment	1,021,813	745,792	647,400	647,000	699,500	52,100	8.0%
Projects	9,804,205	8,543,022	9,560,000	5,050,000	10,207,900	647,900	6.8%
<b>Total Water/Sewer Capital</b>	<b>10,826,018</b>	<b>9,288,814</b>	<b>10,207,400</b>	<b>5,697,000</b>	<b>10,907,400</b>	<b>700,000</b>	<b>6.9%</b>
<b>TOTAL WATER/SEWER OPERATING AND CAPITAL</b>	<b>41,139,453</b>	<b>40,786,547</b>	<b>44,878,567</b>	<b>40,071,852</b>	<b>46,198,665</b>	<b>1,320,098</b>	<b>2.9%</b>

# Water & Sewer Services





**MISCELLANEOUS**

**Ordinance No. 4548-14**

**An Ordinance to Establish the Property Tax Rates, Appropriate Funds, and  
Adopt a Budget for the Fiscal Year July 1, 2014 through June 30, 2015**

BE IT ORDAINED BY THE CITY OF JOHNSON CITY AS FOLLOWS:

SECTION 1. In order to provide revenue for municipal purposes, there is hereby imposed on the value of all property within the City of Johnson City located within Washington County a levy at the rate of \$1.58 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2014.

SECTION 2. Further, for the same said purposes of raising revenue, there is hereby imposed on the value of all property within the City of Johnson City located within Carter County a levy at the rate of \$1.58 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2014.

SECTION 3. Further, for the same said purposes of raising revenue, there is hereby imposed on the value of all property within the City of Johnson City located within Sullivan County a levy at the rate of \$1.58 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2014.

SECTION 4. The following funding amounts shall be and hereby are adopted as appropriations for the operation of the City of Johnson City, Tennessee, along with revenue projections for the fiscal year 2015:

**General Fund**

Revenues

Local Taxes	61,317,350
Licenses and Permits	762,000
Intergovernmental Revenues	9,600,680
Charges for Services	2,153,723
Fines and Forfeitures	1,650,000
Other Revenues	801,500
Fund Balance	<u>251,816</u>
Total	76,537,069

Expenditures

Fire and Emergency Management	9,403,409
General Government	7,352,657
Other Programs	6,932,394
Parks and Recreation/Seniors	5,552,176
Police	13,015,454
Public Works	9,352,997
Student Transportation	<u>2,150,285</u>
General Fund Total	53,759,372

General Purpose School Fund

Revenues		
County Taxes/Licenses		23,114,936
Charges for Services		1,415,000
Other Local Revenue		779,639
State/Federal Education Funds		26,775,680
City Appropriations & Transfers		11,563,960
Fund Balance		<u>1,590,491</u>
	Total	65,239,706
Expenditures		65,239,706

School Food Services Fund

Revenues		
Charges for Services		750,000
Federal		2,141,200
Other		34,000
Fund Balance		<u>275,000</u>
	Total	3,200,200
Expenditures		3,200,200

School Federal Projects Fund

Revenues		
Federal		5,411,557
Expenditures		5,411,557

School Special Projects Fund

Revenues		
Federal		694,908
Expenditures		694,908

Capital Equipment Fund

Revenues		
Transfers In		108,100
Fund Balance		<u>99,900</u>
	Total	208,000
Expenditures		208,000

Capital Projects - Facilities Fund

Revenues		
Transfers In		382,000
Fund Balance		<u>220,000</u>
	Total	602,000
Expenditures		602,000

Capital Projects - Infrastructure Fund

Revenues		
Bond Proceeds		338,000
Capital Outlay Note		1,340,000
Federal/State		3,392,000
Transfers In		850,000
Fund Balance		<u>225,000</u>
	Total	6,145,000
Expenditures		6,145,000

Capital Projects - Schools Fund

Revenues		
Bond Proceeds		1,200,000
Other		400,000
Fund Balance		<u>550,000</u>
	Total	2,150,000
Expenditures		2,150,000

Community Development Fund

Revenues		
Grants		608,343
Other		<u>5,000</u>
	Total	613,343
Expenditures		613,343

Debt Service Fund

Revenues		
Interest		392,008
Transfers In		<u>10,079,302</u>
	Total	10,471,310
Expenditures		10,471,310

Drug Fund

Revenues		
Fines and Forfeitures		90,000
Other		15,000
Fund Balance		139,823
	Total	<u>244,823</u>
Expenditures		244,823

Educational Facilities Trust Fund

Revenues		
Local Option Sales Tax		2,063,000
Transfer In		156,620
Operating Transfers In		1,022,380
Other		1,500
Fund Balance		693,468
	Total	<u>3,936,968</u>
Expenditures		3,936,968

Freedom Hall Fund

Revenues		
Ticket Sales		1,015,000
Other		379,575
Transfers In		200,000
Fund Balance		7,760
	Total	<u>1,602,335</u>
Expenditures		1,602,335

Police Grant Fund

Revenues		
Grants		562,067
Expenditures		562,067

Police Technology Fund

Revenues		
Fines and Forfeitures		420,000
Fund Balance		212,027
	Total	<u>632,027</u>
Expenditures		632,027

Transportation Planning Fund

Revenues		
Federal		296,000
Transfers In		60,000
	Total	<u>356,000</u>
Expenditures		345,860

SECTION 5. The following amounts in the proprietary-type funds are projected expenses for fiscal year 2015:

Golf Fund

Revenues		
Cart Rentals		333,475
Green Fees		451,000
Other		126,280
Transfers In		515,000
	Total	<u>1,425,755</u>
Expenditures, Operations		1,245,329

Mass Transit Fund

Revenues		
Federal/State		2,172,719
Other		911,779
Transfers In		1,651,853
	Total	<u>4,736,351</u>
Expenditures, Operations		4,059,517
Capital Equipment		820,000

Solid Waste - Municipal Fund

Revenues		
Collections		6,925,919
Other		2,147,420
Transfers In/Out		65,533
	Total	<u>9,138,872</u>
Expenditures, Operations		9,094,042
Capital Equipment		410,000

Solid Waste - Regional Fund

Revenues		
Collections		2,458,897
Other		194,375
Net Assets (cash)		<u>76,649</u>
	Total	2,729,921
Expenditures, Operations		2,585,660
Transfers Out		144,261

Storm Water Fund

Revenues		
Fees		2,151,176
Other		<u>20,500</u>
	Total	2,171,676
Expenditures, Operations		1,641,599
Capital Equipment		60,000
Capital Projects		1,920,000

Water/Sewer Fund

Revenues		
Water Sales		15,309,000
Sewer Fees		15,280,000
Other		2,359,942
Transfers In		<u>78,728</u>
	Total	33,027,670
Expenditures, Operations		30,531,407
Water/Sewer Fund Capital Equipment		699,500
Water/Sewer Fund Capital Projects		10,207,900

SECTION 6. In order to provide funds to meet the expenditure requirements, the following transfers are projected for fiscal year 2015 and are provided for informational purposes:

<u>To Johnson City Schools for Operations</u>		
From General Fund		9,099,675
From Mixed Drink Tax		314,000
<u>To Capital Equipment Fund</u>		
From General Fund		108,100
<u>To Capital Projects - Facilities Fund</u>		
From General Fund		382,000

<u>To Capital Projects - Infrastructure Fund</u>	
From General Fund	250,000
<u>To Debt Service Fund</u>	
From General Fund	10,079,302
<u>To Educational Facilities Fund</u>	
From Washington County	1,022,380
From General Fund	156,620
<u>To Freedom Hall Fund</u>	
From General Fund	200,000
<u>To Golf Fund</u>	
From General Fund	515,000
<u>To Mass Transit Fund</u>	
From General Fund	645,000
<u>To Public Building Authority</u>	
From General Fund	530,000
<u>To Solid Waste - Municipal Fund</u>	
From Solid Waste - Regional Fund	119,274
<u>To Transportation Planning Fund</u>	
From General Fund	60,000
<u>To Water/Sewer Fund</u>	
From Solid Waste - Municipal Fund	53,741
From Solid Waste - Regional Fund	24,987

SECTION 7. Payments-in-lieu from the Water and Sewer Fund to the General Fund are budgeted at \$543,950 for fiscal year 2015.

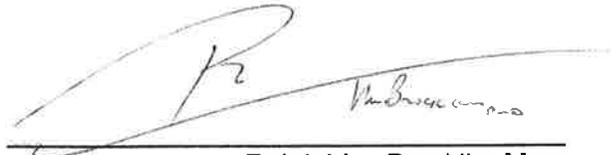
SECTION 8. Property tax revenues collected exclusively from properties located in Med Tech Park are designated as an economic development reserve in the General Fund with fiscal year 2015 collections estimated at \$438,000.

SECTION 9. Each department and fund, per Section 4, shall limit its expenditures to the amount appropriated, unless an amendment is approved by ordinance by the City Commission.

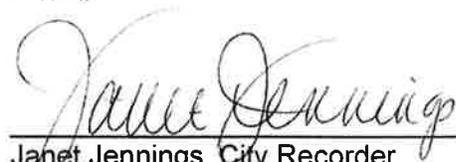
SECTION 10. BE IT FURTHER ORDAINED that a public hearing on this ordinance shall be held by the City Commission on first reading, prior to adoption.

SECTION 11. BE IT FURTHER ORDAINED that inasmuch as the fiscal year of the City begins July 1, 2014, this ordinance shall take effect from and after its passage on third and final reading on July 1, 2014, the public welfare requiring it.

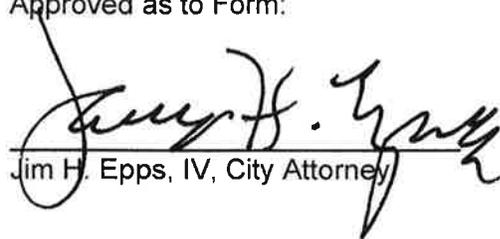
Approved and signed in open meeting on the 27th day of June 2014, following passage on Third Reading.

  
\_\_\_\_\_  
Ralph Van Brocklin, Mayor

Attest:

  
\_\_\_\_\_  
Janet Jennings, City Recorder

Approved as to Form:

  
\_\_\_\_\_  
Jim H. Epps, IV, City Attorney

Public Hearing: June 19, 2014  
Passed on First Reading: June 19, 2014  
Passed on Second Reading: June 20, 2014  
Passed on Third Reading: June 27, 2014

## Personnel Summary

Includes Full-Time and Part-Time Employees

	Actual FY 2011	Actual FY 2012	Actual FY 2013	Actual FY 2014	Budget FY 2015	Change 15 vs 11
Administration	7.2	7.2	7.2	7.2	7.2	0
City Court	1	1	1	1	1	0
Economic Development	1.45	1	1	1	1	-0.45
Community Relations	3	3	3	2	2	-1
Development Services	0	24.15	24.15	24.5	20.5	20.5
Emergency Management	3	3	3	3	3	0
Finance	18.6	18.6	18.6	18.6	18.6	0
Fire	122	122	122	122	119	-3
Human Resources	4	4	5	5	5	1
Information Technology	8	8	8	8	8	0
Juvenile Court	12	12	12	11	11	-1
Legal	2	2	2	2	2	0
Parks and Recreation	47.25	48.25	54.55	55.35	55.1	7.85
Planning	10	0	0	0	0	-10
Police	173.25	168.5	170.5	173	176.8	3.55
Public Works	97	84	84	84	83	-14
Purchasing	3.5	3.5	3.5	4	4	0.5
Risk Management	0.5	0.5	0.5	0.5	0.5	0
Senior Services	15.2	15.2	9.35	9.35	9.35	-5.85
Student Transportation	23.7	23.7	27.75	27.7	27.7	4
<b>GENERAL FUND TOTAL</b>	<b>552.65</b>	<b>549.60</b>	<b>557.10</b>	<b>559.20</b>	<b>554.75</b>	<b>2.1</b>

	Actual FY 2011	Actual FY 2012	Actual FY 2013	Actual FY 2014	Budget FY 2015	Change 15 vs 11
<b>OTHER FUNDS</b>						
Community Development Fund	2.05	1.85	1.85	2	2	-0.05
Fleet Management Fund	37.1	37.1	37.1	37.1	35.1	-2
Freedom Hall Fund	6	6	6	6	6	0
Golf Fund	10	10	10	10	10	0
Insurance Fund	3.5	3.5	3.5	3.5	3.5	0
Mass Transit Fund	44.55	49.3	48.5	50.55	50.55	6
Police Grants Fund	3	6.25	8	10	6	3
Solid Waste Fund	60.6	59.6	59.6	58.6	58.6	-2
Storm Water Fund	8	8	8	8	8	0
Transportation Planning Fund	2.5	2.5	2.5	2.75	2.75	0.25
Water & Sewer Fund	161.9	162.9	163.9	163.9	163.9	2
<b>OTHER FUNDS TOTAL</b>	<b>339.2</b>	<b>347</b>	<b>348.95</b>	<b>352.4</b>	<b>346.4</b>	<b>7.2</b>
<b>TOTAL ALL FUNDS</b>	<b>891.85</b>	<b>896.60</b>	<b>906.05</b>	<b>911.60</b>	<b>901.15</b>	<b>9.3</b>

# Personnel Schedule

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
	<b>Administration</b>					
41321	City Manager					
	City Manager	1	1	1	1	1
	Executive Assistant	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	<b>Total Employees</b>	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
41351	Assistant City Manager					
	Assistant City Manager	2	2	2	2	2
	Budget Manager	1	1	1	1	1
	Receptionist	1.2	1.2	1.2	1.2	1.2
	<b>Total Employees</b>	<u>4.2</u>	<u>4.2</u>	<u>4.2</u>	<u>4.2</u>	<u>4.2</u>
	Total Full Time	3	3	3	3	3
	Total Part Time	1.2	1.2	1.2	1.2	1.2
	<b>Total Full Time - Administration</b>	6	6	6	6	6
	<b>Total Part Time - Administration</b>	1.2	1.2	1.2	1.2	1.2
	<b>Total Employees</b>	<u>7.2</u>	<u>7.2</u>	<u>7.2</u>	<u>7.2</u>	<u>7.2</u>
41211	<b>City Court</b>					
	Municipal Court Clerk	1	1	1	1	1
	<b>Total Employees</b>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
	<b>Development Services</b>					
41711	Planning					
	Director of Development Services	0	1	1	1	1
	Director of Planning	1	0	0	0	0
	Development Coordinator	1	1	1	1	1
	Community Development Coordinator	0	0.15	0.15	0	0
	GIS Analyst	0	1	1	1	1
	GIS Technician	0	2	2	2	1
	Senior Planner	0	0	1	1	1
	Planner	3	4	3	3	1
	Senior Planning Technician	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	<b>Total Employees</b>	<u>7</u>	<u>11.15</u>	<u>11.15</u>	<u>11</u>	<u>8</u>
41994	GIS					
	GIS Analyst	1	0	0	0	0
	GIS Technician	2	0	0	0	0
	<b>Total Employees</b>	<u>3</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b>Total Employees</b>	10	11.15	11.15	11	8
41721	Code Administration					
	Chief Building Official	0	1	1	1	1
	Trade Inspector III	0	2	1	1	1
	Trade Inspector II	0	2	1	1	1
	Trade Inspector	0	2	3	3	3
	Code Enforcement Officer II	0	0	0	1	1
	Code Enforcement Officer	0	2	3	2	2
	Plans Examiner	0	1	1	1	1
	Office Manager	0	1	1	1	0
	Secretary	0	2	2	2	2
	Secretary	0	0	0	0.5	0.5
	<b>Total Employees</b>	<u>0</u>	<u>13</u>	<u>13</u>	<u>13.5</u>	<u>12.5</u>
	<b>Total Full-Time Employees</b>	10	24.15	24.15	24	20
	<b>Total Part-Time Employees</b>	0	0	0	0.5	0.5
	<b>Total Employees</b>	<u>10</u>	<u>24.15</u>	<u>24.15</u>	<u>24.5</u>	<u>20.5</u>

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
	<b>Economic Development</b>					
41411	Community Development Coordinator	0.45	0	0	0	0
41412	Business Management Analyst	1	1	1	1	1
	<b>Total Employees</b>	<u>1.45</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
41381	<b>Community Relations</b>					
	Community Relations Director	1	1	1	1	1
	Public Information Specialist	0	0	0	1	1
	Writer/Editor	1	1	1	0	0
	Customer Service Coordinator	1	1	1	0	0
	<b>Total Employees</b>	<u>3</u>	<u>3</u>	<u>3</u>	<u>2</u>	<u>2</u>
42511	<b>Emergency Management</b>					
	Emergency Management Director	1	1	1	1	1
	Operations/Training Officer	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	<b>Total Employees</b>	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
	<b>Finance</b>					
41511	Administration					
	Finance Director	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	<b>Total Employees</b>	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>
41531	Accounting					
	Finance Supervisor	0	0	1	1	1
	Staff Accountant	5	5	4	4	4
	Accounting Technician	2	2	2	2	2
	Payroll Clerk	1	1	1	0	0
	Payroll Specialist	0	0	0	1	1
	Account Clerk	2	2	2	0	0
	Accounts Payable Specialist	0	0	0	2	2
	<b>Total Employees</b>	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>
41551	Collections					
	Collection Supervisor	1	1	1	1	1
	Tax Specialist	1	1	1	1	1
	Collections/Customer Service Clerk	3	3	3	2	2
	<i>Collections/Customer Service Clerk</i>	0.6	0.6	0.6	1.6	1.6
	<b>Total Employees</b>	<u>5.6</u>	<u>5.6</u>	<u>5.6</u>	<u>5.6</u>	<u>5.6</u>
	Total Full Time	5	5	5	4	4
	Total Part Time	0.6	0.6	0.6	1.6	1.6
41561	Records Management					
	Records Specialist	1	1	1	1	1
	<b>Total Employees</b>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
	<b>Total Full Time - Finance</b>	18	18	18	17	17
	<b>Total Part Time - Finance</b>	0.6	0.6	0.6	1.6	1.6
	<b>Total Employees</b>	<u>18.6</u>	<u>18.6</u>	<u>18.6</u>	<u>18.6</u>	<u>18.6</u>
	<b>Fire</b>					
42211	Fire Administration					
	Fire Chief	1	1	1	1	1
	Asst Fire Chief/EMT	2	2	2	2	2
	Administrative Coordinator	1	1	1	1	1
	Clerical Specialist II	1	1	1	1	1
	<b>Total Employees</b>	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
42221	<b>Fire Protection</b>					
	Fire Captain	3	3	3	3	3
	Fire Lieutenant	9	9	9	12	12
	Fire Sergeant Engineer/EMT	33	33	33	32	32
	Fire Sergeant Engineer	4	4	3	4	4
	Firefighter EMT	51	51	42	37	37
	Firefighter	10	10	20	22	20
	<b>Total Employees</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>108</b>
42231	<b>Fire Prevention</b>					
	Asst Fire Marshal III	1	1	1	1	1
	Asst Fire Marshal II	1	0	0	0	0
	Asst Fire Marshal	2	3	3	3	2
	<b>Total Employees</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>3</b>
42241	<b>Fire Training</b>					
	Fire Captain	0	0	0	0	1
	Fire Lieutenant	1	1	1	1	0
	Fire Sergeant Engineer/EMT	1	1	1	1	1
	SCBA Maint Tech	1	1	1	1	1
	<b>Total Employees</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
	<b>Total Employees</b>	<b>122</b>	<b>122</b>	<b>122</b>	<b>122</b>	<b>119</b>
41651	<b>Human Resources</b>					
	Director of Human Resources	1	1	1	1	1
	Training & Development Specialist	1	1	1	1	1
	Human Resources Manager	1	1	1	1	1
	Human Resources Generalist	0	0	2	2	2
	Human Resource Specialist	1	1	0	0	0
	<b>Total Employees</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>
51111	<b>Information Technology</b>					
	Information Technology Director	1	1	1	1	1
	Computer Systems Administrator	1	1	0	0	0
	Systems Operations Specialist	1	1	0	0	0
	Network Systems Administrator	1	1	0	0	0
	Communication Support Specialist	1	1	0	0	0
	PC and Network Coordinator	1	1	0	0	0
	PC Support Specialist	2	2	0	0	0
	IT Administrator	0	0	1	1	1
	Technology Administrator	0	0	1	1	1
	Network Administrator	0	0	1	1	1
	Communications Specialist	0	0	1	1	1
	IT Specialist	0	0	2	3	3
	IT Technician	0	0	1	0	0
	<b>Total Employees</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
41281	<b>Juvenile Court</b>					
	Director of Court Services	1	1	1	1	1
	Juvenile Court Judge	1	1	1	1	1
	Juvenile Court Clerk	1	1	1	1	1
	Probation Officer	5	5	5	4	4
	Child Support Enforcement Specialist	1	1	1	1	1
	Clerical Spec II	2	2	2	2	2
	Court Reporter	1	1	1	1	1
	<b>Total Employees</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>11</b>	<b>11</b>
41275	<b>Legal</b>					
	Associate Legal Counsel	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	<b>Total Employees</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
	<b>Parks &amp; Recreation</b>					
44421	Programs					
	Recreation Services Manager	1	1	0	0	0
	Naturalist	1	1	0	0	0
	Center Supervisor	3	4	0	0	0
	Program Coordinator	1	1	0	0	0
	Recreation Worker	1	1	0	0	0
	<i>Recreation Worker</i>	3.75	3.75	0	0	0
	<i>Office Assistant</i>	1.5	1.5	0	0	0
	Total Employees	12.25	13.25	0	0	0
	Total Full Time	7	8	0	0	0
	Total Part Time	5.25	5.25	0	0	0
44500	Administration					
	Director of Parks and Recreation	1	1	1	1	1
	Assistant Director of Parks and Recreation	1	1	1	1	1
	Marketing & Events Coordinator	1	1	0.6	0	0.5
	Office Manager	0	0	0	1	1
	Account Clerk	1	1	1	1	1
	Administrative Coordinator	1	1	1	0	0
	Clerical Specialist I	0	0	1	1	1
	<i>Recreation Worker</i>	0	0	0	0	0.7
	Total Employees	5	5	5.6	5	6.2
	Total Full Time	5	5	5.6	5	5.5
	Total Part Time	0	0	0	0	0.7
44501	Aquatics					
	Recreation Services Manager	0	0	0.2	0.5	0.5
	Aquatics Center Supervisor	1	1	1	1	1
	Head Lifeguard	1	1	1	1	1
	Total Employees	2	2	2.2	2.5	2.5
44502	Athletics					
	Athletics Director	1	1	0	0	0
	Athletics Coordinator	1	1	0	0	0
	Athletics Manager	0	0	1	1	1
	Recreation Worker	2	2	3	3	3
	Total Employees	4	4	4	4	4
44503	Carver Recreation Center					
	Recreation Services Manager	0	0	0.2	0.5	0.5
	Center Supervisor	0	0	1	1	1
	Program Coordinator	0	0	1	1	1
	<i>Recreation Worker</i>	0	0	1.5	0.75	0.7
	<i>Office Assistant</i>	0	0	0.75	0.75	0.7
	Total Employees	0	0	4.45	4	3.9
	Total Full Time	0	0	2.2	2.5	2.5
	Total Part Time	0	0	2.25	1.5	1.4
44504	Community Center					
	Recreation Services Manager	0	0	0.2	0	0
	Center Supervisor	0	0	0.5	1	1
	MPCC Operations Manager	0	0	1	1	1
	Program Coordinator	0	0	1.75	2	2
	Recreation Worker	0	0	2	2	2
	Maintenance Supervisor	0	0	0	1	1
	<i>Recreation Worker</i>	0	0	1.5	0.75	0.7
	<i>Custodian</i>	0	0	1.3	2.6	2.6
	Total Employees	0	0	8.25	10.35	10.3
	Total Full Time	0	0	5.45	7	7
	Total Part Time	0	0	2.8	3.35	3.3

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
44505	Legion Recreation Center					
	Recreation Services Manager	0	0	0.2	0	0
	Center Supervisor	0	0	0.5	0	0
	Program Coordinator	0	0	0	0	0
	Recreation Worker	0	0	1	0	0
	Total Employees	0	0	1.7	0	0
44506	Princeton Arts Center/Nature					
	Recreation Services Manager	0	0	0.2	0	0
	Marketing and Events Coordinator	0	0	0.2	0.5	0.5
	Naturalist	0	0	1	0	0
	Center Supervisor	0	0	1	1	1
	Program Coordinator	0	0	0	1	1
	Office Assistant	0	0	0.75	0.75	0.7
	Total Employees	0	0	3.15	3.25	3.2
	Total Full Time	0	0	2.4	2.5	2.5
	Total Part Time	0	0	0.75	0.75	0.7
44507	Park Services					
	Park Services Manager	1	1	1	1	1
	Assistant Park Services Manager	0	0	0	1	1
	Park Maintenance Supervisor	1	1	1	0	0
	Grounds/Turf Maintenance Supervisor	1	1	1	0	0
	Crew Supervisor	2	2	2	2	2
	MEO II	1	1	1	2	2
	MEO I	11	11	11	10	10
	Facilities Maintenance Mechanic	1	1	1	1	1
	Public Service Worker	5	5	6	7	7
	Lead Custodian	1	1	0	0	0
	Secretary	0	0	1	1	1
	Total Employees	24	24	25	25	25
44509	Special Events					
	Marketing and Events Coordinator	0	0	0.2	0.5	0
	Recreation Worker	0	0	0.75	0.75	0
	Total Employees	0	0	0.95	1.25	0
	Total Full Time	0	0	0.2	0.5	0
	Total Part Time	0	0	0.75	0.75	0
	<b>Total Full Time - Parks &amp; Recreation</b>	42	43	48.75	49	49
	<b>Total Part Time - Parks &amp; Recreation</b>	5.25	5.25	5.8	6.35	6.1
	<b>Total Employees</b>	47.25	48.25	54.55	55.35	55.1
	<b>Police</b>					
42111	Police Administration					
	Police Chief	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
42121	Police CID					
	Police Captain	1	1	1	1	1
	Police Lieutenant	1	1	1	1	1
	Police Sergeant	2	2	3	3	3
	Police Officer	19	17	19	18	18
	Crime Analyst	1	1	0	0	0
	Clerical Spec II	2	2	2	2	2
	Total Employees	26	24	26	25	25

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
42131	Police Patrol					
	Police Major	1	1	1	1	1
	Police Captain	3	4	4	4	4
	Police Lieutenant	6	5	5	5	5
	Police Sergeant	10	10	10	10	10
	Police Officer	89	87	83	83	87
	Total Employees	109	107	103	103	107
42132	Police Canine					
	Police Sergeant	1	1	0	0	0
	Police Officer K9	4	4	4	4	4
	Total Employees	5	5	4	4	4
42152	Police Records					
	Police Sergeant	1	1	1	1	1
	Police Officer	0	0	2	2	2
	Police Records Clerk	7	7	7	7	7
	Crime Analyst	0	0	1	1	1
	<i>Police Records Clerk</i>	0.75	0	0	0	0
	Total Employees	8.75	8	11	11	11
	Total Full Time	8	8	11	11	11
	Total Part Time	0.75	0	0	0	0
42153	Police Training					
	Police Officer	2	2	1	2	2
	Total Employees	2	2	1	2	2
42154	Police Services Administration					
	Police Major	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
42155	Police Property					
	Police Sergeant	1	1	1	1	1
	Police Officer	1	1	2	2	2
	Total Employees	2	2	3	3	3
42156	Accreditation					
	Police Captain	1	1	1	1	1
	Police Sergeant	1	1	1	1	1
	Police Officer	1	1	1	1	1
	Secretary	1	1	1	1	1
	Total Employees	4	4	4	4	4
42158	Police Detention					
	Jail Superintendent	1	1	1	1	1
	Chief Correctional Officer	1	1	1	1	1
	Correctional Officer	9	9	11	12	12
	<i>Correctional Officer</i>	1.5	1.5	1.5	3	2.8
	Total Employees	12.5	12.5	14.5	17	16.8
	Total Full Time	11	11	13	14	14
	Total Part Time	1.5	1.5	1.5	3	2.8
	<b>Total Full Time - Police</b>	171	167	169	170	174
	<b>Total Part Time - Police</b>	2.25	1.5	1.5	3	2.8
	<b>Total Employees</b>	173.25	168.5	170.5	173	176.8

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
	<b>Public Works</b>					
43111	Administration					
	Director of Public Works	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
43311	Streets Administration					
	Asst Director of Public Works	1	1	1	1	1
	Office Manager	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Street Superintendent	1	1	1	1	1
	Design & Construction Coordinator	1	1	1	1	1
	Total Employees	5	5	5	5	5
43321	Pavement Maintenance					
	General Supervisor	1	1	1	1	1
	MEO III	2	2	2	2	2
	MEO II	8	8	8	8	8
	MEO I	1	1	1	1	1
	Public Service Worker	1	1	1	1	0
	Total Employees	13	13	13	13	12
43331	Row Maintenance					
	MEO III	0	0	1	1	1
	MEO II	6	6	5	5	5
	Facilities Maintenance Mechanic	1	1	1	1	1
	Total Employees	7	7	7	7	7
43332	Street Sweeping					
	MEO II	2	2	2	2	2
	Total Employees	2	2	2	2	2
43334	Tree Beautification					
	City Forester	1	1	1	1	1
	Crew Supervisor	1	1	1	1	1
	MEO III	1	1	1	1	1
	MEO II	1	1	1	1	1
	Total Employees	4	4	4	4	4
43338	Landscaping					
	Crew Supervisor	1	1	1	1	1
	Landscape Worker	1	1	1	1	1
	Landscape Technician	1	1	1	1	1
	Total Employees	3	3	3	3	3
43351	Construction Administration					
	General Supervisor	2	2	2	2	2
	Crew Supervisor	3	3	3	3	3
	Facilities Maintenance Mechanic	5	5	5	5	5
	MEO III	2	2	3	3	3
	MEO II	7	7	6	6	6
	Total Employees	19	19	19	19	19
43511	Traffic					
	Traffic Engineering Manager	1	1	1	1	1
	Traffic Superintendent	1	1	1	1	1
	Traffic System Specialist	1	1	1	1	1
	Traffic Signal Technician	3	3	3	3	3
	Traffic S/M Technician	4	4	4	4	4
	Secretary	1	1	1	1	1
	Total Employees	11	11	11	11	11

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
43611	Code Administration					
	Chief Building Official	1	0	0	0	0
	Trade Inspector III	2	0	0	0	0
	Trade Inspector II	2	0	0	0	0
	Trade Inspector	1	0	0	0	0
	Code Enforcement Officer	2	0	0	0	0
	Gas/Mech Trade Inspector	1	0	0	0	0
	Plans Examiner	1	0	0	0	0
	Office Manager	1	0	0	0	0
	Clerical Specialist II	0	0	0	0	0
	Secretary	2	0	0	0	0
	Total Employees	13	0	0	0	0
43711	Engineering					
	City Engineer	1	1	1	1	1
	Civil Engineer III-PE	2	2	2	2	2
	Construction Inspector	2	2	2	2	2
	Survey Supervisor	1	1	1	1	1
	Surveyor	2	2	2	2	2
	Engineering Technician II	1	1	1	1	1
	Survey Technician	1	1	1	1	1
	Total Employees	10	10	10	10	10
43911	General Facilities					
	Crew Supervisor	1	1	1	1	1
	Facilities Maintenance Manager	1	1	1	1	1
	Facilities Maintenance Mechanic II	1	1	3	3	3
	Facilities Maintenance Mechanic	2	2	1	1	1
	Lead Custodian	1	1	1	1	1
	Total Employees	6	6	7	7	7
43912	Municipal Building					
	Custodian	1	1	0	0	0
	Total Employees	1	1	0	0	0
43914	Keystone					
	Custodian	1	1	1	1	1
	Total Employees	1	1	1	1	1
	<b>Total Full Time - Public Works</b>	97	84	84	84	83
	<b>Purchasing</b>					
41611	Purchasing					
	Director of Purchasing	1	1	1	1	1
	Assistant Director of Purchasing	0	0	0	1	1
	Buyer	1	1	1	0	0
	Administrative Coordinator	0	0	0	1	1
	Clerical Specialist I	0.5	0.5	0.5	0	0
	Total Employees	2.5	2.5	2.5	3	3
	Total Full Time	2	2	2	3	3
	Total Part Time	0.5	0.5	0.5	0	0
51411	Central Printing					
	Printer Specialist	1	1	1	1	1
	Total Employees	1	1	1	1	1
	<b>Total Full Time - Purchasing</b>	3	3	3	4	4
	<b>Total Part Time - Purchasing</b>	0.5	0.5	0.5	0	0
	<b>Total Employees</b>	3.5	3.5	3.5	4	4

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
41993	<b>Risk Management</b>					
	Director of Risk Management	0.2	0.2	0.2	0.2	0.2
	Risk Management Specialist	0.3	0.3	0.3	0.3	0.3
	<b>Total Employees</b>	0.5	0.5	0.5	0.5	0.5
	<b>Senior Services</b>					
44911	<b>Administration</b>					
	Senior Services Director	1	1	1	0	0
	Senior Services Manager	0	0	0	1	1
	Office Manager	1	1	1	1	1
	Account Clerk	1	1	1	1	1
	Clerical Specialist II	0	0	1.05	1.05	1.05
	Custodian	1.3	1.3	0	0	0
	<b>Total Employees</b>	4.3	4.3	4.05	4.05	4.05
	Total Full Time	3	3	3	3	3
	Total Part Time	1.3	1.3	1.05	1.05	1.05
44912	<b>Programming</b>					
	Seniors Program Development Supervisor	1	1	1	1	1
	Seniors Social Recreation Coordinator	1	1	0	0	0
	Program Coordinator	0	0	1	1	1
	Recreation Worker	0	0	1	1	1
	Seniors A & C Coordinator	0.65	0.65	0	0	0
	Seniors Vol. Coordinator	0.65	0.65	0	0	0
	SC H & E Coordinator	0.65	0.65	0.65	0.65	0.65
	Clerical Specialist II	1.05	1.05	0	0	0
	Seniors Custodial/Tran	0.65	0.65	0	0	0
	Rec Coordinator/Sports	0.65	0.65	0	0	0
	<b>Total Employees</b>	6.3	6.3	3.65	3.65	3.65
	Total Full Time	2	2	3	3	3
	Total Part Time	4.3	4.3	0.65	0.65	0.65
44913	<b>Branch Operations</b>					
	Seniors Operations Manager	1	1	0	0	0
	Branch and Outreach Supervisor	1	1	0	0	0
	Options Service Coordinator	0	0	0	0	0
	Senior Center Customer/Transportation Aide	0	0	0	0	0
	<b>Total Employees</b>	2	2	0	0	0
44916	<b>Transportation</b>					
	Seniors Trans & Maint	1	1	0	0	0
	Senior Custodial/Transp	0	0	0.65	0.65	0.65
	Senior Branch Services Aide	0.6	0.6	0	0	0
	Custodian	0	0	0	0	0
	<b>Total Employees</b>	1.6	1.6	0.65	0.65	0.65
	Total Full Time	1	1	0	0	0
	Total Part Time	0.6	0.6	0.65	0.65	0.65
44917	<b>Case Management</b>					
	Aging and Disability Res Connect	1	1	1	0	0
	In-Home Service Coordinator	0	0	0	1	1
	<b>Total Employees</b>	1	1	1	1	1
	<b>Total Full Time - Senior Services</b>	9	9	7	7	7
	<b>Total Part Time - Senior Services</b>	6.2	6.2	2.35	2.35	2.35
	<b>Total Employees</b>	15.2	15.2	9.35	9.35	9.35

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
<b>Transit General Fund Transportation</b>						
55231	Student Transportation (Transit)					
	Transit Director	0.25	0.25	0.25	0.25	0.25
	Operations Supervisor	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	School Transportation Supervisor	1	1	1	1	1
	School Bus Driver	0.4	0.4	0.4	0	0
	Transit Technician	2.7	2.7	3.9	0	0
	Transit Operator III	0	0	0	2.1	2.1
	Transit Operator II	0	0	0	4.15	4.15
	School Bus Driver	9	9	11	0	0
	Transit Operator III	0	0	0	1.6	1.6
	Transit Operator II	0	0	0	5.3	5.3
	Transit Operator I	0	0	0	2.25	2.25
	<b>Total Employees</b>	<b>15.35</b>	<b>15.35</b>	<b>18.55</b>	<b>18.65</b>	<b>18.65</b>
	<b>Total Full Time</b>	<b>6.35</b>	<b>6.35</b>	<b>7.55</b>	<b>9.5</b>	<b>9.5</b>
	<b>Total Part Time</b>	<b>9</b>	<b>9</b>	<b>11</b>	<b>9.15</b>	<b>9.15</b>
55241	Special Education Transportation (Transit)					
	Transit Director	0.25	0.25	0.25	0.25	0.25
	Special Education Supervisor	1	1	1	1	1
	Transit Technician	0.8	0.8	0.4	0	0
	Transit Operator II	0	0	0	0.4	0.4
	Transit Operator I	0	0	0	2	2
	Special Education Driver	5.7	5.7	6.95	0	0
	Transit Operator III	0	0	0	1.8	1.8
	Transit Operator II	0	0	0	0.85	0.85
	Transit Operator I	0	0	0	2.75	2.75
	Transit Technician	0.6	0.6	0.6	0	0
	<b>Total Employees</b>	<b>8.35</b>	<b>8.35</b>	<b>9.2</b>	<b>9.05</b>	<b>9.05</b>
	<b>Total Full Time</b>	<b>2.05</b>	<b>2.05</b>	<b>1.65</b>	<b>3.65</b>	<b>3.65</b>
	<b>Total Part Time</b>	<b>6.3</b>	<b>6.3</b>	<b>7.55</b>	<b>5.4</b>	<b>5.4</b>
	<b>Total Full Time - Transit General Fund</b>	<b>8.4</b>	<b>8.4</b>	<b>9.2</b>	<b>13.15</b>	<b>13.15</b>
	<b>Total Part Time - Transit General Fund</b>	<b>15.3</b>	<b>15.3</b>	<b>18.55</b>	<b>14.55</b>	<b>14.55</b>
	<b>Total Employees</b>	<b>23.7</b>	<b>23.7</b>	<b>27.75</b>	<b>27.7</b>	<b>27.7</b>
	<b>TOTAL GENERAL FUND - FULL TIME</b>	<b>521.35</b>	<b>519.05</b>	<b>526.6</b>	<b>529.65</b>	<b>525.65</b>
	<b>TOTAL GENERAL FUND - PART TIME</b>	<b>31.3</b>	<b>30.55</b>	<b>30.5</b>	<b>29.55</b>	<b>29.1</b>
	<b>TOTAL EMPLOYEES</b>	<b>552.65</b>	<b>549.6</b>	<b>557.1</b>	<b>559.2</b>	<b>554.75</b>
<b>Community Development Fund</b>						
47111	Community Development Administration					
	Community Development Coordinator	0.2	0.35	0.35	0.35	0.3
	Community Development Program Manager	0.75	0.75	0.75	0.75	0.75
	Clerical Specialist	0.5	0	0	0	0
	<b>Total Employees</b>	<b>1.45</b>	<b>1.1</b>	<b>1.1</b>	<b>1.1</b>	<b>1.05</b>
	<b>Total Full Time Administration</b>	<b>0.95</b>	<b>1.1</b>	<b>1.1</b>	<b>1.1</b>	<b>1.05</b>
	<b>Total Part Time - Administration</b>	<b>0.5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
47113	Community Development Housing					
	Community Development Coordinator	0.35	0.5	0.5	0.65	0.7
	Community Development Program Manager	0.25	0.25	0.25	0.25	0.25
	<b>Total Employees</b>	<b>0.6</b>	<b>0.75</b>	<b>0.75</b>	<b>0.9</b>	<b>0.95</b>
	<b>Total Full Time - Community Development Fd.</b>	<b>1.55</b>	<b>1.85</b>	<b>1.85</b>	<b>2</b>	<b>2</b>
	<b>Total Part Time - Community Development Fd.</b>	<b>0.5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Employees</b>	<b>2.05</b>	<b>1.85</b>	<b>1.85</b>	<b>2</b>	<b>2</b>

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
	<b>Fleet Management Fund</b>					
51211	Operations					
	Fleet Management Director	1	1	1	1	1
	Fleet Management Superintendent	1	1	1	1	1
	Parts Manager II	1	1	1	1	1
	Parts Runner	1	1	1	1	1
	Parts Clerk	1	1	1	1	1
	Secretary	1	1	1	1	1
	<i>Clerical Specialist I</i>	0.5	0.5	0.5	0.5	0.5
	<i>Parts Clerk</i>	0.6	0.6	0.6	0.6	0.6
	Total Employees	7.1	7.1	7.1	7.1	7.1
	Total Full Time	6	6	6	6	6
	Total Part Time	1.1	1.1	1.1	1.1	1.1
51221	Vehicles & Equipment					
	Fleet Management Supervisor	1	1	1	1	1
	Fleet Management Maintenance Technician	1	1	1	1	1
	Auto Technician Shift Supervisor II	2	2	2	1	1
	Auto Technician Shift Supervisor I	2	2	2	3	3
	Senior Auto Technician II	1	1	1	1	1
	Senior Auto Technician I	1	1	0	0	0
	Senior Auto Technician	2	2	3	3	3
	Auto Technician I	3	3	3	3	3
	Auto Technician	13	13	13	13	12
	Tire Service Worker	2	2	2	2	2
	Total Employees	28	28	28	28	27
51231	Communications					
	Communications Manager	1	1	1	1	1
	Communication Technician	1	1	1	1	0
	Total Employees	2	2	2	2	1
	<b>Total Full Time - Fleet Management Fund</b>	36	36	36	36	34
	<b>Total Part Time - Fleet Management Fund</b>	1.1	1.1	1.1	1.1	1.1
	<b>Total Employees</b>	37.1	37.1	37.1	37.1	35.1
	<b>Freedom Hall Fund</b>					
44311	Freedom Hall Administration					
	Civic Center Director	1	1	1	1	1
	Box Office Manager	1	1	1	1	1
	Box Office Clerk	1	1	1	1	1
	Total Employees	3	3	3	3	3
44331	Freedom Hall Maintenance					
	Freedom Hall Building Manager	1	1	1	1	1
	Freedom Hall Maintenance Supervisor	1	1	1	1	1
	Freedom Hall Maintenance Worker	1	1	1	1	1
	Total Employees	3	3	3	3	3
	<b>Total Employees</b>	6	6	6	6	6
	<b>Golf Fund</b>					
44611	Pine Oaks - Administration					
	Director of Golf	0.5	0.5	0.5	0.5	0.5
	Golf Professional	1	1	1	1	1
	Golf Shop Attendant	1	1	1	1	1
	Total Employees	2.5	2.5	2.5	2.5	2.5

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
44681	Pine Oaks - Maintenance					
	Assistant Golf Maintenance Manager	0	0	0	0.5	0.5
	Golf Course Superintendent	1	1	1	1	1
	Auto Technician	0.5	0.5	0.5	0.5	0.5
	Public Service Worker	0	0	0	0	1
	Total Employees	1.5	1.5	1.5	2	3
44811	Buffalo Valley - Administration					
	Director of Golf	0.5	0.5	0.5	0.5	0.5
	Golf Shop Attendant	1	1	1	1	1
	Assistant Golf Professional	1	1	1	1	1
	Public Service Worker	1	1	1	1	0
	Total Employees	3.5	3.5	3.5	3.5	2.5
44881	Buffalo Valley - Maintenance					
	Assistant Golf Maintenance Manager	1	1	1	0.5	0.5
	Auto Technician	0.5	0.5	0.5	0.5	0.5
	Public Service Worker	1	1	1	1	1
	Total Employees	2.5	2.5	2.5	2	2
	<b>Total Employees</b>	10	10	10	10	10
	<b>Insurance Fund</b>					
44392	Insurance Fund - Workers Comp					
	Director of Risk Management	0.5	0.5	0.5	0.5	0.5
	Occupational HSS Coordinator	0.6	0.6	0.6	0.6	0.6
	Risk Management Specialist	1.1	1.1	1.1	1.1	1.1
	Total Employees	2.2	2.2	2.2	2.2	2.2
44393	Insurance Fund - Liability					
	Director of Risk Management	0.3	0.3	0.3	0.3	0.3
	Occupational HSS Coordinator	0.4	0.4	0.4	0.4	0.4
	Risk Management Specialist	0.6	0.6	0.6	0.6	0.6
	Total Employees	1.3	1.3	1.3	1.3	1.3
	<b>Total Employees</b>	3.5	3.5	3.5	3.5	3.5
	<b>Mass Transit Fund</b>					
55111	Administration					
	Transit Director	0.5	0.5	0.5	0.5	0.5
	Assistant Transit Director	0	0	0	1	1
	Transit Planner	1.5	1.5	1.5	2.25	2.25
	Transit Project Manager	1	1	1	0	0
	Transit Operations Supervisor	1	1	1	0	0
	Transit Office Manager	1	1	1	1	1
	Special Transit Services coordinator	1	1	1	1	1
	Total Employees	6	6	6	5.75	5.75
55131	Operations					
	Operation Coordinator	1	1	1	0	0
	Maintenance Coordinator	1	1	1	1	1
	Para Transit Coordinator	0	0	1	1	1
	Mass Transit Driver	8.6	8.6	8.6	0	0
	Para Transit Driver	6	6	5.2	0	0
	Transit Technician	11.75	11.75	16	0	0
	Transit Operator III	0	0	0	6.4	6.4
	Transit Operator II	0	0	0	13.95	13.95
	Transit Operator I	0	0	0	8.9	8.9
	Clerical Specialist II	0	0	0	2	2
	Transit Technician	2.05	2.05	1.25	0	0
	Total Employees	30.4	30.4	34.05	33.25	33.25
	Total Full Time	28.35	28.35	32.8	33.25	33.25
	Total Part Time	2.05	2.05	1.25	0	0

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
55141	<b>Job Access</b>					
	Para Transit Coordinator	1	1	0	0	0
	Transit Technician	4.75	4.75	1.9	0	0
	Transit Operator III	0	0	0	1.6	1.6
	Transit Operator I	0	0	0	0.3	0.3
	Para Transit Driver	0.4	0.4	0.5	0	0
	Transit Operator I	0	0	0	1.55	1.55
	Transit Technician	0	0	1.05	0	0
	<b>Total Employees</b>	<u>6.15</u>	<u>6.15</u>	<u>3.45</u>	<u>3.45</u>	<u>3.45</u>
	<b>Total Full Time</b>	5.75	5.75	1.9	1.9	1.9
	<b>Total Part Time</b>	0.4	0.4	1.55	1.55	1.55
55154	<b>ETSU/BucShot</b>					
	Para Transit Driver	0	0	0.8	0	0
	Transit Technician	0	4	2.2	0	0
	Transit Operator III	0	0	0	0.65	0.65
	Transit Operator II	0	0	0	3.4	3.4
	Transit Operator I	0	0	0	1.55	1.55
	Para Transit Driver	0	0	0.4	0	0
	Transit Operator I	0	0	0	0.9	0.9
	Transit Technician	0	0.75	0	0	0
	<b>Total Employees</b>	<u>0</u>	<u>4.75</u>	<u>3.4</u>	<u>6.5</u>	<u>6.5</u>
	<b>Total Full Time</b>	0	4	3	5.6	5.6
	<b>Total Part Time</b>	0	0.75	0.4	0.9	0.9
55168	<b>Freedom Grant</b>					
	Mass Transit Driver	2	2	1.6	0	0
	Transit Operator II	0	0	0	0.6	0.6
	Transit Operator I	0	0	0	1	1
	<b>Total Employees</b>	<u>2</u>	<u>2</u>	<u>1.6</u>	<u>1.6</u>	<u>1.6</u>
	<b>Total Full Time - Mass Transit Fund</b>	42.1	46.1	45.3	48.1	48.1
	<b>Total Part Time - Mass Transit Fund</b>	2.45	3.20	3.20	2.45	2.45
	<b>Total Employees</b>	<u>44.55</u>	<u>49.3</u>	<u>48.5</u>	<u>50.55</u>	<u>50.55</u>
42170	<b>Police Grants</b>					
	Weed & Seed Coordinator	1	0.25	0	0	0
	TCCRP Project Director	0	0	1	1	1
	Police Officer	2	6	7	9	5
	<b>Total Employees</b>	<u>3</u>	<u>6.25</u>	<u>8</u>	<u>10</u>	<u>6</u>
43411	<b>Solid Waste</b>					
	Regional Solid Waste Administration					
	Solid Waste Manager	0	0	0	0.2	0.2
	Assistant Solid Waste Manager	0	0	0	0.8	0.8
	General Supervisor	1	1	1	0	0
	Marketing Coordinator	0.5	0.5	0.5	0.5	0.5
	Office Manager	0	0	0	0.2	0.2
	Customer Service Clerk	1	1	1	1.05	1.05
	MEO III	1	1	1	0.5	0.5
	Sanitation Equipment Operator	8	8	8	8	8
	Automotive Technician	2	2	2	2	2
	<b>Total Employees</b>	<u>13.5</u>	<u>13.5</u>	<u>13.5</u>	<u>13.25</u>	<u>13.25</u>

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
43211	Municipal Solid Waste Administration					
	Solid Waste Superintendent	1	1	1	0	0
	Solid Waste Manager	0	0	0	0.8	0.8
	Assistant Solid Waste Manager	1	1	1	0.2	0.2
	General Supervisor	0	0	0	0	0
	Marketing Coordinator	0.5	0.5	0.5	0.5	0.5
	Office Manager	1	1	1	0.8	0.8
	Customer Service Clerk	2	2	2	1.95	1.95
	Total Employees	5.5	5.5	5.5	4.25	4.25
43221	City Collections					
	Sanitation Equipment Operator	10	10	10	10	10
	Total Employees	10	10	10	10	10
43222	Commercial Collections					
	Sanitation Equipment Operator	6	6	6	6	6
	Total Employees	6	6	6	6	6
43223	Industrial Collections					
	Sanitation Equipment Operator	7	7	6	6	6
	Total Employees	7	7	6	6	6
43233	Environmental Auditor					
	Environmental Auditor	0.6	0.6	0.6	0.6	0.6
	Total Employees	0.6	0.6	0.6	0.6	0.6
43241	Recycling					
	General Supervisor	1	1	1	1	1
	Sanitation Equipment Operator	9	8	9	9	9
	Total Employees	10	9	10	10	10
43341	Refuse Collection					
	General Supervisor	1	1	1	1	1
	MEO III	0	0	0	0.5	0.5
	MEO II	5	5	5	5	5
	MEO I	1	1	1	1	1
	Total Employees	7	7	7	7.5	7.5
43342	Litter Collection					
	MEO I	1	1	1	1	1
	Total Employees	1	1	1	1	1
	Total Employees	47.1	46.1	46.1	45.35	45.35
	<b>Total Employees - Solid Waste</b>	<b>60.6</b>	<b>59.6</b>	<b>59.6</b>	<b>58.6</b>	<b>58.6</b>
56111	<b>Storm Water Fund</b>					
	Storm Water Manager	1	1	1	1	1
	Storm Water Inspector	1	1	1	1	1
	Crew Supervisor	1	1	1	1	1
	GIS Technician	1	1	1	1	1
	MEO III	1	1	1	1	1
	MEO II	3	3	3	3	3
	Total Employees	8	8	8	8	8
41741	<b>Transportation Planning Fund</b>					
	MTPO - FWHA					
	Transportation Planning Coordinator	0.9	0.9	0.9	0.95	1
	Transportation Project Manager	0.75	0.75	0.75	0	0
	Transportation Planner	0	0	0	0.8	0.8
	Transit Planner	0	0	0	0.25	0.25
	Total Employees	1.65	1.65	1.65	2	2.05

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
41742	MTPO - Federal Transp					
	Transportation Planning Coordinator	0.05	0.05	0.05	0.05	0
	Transportation Project Manager	0.15	0.15	0.15	0	0
	Transportation Planner	0	0	0	0.2	0.2
	Transit Planner	0.5	0.5	0.5	0.5	0.5
	Total Employees	0.7	0.7	0.7	0.75	0.7
41743	MTPO - Demonstration Project					
	Transportation Planning Coordination	0.05	0.05	0.05	0	0
	Transportation Project Manager	0.1	0.1	0.1	0	0
	Total Employees	0.15	0.15	0.15	0	0
	<b>Total Employees</b>	2.5	2.5	2.5	2.75	2.75
	<b>Water &amp; Sewer Fund</b>					
52111	City W/S Administration					
	Director of W/WW	1	1	1	1	1
	W/WW Project Manager	1	1	1	1	1
	Customer Service Manager	1	1	1	1	1
	Management Analyst	0	0	1	1	1
	Clerical Specialist I	1	1	0	0	0
	Total Employees	4	4	4	4	4
52121	Engineering					
	Assistant Director of W/WW	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	W/WW Engineering Services Coordinator	1	1	1	1	1
	Construction Inspector	3	3	3	3	3
	Civil Engineer III-PE	1	1	1	1	2
	Civil Engineer II	1	1	1	1	0
	Engineering Technician II	0	0	0	0	1
	Engineering Technician	1	1	1	1	1
	Survey Supervisor	1	1	1	1	1
	Survey Technician	1	1	1	1	0
	GIS Data Base Specialist	1	1	1	1	1
	GIS Technician	1	1	1	1	1
	W/WW Services Coordinator	1	1	0.5	0.5	0
	Total Employees	14	14	13.5	13.5	13
	Total Full Time	13	13	13	13	13
	Total Part Time	1	1	0.5	0.5	0
52122	Meter Reading					
	Customer Service Supervisor	1	1	1	1	1
	Meter Reader Level III	3	3	3	3	5
	Meter Reader	4	4	4	4	2
	Total Employees	8	8	8	8	8
52123	Customer Service					
	Office Manager	1	1	1	1	1
	Customer Service Clerk	4	4	4	4	5
	W/WW Warehouse Supervisor	1	1	1	1	1
	Customer Service Clerk	0.5	0.5	0.5	0.5	0
	Total Employees	6.5	6.5	6.5	6.5	7
	Total Full Time	6	6	6	6	7
	Total Part Time	0.5	0.5	0.5	0.5	0

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
52131	Water Facility					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic I	2	2	2	2	2
	Public Service Worker	0	0	1	1	1
	Secretary	1	1	1	1	1
	Total Employees	3.5	3.5	4.5	4.5	4.5
52132	Sewer Facility					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic	1	1	1	1	2
	WW Plant Operator	1	1	1	1	0
	Public Service Worker	1	1	2	2	0
	Total Employees	3.5	3.5	4.5	4.5	2.5
52141	Water Line Maintenance					
	Asst W/WW Superintendent	0.16	0.16	0.16	0.16	0.16
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	Crew Supervisor	3	3	3	3	3
	MEO III	1	1	1	1	1
	MEO II	4	4	4	4	5
	W/WW Service Worker	8	8	8	8	6
	Total Employees	16.91	16.91	16.91	16.91	15.91
52142	Sewer Line Maintenance					
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	General Supervisor	1	1	1	1	0
	Safety Training Coordinator	0	0	0	0	1
	Sewer Rehabilitation Coordinator	1	1	1	1	1
	Crew Supervisor	1	1	1	1	1
	MEO III	1	1	1	1	0
	MEO II	3	3	3	3	3
	Public Service Worker	3	3	2	2	2
	W/WW Service Worker	3	3	3	3	5
	Total Employees	13.75	13.75	12.75	12.75	13.75
52151	Water Line Extension					
	Asst W/WW Superintendent	0.16	0.16	0.16	0.16	0.16
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	General Supervisor	1	1	1	1	1
	MEO III	1	1	1	1	2
	MEO II	4	4	3	3	2
	Public Service Worker	2	2	2	2	2
	W/WW Service Worker	3	3	3	3	3
	Total Employees	11.41	11.41	10.41	10.41	10.41

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
52152	Sewer Line Extension					
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Crew Supervisor	2	2	2	2	2
	MEO III	3	3	3	3	3
	MEO II	1	1	1	1	1
	Blaster Equipment Operator	1	1	1	1	1
	Public Service Worker	1	1	0	0	0
	W/WW Service Worker	1	1	1	1	1
	Total Employees	9.42	9.42	8.42	8.42	8.42
52161	Water Treatment					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	Chief Water Plant Operator	1	1	1	1	1
	Laboratory Analyst	1	1	1	1	1
	Water Plant Operator III	1	1	1	1	1
	Water Plant Operator II	2	2	3	3	3
	Water Plant Operator I	2	2	1	1	1
	Total Employees	7.5	7.5	7.5	7.5	7.5
52162	Brush Creek					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	Chief WW Plant Operator	0.33	0.33	0.33	0.33	0.33
	Laboratory Analyst	1	1	1	1	1
	MEO III	2	2	2	2	2
	Water Plant Operator III	1	1	0	0	1
	WW Plant Operator I	1	1	2	2	2
	WW Plant Operator I	2	2	2	2	2
	W/WW Maintenance Mechanic II	1	1	1	1	1
	Total Employees	8.83	8.83	8.83	8.83	9.83
52163	Knob Creek					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	Chief WW Plant Operator	0.33	0.33	0.33	0.33	0.33
	Laboratory Analyst	1	1	1	1	1
	WW Plant Operator III	1	1	1	1	1
	WW Plant Operator II	0	1	1	0	0
	WW Plant Operator I	2	2	3	4	4
	W/WW Maintenance Mechanic II	1	1	1	1	1
	Total Employees	5.83	6.83	7.83	7.83	7.83
52164	Unicoi					
	Water Plant Operator II	1	1	1	0	0
	Water Plant Operator I	0	0	0	1	1
	Total Employees	1	1	1	1	1
52171	Industrial Monitoring					
	Environmental Auditor	0.4	0.4	0.4	0.4	0.4
	Laboratory Analyst	0.5	0.5	0.5	0.5	0.5
	Cross Connection Inspector	1	1	1	1	1
	Pre-Treatment Coordinator	1	1	1	1	1
	Cross Connection Inspector	0	0	0.5	0.5	0.5
	Total Employees	2.9	2.9	3.4	3.4	3.4
	Total Full Time	2.9	2.9	2.9	2.9	2.9
	Total Part Time	0	0	0.5	0.5	0.5
	Total Full Time - City Water & Sewer Services	115.55	116.55	116.55	116.55	116.55
	Total Part Time - City Water & Sewer Services	1.5	1.5	1.5	1.5	0.5
	Total Employees	117.05	118.05	118.05	118.05	117.05

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
53122	Regional W/S Meter Reading					
	Senior Meter Reader	1	1	1	1	1
	Meter Reader II	2	2	2	3	3
	Meter Reader	1	1	1	0	0
	Total Employees	4	4	4	4	4
53123	Customer Service					
	Customer Service Clerk	1	1	1	1	1
	Stores Clerk	1	1	1	1	1
	Total Employees	2	2	2	2	2
53131	Water Facilities Maintenance					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic II	1	1	1	1	1
	W/WW Maintenance Mechanic	1	1	1	1	1
	Total Employees	2.5	2.5	2.5	2.5	2.5
53132	Sewer Facilities Maintenance					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic I	3	3	3	3	3
	Total Employees	3.5	3.5	3.5	3.5	3.5
53141	Water Line Maintenance					
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Crew Supervisor	2	2	2	2	2
	MEO III	1	1	1	1	0
	MEO II	3	3	4	4	4
	Public Service Worker	1	1	1	1	1
	W/WW Service Worker	2	2	2	2	2
	Total Employees	9.92	9.92	10.92	10.92	9.92
53142	Sewer Line Maintenance					
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	Crew Supervisor	1	1	1	1	1
	MEO III	0	0	0	0	1
	MEO II	2	2	2	2	4
	Public Service Worker	1	1	1	1	1
	W/WW Service Worker	1	1	1	1	2
	Total Employees	5.75	5.75	5.75	5.75	9.75
53151	Water Line Extension					
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	MEO III	2	2	2	2	2
	MEO II	2	2	2	2	0
	W/WW Service Worker	2	2	2	2	1
	Total Employees	6.42	6.42	6.42	6.42	3.42

Activity	Position	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Budget 2015
53152	Sewer Line Extension					
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	Blaster Equipment Operator	1	1	1	1	1
	MEO III	1	1	1	1	1
	Public Service Worker	1	1	1	1	2
	W/WW Service Worker	1	1	1	1	1
	Total Employees	4.42	4.42	4.42	4.42	5.42
53162	Sewer Treatment					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Chief WW Plant Operator	0.34	0.34	0.34	0.34	0.34
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	Laboratory Analyst	0.5	0.5	0.5	0.5	0.5
	WW Plant Operator III	2	2	2	2	1
	WW Plant Operator I	3	3	3	3	4
	Total Employees	6.34	6.34	6.34	6.34	6.34
	Total Employees - Regional Water & Sewer Service	44.85	44.85	45.85	45.85	46.85
	<b>Total Full Time - Water &amp; Sewer Fund</b>	160.4	161.4	162.4	162.4	163.4
	<b>Total Part Time - Water &amp; Sewer Fund</b>	1.5	1.5	1.5	1.5	0.5
	<b>Total Employees</b>	161.9	162.9	163.9	163.9	163.9
	<b>GRAND TOTAL FULL TIME</b>	855	860.25	869.75	877	868
	<b>GRAND TOTAL PART TIME</b>	36.85	36.35	36.3	34.6	33.15
	<b>TOTAL EMPLOYEES</b>	891.85	896.6	906.05	911.6	901.15

City of Johnson City, Tennessee

**J.C. Stats**

(Updated as of July 2014)

Incorporated 1869  
Form of Government Council-Manager  
 Home Rule, adopted 1955

Number of Registered Voters 38,237  
Voters in Last Local Election 4,455

Population 63,152 \*

Number of Households\* 26,274

Land Area 43.2

Density 1,461.9 persons per square mile

Climate

Average daily temperature: (January) 36.7 Degrees F  
 Average daily temperature: (July) 75.8 Degrees F  
 Average Precipitation 44 inches  
 Average Snowfall 8.6 inches

<u>Property Tax Rate</u>	<u>Per \$100 of A.V.</u>	<u>Annual Tax on \$100,000 Residence</u>	<u>One Cent Generates</u>
City of Johnson City	\$1.62	\$405.00	\$181,307
Washington County	\$1.98	\$494.95	\$291,642
City (Carter County)	\$1.62	\$405.00	-
City (Sullivan County)	\$1.62	\$405.00	-

Total Assessed Value \$1,813,069,940      Assessed Percentage to Actual Value  
Actual Taxable Value \$5,844,618,770      31.02

<u>Largest Property Tax Payers</u>	<u>Taxable Assessed Value</u>	<u>% of Total</u>
1 Glimcher Mall JC, LLC	\$22,631,920	1.2
2 United Telephone, Inc.	18,653,630	1.0
3 Wal-Mart/Sams Real Estate	18,398,500	1.0
4 The Haven at Knob Creek	10,686,400	0.6
5 Atmos Energy Corporation	10,068,377	0.6
6 Sofha Real Estate	10,014,000	0.6
7 American Water Heater Company	9,365,367	0.5
8 Johnson City Crossing	8,682,560	0.5
9 Hallmark Johnson City	7,563,920	0.4
10 Mountain States Properties	7,390,777	0.4
Top 10 Total	\$123,455,451	6.8

City of Johnson City, Tennessee

**J.C. Stats**

(Updated as of July 2014)

<u>Total City Debt</u>	\$218,351,102
General Obligation Bonds	87,777,668
Water and Sewer	85,328,939
Sales Tax Revenue	37,995,000
Other	7,249,495
Bond Ratings:	AA- Standard & Poor's
	AA Fitch
	Aa2 Moody's

<u>City of Johnson City</u>	
Budget (all funds)	\$204,977,030
General Fund	53,759,372

Total Employment	
Full Time	868
Part Time	33.15

<u>City Schools</u>	
Budget (all funds)	\$74,546,371
General Purpose	65,239,706

Enrollment	7,738
Number of elementary schools	8
Number of middle schools	1
Number of intermediate schools	1
Number of high schools	1
Total Employment	958
Teachers (certified)	603

<u>Parks and Recreation</u>	
Total parks	24
Park acreage	1,150
Athletic fields	36
Recreation centers	4
Golf courses	2
Swimming pools	7
Tennis courts	23

<u>Miles of Streets (centerline)</u>	423
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<u>Water and Sewer</u>	
Average Daily Consumption (Water)	16.2 mgd (million gallons per day)
Maximum Daily Capacity (Water)	28.00 mgd
Miles of Water Lines	496 City / 434 Regional / 930 Total
Miles of Sewer Lines	442 City / 134 Regional / 576 Total
Fire Hydrants	3,428
Water Customers (Inside/Outside City Limits)	43,708 (27,251 inside / 16,457 outside)
Sewer Customers (Inside/Outside City Limits)	28,281 (24,174 inside / 4,107 outside)

City of Johnson City, Tennessee

**J.C. Stats**

(Updated as of July 2014)

Employment\*\*

Total 30,876  
 Mean travel time to work 17.1 minutes

Largest Employers

	<u>Employees</u>	<u>% of Total (County)</u>
1 Johnson City Medical Center	3,500	5.5%
2 East Tennessee State University	2,330	3.7%
3 CITI Commerce Solutions	2,120	3.3%
4 James H. Quillen VA Medical Center	1,615	2.5%
5 Advanced Call Center Technologies	1,358	2.1%
6 A.O. Smith (American Water Heater)	1,300	2.0%
7 Washington County School System	1,200	1.9%
8 Johnson City School System	920	1.4%
9 City of Johnson City	909	1.4%
10 AT & T Mobility	650	1.0%
Top 10 Total	15,902	24.8%

Median Age\*\* 37.5

Male 47.3%  
 Female 52.7%

Race\*\*

White 87.6%  
 Black or African American 7.1%  
 American Indian and Alaska Native 0.3%  
 Asian 1.9%  
 Hispanic or Latino (of any race) 4.2%

Average Household Size\*\* 2.20

Average Family Size\* 2.91

Total Housing units\*\* 30,204

Occupied Housing Units\*\* 26,959

Owner-occupied 14,948 or 55.4%  
 Renter-occupied 12,011 or 44.6%

Educational Attainment\*\*

Population 25 years and over  
 High school degree or higher 86.5%  
 Bachelor's degree or higher 36.1%

Economic\*\*

Median household income \$38,504  
 Median family income \$56,279  
 Per capita income \$26,562

\* 2010 census data

\*\*5-year estimates from the American Community Survey conducted by the U.S. Census Bureau

## GLOSSARY

### A

**Accrual Basis of Accounting** – A basis of accounting in which revenues and expenditures are recorded at the time they are earned or incurred as opposed to when cash is actually received or spent.

**Appropriation** – Authorization for spending a specific amount of money for a specific purpose during a fiscal year.

**Approved Budget** – The budget as formally adopted by the City Commission for the upcoming fiscal year, beginning July 1.

**Assessed Valuation** – A value that is established for real or personal property for use as a basis for levying property taxes.

### B

**Balanced Budget** – Occurs when planned expenditures equal anticipated revenues. In Tennessee, it is required that the budget be approved by the City Commission be balanced.

**Bond Rating** – A rating (made by an established bond rating company) from a schedule of grades indicating the probability of timely repayment of principal and interest on bonds issued.

**Budget** – A comprehensive financial plan of operation for a fiscal year that matches all planned revenues and expenditures with various municipal services. The City's budget is adopted annually.

**Budget Calendar** – The schedule of key dates or milestones which the City staff follows in the preparation and adoption of the budget.

**Budget Document** – The official written statement prepared by the City staff which reflects the decisions and allocations made by the City Commission.

**Budget Ordinance** – The formal legal documentation of budgeted appropriations approved by the City Commission. The adoption of the budget ordinance requires approval on three readings.

### C

**Capital** – Category of expenditures for capital acquisitions that include: land, buildings, infrastructure, and equipment over \$5,000, which have useful lives extending beyond a single reporting period.

**Capital Equipment Fund** – Used to account for acquisition of major capital equipment including vehicles, mowers, large trucks, etc.

**Capital Improvements Plan** – Issued separately, but in coordination with the budget document, the CIP is the plan or schedule of project expenditures for public facilities, infrastructure, and equipment with estimated project costs, sources of funding, and timing of work/purchases over a five year period. Generally, projects and/or equipment over \$15,000 are included in the CIP.

## **GLOSSARY**

**Capital Projects Fund** – Used to account for acquisition and/or construction of major capital projects, including buildings, parks, streets, and other City facilities.

**City Commission** – The five member governing body of the City of Johnson City.

**City Manager** – The Chief Executive Officer of the City of Johnson City, hired by the City Commission.

**Community Development Block Grant (CDBG)** – A federal entitlement program designed to benefit low and moderate income persons, specifically in the areas of housing.

**Cost-of-Living Adjustment (COLA)** – An increase in salaries to offset the adverse effect of inflation on compensation.

### **D**

**Debt Limit** – The maximum amount of gross or net debt that is legally permitted.

**Debt Service Fund** – The fund established for the purpose of accumulating resources to repay the principal and interest on long-term general obligation debt, excluding debt payable for the Enterprise Funds of the City (Golf, Solid Waste, and Water/Sewer).

**Deficit** – An excess of expenditures over revenues or expenses over income.

**Department** – A major administrative or operational division of the City, which is responsible for a group of related activities.

**Depreciation** – A decrease in value of property through wear, deterioration, or obsolescence.

**Drug Fund** – A fund used to account for drug related fines and confiscations received, as well as usage of these monies to further drug investigations.

### **E**

**Enterprise Fund** – A grouping of activities whose expenditures are entirely offset by revenues collected from user fees or charges. This is a business-like activity. Enterprise Funds for the City of Johnson City are Golf, Mass Transit, Solid Waste (Municipal and Regional), Storm Water, and Water/Sewer.

**Estimated Revenue** – The amount of projected revenue to be collected during the fiscal year.

**Expenditure** – The money spent by the City for programs and projects included within the approved budget.

## GLOSSARY

### F

**Fiscal Year** – The time period beginning on July 1 of a calendar year and ending on June 30 of the following calendar year.

**Fixed Assets** – Equipment and other capital items used in governmental type operations, which are intended to be held and have long-term value, such as land, buildings, machinery, vehicles, and other equipment.

**Full-Time Equivalent** – A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours.

**Fund** – An accounting entity which has a set of self-balancing accounts and where all financial transactions for special activities or governmental functions are recorded.

**Fund Balance** – Amounts shown as fund balance represent monies remain unspent after all budgeted expenditures have been made.

### G

**General Fund** – The general operating fund of the City used to account for all financial resources except those required to be accounted for in another fund. Most department operations of the City are funded by the General Fund, including Police, Fire, Administration, Parks & Recreation, Senior Center, Risk Management, Information Technology, and Public Works.

**Generally Accepted Accounting Principles (GAAP)** – The rules and procedures that serve as the guide for the fair presentation of Financial Statements.

**General Obligation Bonds** – Bonds issued by a government that are backed by the full faith and credit of its taxing authority.

**Goal** – A statement of specific direction, purpose, or intent to be accomplished by staff within a program.

**Grants** – A contribution of cash or other assets from another government or non-profit foundation to be used for a specific purpose.

### I

**Infrastructure** – Long-lived capital assets that normally are stationary in nature, including streets, bridges, water/sewer line and treatment facilities, storm drainage, traffic signals, etc.

**Intergovernmental Revenue** – Funds received from federal, state, and local government sources.

**Internal Service Fund** – Fund used to account for the furnishings of goods or services by one department to other departments or agencies on a cost-reimbursement basis. The Motor Transport Fund and Insurance Fund are internal service funds for the City of Johnson City.

## GLOSSARY

### L

**Line Item** – A budgetary account representing a specific object of expense.

**Long-Term Debt** – Debt issued with a maturity of more than one year after the date of issuance.

### M

**Merit Increase** – An amount of money set aside to reward employees who have performed with excellence throughout the fiscal year.

**Modified Accrual Basis of Accounting** – Basis of accounting to which: 1) revenues are recognized in the accounting period in which they become available and measurable and 2) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

### O

**Objective** – A statement of specific direction, purpose, or intent to be accomplished by staff within a program.

**Operating Budget** – The City's financial plan which outlines proposed personnel and operating expenditures for the coming fiscal year, as well as revenue estimates which will be used to finance them.

### P

**Payment in Lieu of Taxes** – Payment that a property owner not subject to taxation makes to a government to compensate for services that the property owner receives, which are normally financed through property taxes.

**Personal Services** – Category of expenditures which include employees, salaries and wages, and employee benefits.

**Property Tax** – A tax levied on the assessed value of real and personal property.

**Property Tax Rate** – The amount of tax levied for each \$100 of assessed valuation.

**Public Hearing** – An open meeting or portion of the regularly scheduled meeting of the City Commission for the purpose of obtaining public comment or input on a particular issue.

## GLOSSARY

### R

**Reserved Fund Balance** – A portion of the City’s fund balance that is legally restricted for a specific purpose and is not available for general appropriation.

**Retained Earnings** – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue** – Income received from various sources used to finance government services.

**Revenue Bonds** – Bonds usually sold for constructing a project that will produce revenue for the City. The revenue is then used to pay the principal and interest on the bond.

### S

**Special Revenue Fund** – A fund used to account for resources that are subject to certain spending restrictions, where specific revenue sources are used to finance certain activities.

**Supplemental Budget** – A budget that is prepared to meet unexpected needs or to spend revenues not anticipated at the time the original budget was adopted.

### T

**Transfer** – An amount distributed from one fund to finance activities in another fund. Transfers are shown as an expenditure in the originating fund and a revenue in the receiving fund.

### U

**Unreserved Fund Balance** – The portion of fund balance that is not restricted for a specific purpose and is available for general appropriation.