

# **City of Johnson City, Tennessee**

## **Annual Budget for Fiscal Year 2016**

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### **Board of Commissioners**

Ralph Van Brocklin, Mayor  
Clayton Stout, Vice-Mayor  
Jeff Banyas  
Jenny Brock  
David Tomita

### **Administration**

M. Denis Peterson, City Manager  
Charlie J. Stahl, IV, Assistant City Manager  
Robert L. Wilson, Jr., Assistant City Manager  
Lora A. Grogg, Director of Budget and Performance Management

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## *Table of Contents*

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Introduction.....	1
Budget Schedules.....	A
Capital.....	B
Debt.....	C
Special Appropriations/Quasi-Governmental.....	D
Departmental Summaries.....	E
Development Services.....	E-2
General Government.....	E-10
Finance.....	E-20
Fire.....	E-26
Parks & Recreation/Seniors' Center.....	E-32
Police.....	E-41
Public Works.....	E-47
Johnson City Schools.....	E-55
Freedom Hall Fund.....	E-59
Golf Fund.....	E-64
Solid Waste Fund .....	E-71
Transit Fund.....	E-77
Water/Sewer Fund.....	E-86
Fleet Management Fund.....	E-94
Miscellaneous.....	F
Budget Ordinance.....	F – 1
Personnel Schedule.....	F – 9
J.C. Stats.....	F - 32

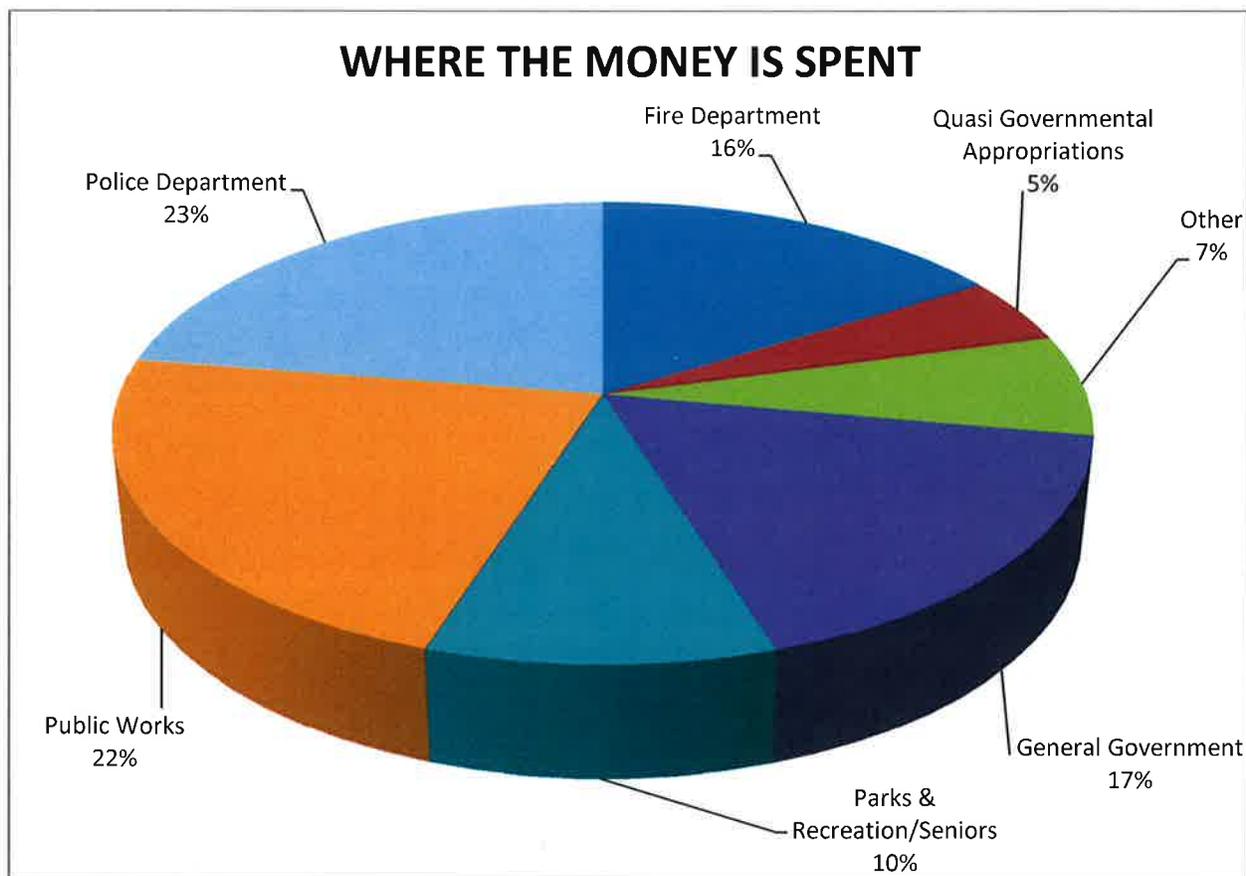
## Budget Overview

The proposed budget for fiscal year 2016 has been developed in accordance with City Ordinances, State and Federal laws, and the policies and procedures of the City. It has been prepared with the goal of maintaining a high level of service to our community, with as realistic as possible budget requests for expenditures, and with a reasonable level of conservative estimates on revenue.

The proposed Fiscal 2016 budget is a balanced budget. Total proposed expenditures for all funds are \$226,059,386, which includes the City School budget.

### General Fund

The General Fund is proposed in total at \$82,496,501, an increase of \$6,397,432 (8.4%) over fiscal year 2015. The General Fund budget includes \$58,006,727 for operating expenditures and \$24,489,774 for operating transfers to support other funds. Major transfers include \$1,892,000 for capital equipment and projects, \$10,095,288 for debt service, and \$10,376,736 for Johnson City Schools.



Total operating expenditures increased by 7.9% (\$4,247,355). Personal services, which accounts for 62.5 percent of these costs, total \$36,263,646, is an increase of \$849,349 (2.4%). This increase is attributable in part due to several new positions included in the budget: 3 full-time positions and 10 part-time positions. Further, the budget includes a 3% pay plan adjustment. No new enhancements to employee benefits are proposed and health insurance premiums are not budgeted to increase.

The three (3) new full-time positions in the FY 2016 budget are as follows:

- Administration/Budget – Management Analyst
- Information Technology – GIS Coordinator
- Public Works – Civil Engineer – Traffic Division

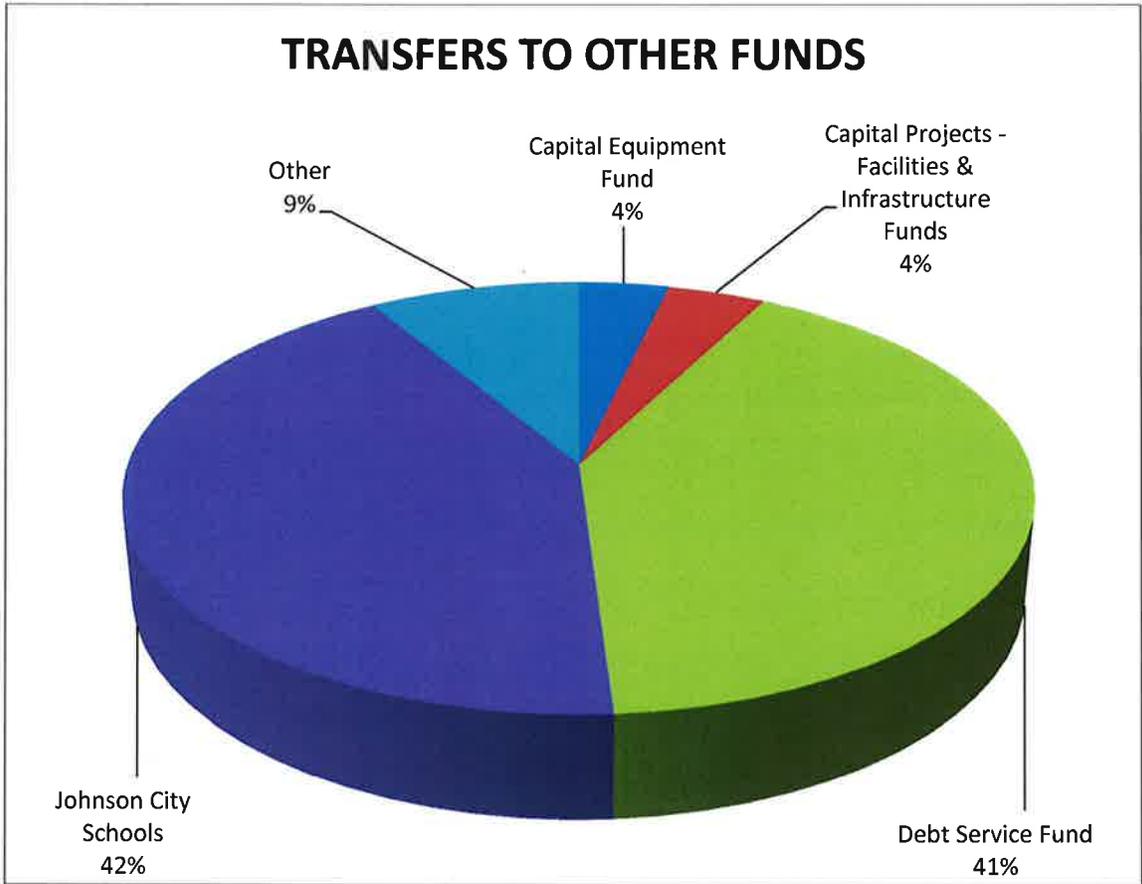
Due to compliance requirements of the Affordable Care Act, several temporary positions have been identified and reclassified into part-time positions (26 or 28 hours per week). These costs were almost entirely offset by reducing the funding for temporary employees. The ten (10) new part-time positions in the FY 2016 budget are within the Parks and Recreation Department and are as follows:

- 4 – Lifeguard/Recreation Workers (Aquatics Division)
- 1 – Recreation Worker (Athletics Division)
- 1 – Recreation Worker (Carver Recreation Center)
- 1 – Public Service Worker (Carver Recreation Center)
- 1 – Office Assistant (Memorial Park Community Center/Recreation Services)
- 2 – Office Assistants (Senior Services Division)

Expenditures for departmental operating cost total \$21,743,081, which is an increase of \$3,398,008 or 18.5%. The largest departmental increases are for the Public Works Department and are listed below:

Street Resurfacing	\$1,660,000
Snow Removal	125,000
Street Reconstruction	100,000
New Sidewalks	100,000
Traffic Signals	30,000
Traffic Calming	10,000

Other operating costs are also impacted by a number of items that increased and include the following major items: Convention and Visitors Bureau (\$28,441); Emergency Communications/9-11 (\$95,400); and Washington County/Johnson City EMS (\$33,227); Public Building Authority debt service payment (\$27,593) and inflationary driven operating costs (\$170,000 – i.e. liability insurance, utilities, cost of goods/services).

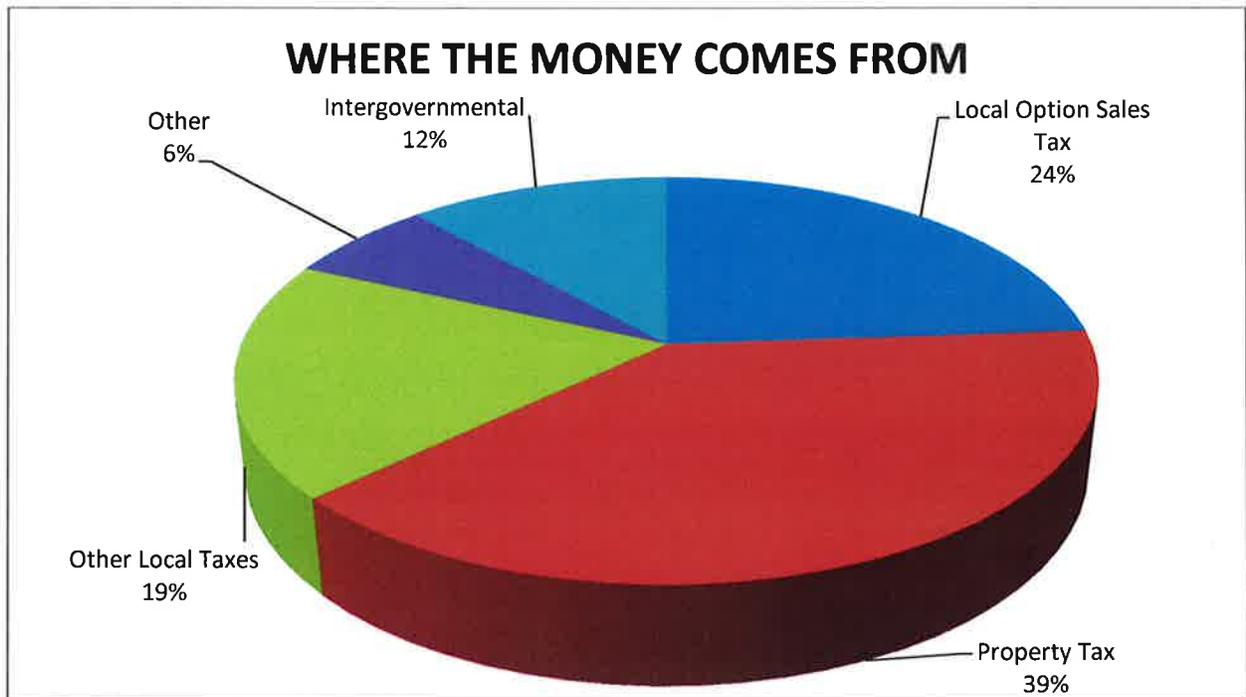


Total Operating Transfers increased \$2,150,077 (9.6%). The increase is attributable to increases in the transfer for the following: Capital Equipment \$798,700 (739%), Capital Facilities/Infrastructure \$353,000 (56%), Debt Service Fund \$15,986 (.2%), Golf Fund \$162,000 (31.5%), General Purpose School Fund \$963,061 (10%), Mass Transit Fund \$19,600 (3%).

Total General Fund revenue is projected at \$82,962,563, an increase of 8.8% (\$6,677,310) on a budget-to-budget basis. When measured against projected revenues for the current year, FY 2016 revenues are projected to increase by \$6,200,420 or 8.1%.

For fiscal 2016, real and personal property taxes are projected to grow by approximately 1.7 percent (\$463,455) on a budget-to-budget basis. Property tax collections for FY 2015 are projected to increase \$273,872, which reflects a growth rate of 1.1 percent over fiscal year 2014 collections. Overall, property tax collections account for 39 percent of General Fund revenue.

The fiscal year 2016 budget also includes a 25 cent property tax increase, which results in an additional \$4,250,000 in revenue. The property tax increase was allocated to fund the following for fiscal year 2016: ten (10) cents for street resurfacing (\$1,660,000); five (5) cents for capital equipment (\$919,500); four and a half (4.5) cents for capital projects (825,000); and five and a half cents (5.5) for Johnson City Schools. For Johnson City, one penny generates approximately \$170,000 in property tax revenue.



Local option sales tax, the second largest General Fund source at 24 percent, is anticipated to increase \$1,111,250 (5.9%) on a budget-to-budget basis. Collections for FY 2015 are projected at \$19.25 million, which is \$510,000 (2.7%) more than budget and \$647,496 (3.5%) more than actual collections from the prior year. For FY 2016, local option sales tax revenue is budgeted to grow by 3.1 percent over projected FY 2015 estimates, based on projected trends in the national economy and State budget projections.

Due to upgrades in the electrical system infrastructure, the in-lieu payment from the Johnson City Power Board is budgeted to increase by \$100,000 on a budget-to-budget basis. Hotel/motel tax collections are budgeted for a modest four percent increase (\$57,000). In addition to the natural growth in the hotel/motel tax, the Tennessee Legislature passed legislation allowing Johnson City to increase our local hotel/motel tax rate by two percent with all proceeds dedicated to tourism related activities, which resulted in a budgetary increase of \$430,000. Cable TV Franchise Fee is budgeted to increase by \$55,000 (8.3%) and the Gas Franchise Fee is budgeted to increase \$100,000 (20%). Licenses and permits, which reflect building activity, are budgeted to increase by 1.2 percent (\$9,500) and reflect the continued, slow reemergence of the building industry in Johnson City. Building activity still remains significantly below the 2007 through 2009 levels.

Intergovernmental revenues, which account for approximately 12 percent of General Fund revenue, are budgeted to increase by 1.1 percent, or \$106,505. This increase is attributed to the following: State shared sales tax (\$248,000 or 5.5%); State Income tax (\$5,000 or .8%); Gas tax/Street aid (\$13,000 or .8%); Street and transportation (\$6,000 or 4.9%); State excise tax (\$10,000 or 18.2%); and State Civil Defense (\$4,150 or 7.1%). The increase is offset by decreases, including: reductions in the State boarding fee for prisoners (\$120,000 or 9.2%) and the Mixed drink tax (\$56,000 or 8.9%). The fee the City receives for boarding State prisoners is

impacted by a change implemented by the State last year that reduced the number of prisoners allowed to be housed in the Johnson City detention facility by 14 percent.

Charges for Service are budgeted to increase by \$305,860 (14.2%), which are primarily due to increases in the Administrative Fees for Water/Sewer (\$299,399) and Solid Waste (\$71,416), as well as an increase in Computer Services for city departments, including a 3% increase for inflation and an additional \$38,596 for half the cost of a new position. Fines and Forfeitures are budgeted to decrease by \$195,000 (11.8%) to more accurately reflect collections. Other Revenues are budgeted for a net decrease of \$9,500 due to lower refunds and reimbursements, which vary from year-to-year.

No fund balance drawdown is budgeted for FY 2016. The unreserved ending fund balance as of June 30, 2015 is projected at approximately \$14.8 million, which is \$408,728 higher than was budgeted in the FY 2015 budget. The 16 percent fund balance reserve target previously established as a City Commission goal is \$13,199,440.

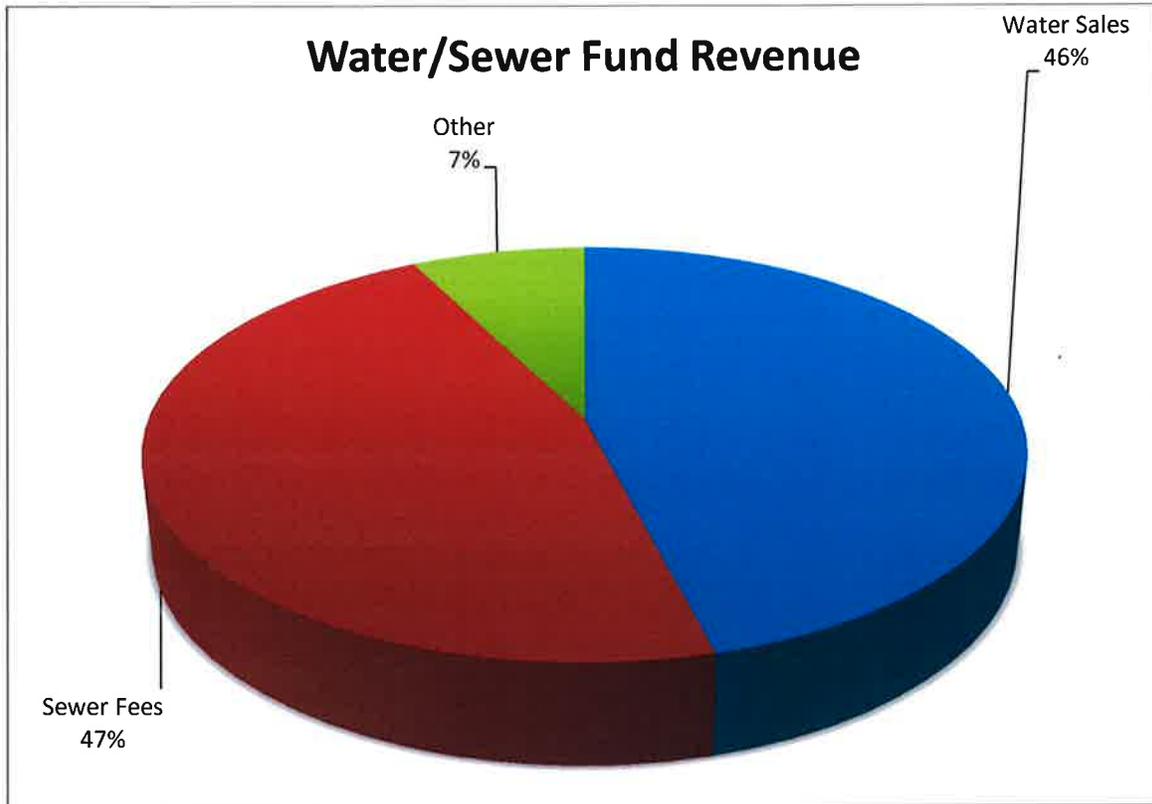
### **Water/Sewer Fund**

The Water and Sewer Fund is budgeted at \$30,775,739, an increase of \$244,332 (.8%) over fiscal year 2015. Total staffing increased by one over the prior fiscal year, bringing the total to 164.9. Decreases in water operating (\$33,812) and in sewer operating and sewer line extensions (\$159,025) are primarily due to shifting personnel from water to sewer activities to more accurately reflect actual costs. Depreciation increased by \$272,640 due to upgrades throughout the system. Expenses for capital equipment replacement total \$637,000, a decrease of \$62,500 from the FY 2015 budget.

Budgeted water capital projects total \$4,282,800 and include \$2,200,000 in improvements funded with bond proceeds and \$2,082,800 in rate funded improvements. Major projects include the replacement and rehabilitation improvements of older water mains – including galvanized (\$640,000), replacement of the Tannery Knob tank (\$1,000,000), water tank maintenance (\$500,000), electrical improvements to the State of Franklin booster station (\$500,000), Liberty Bell reinforcement project (\$200,000), and implementation of the Water/Sewer Technology Plan, which includes replacement of antiquated work order system software. (\$250,000).

Proposed sewer capital projects for next year total \$6,028,200 and include \$4,500,000 in improvements funded with bond proceeds and \$1,528,200 in rate funded improvements. Major projects include improvements at the Brush Creek Wastewater Treatment Plant (\$1,500,000), Lower Brush Creek interceptor improvements (\$1,500,000), replacement and rehabilitation of older sewer lines (\$840,000), Knob Creek Wastewater Treatment Plant improvements (\$750,000), regional force main – B Station improvements (\$500,000), and Upper King Creek interceptor improvements (\$250,000).

Debt was issued in May 2013 in the amount of \$24 million for various sewer improvements. Prior to this, the last debt issue was in June 2010 for \$22 million.



Total revenues are budgeted at \$34,936,999, an increase of 6 percent (\$1,988,057) from the prior fiscal year. On a budget-to-budget basis, water sales in FY 2016 are budgeted to increase by five percent (\$758,000). Sewer fees are projected to be 6.4 percent above the FY 2015 budget (\$973,000) due to under budgeting. Water tap fee revenue is budgeted to remain the same as the prior fiscal year and sewer tap fees are budgeted to increase by \$90,000 (16.4%).

For FY 2016, system revenues continue to be effected by slower system growth due to the economy and water conservation efforts by consumers. Water and sewer revenues will be impacted by the final year of a four-year rate increase that will increase water rates by 4 percent and sewer rates by 5.3 percent effective July 1st. No changes are budgeted for water and sewer tap fees.

The **Debt Service Fund** (General Fund municipal and school debt) is proposed at \$10,916,137, a 4.2 percent increase of \$444,827. A new debt issue in the amount of \$12 million to fund improvements to Freedom Hall Civic Center (\$11 million) and street improvements (\$1 million) is included in the 2016 budget. A capital outlay note in the amount of \$500,000 is included to be issued for the purchase of capital equipment for the Public Works Department.

The transfer from the General Fund is budgeted at \$10,095,288, an increase of \$15,986 (.2%) from the prior fiscal year. For FY 2016, interest expense on variable rate debt is budgeted at 3% instead of 3.5% as in previous years, resulting in a savings of approximately \$82,000. Principal and interest expense on the Capital Outlay Note for Public Works will offset the interest savings.

**Capital Equipment/Projects Funds** The General Fund capital project funds consist of four separate funds for equipment, facilities, infrastructure, and school facilities. Equipment replacement is budgeted at \$1,512,500, which includes a \$907,000 transfer from the General Fund, \$500,000 in a capital outlay note, and \$105,500 one-time use of fund balance. Another \$1.5 million in equipment was requested for next year but not funded due to insufficient revenues. Major purchases include \$645,000 for Public Works equipment, which includes the replacement of a 20-year old street sweeper (\$275,000), tandem dump truck (\$143,000), and pothole patcher (\$175,000); ten (10) Ford Taurus police pursuit vehicles; two (2) 24-passenger school buses; and various technology items, including the AVL System for the Fire Department and Geographic Information System upgrade/mining (\$244,000).

Capital facilities total \$10,585,000, funded with a General Fund transfer of \$685,000, bond proceeds of \$8.4 million, and a one-time fund balance drawdown of \$1.498 million, which includes \$999,600 of unspent bond proceeds from prior issues. The transfer from the General Fund of \$685,000 is an increase of \$303,000 from fiscal year 2015. Major improvements included are: Farmer's Market (\$1,500,000), Freedom Hall Civic Center Renovations (\$8.4 million), Track and Field Improvements (\$150,000), Penny's roof replacement (\$200,000), and playground equipment for Parks & Recreation (\$100,000).

Infrastructure capital projects total \$11,600,000, which is funded with a General Fund transfer of \$300,000, bond proceeds of \$1.45 million, Economic Development Reserve funds of \$1 million, federal funding of \$8.3 million, and other funding sources (\$550,000). It is anticipated construction will begin on the multi-year intersection improvement project at Indian Ridge and State of Franklin (\$2.4 – 80% federal funded), the Veteran's Administration access road (\$1,050,000 – 80% federally funded), and the Brown's Mill and Mountain View roundabout intersection improvement (\$500,000 – 100% federally funded). Several traffic signals are proposed for upgrades (\$1,600,000 – 100% federally funded). Two projects are also budgeted to be funded utilizing economic development reserve dollars: an access road between the proposed Franklin Commons development and Skyline Drive (\$250,000), and improvements related to the construction of Lark Street (\$750,000). The access road improvements will be constructed by City crews.

School facility capital projects total \$725,000, with the completion of the construction of a new field house to serve Science Hill High School being the only budgeted expense in this fund for fiscal year 2016. The project will serve the SHHS varsity football team and will also allow the junior varsity to relocate from Freedom Hall, which will free up space for other activities. The total cost of the project has been budgeted in previous years at \$2.1 million and will be funded by a contribution from the schools (\$400,000), SHHS Booster Club (\$500,000), and by the debt proceeds from a proposed \$1.2 million bond issue with debt service funded by advertising sales and the General Fund.

**Solid Waste Funds** Solid Waste expenses total \$11,490,980, which includes \$9,024,661 for the Municipal Solid Waste Fund and \$2,446,319 for the Regional Solid Waste Fund. The City fund is budgeted to decrease by \$69,381 (.8%), and the Regional fund is budgeted to decrease by \$119,341 (4.6%). Expenses for the both the Municipal Fund and Regional Fund decreased primarily due to lower depreciation costs. A Management Analyst position was added in the FY 2016 budget, with the total cost of the position equally divided between the two funds.

Capital equipment replacement is budgeted at \$233,600 for Municipal equipment and \$27,000 for the Regional Fund. A roll-off truck, a flatbed truck, and a leaf machine are budgeted for the Municipal Fund and a pick-up truck is budgeted for the Regional Fund.

Revenues for Municipal Solid Waste are projected at \$9,248,205, an increase of \$174,866 from the prior year. The 1.9 percent increase is primarily due to a substantial increase in industrial container rentals revenue, \$88,127 on a budget-to-budget basis. Revenues are also positively impacted by smaller growth in residential and commercial container rentals. After a steady decline since 2008, landfill host fees are budgeted to decrease in FY 2016 by \$20,000. From a FY 2008 high of \$1.085 million, they have declined by over \$709,000 (through FY 2013) due to reduced collections and the loss of several contracts with private haulers to the Iris Glen Landfill. In the regional system, a budgeted \$26,658 increase is also due to growth in residential and commercial container rentals.

The **Mass Transit Fund** expenses total \$4,057,834, which is a decrease of \$1,683 from the prior year. This is the sixth year of operation for the New Freedom program, which is funded by a Federal Transportation Agency grant and a 25 percent local match (\$45,195). This program allowed the City to establish two new routes that serve the Med Tech corridor and Boones Creek and has expanded ADA accessibility for job opportunities and to medical facilities. Federal and state grants account for approximately 74 percent of the fund's total revenue. The transfer from the General Fund to support transit operations is budgeted at \$664,600, an increase of \$19,600 (3%) that is required to meet federal and state grant matching requirements. Two medium duty transit busses (26 – 31 passengers) are budgeted to be replaced at a total cost of \$820,000, with a local match requirement of \$137,500. In addition, there are four paratransit vehicles, which are re-budgeted from FY 2015 and require a local match of \$16,830.

The **Freedom Hall Fund** expenses total \$1,636,555, which is an increase of \$34,220 (2.1%) from the prior year. As a forty year old facility, the building is in need of major capital improvements, including the HVAC system, which is currently under design and will connect the Freedom Hall HVAC system to the Central Energy Plant, restroom renovations and additions, roof replacement, and resurfacing the back parking lot. These improvements, estimated to cost \$11 million, are budgeted to be funded by a bond issue, which is included in the FY 2016 Debt Service Fund. The General Fund transfer to support Freedom Hall is budgeted at \$200,000, which is the same as budgeted for fiscal year 2015.

The **Golf Fund** expenses total \$1,236,045, which is a decrease of \$9,284. Revenues are budgeted to be down \$109,055 from the fiscal 2015 budget, or 12 percent. Projected revenue for the current year is down \$132,355 from budget, primarily due to the impact of weather conditions. From an average of \$1.0 million in revenue over the 2007 through 2009 period, revenue for the fund has ranged from the lower \$900,000's to the upper \$700,000's for the past few years. This decrease is also impacted by the economy with fewer rounds being played. Forty (40) golf carts are included in the budget and are to be acquired through a capital lease. Also, a driving range is budgeted for Pine Oaks (\$40,000). The General Fund transfer to support the Golf Fund is projected at \$677,000, which is an increase of \$162,000 (31.5%).

The **Storm Water Fund** expenses total \$1,674,332, which is an increase of \$32,733 (2.0%) from fiscal year 2015. A total of \$1,200,000 is proposed for capital improvements and include the following major projects:

Kelly Food site detention improvements	600,000
U-haul detention basin improvements	<u>600,000</u>
Total	1,200,000

In 2013 bonds totaling \$5.935 million were issued to finance downtown drainage improvements and other major projects. The annual debt service is \$378,313. The fund is projected to end fiscal 2016 with approximately \$403,524 in cash and cash equivalents.

**Staffing/Salaries and Benefits**

A total of 912.15 full-time and part-time positions are budgeted. This includes an increase of 3 full-time positions and 10 part-time positions. The proposed staffing changes are as follows:

- Administration – addition of Management Analyst (1 full-time)
- Information Technology – addition of GIS Coordinator (1 full-time)
- Legal – elimination of Administrative Coordinator (1 full-time)
- Parks & Recreation – addition of ten temporary positions, which were reclassified to part-time positions: 4 Lifeguards/Recreation Workers – Aquatics; 1 Recreation Worker – Athletics; 1 Rec Worker and 1 Public Service Worker – Carver; 1 Office Assistant – Memorial Park Community Center/Recreation Services; 2 Office Assistants – Senior Services.
- Police – elimination of Records Clerk (1 full-time)
- Public Works – addition of Civil Engineer – Traffic Division (1 full-time)
- Water/Sewer – addition of Water/Wastewater Maintenance Mechanic (1 full-time)

Included in the FY 2016 budget is a 3% salary adjustment, with 1% for a pay plan adjustment and 2% for merit increases. For the second consecutive year, there is no increase in health insurance premiums for the City’s health insurance fund. Health plan premiums are currently shared on an 80/20 cost basis between the city and employee.

**Other Agencies**

The City transfer to assist with funding for the operation of the Johnson City Schools is proposed at \$10,376,736, which is an increase of \$963,061 (10.2%) from the prior fiscal year. In the past six years the City’s appropriation to the Schools has increased five times; fiscal 2011 - \$400,000 (5.1%), fiscal 2013 - \$350,000 (4.3%), fiscal 2014 – \$375,000 (4.4%); and fiscal 2015 - \$500,000 (5.6%).

Funding for the Library is proposed at \$1,624,100 in total, which is an increase of \$66,000, of which \$60,000 is for operations of the Library (\$15,000 for inflationary expenses and \$45,000 for a 3% salary adjustment) and \$6,000 for contribution to the Imagination Library. Total funding for the Imagination Library is \$35,700. The Imagination Library also receives funding from Washington County.

Quasi-Governmental funding is proposed at \$2,684,573, up \$181,226 (7.6%). The increases are due to additional funding for the following agencies: Convention and Visitor's Bureau - \$28,441, based on sharing hotel/motel tax collections on a 50/50 basis; EMS - \$33,227, additional funding for AVL equipment, which interfaces with Police, Fire, and E-911 to enhance operations and service to citizens; Emergency Communications (E-911) - \$95,400, to recover lost revenue due to the decline of land-line telephone usage; and Animal Shelter - \$10,000, general operating increases associate with their new facility.

## ***GENERAL INFORMATION***

### ***Location***

Nestled in the northeastern corner of Tennessee, Johnson City hosts a population of nearly 61,000 residents. Johnson City is situated in the heart of the Southern Appalachians, between Roan Mountain and the Great Smoky Mountains and is within a day's drive of most major cities in the Eastern United States. Our region is encompassed with beautiful lakes, bold rivers, and sparkling mountain streams. Johnson City is home to East Tennessee State University, along with ETSU's James H. Quillen College of Medicine and the James H. Quillen Veterans Affairs Medical Center at neighboring Mountain Home. The City has and maintains 742.8 lane miles of city streets and 176 miles of city sidewalks. The land area of Johnson City is nearly 43 square miles. Interstate 26 is the main artery through the City, along with State Highway 36.

### ***History***

Henry Johnson founded Johnson City in 1856. Mr. Johnson started a town by building a home on what is now the corner of West Market Street and the Southern Railway Company. At that time, it was located on a country road leading from Washington, D.C. to Knoxville and beyond. He opened a store, which for a long time, was "the store" of the settlement. Travelers in both directions would time their trips to make it to "Henry Johnson's place before dark", for he also operated a hotel in his building.

There is no question that Henry Johnson conceived the city that was destined to spring from his little establishment. Johnson built the first depot for the railroad, adjoining his home, and became the depot agent, freight agent, ticket agent, and basically everything connected to the railroad at that time. From this circumstance, the station became known as "Johnson's Depot". The first post office for this section of the county was named "Blue Plum", located about two miles south of the present center of the city. However, Henry Johnson had it moved to "Johnson's Depot", and became the postmaster.

Henry Johnson took some part in politics, though it is not recorded that he was aspiring to be in office. In a heated political race for congress, in which Mr. Johnson supported Landon C. Haynes, the friends of Mr. Haynes had the name of the town changed to "Haynesville". But, the change of the name was of short duration. The return was made to the original founder and the establishment became "Johnson City".

### ***Government***

Johnson City adopted the council-manager form of government in 1939. This form combines the benefits of elected legislative representation with a professionally managed government. Citizens elect, at large, five city commissioners who serve four-year terms. The Board of Commissioners hires a professional city manager to manage and direct the day-to-day operation of the City government, administer the budget, and employ all City employees, with the

exception of the Juvenile Court Judge, Municipal Court Judge, and City Attorney. These positions are appointed by the commission.

The City Manager is the chief executive officer for the city. It is the responsibility of the City Manager to enforce the laws and ordinances of the city and attend all meetings of the governing body with the right to take part in the discussion. Having no vote, the City Manager can make a recommendation of measures to the governing body.

The City provides a wide range of services similar to other jurisdictions in the State, including public safety (both Police and Fire), municipal and regional solid waste services, municipal and regional water and sewer services, parks and recreation, a civic center, seniors' center, two golf courses, a mass transit system, public works, a school system, and economic development.

### ***Budgetary and Financial Reporting***

The City of Johnson City is implementing the recommended practices by the National Advisory Council on State and Local Budgeting (NACSLB). City staff has applied diligent effort into improving the process, decisions, and outcomes with each new budget year.

The budget process is not simply an exercise in balancing revenues and expenditures one year at a time, but is strategic in nature, encompassing a multi-year financial and operational plan that allocates resources on the basis of identified goals and objectives.

The budgetary, accounting, and reporting standards adopted by the City of Johnson City conform to generally accepted accounting principles applicable to government units. The accounts of the City are organized on the basis of funds and account groups, each of which is considered to be a separate entity. The operations of each fund are accounted for with a separate set of self-balancing accounts, recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purposes of carrying on specific activities or obtaining certain objectives in accordance with special regulations, restrictions, or limitations.

The funds included in this budget are as follows:

#### **Governmental Funds:**

General Fund – The General fund is the general operating fund of the City. It is used to account for most of the basic government services, such as police, fire, parks and recreation, street maintenance, administration, and planning. General Fund revenues include property taxes, local option sales tax, business license fees, court fines and fees, and state and federal grants. The largest expense within the General Fund is personal services, which includes the cost of employee salaries and benefits.

Capital Projects and Capital Equipment Funds – The Capital Projects and Capital Equipment funds account for capital purchases and improvements, such as land acquisition, fleet equipment replacement, construction of facilities, etc. Most of the items recorded in either of these funds are financed through borrowings or transfers from the General Fund.

Debt Service Fund – Included in a Debt Service Fund are general long-term principal and interest payments on bonds issued, as well as revenue sources to meet the payment obligation on the debt.

Special Revenue Fund – A Special Revenue Fund generates specific revenue sources. Expenses are legally restricted to specified purposes and are directly related to the revenue source. Freedom Hall Civic Center, Transportation Planning, and the Community Development Block Grant Fund are Special Revenue Funds for the city.

### **Proprietary Funds:**

Enterprise Fund – An Enterprise Fund is intended to be self-supporting in that expenditures are offset by revenues in the form of fees and charges to the external customers for goods and services. Enterprise Funds included in this budget are the Water and Sewer Fund, Solid Waste Funds (Municipal and Regional), Mass Transit Fund, and Golf Fund.

### ***Basis for Budgeting***

The budgets for all Governmental Funds are prepared on a modified accrual basis. This means that the obligations of the City are budgeted as expenses, but revenues are recognized only when they are actually received.

The Enterprise Funds are budgeted on a full accrual basis. Expenditures are recognized when a commitment is made, and revenues are recognized when they are obligated to the City. Debt interest payments are budgeted as an expense for Enterprise Funds. Not included in the budget are debt principal payments, which are reflected as a reduction in the liability only when payment is made, and capital equipment and improvements, which are funded through the Capital Equipment and Projects Funds or as an operating transfer from the General Fund.

### ***Budget and Budgetary Controls***

The City's financial plans are set forth in annual capital and operating budgets which reflect the projection of all receipts from and disbursements to all sources. The Board of Commissioners has the final responsibility for establishing program and fiscal policies, approving the annual operating budget and Capital Improvement Program, amending the annual budget, and setting the property tax rate and fees for services.

Budgetary control is maintained in the individual funds at the department level in order to ensure compliance with legal spending appropriations as approved in the annual operating budget. Activities of the general fund, special revenue funds, enterprise funds, and capital projects and equipment funds are included in the annual appropriated budget.

## ***Basis of Accounting***

The modified accrual basis of accounting is used for all governmental funds. The revenues are recognized when they become measurable and available. Those revenues susceptible to accrual are property taxes, special assessments, interest income, and charges for services. Property taxes are levied and due in this fiscal year and also collected within 60 days after year end. Amounts not collected within those 60 days are recorded as deferred revenue. Expenditures are recorded when the related fund liability has been incurred. All proprietary funds use the accrual basis of accounting, where revenues are recognized as soon as they are earned and expenses are realized as soon as a liability is incurred. Proprietary funds also display the assets and liabilities associated with the fund on the balance sheet. In governmental funds, fund balance is segregated into reserved, designated, and undesignated components. Enterprise funds reflect a change in total net assets corresponding to the outcome of revenues and expenditures.

## ***FINANCIAL MANAGEMENT POLICIES***

### ***General Financial Philosophy***

The financial policy of the City of Johnson City is to provide a sufficient financial base and the resources necessary to sustain a high level of municipal services for the citizens of Johnson City.

It is the goal of the City to achieve a strong financial condition with the ability to:

- Withstand local and regional economic impacts;
- Adjust efficiently to the community's changing service requirements;
- Effectively maintain and improve the City's infrastructure;
- Prudently plan, coordinate, and implement responsible community development and growth;
- Provide a high level of police, fire, and other protective services to assure public health and safety; and,
- Provide other services necessary to ensure quality of life for the community.

The City of Johnson City's financial policies shall address the following fiscal goals:

- Keep the City in a fiscally sound position in both the long and short term;
- Maintain sufficient financial liquidity to meet normal operating and contingent obligations;
- Expect that service users pay their fare share of program costs;
- Operate utilities in a responsive and fiscally sound manner;
- Maintain existing infrastructure and capital assets;
- Provide a framework for the prudent use of debt; and,
- Direct the City's financial resources toward meeting the goals of the City's strategic plan.

### Operating Budget Policies

The annual budget is the central financial planning document that embodies all operating revenue and expenditure decisions. It establishes the level of services to be provided by each department within the confines of anticipated municipal services.

The City Manager shall incorporate the Board of Commissioner's priorities in the formulation of the preliminary and final budget proposal.

Adequate maintenance and replacement of the City's capital plant and equipment will be provided for in the annual budget.

The budget shall balance recurring operating expenses with recurring operating revenues.

The City shall adopt a balanced budget annually.

### Capital Improvement Policies

The City will establish and implement a comprehensive five-year Capital Improvement Plan (CIP). This plan will be updated annually.

An annual Capital Improvement Budget will be developed and adopted by the Board of Commissioners as part of the annual budget. The City will make all capital improvements, in accordance with the CIP, for which there is available funding.

Unexpended capital project budgets shall be carried forward to future fiscal years to complete the intent of the original budget.

Routine capital needs will be financed from current revenues as opposed to the issuance of long-term debt.

The City will maintain all assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

### Revenue Policies

The City will estimate annual revenues by a conservative, objective, and analytical process.

The City will consider market rates and charges levies by other public and private organizations for similar services in establishing tax rates, fees and charges.

The City will periodically review the cost of activities-supported user fees to determine the impact of inflation and other cost increases. Fees will be adjusted where appropriate to reflect these increases.

The City will set fees and user charges, for the utility funds, at a level that fully supports the total direct and indirect costs of operations, capital requirements, and ensures that adequate reserves are maintained.

The City will continue to identify and pursue grants and appropriations from Federal, State, and other agencies that are consistent with the City's goals and strategic plan.

The City will follow an aggressive policy of collecting revenues.

### Investment Policies

Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The portfolio shall remain sufficiently liquid to enable the City to meet daily cash flow demands and conform to all state and local requirements governing the investment of public funds.

The City will continue the current cash management and investment practices, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield, third.

Investments will be made in accordance with the policies set by Tennessee Code Annotated 6-56-106. Authorized investments include, but are not limited to, the following:

- Bonds, notes or treasury bills of the United States Government;
- Bonds, debentures, notes or other evidences of indebtedness issued or guaranteed by United States agencies;
- Certificates of deposit and other evidences of deposit at state and federally chartered banks, savings and loan associations; and,
- The local government investment pool created by title 9, chapter 4, part 7.

The City shall attempt to match its investment with anticipated cash flow requirements. Unless matches to a specific cash flow requirement, the City will not directly invest in securities maturing more than two (2) years from the date of issue. Investments maturing more than two years from date of issue require approval by the state director of local finance.

The City's financial information system will provide adequate information concerning cash position and investment performance.

### Debt Management Policies

The City of Johnson is subject to debt limitations imposed by the City Charter. The total bonded indebtedness of the City shall not exceed 10% of the assessed valuation, for the preceding year, of the taxable property of the City. In determining the debt applicable to the legal debt limit, the following types of debt are excluded:

- Bonds payable out of funds derived from special assessments for public improvements;
- Bonds primarily secured from revenues of utilities;
- Bonds primarily secured from revenue of other sources with the secondary backing of general tax revenues; and,
- Tax anticipation bonds and notes.

It is the policy of the City that the total general obligation net debt (excluding general obligation debt supported by utilities and assessments) shall not exceed 10 percent of the assessed value of taxable property of the City.

The City shall issue debt only when necessary to meet a public need and when funding for such projects is not available from current revenues, reserves, or other sources.

Long-term borrowing will be used to finance capital improvements as approved in the City's Capital Improvement Plan.

Capital projects financed through issuance of debt shall be financed for a period not to exceed the expected useful life of the project.

The City will not incur debt to finance current operations.

The total debt service on tax supported debt of the City shall not exceed 20 percent of total General Fund operating expenditures. It shall be the goal of the City to reduce this percentage to 15 percent by FY 06/07. It shall be the long-term goal of the City to reduce this percentage to the ideal level of 10 percent.

Lease-purchase obligations, capital outlay notes or other debt instruments may be used as a medium-term method of borrowing for the financing of vehicles, computers, other specialized types of equipment, or other capital improvements.

The City will maintain good communication with bond rating agencies in order to optimize its bond rating status.

### Utility Fund Policies

Enterprise funds will be established for City-operated utility services.

Enterprise fund expenditures will be established at a level sufficient to properly maintain the Fund's infrastructure and provide for necessary capital development.

Each utility fund will maintain an adequate rate structure to cover the costs of all operations, including maintenance, depreciation, capital and debt service requirements, reserves, and any other costs deemed necessary. Ideally, reserves should approximate three (3) months of operating costs.

The total outstanding debt of the Water/Sewer fund shall not exceed 50 percent of the net capital assets of that fund.

Utility rate studies will be conducted periodically to update assumptions and make necessary adjustments to reflect inflation, construction needs, maintain bond covenants, and avoid significant periodic rate increases.

### Reserve Fund Policies

Adequate reserve levels are a necessary component of the City's overall financial management strategy and a key factor in external agencies' measurement of the City's financial strength. Reserve funds provide the City with the resources to manage cash flow and deal with unanticipated emergencies and changes in economic conditions. In addition, reserve funds enable the City to take advantage of matching funds and other beneficial (but limited) opportunities.

The City shall place emphasis on increasing unrestricted fund balance in the General Fund to an amount equal to approximately 16 percent of the General Fund operating budget expenditures (net of interfund transfers). This represents approximately two (2) months of operating expenditures. Cash reserves should be sufficient to cover 8 to 10 percent of budgeted General Fund expenditures.

At the close of each budget year, any excess of revenues over expenditures that will increase the cumulative unrestricted fund balance above the established target amount will be recorded as a restricted reserve account available for appropriation by the Board of Commissioners, for one-time capital expenditures.

Reversion of Bond Proceeds: Bond proceeds remaining (unspent) after the purpose for which the bonds were issued has been completed shall be returned to the respective bond funds for future appropriation. The balance of available bond proceeds will be reported to the Board of Commissioners on a monthly basis. Further use of these monies shall be consistent with provisions contained within the appropriate bond resolutions and inconformity with federal and state regulations.

## **BUDGET PROCEDURE**

### *Purpose and Scope of the Budget*

The budget is the City's financial plan, covering a twelve month period that balances projected revenues with anticipated expenditures, related to City services. Upon adoption by the Board of Commissioners, the City of Johnson City's budget becomes a major policy document of this community for the ensuing fiscal year.

Essentially, the City of Johnson City's budget strives to achieve the following objectives:

1. Establish a legal basis for the expenditure of city tax dollars;
2. Establish a means of public accountability and control of expenditures;
3. Provide a method for continuous review of city programs through established goals and departmental services;
4. Provide an operating plan of service for city departments;
5. Provide a basis for establishing policies, adopted by the Board of Commissioners, through recommendation by the City Manager;
6. Establish more effective communication between the citizens of Johnson and City Officials.

#### *Annual Budget Process of the City of Johnson City*

The City's annual budget process typically begins in September with the preparation of the five-year Capital Improvements Program (CIP). In January, a budget kick-off meeting is held with department and division directors to distribute budget instructions and to highlight concerns, challenges, and goals that face the City in the upcoming fiscal year. Following this informational meeting, department/division heads prepare their budget requests over the next thirty day period.

From there, the budget calendar is followed through the remainder of the budget process:

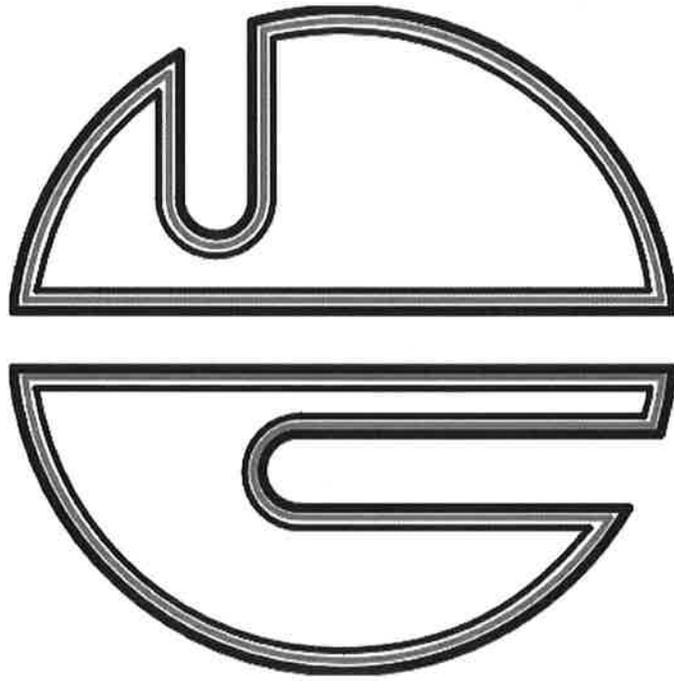
- Revenue estimates are prepared for the next fiscal year for all City funds.
- Departmental budgets are reviewed and analyzed and budget hearings are conducted with each department. Following these meetings, a tentative budget is prepared in consideration of the projected revenues and policy guidelines established by the City Manager.
- Budget work sessions are conducted with the Board of Commissioners, City Manager, and staff.
- At the conclusion of these work sessions, the Board of Commissioners' input is incorporated into the proposed budget. An appropriation ordinance is prepared and is required by the City Charter to be published for public review no later than ten days prior to the first reading of the ordinance.
- By City Charter, the first reading of the budget ordinance and public hearing is required to occur at a regularly scheduled meeting of the Board of Commissioners, followed by two additional readings of the ordinance.
- The adopted budget takes effect July 1, the beginning of the new fiscal year.

#### *Budget Amendments*

Amendments which revise the total expenditure of any appropriated fund or department may occur at any time during the fiscal year after advertising and a public hearing before the Board of Commissioners. Three readings of the ordinance amending the budget are required.

***BUDGET CALENDAR FOR FISCAL YEAR 2016***

September 11, 2014	CIP forms distributed to Department/Division Heads
October 10, 2014	CIP forms due to Budget Office
January 15, 2015	Budget Kick-Off Meeting
February 13, 2015	Small Departments Budgets due to the Budget Office
February 20, 2015	Large Departments budgets due to the Budget Office
February 18 – March 7	Budget hearings/reviews with the City Manager, Assistant City Managers, and Budget Manager
March 9 – April 9	Budget analysis and finalize budget
April 10 – April 15	Prepare and print budget document
April 20, 28, 30 May 14	Budget work sessions with Commission
May 9	Publish initial advertisement in the Johnson City Press
May 23	Budget Ordinance published in Johnson City Press
June 4	First reading and public hearing of budget ordinance
June 15	Second reading of budget ordinance
June 18	Third reading of budget ordinance



## **BUDGET SCHEDULES**

**EXPENDITURE CHANGES BY FUND  
FISCAL YEAR 2016**

Fund	FY 2015	FY 2016	Change	
			Dollars	Percent
General Fund	53,759,372	58,006,727	4,247,355	7.9
Debt Service Fund	10,471,310	10,916,137	444,827	4.2
Educational Facilities Trust Fund	3,936,968	3,697,207	(239,761)	(6.1)
General Purpose School Fund	64,185,076	67,011,358	2,826,282	4.4
School Food Services Fund	3,200,200	3,189,750	(10,450)	(0.3)
School Federal Projects Fund	5,411,557	5,162,326	(249,231)	(4.6)
School Special Projects Fund	694,908	535,374	(159,534)	(23.0)
Capital Equipment Fund	208,000	1,512,500	1,304,500	627.2
Capital Projects - Facilities Fund	602,000	10,585,000	9,983,000	1,658.3
Capital Projects - Infrastructure Fund	6,145,000	11,600,000	5,455,000	88.8
Capital Projects - Schools Fund	2,150,000	725,000	(1,425,000)	(66.3)
Community Development Fund	613,343	635,746	22,403	3.7
Drug Fund	244,823	252,174	7,351	3.0
Freedom Hall Fund	1,602,335	1,636,555	34,220	2.1
Golf Fund	1,245,329	1,236,045	(9,284)	(0.7)
Mass Transit Fund	4,059,517	4,057,834	(1,683)	(0.0)
Police Grant Fund	562,067	569,737	7,670	1.4
Police Technology Fund	632,027	517,418	(114,609)	(18.1)
Solid Waste - Municipal Fund	9,094,042	9,024,661	(69,381)	(0.8)
Solid Waste - Regional Fund	2,585,660	2,466,319	(119,341)	(4.6)
Storm Water Fund	1,641,599	1,674,332	32,733	2.0
Transportation Planning Fund	345,860	271,447	(74,413)	(21.5)
Water and Sewer Fund	30,531,407	30,775,739	244,332	0.8
<b>TOTAL - ALL FUNDS</b>	<b>203,922,400</b>	<b>226,059,386</b>	<b>22,136,986</b>	<b>10.9</b>

**CITY OF JOHNSON CITY  
BUDGET SUMMARY  
FY 2016 ANNUAL BUDGET**

<b>Fund</b>	<b>Beginning Fund Balance ( or Net Assets)</b>	<b>Revenues</b>	<b>Debt Proceeds</b>	<b>Transfers In</b>	<b>Total Receipts</b>	<b>Available Funds</b>
General Fund	\$ 14,834,659	82,962,563	-	-	82,962,563	97,797,222
Debt Service Fund	2,377	391,049	-	10,525,088	10,916,137	10,918,514
Educational Facilities Trust Fund	1,676,704	2,204,471	-	1,224,288	3,428,759	5,105,463
General Purpose School Fund	4,383,340	53,676,590	-	12,547,065	66,223,655	70,606,995
School Food Services Fund	1,251,667	3,089,750	-	-	3,089,750	4,341,417
School Federal Projects Fund	558,076	5,162,326	-	-	5,162,326	5,720,402
School Special Projects Fund	20,319	535,374	-	-	535,374	555,693
Capital Equipment Fund	259,228	-	500,000	907,000	1,407,000	1,666,228
Capital Projects - Facilities Fund	1,839,846	2,000	8,400,000	685,000	9,087,000	10,926,846
Capital Projects - Infrastructure Fund	328,215	8,300,000	1,450,000 <sup>1</sup>	1,850,000	11,600,000	11,928,215
Capital Projects - Schools Fund	1,482,502	-	-	-	-	1,482,502
Community Development Fund	79,382	635,746	-	-	635,746	715,128
Drug Fund	226,024	110,000	-	-	110,000	336,024
Freedom Hall Fund	48,488	1,440,000	-	200,000	1,640,000	1,688,488
Golf Fund	2,146,910	801,700	-	677,000	1,478,700	3,625,610
Mass Transit Fund	3,503,843	2,892,855	-	942,514	3,835,369	7,339,212
Police Grant Fund	7,834	569,737	-	-	569,737	577,571
Police Technology Fund	501,663	420,000	-	-	420,000	921,663
Solid Waste - Municipal Fund	7,102,113	9,248,205	-	119,274	9,367,479	16,469,592
Solid Waste - Regional Fund	4,303,270	2,679,930	-	-	2,679,930	6,983,200
Storm Water Fund	6,851,104	2,186,625	-	-	2,186,625	9,037,729
Transporation Planning Fund	134,122	210,468	-	54,150	264,618	398,740
Water and Sewer Fund	102,517,247	34,936,999	-	78,728	35,015,727	137,532,974
<b>Total - All Funds</b>	<b>\$ 154,058,932</b>	<b>212,456,388</b>	<b>10,350,000</b>	<b>29,810,107</b>	<b>252,616,495</b>	<b>406,675,427</b>

1. Debt Proceeds from previous bond issues
2. Reserved for Economic Development

**CITY OF JOHNSON CITY  
BUDGET SUMMARY  
FY 2016 ANNUAL BUDGET**

<b>Fund</b>	<b>Expenses</b>	<b>Transfers Out</b>	<b>Fund Balance Reserve</b>	<b>Total Appropriations</b>	<b>Increase/Decrease</b>	<b>Est End Fund Balance</b>
General Fund	58,006,727	24,489,774	438,000 <sup>2</sup>	82,934,501	28,062	14,862,721
Debt Service Fund	10,916,137	-	-	10,916,137	0	2,377
Educational Facilities Trust Fund	3,697,207	-	-	3,697,207	(268,448)	1,408,256
General Purpose School Fund	67,011,358	-	-	67,011,358	(787,703)	3,595,637
School Food Services Fund	3,189,750	-	-	3,189,750	(100,000)	1,151,667
School Federal Projects Fund	5,162,326	-	-	5,162,326	0	558,076
School Special Projects Fund	535,374	-	-	535,374	0	20,319
Capital Equipment Fund	1,512,500	-	-	1,512,500	(105,500)	153,728
Capital Projects - Facilities Fund	10,585,000	-	-	10,585,000	(1,498,000)	341,846
Capital Projects - Infrastructure Fund	11,600,000	-	-	11,600,000	0	328,215
Capital Projects - Schools Fund	725,000	-	-	725,000	(725,000)	757,502
Community Development Fund	635,746	-	-	635,746	0	79,382
Drug Fund	252,174	-	-	252,174	(142,174)	83,850
Freedom Hall Fund	1,636,555	5,702	-	1,642,257	(2,257)	46,231
Golf Fund	1,236,045	-	-	1,236,045	242,655	2,389,565
Mass Transit Fund	4,057,834	71,273	-	4,129,107	(293,738)	3,210,105
Police Grant Fund	569,737	-	-	569,737	0	7,834
Police Technology Fund	517,418	-	-	517,418	(97,418)	404,245
Solid Waste - Municipal Fund	9,024,661	104,107	-	9,128,768	238,711	7,340,824
Solid Waste - Regional Fund	2,466,319	161,367	-	2,627,686	52,244	4,355,514
Storm Water Fund	1,674,332	3,801	-	1,678,133	508,492	7,359,596
Transporation Planning Fund	271,447	-	-	271,447	(6,829)	127,293
Water and Sewer Fund	30,775,739	68,422	-	30,844,161	4,171,566	106,688,813
<b>Total - All Funds</b>	<b>226,059,386</b>	<b>24,904,446</b>	<b>438,000</b>	<b>251,401,832</b>	<b>1,214,663</b>	<b>155,273,595</b>

1. Debt Proceeds from previous bond issues
2. Reserved for Economic Development

**GENERAL FUND SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
<b>REVENUES</b>							
Local Taxes	59,911,724	60,887,987	61,317,350	61,910,040	67,777,295	6,459,945	10.5
Licenses and Permits	700,729	755,842	762,000	781,000	771,500	9,500	1.2
Intergovernmental Revenues	9,739,666	9,689,661	9,600,680	9,639,880	9,707,185	106,505	1.1
Charges for Services	2,158,179	2,153,842	2,153,723	2,078,223	2,459,583	305,860	14.2
Fines and Forfeitures	1,669,828	1,484,151	1,650,000	1,455,000	1,455,000	(195,000)	(11.8)
Other Revenues	1,032,660	1,188,435	801,500	898,000	792,000	(9,500)	(1.2)
<b>Total Revenues</b>	<b>75,212,786</b>	<b>76,159,918</b>	<b>76,285,253</b>	<b>76,762,143</b>	<b>82,962,563</b>	<b>6,677,310</b>	<b>8.8</b>
<b>EXPENDITURES</b>							
Development Services	1,325,429	1,377,548	1,422,318	1,406,673	1,537,779	115,461	8.1
Finance	1,441,067	1,494,104	1,486,338	1,486,338	1,542,493	56,155	3.8
Fire and Emergency Management	9,188,497	9,290,518	9,403,409	9,299,972	9,582,810	179,401	1.9
General Government	2,060,892	1,963,677	2,106,709	2,083,535	2,137,507	30,798	1.5
Information Technology	972,803	980,655	1,010,976	999,855	1,078,137	67,161	6.6
Judicial	987,291	1,099,773	1,088,818	1,076,841	1,097,431	8,613	0.8
Library	1,541,550	1,558,100	1,558,100	1,558,100	1,624,100	66,000	4.2
Other	3,392,221	3,405,281	3,939,361	3,289,762	3,709,918	(229,443)	(5.8)
Parks and Recreation	4,778,036	4,592,510	4,998,216	4,923,243	5,125,616	127,400	2.5
Police	12,404,677	12,635,565	13,015,454	12,755,145	13,068,220	52,766	0.4
Public Building Authority	1,401,898	1,414,779	1,434,933	1,434,933	1,462,526	27,593	1.9
Public Works	10,791,264	10,948,396	9,352,997	10,692,997	13,027,403	3,674,406	39.3
Risk Management	159,719	152,397	237,498	234,886	235,272	(2,226)	(0.9)
Senior Citizens	635,988	608,052	553,960	547,866	607,186	53,226	9.6
Student Transportation	2,119,172	2,167,618	2,150,285	2,126,632	2,170,329	20,044	0.9
<b>Total Operating Expenditures</b>	<b>53,200,504</b>	<b>53,688,973</b>	<b>53,759,372</b>	<b>53,916,778</b>	<b>58,006,727</b>	<b>4,247,355</b>	<b>7.9</b>
<b>Operating Transfers Out:</b>							
Capital Equipment Fund	1,651,675	1,720,032	108,100	175,000	907,000	798,900	739.0
Capital Projects - Facilities Fund	262,974	530,198	382,000	200,000	685,000	303,000	79.3
Capital Projects - Infrastructure Fd	280,000	95,510	250,000	200,000	300,000	50,000	20.0
Capital Projects - Schools Fund	21,515	0	0	0	0	0	0.0
Community Development Fund	0	73,970	0	0	0	0	0.0
Debt Service Fund	9,321,375	9,363,451	10,079,302	9,479,370	10,095,288	15,986	0.2
Educational Facilities Trust Fund	0	0	156,620	0	0	(156,620)	(100.0)
Fleet Management Fund	0	0	0	535,975	0	0	0.0
Freedom Hall Fund	219,122	359,870	200,000	155,000	200,000	0	0.0
Golf Fund	508,436	2,789,636	515,000	548,000	677,000	162,000	31.5
Insurance Fund	326,255	362,943	0	0	0	0	0.0
Johnson City Schools	8,230,714	8,638,121	9,099,675	9,127,675	10,090,736	991,061	10.9
Johnson City Schools - Mixed Drink Tax	307,961	275,555	314,000	286,000	286,000	(28,000)	(8.9)
Mass Transit Fund	653,000	723,500	645,000	645,000	664,600	19,600	3.0
Police Grant Fund	10,545	2,318	0	0	0	0	0.0
Public Building Authority	518,590	1,196,538	530,000	530,000	530,000	0	0.0
Special School Projects	10,500	10,044	0	0	0	0	0.0
Transportation Planning Fund	67,746	52,130	60,000	55,368	54,150	(5,850)	(9.8)
Up & At 'Em Fund	0	75,378	0	0	0	0	0.0
<b>Total Operating Transfers Out</b>	<b>22,390,408</b>	<b>26,269,193</b>	<b>22,339,697</b>	<b>21,937,388</b>	<b>24,489,774</b>	<b>2,150,077</b>	<b>9.6</b>

**GENERAL FUND SUMMARY**

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Budget FY 2015</u>	<u>Projected FY 2015</u>	<u>Budget FY 2016</u>	<u>Budget 16 vs. 15</u>	<u>% Change</u>
<b><u>Operating Transfers In</u></b>							
Other	0	1,548,824	0	0	0	0	0.0
Total Operating Transfers In	0	1,548,824	0	0	0	0	0.0
Net Operating Transfers Out/In	22,390,408	24,720,369	22,339,697	21,937,388	24,489,774	2,150,077	9.6
Total Expenditures	75,590,912	79,958,166	76,099,069	75,854,166	82,496,501	6,397,432	8.4
Excess (Deficiency) of Revenues Over Total Expenditures	(378,126)	(2,249,424)	186,184	907,977	466,062	279,878	150.3
Economic Development Reserve	(429,099)	(472,704)	(438,000)	(438,000)	(438,000)	0	0.0
Net Change in Fund Balance	(807,225)	(2,722,128)	(251,816)	469,977	28,062	279,878	(111.1)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<u>18,050,436</u>	<u>16,717,007</u>	<u>14,677,747</u>	<u>14,364,682</u>	<u>14,834,659</u>	<u>156,912</u>	<u>1.1</u>
Adjustment	(526,204)	369,803	0	0	0	0	0.0
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<u><u>16,717,007</u></u>	<u><u>14,364,682</u></u>	<u><u>14,425,931</u></u>	<u><u>14,834,659</u></u>	<u><u>14,862,721</u></u>	<u><u>436,790</u></u>	<u><u>3.0</u></u>

**GENERAL FUND REVENUE SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
<b><u>LOCAL TAXES</u></b>							
Real & Personal Property Taxes	26,836,869	27,423,128	27,649,000	27,697,000	28,112,455	463,455	1.7
New Real & Personal Property Taxes	0	0	0	0	4,250,000	4,250,000	100.0
Public Utilities	761,806	757,794	759,000	755,000	750,000	(9,000)	(1.2)
Delinquent Taxes	652,167	827,322	675,000	675,000	675,000	0	0.0
Int & Penalty Prop. Taxes	400,695	492,520	370,000	400,000	400,000	30,000	8.1
Payments-in-Lieu - TN Valley Auth.	723,186	701,702	702,000	735,000	735,000	33,000	4.7
Payments-in-Lieu - J.C. Power Board	3,500,220	3,527,261	3,590,000	3,639,450	3,690,000	100,000	2.8
Payments-in-Lieu - J.C. Housing Auth.	532	81,899	81,900	62,640	62,640	(19,260)	(23.5)
Payments-in-Lieu - Water/Sewer Fd.	473,000	543,950	543,950	543,950	543,950	0	0.0
Payments-in-Lieu - Iris Glen	907,987	953,560	975,000	975,000	975,000	0	0.0
Payments-in-Lieu - Elizabethton Elec	8,722	8,622	7,500	7,000	7,000	(500)	(6.7)
Payments-in-Lieu - Other Businesses	9,923	2,716	6,000	5,000	5,000	(1,000)	(16.7)
Local Sales Tax	18,604,998	18,602,504	18,740,000	19,250,000	19,851,250	1,111,250	5.9
Minimum Business Tax	1,866,905	1,678,876	1,895,000	1,765,000	1,765,000	(130,000)	(6.9)
Wholesale Beer Tax	2,202,886	2,167,801	2,212,000	2,200,000	2,200,000	(12,000)	(0.5)
Whsle Liquor Inspection	623,007	671,464	648,000	650,000	650,000	2,000	0.3
Hotel/Motel Tax	1,251,768	1,285,430	1,298,000	1,330,000	1,785,000	487,000	37.5
Gas Franchise Tax	369,544	399,873	500,000	500,000	600,000	100,000	20.0
CATV Franchise	717,509	761,565	665,000	720,000	720,000	55,000	8.3
<b>TOTAL LOCAL TAXES</b>	<b>59,911,724</b>	<b>60,887,987</b>	<b>61,317,350</b>	<b>61,910,040</b>	<b>67,777,295</b>	<b>6,459,945</b>	<b>10.5</b>
<b><u>LICENSES AND PERMITS</u></b>							
Building Permits	333,187	349,064	355,000	365,000	365,000	10,000	2.8
Electrical Permits	55,423	91,796	55,000	70,000	70,000	15,000	27.3
Plumbing Permits	30,687	42,339	36,000	34,000	34,000	(2,000)	(5.6)
Natural Gas Permits	11,394	9,563	11,000	12,000	12,000	1,000	9.1
Mechanical Permits	38,075	37,077	32,000	45,000	35,500	3,500	10.9
Plan Review Permits	39,242	47,482	52,000	50,000	50,000	(2,000)	(3.8)
Sign Permits	16,161	16,088	17,000	16,000	16,000	(1,000)	(5.9)
Zoning Permits and Fees	16,110	12,845	13,000	13,000	13,000	0	0.0
Excavation Permits	71,410	51,060	85,000	70,000	70,000	(15,000)	(17.6)
Beverage & Private Club Permits	85,702	96,887	90,000	90,000	90,000	0	0.0
Other Fees and Licenses	3,338	1,641	16,000	16,000	16,000	0	0.0
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>700,729</b>	<b>755,842</b>	<b>762,000</b>	<b>781,000</b>	<b>771,500</b>	<b>9,500</b>	<b>1.2</b>
<b><u>INTERGOVERNMENTAL</u></b>							
State - Boarding Prisoners	1,492,828	1,336,386	1,300,000	1,180,000	1,180,000	(120,000)	(9.2)
State Sales Tax	4,370,839	4,517,334	4,524,000	4,656,000	4,772,000	248,000	5.5
State Income Tax	768,159	698,669	600,000	650,000	605,000	5,000	0.8
State Beer Tax	31,223	29,882	31,000	30,000	30,000	(1,000)	(3.2)
State Mixed Drink Tax	615,922	551,109	628,000	572,000	572,000	(56,000)	(8.9)
State Gas Tax & State Street Aid	1,629,930	1,643,185	1,610,000	1,623,000	1,623,000	13,000	0.8
State Highway Maintenance	111,820	231,478	231,000	231,000	231,000	0	0.0
State Highway Maintenance - Mowing	45,900	45,900	45,900	45,900	45,900	0	0.0
State Litter Reimbursement	13,680	13,680	13,680	13,680	13,680	0	0.0
State Street and Transportation	129,388	129,261	123,000	129,000	129,000	6,000	4.9
State Excise Tax	50,045	65,097	55,000	72,000	65,000	10,000	18.2
State Civil Defense	58,350	58,350	58,350	58,350	62,500	4,150	7.1

**GENERAL FUND REVENUE SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
State - Fire Department Supplement	67,800	65,400	69,000	67,200	69,600	600	0.9
State - Police Department Supplement	81,600	84,000	86,000	86,000	86,000	0	0.0
State - Senior Center Grant	64,799	61,704	70,700	70,700	71,100	400	0.6
State - Juvenile Court Grants	48,218	4,500	4,500	4,500	4,500	0	0.0
State - Telecommunication Tax	5,415	6,695	5,000	5,000	5,000	0	0.0
FEMA Grant - Fire Department	2,400	0	0	0	0	0	0.0
FEMA Grant - Civil Defense	(208)	1,523	0	0	0	0	0.0
H.E.A.L. Grant (Carver Rec. Center)	2,000	0	0	0	0	0	0.0
Washington Co. - Civil Defense	109,058	109,058	109,100	109,100	109,100	0	0.0
Washington Co. - Senior Citizens	40,500	36,450	36,450	36,450	32,805	(3,645)	(10.0)
<b>TOTAL INTERGOVERNMENTAL</b>	<b>9,739,666</b>	<b>9,689,661</b>	<b>9,600,680</b>	<b>9,639,880</b>	<b>9,707,185</b>	<b>106,505</b>	<b>1.1</b>
<b><u>CHARGES FOR SERVICE</u></b>							
Building Rental	278,920	304,617	305,000	280,000	280,000	(25,000)	(8.2)
Parks and Recreation Fees	562,620	561,152	556,000	530,000	530,000	(26,000)	(4.7)
Print Shop Charges	50,067	46,082	50,000	45,000	45,000	(5,000)	(10.0)
Computer Services	303,295	300,049	300,050	300,050	347,595	47,545	15.8
School Bus Charters	117,520	101,842	110,000	90,000	53,000	(57,000)	(51.8)
Accident Reports	5,408	3,257	4,000	2,500	2,500	(1,500)	(37.5)
Miscellaneous	33,676	30,170	22,000	24,000	24,000	2,000	9.1
Administrative Fees	806,673	806,673	806,673	806,673	1,177,488	370,815	46.0
<b>TOTAL CHARGES FOR SERVICES</b>	<b>2,158,179</b>	<b>2,153,842</b>	<b>2,153,723</b>	<b>2,078,223</b>	<b>2,459,583</b>	<b>305,860</b>	<b>14.2</b>
<b><u>Fines &amp; Forfeitures</u></b>							
Fines, Forfeitures & Court Costs	1,669,828	1,484,151	1,650,000	1,455,000	1,455,000	(195,000)	(11.8)
<b>TOTAL FINES &amp; FORFEITURES</b>	<b>1,669,828</b>	<b>1,484,151</b>	<b>1,650,000</b>	<b>1,455,000</b>	<b>1,455,000</b>	<b>(195,000)</b>	<b>(11.8)</b>
<b><u>OTHER REVENUE</u></b>							
Interest	201,504	203,723	150,000	168,000	175,000	25,000	16.7
Refunds and Reimbursements	171,427	147,821	200,000	100,000	150,000	(50,000)	(25.0)
Sale of Equipment & Other Items	105,939	204,418	60,000	190,000	60,000	0	0.0
Sale of Methane Gas	180,255	280,886	247,000	300,000	262,000	15,000	6.1
Senior Citizens	71,939	93,009	89,500	90,000	90,000	500	0.6
Donations	47,685	27,217	30,000	25,000	30,000	0	0.0
Miscellaneous Revenue	253,911	231,361	25,000	25,000	25,000	0	0.0
<b>TOTAL OTHER REVENUE</b>	<b>1,032,660</b>	<b>1,188,435</b>	<b>801,500</b>	<b>898,000</b>	<b>792,000</b>	<b>(9,500)</b>	<b>(1.2)</b>
<b>REVENUE SUBTOTAL</b>	<b>75,212,786</b>	<b>76,159,918</b>	<b>76,285,253</b>	<b>76,762,143</b>	<b>82,962,563</b>	<b>6,677,310</b>	<b>8.8</b>
<b><u>OTHER SOURCES - TRANSFERS IN</u></b>							
Other *	0	1,548,824	0	0	0	0	0.0
<b>TOTAL TRANSFERS IN</b>							
<b>TOTAL MUNICIPAL REVENUE</b>	<b>75,212,786</b>	<b>76,159,918</b>	<b>76,285,253</b>	<b>76,762,143</b>	<b>82,962,563</b>	<b>6,677,310</b>	<b>8.8</b>
FUND BALANCE APPROPRIATION	807,225	2,722,128	251,816	0	0	(251,816)	(100.0)
<b>TOTAL REVENUES</b>	<b>76,020,011</b>	<b>80,430,870</b>	<b>76,537,069</b>	<b>76,762,143</b>	<b>82,962,563</b>	<b>6,425,494</b>	<b>8.4</b>

\*FY 2014 year-end closing adjustment per State of TN Comptroller's Office

**DEBT SERVICE FUND SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
<b>REVENUES</b>							
Interest	454,545	460,248	392,008	392,008	391,049	(959)	(0.2)
<b>EXPENDITURES</b>							
Debt Issuances for City Capital Projects:							
Series V-K-1 TN Loan 2009	1,672,065	1,666,224	1,641,452	1,641,452	1,643,682	2,230	0.1
Series V-K-1 TN Loan 2009 - Med Tech	118,524	118,597	117,173	117,173	117,478	305	0.3
General Obligation Bond Issue							
Refunding 1998	951,581	954,087	954,312	954,312	947,987	(6,325)	(0.7)
General Obligation Bond Issue 2004B	289,848	3,292	0	0	0	0	0.0
GOB Issue 2004B - Med Tech Park	57,931	658	0	0	0	0	0.0
General Obligation Bond Issue							
Refunding 2009	1,193,253	1,208,203	1,214,113	1,214,113	1,191,813	(22,300)	(1.8)
General Obligation Bond Issue							
Refunding 2006	644,758	647,133	646,988	646,988	646,587	(401)	(0.1)
Series D-9-A TN Loan Refunding 2007	117,448	118,478	104,627	104,627	91,603	(13,024)	(12.4)
TN Municipal Bond Fund Issue 2008	685,339	700,694	1,056,087	720,934	1,008,615	(47,472)	(4.5)
Keefauver Farm Note - Interest Free	175,000	175,000	0	0	0	0	0.0
Build America Bonds 2010	1,312,003	1,310,003	1,306,920	1,306,920	1,303,970	(2,950)	(0.2)
2011 Series VII-J-1	290,352	290,897	343,477	343,477	326,600	(16,877)	(4.9)
2011 Series VII-J-1 - Med Tech Park	15,024	15,044	17,774	17,774	16,900	(874)	(4.9)
2012 G.O. (New)	127,153	128,000	128,800	128,800	129,400	600	0.5
2012 Series GO Refunding	656,316	950,222	950,537	950,537	954,339	3,802	0.4
2012 Series GO Refunding - Med Tech	28,145	86,353	85,942	85,942	86,333	391	0.5
VOIP Equipment Capital Lease	181,789	181,789	0	0	0	0	0.0
2014 Capital Outlay Note (General Fund)	0	0	204,000	8,719	133,864	(70,136)	(34.4)
2014 Capital Outlay Note (Freedom Hall)	0	0	0	5,011	77,263	77,263	100.0
2014 TMBF Loan - City (Fieldhouse)	0	0	0	12,484	31,908	31,908	100.0
2014 TMBF Loan - City (Farmers Mkt)	0	0	0	3,335	27,445	27,445	100.0
2014 TMBF Loan - TIF (Farmers Mkt)	0	0	0	15,723	129,385	129,385	100.0
2016 Capital Outlay Note (Public Works)	0	0	0	0	81,772	81,772	100.0
2016 New Issue	0	0	0	0	230,000	230,000	100.0
<b>Total City Projects</b>	<b>8,516,529</b>	<b>8,554,674</b>	<b>8,772,202</b>	<b>8,278,321</b>	<b>9,176,944</b>	<b>404,742</b>	<b>4.6</b>
Debt Issuances for School Capital Projects:							
2009 Qualified School Construction	640,955	640,955	632,795	632,795	632,796	1	0.0
Series V-K-1 Loan 2009	618,437	625,693	622,933	622,933	626,597	3,664	0.6
TN Municipal Bond Fund Issue 2008	320,740	327,947	443,380	337,329	429,800	(13,580)	(3.1)
2014 TMBF Loan - Schools (Fieldhouse)	0	0	0	0	50,000	50,000	100.0
<b>Total School Projects</b>	<b>1,580,132</b>	<b>1,594,595</b>	<b>1,699,108</b>	<b>1,593,057</b>	<b>1,739,193</b>	<b>40,085</b>	<b>2.4</b>
<b>Total Debt Service Expenditures</b>	<b>10,096,661</b>	<b>10,149,269</b>	<b>10,471,310</b>	<b>9,871,378</b>	<b>10,916,137</b>	<b>444,827</b>	<b>4.2</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>(9,642,116)</b>	<b>(9,689,021)</b>	<b>(10,079,302)</b>	<b>(9,479,370)</b>	<b>(10,525,088)</b>	<b>445,786</b>	<b>(4.4)</b>

**DEBT SERVICE FUND SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	%
							Change
<b><u>OTHER FINANCING SOURCES AND USES</u></b>							
Operating Transfers In:							
General Fund	9,321,375	9,142,799	10,079,302	9,479,370	10,095,288	15,986	0.2
General Purpose School Fund	320,741	327,947	0	0	429,800	429,800	100.0
Economic Development Fund	0	220,652	0	0	0	0	0.0
<b>Total Other Financing Sources &amp; Uses</b>	<b>9,642,116</b>	<b>9,691,398</b>	<b>10,079,302</b>	<b>9,479,370</b>	<b>10,525,088</b>	<b>445,786</b>	<b>4.4</b>
<b>Net Change in Fund Balance</b>	<b>0</b>	<b>2,377</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,377</b>	<b>2,377</b>	<b>2,377</b>	<b>100.0</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>0</b>	<b>2,377</b>	<b>0</b>	<b>2,377</b>	<b>2,377</b>	<b>2,377</b>	<b>100.0</b>

**EDUCATIONAL FACILITIES TRUST FUND SUMMARY**

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Budget FY 2015</u>	<u>Projected FY 2015</u>	<u>Budget FY 2016</u>	<u>Budget 16 vs 15</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Local Option Sales Tax	2,045,855	2,043,364	2,063,000	2,149,240	2,202,971	139,971	6.8
Interest	2,395	1,677	1,500	1,736	1,500	0	100.0
<b>Total Revenues</b>	<b>2,048,250</b>	<b>2,045,041</b>	<b>2,064,500</b>	<b>2,150,976</b>	<b>2,204,471</b>	<b>139,971</b>	<b>6.8</b>
<b><u>EXPENDITURES</u></b>							
Debt Service	4,161,338	3,141,794	3,933,898	3,357,450	3,694,207	(239,691)	(6.1)
Bank Service Charges	0	3,232	3,070	3,027	3,000	(70)	(2.3)
<b>Total Expenditures</b>	<b>4,161,338</b>	<b>3,145,026</b>	<b>3,936,968</b>	<b>3,360,477</b>	<b>3,697,207</b>	<b>(239,761)</b>	<b>(6.1)</b>
<b><u>OTHER FINANCING SOURCES</u></b>							
General Fund	0	0	156,620	0	0	(156,620)	(100.0)
Operating Transfers In	1,161,942	1,157,295	1,022,380	1,200,282	1,224,288	201,908	19.7
<b>Total Other Financing Sources</b>	<b>1,161,942</b>	<b>1,157,295</b>	<b>1,179,000</b>	<b>1,200,282</b>	<b>1,224,288</b>	<b>45,288</b>	<b>3.8</b>
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources	(951,146)	57,310	(693,468)	(9,219)	(268,448)	425,020	(61.3)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>2,579,759</b>	<b>1,628,613</b>	<b>1,707,143</b>	<b>1,685,923</b>	<b>1,676,704</b>	<b>(30,439)</b>	<b>(1.8)</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>1,628,613</b>	<b>1,685,923</b>	<b>1,013,675</b>	<b>1,676,704</b>	<b>1,408,256</b>	<b>394,581</b>	<b>38.9</b>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM  
GENERAL PURPOSE SCHOOL FUND SUMMARY**

	Actual FY 2013	Actual FY 2014	<i>Amended</i> Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
<b><u>REVENUES</u></b>							
County Taxes/Licenses	22,475,446	22,924,110	23,114,936	23,470,944	24,313,586	1,198,650	5.2
Charges for Services	1,213,318	1,368,437	1,415,000	1,231,000	1,421,050	6,050	0.4
Other Local Revenue	303,911	386,496	779,639	725,558	167,654	(611,985)	(78.5)
State Education Funds	25,351,209	26,832,244	26,731,680	26,805,795	27,727,300	995,620	3.7
Direct Federal Funds	56,244	47,522	44,000	50,188	47,000	3,000	6.8
<b>Total Revenues</b>	<b>49,400,128</b>	<b>51,558,809</b>	<b>52,085,255</b>	<b>52,283,485</b>	<b>53,676,590</b>	<b>1,591,335</b>	<b>3.1</b>
<b><u>EXPENDITURES</u></b>							
<b>Instruction:</b>							
Regular Education Instruction	32,049,813	32,947,285	33,690,890	33,697,976	35,268,746	1,577,856	4.7
Alternative Instruction	604,617	624,430	640,174	620,562	647,986	7,812	1.2
Special Education Instruction	4,222,115	4,232,955	4,449,775	4,448,782	4,204,028	(245,747)	(5.5)
Vocational Education Instruction	1,606,236	1,561,801	1,585,943	1,582,858	1,650,654	64,711	4.1
Adult Education	9,051	12,509	0	0	0	0	0.0
<b>Total Instruction</b>	<b>38,491,832</b>	<b>39,378,980</b>	<b>40,366,782</b>	<b>40,350,178</b>	<b>41,771,414</b>	<b>1,404,632</b>	<b>3.5</b>
<b>Support Services:</b>							
Health Services	219,803	223,773	220,047	207,114	316,911	96,864	44.0
Student Support	1,459,886	1,560,739	1,596,805	1,488,881	1,569,244	(27,561)	(1.7)
Instruction Support	2,359,685	3,069,303	3,247,113	3,154,293	3,476,953	229,840	7.1
Alternative Support	56,940	40,820	44,580	44,381	53,040	8,460	19.0
Special Education Support	226,630	230,786	234,393	231,763	336,859	102,466	43.7
Vocational Education Support	106,148	130,983	127,710	127,134	129,083	1,373	1.1
Board of Education	768,778	777,835	789,450	823,619	880,584	91,134	11.5
Office of the Director of Schools	529,799	510,952	553,029	524,240	579,979	26,950	4.9
Office of the Principal	4,029,917	4,106,716	4,149,307	4,125,127	4,290,214	140,907	3.4
Fiscal Services	439,110	437,643	447,389	447,342	439,696	(7,693)	(1.7)
Operation of Plant	4,608,701	4,833,840	5,192,774	5,013,774	5,193,114	340	0.0
Maintenance of Plant	1,626,225	1,701,574	1,661,854	1,785,818	1,714,465	52,611	3.2
Transportation	2,285,303	2,304,262	2,367,122	2,344,000	2,300,827	(66,295)	(2.8)
Central Services	855,575	849,836	980,019	922,277	1,066,596	86,577	8.8
<b>Total Support Services</b>	<b>19,572,500</b>	<b>20,779,062</b>	<b>21,611,592</b>	<b>21,239,763</b>	<b>22,347,565</b>	<b>735,973</b>	<b>3.4</b>
<b>Non-Instructional Services:</b>							
Debt Service	1,468,845	1,485,242	950,549	950,000	1,626,879	676,330	71.2
Early Childhood Education	164,765	178,693	199,153	195,000	200,000	847	0.4
Community Services	835,503	895,807	975,000	955,000	975,000	0	0.0
Regular Capital Outlay	200,663	67,656	0	75,000	0	0	0.0
Federal and State Grants	0	578,395	0	0	0	0	0.0
Operating Transfers	31,584	24,623	82,000	104,000	90,500	8,500	10.4
<b>Total Non-Instructional Services</b>	<b>2,701,360</b>	<b>3,230,416</b>	<b>2,206,702</b>	<b>2,279,000</b>	<b>2,892,379</b>	<b>685,677</b>	<b>31.1</b>
<b>Grand Total Expenditures</b>	<b>60,765,692</b>	<b>63,388,458</b>	<b>64,185,076</b>	<b>63,868,941</b>	<b>67,011,358</b>	<b>2,826,282</b>	<b>4.4</b>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM  
GENERAL PURPOSE SCHOOL FUND SUMMARY**

	Actual FY 2013	Actual FY 2014	<i>Amended</i> Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	%
							Change
<b><u>Other Sources of Funds</u></b>							
City Appropriation	8,538,675	8,913,675	9,413,675	9,413,675	10,376,736	963,061	10.2
Transfer from City General Fund for Transportation	<u>2,119,172</u>	<u>2,167,618</u>	<u>2,150,285</u>	<u>2,126,632</u>	<u>2,170,329</u>	<u>20,044</u>	<u>0.9</u>
Total Other Sources of Funds	10,657,847	11,081,293	11,563,960	11,540,307	12,547,065	983,105	8.5
<b>TOTAL REVENUES/OTHER SOURCES</b>	<b>60,057,975</b>	<b>62,640,102</b>	<b>63,649,215</b>	<b>63,823,792</b>	<b>66,223,655</b>	<b>2,574,440</b>	<b>4.0</b>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	<u>(707,717)</u>	<u>(748,356)</u>	<u>(535,861)</u>	<u>(45,149)</u>	<u>(787,703)</u>	<u>(251,842)</u>	<u>47.0</u>
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<u>5,912,648</u>	<u>5,204,931</u>	<u>5,005,300</u>	<u>4,428,489</u>	<u>4,383,340</u>	<u>(621,960)</u>	<u>(12.4)</u>
Prior Period Adjustment	0	(28,086)	0	0	0	0	0.0
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<u><u>5,204,931</u></u>	<u><u>4,428,489</u></u>	<u><u>4,469,439</u></u>	<u><u>4,383,340</u></u>	<u><u>3,595,637</u></u>	<u><u>(873,802)</u></u>	<u><u>(19.6)</u></u>

**GENERAL PURPOSE SCHOOL FUND REVENUE SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
<b><u>LOCAL TAXES</u></b>							
Current Property Tax	9,599,446	10,006,192	10,151,935	10,205,528	10,461,230	309,295	3.0
Trustee's Collections - Prior Year	372,249	395,455	398,000	398,000	413,000	15,000	3.8
Circuit Clk/Clk & Master Collection - Prior Year	134,980	174,981	137,000	162,712	230,405	93,405	68.2
Interest & Penalty	119,600	151,321	123,000	126,587	188,000	65,000	52.8
Payments in Lieu of Taxes - Local Utilities	152,941	161,607	169,000	176,448	179,000	10,000	5.9
Payments in Lieu of Taxes - Other	10,702	8,764	8,700	9,943	10,200	1,500	17.2
Local Option Sales Tax	11,756,069	11,697,285	11,810,501	12,074,126	12,490,851	680,350	5.8
Business Tax	309,902	303,517	295,000	295,000	315,000	20,000	6.8
Bank Excise Tax	13,690	17,729	17,000	17,000	19,000	2,000	11.8
Interstate Telecommunication Tax	4,402	5,686	3,500	4,300	5,500	2,000	57.1
<b>TOTAL LOCAL TAXES</b>	<b>22,473,981</b>	<b>22,922,537</b>	<b>23,113,636</b>	<b>23,469,644</b>	<b>24,312,186</b>	<b>1,198,550</b>	<b>5.2</b>
<b><u>LICENSES AND PERMITS</u></b>							
Marriage Licenses	1,465	1,573	1,300	1,300	1,400	100	7.7
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>1,465</b>	<b>1,573</b>	<b>1,300</b>	<b>1,300</b>	<b>1,400</b>	<b>100</b>	<b>7.7</b>
<b><u>CHARGES FOR SERVICE</u></b>							
Tuition - Regular Day Students	189,987	224,243	210,000	197,000	216,050	6,050	2.9
Tuition - Summer School	23,635	22,535	15,000	15,000	15,000	0	0.0
Tuition - Educare	852,989	1,116,659	975,000	850,000	975,000	0	0.0
Other Charges for Services ECLC	146,707	5,000	215,000	169,000	215,000	0	0.0
<b>TOTAL CHARGES FOR SERVICES</b>	<b>1,213,318</b>	<b>1,368,437</b>	<b>1,415,000</b>	<b>1,231,000</b>	<b>1,421,050</b>	<b>6,050</b>	<b>0.4</b>
<b><u>Other Local Revenue</u></b>							
Interest Earned	4,616	4,300	2,500	3,175	3,000	500	20.0
Retiree's Insurance Payments	91,953	83,681	85,000	75,248	85,000	0	0.0
Miscellaneous Refunds	8,773	18,625	10,000	0	10,000	0	0.0
Sale of Equipment	0	6,237	0	0	0	0	0.0
Contributions and Gifts	30,522	0	0	0	0	0	0.0
Other Local Revenue	0	201,514	610,000	600,000	0	(610,000)	(100.0)
E-Rate	75,941	72,139	72,139	47,135	59,654	(12,485)	(17.3)
Shoe Fund	92,106	0	0	0	10,000	10,000	100.0
<b>OTHER LOCAL REVENUE</b>	<b>303,911</b>	<b>386,496</b>	<b>779,639</b>	<b>725,558</b>	<b>167,654</b>	<b>(611,985)</b>	<b>(78.5)</b>
<b><u>State Education Funds</u></b>							
Basic Education Program	24,984,037	26,175,000	26,410,000	26,481,000	27,475,000	1,065,000	4.0
Career Ladder	264,579	241,637	248,550	247,946	235,000	(13,550)	(5.5)
Career Ladder - Extended Contract	74,700	59,020	56,130	59,020	0	(56,130)	(100.0)
Mixed Drink Tax	3,021	2,694	2,000	2,829	2,300	300	15.0
Other State Educational Funds	250	331,582	0	0	0	0	0.0
Other State Educational Funds - ConnecTN Funds	24,622	22,311	15,000	15,000	15,000	0	0.0
<b>TOTAL STATE EDUCATION FUNDS</b>	<b>25,351,209</b>	<b>26,832,244</b>	<b>26,731,680</b>	<b>26,805,795</b>	<b>27,727,300</b>	<b>995,620</b>	<b>3.7</b>
<b><u>Direct Federal Government</u></b>							
ROTC Reimbursement	56,244	47,522	44,000	50,188	47,000	3,000	6.8
<b>TOTAL DIRECT FEDERAL GOVERNMENT</b>	<b>56,244</b>	<b>47,522</b>	<b>44,000</b>	<b>50,188</b>	<b>47,000</b>	<b>3,000</b>	<b>6.8</b>

**GENERAL PURPOSE SCHOOL FUND REVENUE SUMMARY**

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Budget FY 2015</u>	<u>Projected FY 2015</u>	<u>Budget FY 2016</u>	<u>Budget 16 vs 15</u>	<u>% Change</u>
<b><u>Other Sources - Transfers In</u></b>							
City General Fund Transfer - Operations	8,538,675	8,913,675	9,413,675	9,413,675	10,376,736	963,061	10.2
City General Fund Transfer - Transportation	2,119,172	2,167,618	2,150,285	2,126,632	2,170,329	20,044	0.9
	10,657,847	11,081,293	11,563,960	11,540,307	12,547,065	983,105	8.5
<b>TOTAL GENERAL PURPOSE SCHOOL REVENUE</b>	<u>60,057,975</u>	<u>62,640,102</u>	<u>63,649,215</u>	<u>63,823,792</u>	<u>66,223,655</u>	<u>2,574,440</u>	<u>4.0</u>
FUND BALANCE APPROPRIATION	707,717	748,356	535,861	45,149	787,703	251,842	47.0
<b>TOTAL REVENUES</b>	<u>60,765,692</u>	<u>63,388,458</u>	<u>64,185,076</u>	<u>63,868,941</u>	<u>67,011,358</u>	<u>2,826,282</u>	<u>4.4</u>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM  
SCHOOL FOOD SERVICES FUND SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
<b><u>REVENUES</u></b>							
Charges for Services	814,551	738,018	750,000	770,000	830,000	80,000	10.7
Other Local Revenue	922	785	2,000	750	750	(1,250)	(62.5)
State Matching Food Service Funds	30,952	32,311	32,000	33,663	34,000	2,000	6.3
Federal Funds Through State	2,269,835	2,298,011	2,141,200	2,209,182	2,225,000	83,800	3.9
<b>Total Revenues</b>	<b>3,116,260</b>	<b>3,069,125</b>	<b>2,925,200</b>	<b>3,013,595</b>	<b>3,089,750</b>	<b>164,550</b>	<b>5.6</b>
<b><u>EXPENDITURES</u></b>							
School Food Service	2,999,513	3,120,771	2,900,200	3,124,500	3,089,750	189,550	6.5
Capital Outlay	34,129	0	300,000	164,000	100,000	(200,000)	(66.7)
<b>Total Expenditures</b>	<b>3,033,642</b>	<b>3,120,771</b>	<b>3,200,200</b>	<b>3,288,500</b>	<b>3,189,750</b>	<b>(10,450)</b>	<b>(0.3)</b>
Excess (Deficiency) of Revenues Over Expenditures	82,618	(51,646)	(275,000)	(274,905)	(100,000)	175,000	(63.6)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>1,432,277</b>	<b>1,560,846</b>	<b>1,527,257</b>	<b>1,526,572</b>	<b>1,251,667</b>	<b>(275,590)</b>	<b>(18.0)</b>
Purchase Method Inventory Adj.	45,951	17,372	0	0	0	0	0.0
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>1,560,846</b>	<b>1,526,572</b>	<b>1,252,257</b>	<b>1,251,667</b>	<b>1,151,667</b>	<b>(100,590)</b>	<b>(8.0)</b>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM  
SCHOOL FEDERAL PROJECTS FUND**

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Budget FY 2015</u>	<u>Projected FY 2015</u>	<u>Budget FY 2016</u>	<u>Budget 16 vs 15</u>	<u>% Change</u>
<b>REVENUES</b>							
Federal Funds Direct and through State	<u>5,798,212</u>	<u>5,048,118</u>	<u>5,411,557</u>	<u>5,386,197</u>	<u>5,162,326</u>	<u>(249,231)</u>	<u>(4.6)</u>
Total Revenues	<u>5,798,212</u>	<u>5,048,118</u>	<u>5,411,557</u>	<u>5,386,197</u>	<u>5,162,326</u>	<u>(249,231)</u>	<u>(4.6)</u>
<b>EXPENDITURES</b>							
Title 1	1,731,660	1,645,314	1,756,624	1,765,066	1,756,624	0	0.0
Title 1 Carryover	0	0	145,560	186,700	163,248	17,688	12.2
Title II	314,410	292,707	286,529	286,515	268,515	(18,014)	(6.3)
Titiel II Carryover	0	0	9,039	9,267	40,277	31,238	345.6
Title III	42,254	30,231	40,580	41,057	40,580	0	0.0
Title III Carryover	0	0	3,807	8,182	8,659	4,852	127.4
21st Century (Grant 1)	158,900	165,300	293,720	250,000	250,000	(43,720)	(14.9)
21st Century (Grant 2)	147,600	0	0	147,800	147,800	147,800	100.0
Education Jobs	146,103	0	0	0	0	0	0.0
Race to The Top	260,900	628,971	104,271	129,650	0	(104,271)	(100.0)
McKinney Homeless	66,000	110,000	110,000	77,000	77,000	(33,000)	(30.0)
Carl Perkins	122,838	113,775	118,463	121,432	118,997	534	0.5
Carl Perkins Reserve	43,077	0	116,725	0	0	(116,725)	(100.0)
Adult Education	251,192	267,659	235,000	269,490	235,000	0	0.0
IDEA	1,357,815	1,619,857	1,505,270	1,505,270	1,505,270	0	0.0
IDEA Carryover	0	0	531,482	516,044	499,597	(31,885)	(6.0)
IDEA PreSchool	35,753	34,604	31,342	44,387	31,342	0	0.0
IDEA PreSchool Carryover	0	0	28,879	28,337	19,417	(9,462)	(32.8)
HEROES	1,086,400	0	0	0	0	0	0.0
South Side Ambassador Grant	33,244	94,266	94,266	0	0	(94,266)	(100.0)
Total Expenditures	<u>5,798,146</u>	<u>5,002,684</u>	<u>5,411,557</u>	<u>5,386,197</u>	<u>5,162,326</u>	<u>(249,231)</u>	<u>(4.6)</u>
Excess (Deficiency) of Revenues Over Expenditures	66	45,434	0	0	0	0	0.0
Other Financing Sources (Uses)							
Transfer In	0	568,076	0	0	0	0	0.0
Transfer Out	<u>0</u>	<u>(55,500)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Other Financing Sources (Uses)	<u>0</u>	<u>512,576</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<u>0</u>	<u>66</u>	<u>66</u>	<u>558,076</u>	<u>558,076</u>	<u>558,010</u>	<u>845,469.7</u>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<u>66</u>	<u>558,076</u>	<u>66</u>	<u>558,076</u>	<u>558,076</u>	<u>558,010</u>	<u>845,469.7</u>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM  
SCHOOL SPECIAL PROJECTS FUND**

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Budget FY 2015</u>	<u>Projected FY 2015</u>	<u>Budget FY 2016</u>	<u>Budget 16 vs 15</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Federal Funds Direct and through State	702,123	706,582	694,908	535,569	535,374	(159,534)	(23.0)
Total Revenues	<u>702,123</u>	<u>706,582</u>	<u>694,908</u>	<u>535,569</u>	<u>535,374</u>	<u>(159,534)</u>	<u>(23.0)</u>
<b><u>EXPENDITURES</u></b>							
Lottery - Pre-K	331,322	333,771	337,112	342,222	342,222	5,110	1.5
Family Resource Center	40,111	39,656	39,656	29,612	29,612	(10,044)	(25.3)
LEAPS-Alternative School	223,645	225,000	154,500	0	0	(154,500)	(100.0)
Safe Schools	27,900	31,005	31,200	31,295	31,100	(100)	(0.3)
Coordinated School Health	121,229	123,261	132,440	132,440	132,440	0	0.0
Total Expenditures	<u>744,207</u>	<u>752,693</u>	<u>694,908</u>	<u>535,569</u>	<u>535,374</u>	<u>(159,534)</u>	<u>(23.0)</u>
Excess (Deficiency) of Revenues Over Expenditures	(42,084)	(46,111)	0	0	0	0	0.0
Other Financing Sources (Uses) Transfer In (net)	42,084	66,430	0	0	0	0	0.0
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>20,319</u>	<u>20,319</u>	<u>20,319</u>	<u>100.0</u>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<u><u>0</u></u>	<u><u>20,319</u></u>	<u><u>0</u></u>	<u><u>20,319</u></u>	<u><u>20,319</u></u>	<u><u>20,319</u></u>	<u><u>100.0</u></u>

**CAPITAL EQUIPMENT FUND SUMMARY**

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Budget FY 2015</u>	<u>Projected FY 2015</u>	<u>Budget FY 2016</u>	<u>Budget 16 vs 15</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Federal Grant	236,293	360,707	0	127,536	0	0	0.0
Other Income	0	0	0	0	0	0	0.0
<b>Total Revenues</b>	<b>236,293</b>	<b>360,707</b>	<b>0</b>	<b>127,536</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b><u>EXPENDITURES</u></b>							
Development Services	23,256	17,753	0	0	0	0	0.0
Fire	379,630	637,091	28,500	170,203	68,500	40,000	140.4
Information Technology	82,078	41,235	157,000	133,494	244,000	87,000	55.4
Parks and Recreation	226,353	19,235	22,500	16,315	113,000	90,500	402.2
Police	224,184	288,540	0	0	322,000	322,000	100.0
Public Works	295,398	324,534	0	124,771	645,000	645,000	100.0
Purchasing/Print Shop	0	9,500	0	0	0	0	0.0
Student Transportation	549,080	616,083	0	0	120,000	120,000	100.0
<b>Total Expenditures</b>	<b>1,779,979</b>	<b>1,953,971</b>	<b>208,000</b>	<b>444,783</b>	<b>1,512,500</b>	<b>1,304,500</b>	<b>627.2</b>
Excess (Deficiency) of Revenues Over Expenditures	(1,543,686)	(1,593,264)	(208,000)	(317,247)	(1,512,500)	(1,304,500)	627.2
<b><u>OTHER FINANCING SOURCES</u></b>							
Operating Transfers							
Capital Outlay Note Proceeds	0	0	0	0	500,000	500,000	100.0
General Fund	1,651,675	1,720,032	108,100	175,000	907,000	798,900	739.0
<b>Total Other Financing Sources</b>	<b>1,651,675</b>	<b>1,720,032</b>	<b>108,100</b>	<b>175,000</b>	<b>1,407,000</b>	<b>1,298,900</b>	<b>1201.6</b>
Excess (Deficiency) of Revenues & Other Financing Sources over Expenditures	107,989	126,768	(99,900)	(142,247)	(105,500)	(5,600)	5.6
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>166,718</b>	<b>274,707</b>	<b>285,023</b>	<b>401,475</b>	<b>259,228</b>	<b>(25,795)</b>	<b>(9.1)</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>274,707</b>	<b>401,475</b>	<b>185,123</b>	<b>259,228</b>	<b>153,728</b>	<b>(31,395)</b>	<b>(17.0)</b>

**CAPITAL PROJECTS - FACILITIES FUND SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
<b><u>REVENUES</u></b>							
Federal Grant	107,568	62,124	0	0	0	0	0.0
Interest	13,758	3,545	0	2,500	2,000	2,000	100.0
Other	83,576	170,098	0	99,250	0	0	0.0
<b>Total Revenues</b>	<b>204,902</b>	<b>235,767</b>	<b>0</b>	<b>101,750</b>	<b>2,000</b>	<b>2,000</b>	<b>0.0</b>
<b><u>EXPENDITURES</u></b>							
Cardinal Park Improvements	127,223	63,095	0	22,000	0	0	0.0
Farmer's Market	0	43,870	350,000	500,000	1,500,000	1,150,000	328.6
Fire Station Improvements	0	0	15,000	15,000	60,000	45,000	300.0
Fire Station Imp - Sprinkler Systems	134,460	111,852	0	0	0	0	0.0
Freedom Hall Improvements	143,274	158,948	0	570,000	8,400,000	8,400,000	100.0
Juvenile Court Renovation	395,309	884,652	0	0	0	0	0.0
Keystone Improvements	44,060	0	0	0	0	0	0.0
Liberty Bell Tennis Center	9,474	0	0	0	0	0	0.0
Memorial Park Community Center	2,420,080	122,890	0	0	0	0	0.0
Municipal Energy Improvements	24,093	0	0	0	0	0	0.0
Municipal Building Improvements	9,715	1,975	12,000	12,000	0	(12,000)	(100.0)
Other - Unidentified Projects	34,235	50,289	0	0	0	0	0.0
Park Improvements - Miscellaneous	80,957	80,603	0	0	150,000	150,000	100.0
Parks Roof Replacement Program	0	26,524	0	0	0	0	0.0
Pennys Building	11,490	0	0	0	200,000	200,000	100.0
Public Library Improvements	0	55,608	0	1,000	0	0	0.0
Public Works - East Main Street wall repair	0	0	125,000	0	125,000	0	0.0
Public Works - Roof Replacement	0	53,131	0	0	0	0	0.0
Track and Field Improvements	0	0	0	0	150,000	150,000	100.0
Tweetsie Trail Improvements	5,300	192,606	100,000	230,000	0	(100,000)	(100.0)
<b>Total Expenditures</b>	<b>3,439,670</b>	<b>1,846,043</b>	<b>602,000</b>	<b>1,350,000</b>	<b>10,585,000</b>	<b>9,983,000</b>	<b>1658.3</b>
<b><u>OTHER FINANCING SOURCES</u></b>							
Operating Transfers In/Out							
General Fund	262,974	460,198	382,000	200,000	685,000	303,000	79.3
Other Funds*	23,868	0	0	(999,600)	0	0	0.0
Bond Proceeds	0	799,259	0	2,500,000	8,400,000	8,400,000	100.0
<b>Total Other Financing Sources</b>	<b>286,842</b>	<b>1,259,457</b>	<b>382,000</b>	<b>1,700,400</b>	<b>9,085,000</b>	<b>8,703,000</b>	<b>2278.3</b>
Excess (Deficiency) of Other Financing Sources Over Expenditures	(2,947,926)	(350,819)	(220,000)	452,150	(1,498,000)	(1,278,000)	580.9
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>4,686,441</b>	<b>1,738,515</b>	<b>280,795</b>	<b>1,387,696</b>	<b>1,839,846</b>	<b>1,559,051</b>	<b>555.2</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>1,738,515</b>	<b>1,387,696</b>	<b>60,795</b>	<b>1,839,846</b>	<b>341,846</b>	<b>281,051</b>	<b>462.3</b>

\*FY 2013 - Transfer from Capital Projects - Schools

FY 2014 - Transfer of unspent bond proceeds to Capital Projects - Infrastructure

**CAPITAL PROJECTS - INFRASTRUCTURE FUND SUMMARY**

	<u>Actual</u> <u>FY 2013</u>	<u>Actual</u> <u>FY 2014</u>	<u>Budget</u> <u>FY 2015</u>	<u>Projected</u> <u>FY 2015</u>	<u>Budget</u> <u>FY 2016</u>	<u>Budget</u> <u>16 vs 15</u>	<u>%</u> <u>Change</u>
<b><u>REVENUES</u></b>							
Interest	294	203	0	0	0	0	0.0
Federal	18,543	2,466,999	3,324,000	2,166,000	8,300,000	4,976,000	149.7
State of Tennessee	175,123	795,647	68,000	156,000	0	(68,000)	(100.0)
Other	0	65,626	0	0	0	0	100.0
<b>Total Revenues</b>	<b>193,960</b>	<b>3,328,475</b>	<b>3,392,000</b>	<b>2,322,000</b>	<b>8,300,000</b>	<b>4,908,000</b>	<b>144.7</b>
<b><u>EXPENDITURES</u></b>							
Antioch Road Trail	0	0	0	0	100,000	100,000	100.0
Broadway Intersection Improvements	81,184	176,415	200,000	365,000	0	(200,000)	(100.0)
Browns Mill/Mountainview Intersection	10,237	38,317	600,000	25,000	500,000	(100,000)	(16.7)
Downtown Street Scape Improvements	49,167	49,497	0	0	200,000	200,000	100.0
Downtown Wayfinding Signage	0	0	0	0	150,000	150,000	100.0
Flourville Road Bridge Improvements	368	0	0	0	0	0	0.0
Franklin Commons Access Road	0	0	250,000	0	250,000	0	0.0
Hamilton Place Interchange	0	0	200,000	250,000	0	(200,000)	100.0
Indian Ridge/State of Franklin Intersection Improvements	117,091	151,522	1,400,000	900,000	2,400,000	1,000,000	71.4
Intelligent Transportation System	20,604	2,374,472	680,000	1,560,000	0	(680,000)	(100.0)
Knob Creek Road	0	0	0	160,000	4,600,000	4,600,000	100.0
Lark Street Extension	14,100	0	150,000	250,000	750,000	600,000	400.0
Lone Oak Sidewalks	692	167,232	0	2,000	0	0	0.0
Miscellaneous Projects	0	6,343	0	94,000	0	0	0.0
Peoples Street Improvements	0	96,300	0	0	0	0	0.0
State of Franklin Pedestrian Imp.	0	0	75,000	115,000	0	(75,000)	(100.0)
STP - Signals	32,060	38,449	800,000	10,000	1,600,000	800,000	100.0
Street Resurfacing	0	0	1,340,000	0	0	(1,340,000)	(100.0)
Veterans Administration Access Road	24,360	840,038	450,000	75,000	1,050,000	600,000	133.3
<b>Total Expenditures</b>	<b>349,863</b>	<b>3,938,585</b>	<b>6,145,000</b>	<b>3,806,000</b>	<b>11,600,000</b>	<b>5,455,000</b>	<b>88.8</b>
<b><u>OTHER FINANCING SOURCES</u></b>							
Operating Transfers In							
General Fund	280,000	95,510	250,000	200,000	300,000	50,000	20.0
Bond Proceeds	0	390,690	338,000	999,600	1,450,000	1,112,000	329.0
Capital Outlay Note	0	0	1,340,000	0	0	(1,340,000)	(100.0)
Other*	0	70,000	0	0	550,000	550,000	100.0
Economic Development Reserve	0	0	600,000	500,000	1,000,000	400,000	66.7
<b>Total Other Financing Sources</b>	<b>280,000</b>	<b>556,200</b>	<b>2,528,000</b>	<b>1,699,600</b>	<b>3,300,000</b>	<b>772,000</b>	<b>30.5</b>
Excess (Deficiency) of Revenues & Other Financing Sources Over Expenditures	124,097	(53,910)	(225,000)	215,600	0	225,000	(100.0)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>42,428</b>	<b>166,525</b>	<b>251,525</b>	<b>112,615</b>	<b>328,215</b>	<b>76,690</b>	<b>30.5</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>166,525</b>	<b>112,615</b>	<b>26,525</b>	<b>328,215</b>	<b>328,215</b>	<b>301,690</b>	<b>1137.4</b>

\*FY 2014 - Transfer from Capital Projects - Parks  
FY 2016 - Washington County - \$400,000; TIF Funds - \$150,000

**CAPITAL PROJECTS - SCHOOLS FUND SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
<b><u>REVENUES</u></b>							
Interest Income	17,406	13,700	0	3,300	0	0	0.0
Other	116,415	63,224	400,000	910,000	0	(400,000)	(100.0)
<b>Total Revenues</b>	<b>133,821</b>	<b>76,924</b>	<b>400,000</b>	<b>913,300</b>	<b>0</b>	<b>(400,000)</b>	<b>100.0</b>
<b><u>EXPENDITURES</u></b>							
Fieldhouse	600	69,320	2,100,000	1,375,000	725,000	(1,375,000)	(65.5)
Indian Trail Middle School Expansion	1,288,477	366,738	0	2,104	0	0	0.0
School Roof Replacements	114,829	525,202	50,000	124,928	0	(50,000)	(100.0)
School System Energy Improvements	41,796	0	0	0	0	0	0.0
SHHS - Improvements - 9 - 12	1,372,110	1,540,904	0	606,825	0	0	0.0
SHHS - Canopy	0	0	0	310,546	0	0	0.0
SHHS - Tennis Court Paving	0	0	0	173,264	0	0	0.0
Liberty Bell SHHS - 8/9 Campus	0	102,691	0	0	0	0	0.0
Southside Elementary Roof Replacement	424,756	28,587	0	0	0	0	0.0
Woodland Elementary Roof Replacement	455,581	26,229	0	0	0	0	0.0
Technology Improvements	0	441,506	0	114,355	0	0	0.0
<b>Total Expenditures</b>	<b>3,698,149</b>	<b>3,101,177</b>	<b>2,150,000</b>	<b>2,707,022</b>	<b>725,000</b>	<b>(1,425,000)</b>	<b>(66.3)</b>
Excess (Deficiency) of Revenues Over Expenditures	(3,564,328)	(3,024,253)	(1,750,000)	(1,793,722)	(725,000)	1,025,000	(58.6)
<b><u>OTHER FINANCING SOURCES</u></b>							
Operating Transfers In							
General Fund	21,515	0	0	0	0	0	0.0
2012 Bond Proceeds	0	0	0	0	0	0	0.0
2013 Bond Proceeds	2,970,000	819,247	0	0	0	0	0.0
2014 Bond Proceeds	0	0	1,200,000	1,200,000	0	(1,200,000)	(100.0)
Other Funds*	(33,615)	0	0	0	0	0	0.0
<b>Total Other Financing Sources</b>	<b>2,957,900</b>	<b>819,247</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>0</b>	<b>(1,200,000)</b>	<b>0.0</b>
Excess (Deficiency) of Other Financing Sources Over Expenditures	(606,428)	(2,205,006)	(550,000)	(593,722)	(725,000)	(175,000)	31.8
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>4,887,658</b>	<b>4,281,230</b>	<b>744,256</b>	<b>2,076,224</b>	<b>1,482,502</b>	<b>738,246</b>	<b>99.2</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>4,281,230</b>	<b>2,076,224</b>	<b>194,256</b>	<b>1,482,502</b>	<b>757,502</b>	<b>563,246</b>	<b>290.0</b>

\*FY 2013 - Transfer to Capital Projects Facilities

**COMMUNITY DEVELOPMENT FUND SUMMARY**

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Budget FY 2015</u>	<u>Projected FY 2015</u>	<u>Budget FY 2016</u>	<u>Budget 16 vs 15</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Community Development							
Block Grant Entitlement	389,800	459,613	483,529	483,612	464,465	(19,064)	(3.9)
Emergency Shelter Grant	32,491	102,504	124,814	124,814	168,781	43,967	35.2
Other	355	641	0	0	0	0	0.0
Program Income - CDBG	17,108	128	5,000	2,500	2,500	(2,500)	(50.0)
<b>Total Revenues</b>	<b>439,754</b>	<b>562,886</b>	<b>613,343</b>	<b>610,926</b>	<b>635,746</b>	<b>22,403</b>	<b>3.7</b>
<b><u>EXPENDITURES</u></b>							
Housing Rehabilitation	217,962	233,756	275,483	273,066	249,143	(26,340)	(9.6)
Other Programs	33,272	103,145	130,695	130,695	168,781	38,086	29.1
Administration	188,946	215,985	207,165	207,165	217,822	10,657	5.1
<b>Total Expenditures</b>	<b>440,180</b>	<b>552,886</b>	<b>613,343</b>	<b>610,926</b>	<b>635,746</b>	<b>22,403</b>	<b>3.7</b>
Excess (Deficiency) of Revenues Over Expenditures	(426)	10,000	0	0	0	0	0.0
<b><u>OTHER FINANCING SOURCES</u></b>							
Transfer In - General Fund	0	79,382	0	0	0	0	0.0
Other Funds*	0	(10,000)	0	0	0	0	0.0
<b>Total Transfers In/(Out)</b>	<b>0</b>	<b>69,382</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
Net Change in Fund Balance	0	79,382	0	0	0	0	0.0
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>426</b>	<b>0</b>	<b>0</b>	<b>79,382</b>	<b>79,382</b>	<b>79,382</b>	<b>100.0</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>0</b>	<b>79,382</b>	<b>0</b>	<b>79,382</b>	<b>79,382</b>	<b>79,382</b>	<b>100.0</b>

\*FY 2014 year end closing adjustments per State of TN Comptroller's Office

## DRUG FUND SUMMARY

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
<b><u>REVENUES</u></b>							
Fines & Forfeitures	101,319	124,753	90,000	80,000	90,000	0	0.0
Other	26,212	31,000	15,000	25,000	20,000	5,000	33.3
<b>Total Revenues</b>	<b>127,531</b>	<b>155,753</b>	<b>105,000</b>	<b>105,000</b>	<b>110,000</b>	<b>5,000</b>	<b>4.8</b>
<b><u>EXPENDITURES</u></b>							
Operating	62,553	62,097	137,823	124,040	142,174	4,351	3.2
Capital Outlay	121,596	79,012	107,000	102,000	110,000	3,000	2.8
<b>Total Expenditures</b>	<b>184,149</b>	<b>141,109</b>	<b>244,823</b>	<b>226,040</b>	<b>252,174</b>	<b>7,351</b>	<b>3.0</b>
Excess (Deficiency) of Revenues Over Expenditures	(56,618)	14,644	(139,823)	(121,040)	(142,174)	(2,351)	1.7
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>389,038</b>	<b>332,420</b>	<b>263,632</b>	<b>347,064</b>	<b>226,024</b>	<b>(37,608)</b>	<b>(14.3)</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>332,420</b>	<b>347,064</b>	<b>123,809</b>	<b>226,024</b>	<b>83,850</b>	<b>(39,959)</b>	<b>(32.3)</b>

## FREEDOM HALL FUND SUMMARY

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	%
							Change
<b><u>REVENUES</u></b>							
Ticket Sales	1,814,283	732,651	1,015,000	900,000	1,000,000	(15,000)	(1.5)
Building Rental & Surcharge	208,842	96,306	92,475	100,000	130,000	37,525	40.6
Concessions	144,895	90,463	100,000	115,000	100,000	0	0.0
Novelty Sales	32,762	17,306	25,000	20,000	20,000	(5,000)	(20.0)
Other	114,823	94,789	102,100	115,000	105,000	2,900	2.8
Parking	101,421	64,676	60,000	85,000	85,000	25,000	41.7
<b>Total Revenues</b>	<b>2,417,026</b>	<b>1,096,191</b>	<b>1,394,575</b>	<b>1,335,000</b>	<b>1,440,000</b>	<b>45,425</b>	<b>3.3</b>
<b><u>EXPENDITURES</u></b>							
Administration	284,830	278,766	287,652	284,000	289,183	1,531	0.5
Shows	1,959,881	819,747	920,650	825,000	937,563	16,913	1.8
Maintenance	297,243	303,567	317,851	305,000	317,764	(87)	(0.0)
Concessions	59,624	47,976	63,482	70,000	79,345	15,863	25.0
Parking	11,043	8,080	12,700	6,000	12,700	0	0.0
<b>Total Expenditures</b>	<b>2,612,621</b>	<b>1,458,136</b>	<b>1,602,335</b>	<b>1,490,000</b>	<b>1,636,555</b>	<b>34,220</b>	<b>2.1</b>
Excess (Deficiency) of Revenues Over Expenditures	(195,595)	(361,945)	(207,760)	(155,000)	(196,555)	11,205	(5.4)
<b><u>OTHER FINANCING SOURCES</u></b>							
Operating Transfers In/(Out)							
General Fund	198,122	375,321	200,000	155,000	200,000	0	0.0
Fleet Management Fund	0	0	0	0	(5,702)	(5,702)	100.0
Other Funds*	0	(15,451)	0	0	0	0	0.0
<b>Total Operating Transfers</b>	<b>198,122</b>	<b>359,870</b>	<b>200,000</b>	<b>155,000</b>	<b>194,298</b>	<b>(5,702)</b>	<b>(2.9)</b>
Excess (Deficiency) of Revenues & Other Financing Sources Over Expenditures	2,527	(2,075)	(7,760)	0	(2,257)	5,503	(70.9)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>48,036</b>	<b>50,563</b>	<b>53,079</b>	<b>48,488</b>	<b>48,488</b>	<b>(4,591)</b>	<b>(8.6)</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>50,563</b>	<b>48,488</b>	<b>45,319</b>	<b>48,488</b>	<b>46,231</b>	<b>912</b>	<b>2.0</b>

\*FY 2014 - year end closing adjustments per State of TN Comptroller's Office

## GOLF FUND SUMMARY

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
<b><u>OPERATING REVENUES</u></b>							
Cart Rentals	272,024	260,240	333,475	265,100	274,650	(58,825)	(17.6)
Concessions	20,251	19,551	25,500	19,700	19,700	(5,800)	(22.7)
Green Fees	387,581	390,042	451,000	397,700	419,000	(32,000)	(7.1)
Memberships	51,880	41,167	51,000	46,000	41,000	(10,000)	(19.6)
Private Cart Usage & Storage	18,561	16,091	16,855	14,250	11,700	(5,155)	(30.6)
Pro Shop Sales	28,172	24,258	30,000	32,200	32,200	2,200	7.3
Other	4,183	4,002	2,925	3,450	3,450	525	17.9
<b>Total Operating Revenues</b>	<b>782,652</b>	<b>755,351</b>	<b>910,755</b>	<b>778,400</b>	<b>801,700</b>	<b>(109,055)</b>	<b>(12.0)</b>
<b><u>OPERATING EXPENSES</u></b>							
Buffalo Valley Golf Course	569,938	508,688	541,285	501,156	502,912	(38,373)	(7.1)
Pine Oaks Golf Course	503,539	575,343	623,708	561,337	664,196	40,488	6.5
Depreciation	56,047	56,824	56,824	56,824	56,824	0	0.0
Other	61,564	40,677	23,512	23,512	12,113	(11,399)	(48.5)
<b>Total Operating Expenses</b>	<b>1,191,088</b>	<b>1,181,532</b>	<b>1,245,329</b>	<b>1,142,829</b>	<b>1,236,045</b>	<b>(9,284)</b>	<b>(0.7)</b>
<b>Operating Income (Loss)</b>	<b>(408,436)</b>	<b>(426,181)</b>	<b>(334,574)</b>	<b>(364,429)</b>	<b>(434,345)</b>	<b>(99,771)</b>	<b>29.8</b>
<b>Transfers &amp; Capital Contributions</b>							
General Fund	508,436	2,789,635	515,000	548,000	677,000	162,000	31.5
Other Funds*	0	28,186	0	0	0	0	0.0
<b>Total Transfers &amp; Capital Contributions</b>	<b>508,436</b>	<b>2,817,821</b>	<b>515,000</b>	<b>548,000</b>	<b>677,000</b>	<b>162,000</b>	<b>31.5</b>
<b>NET ASSETS (BEGINNING)</b>	<b>(528,301)</b>	<b>(428,301)</b>	<b>(252,576)</b>	<b>1,963,339</b>	<b>2,146,910</b>	<b>2,399,486</b>	<b>(950.0)</b>
Prior Period Adjustment	0	0	0	0	0	0	0.0
<b>NET ASSETS (ENDING)</b>	<b>(428,301)</b>	<b>1,963,339</b>	<b>(72,150)</b>	<b>2,146,910</b>	<b>2,389,565</b>	<b>2,461,715</b>	<b>(3411.9)</b>

\*FY 2014 - year-end closing adjustments per State of TN Comptroller's Office

**GOLF FUND  
CASH ANALYSIS SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
Total Receipts	876,377	751,117	910,755	778,400	801,700	(109,055)	(12.0)
Total Operating Expenses (less depreciation)	1,124,364	1,120,244	1,188,505	1,086,005	1,179,221	(9,284)	(0.8)
Other Expenses							
Capital Equipment	37,435	0	0	0	0	0	0.0
Capital Projects	0	0	0	0	40,000	40,000	100.0
Capital Lease - Principal	0	0	0	0	0	0	0.0
Debt - Principal	220,000	230,000	240,000	240,000	255,000	15,000	6.3
Other Interest Expense	3,014	3,083	0	0	0	0	0.0
Total Other Expenses	260,449	233,083	240,000	240,000	295,000	55,000	22.9
Total Operating and Other Expenses	1,384,813	1,353,327	1,428,505	1,326,005	1,474,221	45,716	3.2
Other Financing Sources (Payments)							
Transfer from General Fund	508,436	2,817,821	515,000	548,000	677,000	162,000	31.5
Payments Received from Other Funds*	0	(2,216,611)	0	0	0	0	0
Total Other Financing Sources (Payments)	508,436	601,210	515,000	548,000	677,000	162,000	31
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	0	(1,000)	(2,750)	395	4,479	7,229	(262.9)
Cash & Cash Equivalents (Beginning)	1,000	1,000	2,750	0	395	(2,355)	(85.6)
Cash & Cash Equivalents (Ending)	1,000	0	0	395	4,874	4,874	100.0

## MASS TRANSIT FUND SUMMARY

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	%
							Change
<b><u>OPERATING REVENUES</u></b>							
Federal Transit Administration	1,323,461	1,251,444	1,530,014	1,530,014	1,526,459	(3,555)	(0.2)
State - Operating	488,540	609,074	642,705	610,000	616,431	(26,274)	(4.1)
Job Access	187,541	153,513	140,808	130,000	130,623	(10,185)	(7.2)
Passenger Fares	250,081	259,754	242,500	242,500	246,500	4,000	1.6
Service Contracts	11,300	10,800	10,800	10,800	10,800	0	0.0
ETSU	227,045	330,173	349,194	335,000	202,576	(146,618)	(42.0)
Freedom Grant	58,641	57,996	74,777	68,000	135,586	60,809	81.3
Other	122,239	28,634	93,700	23,700	23,880	(69,820)	(74.5)
<b>Total Operating Revenues</b>	<b>2,668,848</b>	<b>2,701,388</b>	<b>3,084,498</b>	<b>2,950,014</b>	<b>2,892,855</b>	<b>(191,643)</b>	<b>(6.2)</b>
<b><u>OPERATING EXPENSES</u></b>							
Administration	437,053	570,205	532,836	519,515	533,275	439	0.1
Operations	2,123,373	2,228,578	2,189,847	2,135,101	2,092,572	(97,275)	(4.4)
Job Access	222,894	232,497	214,544	209,180	226,324	11,780	5.5
Freedom Grant	86,691	86,440	109,173	106,444	181,302	72,129	66.1
ETSU Service	227,191	244,714	351,260	342,479	296,118	(55,142)	(15.7)
Demand Response	0	0	0	99,965	130,000	130,000	100.0
Depreciation	518,549	525,682	661,857	502,789	598,243	(63,614)	(9.6)
Other	71,475	175,596	0	275,039	0	0	0.0
<b>Total Operating Expenses</b>	<b>3,687,226</b>	<b>4,063,712</b>	<b>4,059,517</b>	<b>4,190,512</b>	<b>4,057,834</b>	<b>(1,683)</b>	<b>(0.0)</b>
<b>Operating Income (Loss)</b>	<b>(1,018,378)</b>	<b>(1,362,324)</b>	<b>(975,019)</b>	<b>(1,240,498)</b>	<b>(1,164,979)</b>	<b>(189,960)</b>	<b>19.5</b>
<b><u>OTHER FINANCING SOURCES</u></b>							
Other Financing Sources and Operating Transfers							
General Fund	653,000	723,500	645,000	645,000	664,600	19,600	3.0
Fleet Management Fund	0	0	0	0	(71,273)	(71,273)	100.0
Other Funds In*	0	157,897	0	0	0	0	0.0
Other Funds (Out)*	0	(536,009)	0	0	0	0	0.0
FTA Capital Grant	136,204	375,965	834,861	834,861	168,219	(666,642)	(79.9)
State Capital Grant	12,101	40,334	171,992	171,992	109,695	(62,297)	(36.2)
<b>Total Other Sources</b>	<b>801,305</b>	<b>761,687</b>	<b>1,651,853</b>	<b>1,651,853</b>	<b>871,241</b>	<b>(780,612)</b>	<b>(47.3)</b>
<b>Excess (Deficiency) of Revenues &amp; Other Sources Over Expenditures</b>	<b>(217,073)</b>	<b>(600,637)</b>	<b>676,834</b>	<b>411,355</b>	<b>(293,738)</b>	<b>(970,572)</b>	<b>(143.4)</b>
<b>NET ASSETS (BEGINNING)</b>	<b>3,910,198</b>	<b>3,693,125</b>	<b>4,062,311</b>	<b>3,092,488</b>	<b>3,503,843</b>	<b>(558,469)</b>	<b>(13.7)</b>
<b>NET ASSETS (ENDING)</b>	<b>3,693,125</b>	<b>3,092,488</b>	<b>4,739,145</b>	<b>3,503,843</b>	<b>3,210,105</b>	<b>(1,529,041)</b>	<b>(32.3)</b>

\*FY 2014 - year-end closing adjustments per State of TN Comptroller's Office

**MASS TRANSIT FUND  
CASH ANALYSIS SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	%
							Change
Total Receipts	2,746,357	2,483,227	3,084,498	2,950,014	2,892,855	(191,643)	(6.2)
Total Payments (less depreciation)	3,272,471	3,453,731	3,397,660	3,687,723	3,459,591	61,931	1.8
Other Expenses							
Capital Equipment	175,867	159,824	820,000	223,207	1,018,000	198,000	24.1
Capital Projects	29,263	0	0	0	0	0	0.0
Total Other Expenses	205,130	159,824	820,000	223,207	1,018,000	198,000	24.1
Total Operating and Other Expenses	3,477,601	3,613,555	4,217,660	3,910,930	4,477,591	259,931	6.2
Other Financing Sources (Payments)							
Fleet Management Fund	0	0	0	0	(71,273)	(71,273)	100.0
Operating Transfers In*	801,305	1,307,894	1,651,853	1,651,853	942,514	(709,339)	(42.9)
Operating Transfers Out*	0	(536,009)	0	0	0	0	0.0
Total Financing Sources (Payments)	801,305	771,885	1,651,853	1,651,853	871,241	(780,612)	(47.3)
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	70,061	(358,443)	518,691	690,938	(713,495)	(1,232,186)	(237.6)
Cash & Cash Equivalents (Beginning)	437,165	507,226	423,616	148,783	839,721	416,105	98.2
Cash & Cash Equivalents (Ending)	507,226	148,783	942,307	839,721	126,226	(816,082)	(86.6)

**POLICE GRANT FUND SUMMARY**

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Budget FY 2015</u>	<u>Projected FY 2015</u>	<u>Budget FY 2016</u>	<u>Budget 16 vs 15</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Federal Grants	328,405	520,622	562,067	547,648	569,737	7,670	1.4
Local Grants	98,084	0	0	0	0	0	0.0
Other	17	0	0	0	0	0	0.0
<b>Total Revenues</b>	<b>426,506</b>	<b>520,622</b>	<b>562,067</b>	<b>547,648</b>	<b>569,737</b>	<b>7,670</b>	<b>1.4</b>
<b><u>EXPENDITURES</u></b>							
Public Safety	437,051	546,703	562,067	547,648	569,737	7,670	1.4
<b>Total Expenditures</b>	<b>437,051</b>	<b>546,703</b>	<b>562,067</b>	<b>547,648</b>	<b>569,737</b>	<b>7,670</b>	<b>1.4</b>
Operating Transfers In							
General Fund	10,545	2,318	0	0	0	0	0.0
Other Fund(s)*	0	7,833	0	0	0	0	0.0
Public School Fund	0	23,764	0	0	0	0	0.0
<b>Total Operating Transfers In</b>	<b>10,545</b>	<b>33,915</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
Excess (Deficiency) of Revenues Over Expenditures	0	7,834	0	0	0	0	0.0
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,834</b>	<b>7,834</b>	<b>7,834</b>	<b>0.0</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>0</b>	<b>7,834</b>	<b>0</b>	<b>7,834</b>	<b>7,834</b>	<b>7,834</b>	<b>0.0</b>

\*FY 2014 - year-end closing adjustments per State of TN Comptroller's Office

**POLICE TECHNOLOGY FUND SUMMARY**

	<u>Actual</u> <u>FY 2013</u>	<u>Actual</u> <u>FY 2014</u>	<u>Budget</u> <u>FY 2015</u>	<u>Projected</u> <u>FY 2015</u>	<u>Budget</u> <u>FY 2016</u>	<u>Budget</u> <u>16 vs 15</u>	<u>%</u> <u>Change</u>
<b><u>REVENUES</u></b>							
Fines & Forfeitures	430,818	403,049	420,000	420,000	420,000	0	0.0
Other	0	45,198	0	0	0	0	0.0
Total Revenue	<u>430,818</u>	<u>448,247</u>	<u>420,000</u>	<u>420,000</u>	<u>420,000</u>	<u>0</u>	<u>0</u>
<b><u>EXPENDITURES</u></b>							
Operating Technology	329,119	294,910	554,527	637,815	438,418	(116,109)	(20.9)
Internet Charges	63,466	50,865	77,500	79,000	79,000	1,500	1.9
Total Expenditures	<u>392,585</u>	<u>345,775</u>	<u>632,027</u>	<u>716,815</u>	<u>517,418</u>	<u>(114,609)</u>	<u>(18.1)</u>
Excess (Deficiency) of Revenues Over Expenditures	38,233	102,472	(212,027)	(296,815)	(97,418)	114,609	(54.1)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<u>657,773</u>	<u>696,006</u>	<u>659,297</u>	<u>798,478</u>	<u>501,663</u>	<u>(157,634)</u>	<u>(23.9)</u>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<u>696,006</u>	<u>798,478</u>	<u>447,270</u>	<u>501,663</u>	<u>404,245</u>	<u>(43,025)</u>	<u>(9.6)</u>

## SOLID WASTE - MUNICIPAL FUND SUMMARY

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
<b><u>OPERATING REVENUES</u></b>							
Residential	2,388,299	2,394,708	2,400,000	2,418,800	2,443,000	43,000	1.8
Commercial	2,642,248	2,667,000	2,672,000	2,700,000	2,702,000	30,000	1.1
Industrial	1,773,499	1,857,439	1,853,919	1,939,000	1,942,046	88,127	4.8
Recycling	596,237	619,828	599,300	599,986	600,500	1,200	0.2
Landfill Host Fee	376,294	246,112	273,000	252,000	253,000	(20,000)	(7.3)
Container Rental	793,400	800,149	797,000	806,696	808,000	11,000	1.4
Interest and Penalties	93,662	102,153	97,250	102,734	102,734	5,484	5.6
Other	386,398	477,747	380,870	423,053	396,925	16,055	4.2
<b>Total Operating Revenues</b>	<b>9,050,037</b>	<b>9,165,136</b>	<b>9,073,339</b>	<b>9,242,269</b>	<b>9,248,205</b>	<b>174,866</b>	<b>1.9</b>
<b><u>OPERATING EXPENSES</u></b>							
Administration	472,986	504,056	491,992	484,612	486,549	(5,443)	(1.1)
Residential	1,641,276	1,738,656	1,658,116	1,632,244	1,709,239	51,123	3.1
Commercial	1,734,640	1,677,651	1,755,373	1,729,042	1,742,881	(12,492)	(0.7)
Industrial	1,676,806	1,750,364	1,791,597	1,764,723	1,864,457	72,860	4.1
Recycling	788,809	775,391	886,933	873,629	901,865	14,932	1.7
Brush, Bulk & Leaf & Collection	1,077,022	1,049,112	1,097,140	1,080,683	1,126,388	29,248	2.7
Landfills	63,334	65,452	111,249	109,580	153,109	41,860	37.6
Depreciation	806,856	926,300	1,015,163	942,397	749,764	(265,399)	(26.1)
Other	310,751	271,571	286,479	286,479	290,409	3,930	1.4
<b>Total Operating Expenses</b>	<b>8,572,480</b>	<b>8,758,553</b>	<b>9,094,042</b>	<b>8,903,389</b>	<b>9,024,661</b>	<b>(69,381)</b>	<b>(0.8)</b>
<b>Operating Income (Loss)</b>	<b>477,557</b>	<b>406,583</b>	<b>(20,703)</b>	<b>338,880</b>	<b>223,544</b>	<b>244,247</b>	<b>(1179.8)</b>
<b><u>OTHER FINANCING SOURCES</u></b>							
Operating Transfers In							
Regional Solid Waste Fund	153,361	241,273	119,274	119,274	119,274	0	0.0
Other Funds*	0	216,559	0	0	0	0	0.0
Operating Transfers Out							
Water/Sewer Fund	(53,741)	(53,741)	(53,741)	(53,741)	(53,741)	0	0.0
Fleet Management Fund	0	0	0	0	(50,366)	(50,366)	100.0
Other Funds*	0	(523,300)	0	0	0	0	0.0
<b>Total Other Financing Sources (Net)</b>	<b>99,620</b>	<b>(119,209)</b>	<b>65,533</b>	<b>65,533</b>	<b>15,167</b>	<b>(50,366)</b>	<b>(76.9)</b>
<b>Excess (Deficiency) of Revenue &amp; Other Sources Over Expenditures</b>	<b>577,177</b>	<b>287,374</b>	<b>44,830</b>	<b>404,413</b>	<b>238,711</b>	<b>193,881</b>	<b>432.5</b>
<b>NET ASSETS (BEGINNING)</b>	<b>5,833,149</b>	<b>6,410,326</b>	<b>6,999,746</b>	<b>6,697,700</b>	<b>7,102,113</b>	<b>102,367</b>	<b>1.5</b>
<b>NET ASSETS (ENDING)</b>	<b>6,410,326</b>	<b>6,697,700</b>	<b>7,044,576</b>	<b>7,102,113</b>	<b>7,340,824</b>	<b>296,248</b>	<b>4.2</b>

\*FY 2014 - year-end closing adjustments per State of TN Comptroller's Office

**SOLID WASTE - MUNICIPAL FUND  
CASH ANALYSIS SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
Total Receipts	9,035,657	9,320,145	9,073,339	9,242,269	9,248,205	174,866	1.9
Total Payments (less depreciation)	7,332,066	7,860,001	8,078,879	7,960,992	8,274,897	196,018	2.4
Other Expenses							
Capital Equipment	1,252,026	562,163	410,000	410,000	233,600	(176,400)	(43.0)
Capital Projects	0	0	0	0	100,000	100,000	0.0
Debt - Principal	471,233	506,318	561,379	561,379	591,439	30,060	5.4
Total Other Expenses	1,723,259	1,068,481	971,379	971,379	925,039	(46,340)	(4.8)
Total Operating and Other Expenses	9,055,325	8,928,482	9,050,258	8,932,371	9,199,936	149,678	1.7
Other Financing Sources							
Operating Transfers In	99,620	338,559	119,274	119,274	119,274	0	0.0
Operating Transfers (Out)	0	(523,300)	(53,741)	(53,741)	(104,107)	(50,366)	93.7
Total Other Financing Sources	99,620	(184,741)	65,533	65,533	15,167	(50,366)	(76.9)
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	79,952	206,922	88,614	375,431	63,436	(25,178)	(28.4)
Cash & Cash Equivalents (Beginning)	2,796,444	2,876,396	3,616,526	3,083,318	3,458,749	(755,759)	(20.9)
Cash & Cash Equivalents (Ending)	2,876,396	3,083,318	3,705,140	3,458,749	3,522,185	(780,937)	(21.1)

**SOLID WASTE - REGIONAL FUND SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
<b><u>OPERATING REVENUES</u></b>							
Residential	2,001,774	2,057,281	2,075,897	2,088,286	2,096,655	20,758	1.0
Commercial	382,654	385,077	383,000	391,000	393,000	10,000	2.6
Interest and Penalties	48,390	51,406	48,300	47,700	48,200	(100)	(0.2)
Other	174,302	130,783	146,075	140,545	142,075	(4,000)	(2.7)
<b>Total Operating Revenues</b>	<b>2,607,120</b>	<b>2,624,547</b>	<b>2,653,272</b>	<b>2,667,531</b>	<b>2,679,930</b>	<b>26,658</b>	<b>1.0</b>
<b><u>OPERATING EXPENSES</u></b>							
Operations	2,021,734	1,888,318	1,995,414	1,895,643	2,024,802	29,388	1.5
Landfills	4,001	5,588	4,700	5,000	5,000	300	6.4
Depreciation	263,617	255,298	507,279	359,146	349,459	(157,820)	(31.1)
Other	109,184	65,642	78,267	65,642	87,058	8,791	11.2
<b>Total Operating Expenses</b>	<b>2,398,536</b>	<b>2,214,846</b>	<b>2,585,660</b>	<b>2,325,431</b>	<b>2,466,319</b>	<b>(119,341)</b>	<b>(4.6)</b>
<b>Operating Income (Loss)</b>	<b>208,584</b>	<b>409,701</b>	<b>67,612</b>	<b>342,100</b>	<b>213,611</b>	<b>145,999</b>	<b>215.9</b>
<b><u>Operating Transfers In (Out)</u></b>							
Other Funds*	0	83,321	0	0	0	0	0.0
Other Funds*	0	(158,455)	0	0	0	0	0.0
Fleet Management Fund	0	0	0	0	(17,106)	(17,106)	100.0
Municipal Solid Waste Fund	(119,274)	(119,274)	(119,274)	(119,274)	(119,274)	0	0.0
Water/Sewer Fund	(24,987)	(24,987)	(24,987)	(24,987)	(24,987)	0	0.0
<b>Total Operating Transfers Out</b>	<b>(144,261)</b>	<b>(219,395)</b>	<b>(144,261)</b>	<b>(144,261)</b>	<b>(161,367)</b>	<b>(17,106)</b>	<b>11.9</b>
<b>Excess (Deficiency) of Revenue &amp; Other Sources Over Expenditures</b>	<b>64,323</b>	<b>190,306</b>	<b>(76,649)</b>	<b>197,839</b>	<b>52,244</b>	<b>128,893</b>	<b>(168.2)</b>
<b>NET ASSETS (BEGINNING)</b>	<b>3,850,802</b>	<b>3,915,125</b>	<b>4,000,081</b>	<b>4,105,431</b>	<b>4,303,270</b>	<b>303,189</b>	<b>7.6</b>
<b>NET ASSETS (ENDING)</b>	<b>3,915,125</b>	<b>4,105,431</b>	<b>3,923,432</b>	<b>4,303,270</b>	<b>4,355,514</b>	<b>432,082</b>	<b>11.0</b>

\*FY 2014 - year-end closing adjustments per State of TN Comptroller's Office

**SOLID WASTE - REGIONAL FUND  
CASH ANALYSIS SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
Total Receipts	2,591,086	2,622,401	2,653,272	2,667,531	2,679,930	26,658	1.0
Total Operating Expenses (less depreciation)	2,146,160	2,027,137	2,078,381	1,966,285	2,116,860	38,479	1.9
Other Expenses							
Capital Equipment	16,566	312,177	0	0	27,000	27,000	100.0
Capital Projects	0	0	0	0	0	0	0.0
Total Other Expenses	16,566	312,177	0	0	27,000	27,000	100.0
Total Operating and Other Expenses	2,162,726	2,339,314	2,078,381	1,966,285	2,143,860	65,479	3.2
Other Financing Sources (Uses)							
Operating Transfers In	0	83,321	0	0	0	0	0.0
Operating Transfers Out	(144,261)	(302,716)	(144,261)	(144,261)	(161,367)	(17,106)	11.9
Total Other Financing Sources (Uses) Net	(144,261)	(219,395)	(144,261)	(144,261)	(161,367)	(17,106)	11.9
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	284,099	63,692	430,630	556,985	374,703	(55,927)	(13.0)
Cash & Cash Equivalents (Beginning)	2,819,498	982,387	13,176	3,262,690	3,819,675	3,806,499	28889.6
Reclassified to reflect cash due from other funds	(2,121,210)	2,216,611	0	0	0	0	0.0
Cash & Cash Equivalents (Ending)	982,387	3,262,690	443,806	3,819,675	4,194,378	3,750,572	845.1

## STORM WATER FUND SUMMARY

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
<b><u>OPERATING REVENUES</u></b>							
Storm Water Fees - Single Family	604,169	618,300	623,595	626,643	626,643	3,048	0.5
Storm Water Fees - Multi Family	262,784	276,731	279,622	280,071	280,071	449	0.2
Storm Water Fees - Other	1,264,623	1,259,492	1,247,959	1,257,411	1,257,411	9,452	0.8
Interest and Penalties	23,077	42,035	20,500	36,000	20,500	0	0.0
Other	13,058	18,448	0	2,196	2,000	2,000	100.0
<b>Total Operating Revenues</b>	<b>2,167,711</b>	<b>2,215,006</b>	<b>2,171,676</b>	<b>2,202,321</b>	<b>2,186,625</b>	<b>14,949</b>	<b>0.7</b>
<b><u>OPERATING EXPENSES</u></b>							
Storm Water Operations	1,050,250	1,004,205	1,078,820	1,001,661	1,116,099	37,279	3.5
Depreciation	125,137	135,575	249,733	192,803	253,188	3,455	1.4
Other	286,418	224,973	313,046	313,046	305,045	(8,001)	(2.6)
<b>Total Operating Expenses</b>	<b>1,461,805</b>	<b>1,364,753</b>	<b>1,641,599</b>	<b>1,507,510</b>	<b>1,674,332</b>	<b>32,733</b>	<b>2.0</b>
<b>Operating Income (Loss)</b>	<b>705,906</b>	<b>850,253</b>	<b>530,077</b>	<b>694,811</b>	<b>512,293</b>	<b>(17,784)</b>	<b>(3.4)</b>
<b><u>OTHER FINANCING SOURCES</u></b>							
Operating Transfers In							
Fleet Management Fund	0	0	0	0	(3,801)	(3,801)	100.0
Other Funds In	0	10,857	0	0	0	0	0.0
Other Funds (Out)	0	(5,096)	0	0	0	0	0.0
<b>Total Operating Transfers In</b>	<b>0</b>	<b>5,761</b>	<b>0</b>	<b>0</b>	<b>(3,801)</b>	<b>(3,801)</b>	<b>100.0</b>
<b>Excess (Deficiency) of Revenues &amp; Other Sources Over Expenditures</b>	<b>705,906</b>	<b>856,014</b>	<b>530,077</b>	<b>694,811</b>	<b>508,492</b>	<b>(21,585)</b>	<b>(4.1)</b>
<b>NET ASSETS (BEGINNING)</b>	<b>4,594,373</b>	<b>5,300,279</b>	<b>6,001,123</b>	<b>6,156,293</b>	<b>6,851,104</b>	<b>849,981</b>	<b>14.2</b>
<b>NET ASSETS (ENDING)</b>	<b>5,300,279</b>	<b>6,156,293</b>	<b>6,531,200</b>	<b>6,851,104</b>	<b>7,359,596</b>	<b>828,396</b>	<b>12.7</b>

\*FY 2014 - year-end closing adjustments per State of TN Comptroller's Office

**STORM WATER FUND  
CASH ANALYSIS SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
Total Receipts	2,139,569	2,251,746	2,171,676	2,202,321	2,186,625	14,949	0.7
Total Payments (less depreciation)	742,422	1,566,685	1,391,866	1,314,707	1,421,144	29,278	2.1
Other Expenses							
Capital Equipment	0	0	60,000	55,000	0	(60,000)	(100.0)
Capital Projects	2,336,374	3,458,631	1,920,000	1,820,500	1,200,000	(720,000)	(37.5)
Debt Service - Principal	0	195,000	200,000	200,000	210,000	10,000	5.0
Interest Expense	2,945	22,202	0	0	0	0	0.0
Total Other Expenses	2,339,319	3,675,833	2,180,000	2,075,500	1,410,000	(770,000)	(35.3)
Total Operating and Other Expenses	3,081,741	5,242,518	3,571,866	3,390,207	2,831,144	(740,722)	(20.7)
Other Financing Sources/(Uses)							
Bond Issue Proceeds	5,935,000	0	0	0	0	0	0.0
Fleet Management Fund	0	0	0	0	(3,801)	(3,801)	100.0
Other Funds*	0	10,857	0	0	0	0	0.0
Construction Retainage	52,640	124,227	0	0	0	0	0.0
Restricted Investments	(2,643,396)	0	0	0	0	0	0.0
Proceeds from Sale of Investments	0	2,448,816	1,006,589	194,580	0	(1,006,589)	(100.0)
Total Other Financing Sources/(Uses)	3,344,244	2,583,900	1,006,589	194,580	(3,801)	(1,010,390)	100.0
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	2,402,072	(406,872)	(393,601)	(993,306)	(648,320)	(254,719)	64.7
Cash & Cash Equivalents (Beginning)	49,950	2,452,022	3,097,866	2,045,150	1,051,844	(2,046,022)	(66.0)
Cash & Cash Equivalents (Ending)	2,452,022	2,045,150	2,704,265	1,051,844	403,524	(2,300,741)	(85.1)

**TRANSPORTATION PLANNING FUND**

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Budget FY 2015</u>	<u>Projected FY 2015</u>	<u>Budget FY 2016</u>	<u>Budget 16 vs 15</u>	<u>% Change</u>
<b><u>REVENUES</u></b>							
Federal Government	244,661	184,751	296,000	270,097	210,468	(85,532)	(28.9)
Other	12,529	0	0	0	0	0	0.0
<b>Total Revenues</b>	<b>257,190</b>	<b>184,751</b>	<b>296,000</b>	<b>270,097</b>	<b>210,468</b>	<b>(85,532)</b>	<b>(28.9)</b>
<b><u>EXPENDITURES</u></b>							
Highway & Transportation Planning	321,037	232,847	345,860	260,011	271,447	(74,413)	(21.5)
<b>Total Expenditures</b>	<b>321,037</b>	<b>232,847</b>	<b>345,860</b>	<b>260,011</b>	<b>271,447</b>	<b>(74,413)</b>	<b>(21.5)</b>
Operating Transfers In/(Out)							
General Fund	67,746	117,967	60,000	55,368	54,150	(5,850)	(9.8)
Other Funds*	(4,728)	(5,260)	0	0	0	0	0.0
<b>Total Operating Transfers - Net</b>	<b>63,018</b>	<b>112,707</b>	<b>60,000</b>	<b>55,368</b>	<b>54,150</b>	<b>(5,850)</b>	<b>(10)</b>
Excess (Deficiency) of Revenues Over Expenditures	(829)	64,611	10,140	65,454	(6,829)	(16,969)	(167.3)
<b>UNRESERVED FUND BALANCE (BEGINNING)</b>	<b>4,886</b>	<b>4,057</b>	<b>3,247</b>	<b>68,668</b>	<b>134,122</b>	<b>130,875</b>	<b>4030.6</b>
<b>UNRESERVED FUND BALANCE (ENDING)</b>	<b>4,057</b>	<b>68,668</b>	<b>13,387</b>	<b>134,122</b>	<b>127,293</b>	<b>113,906</b>	<b>850.9</b>

\*FY 2013 and FY 2014- Record OPEB Liability

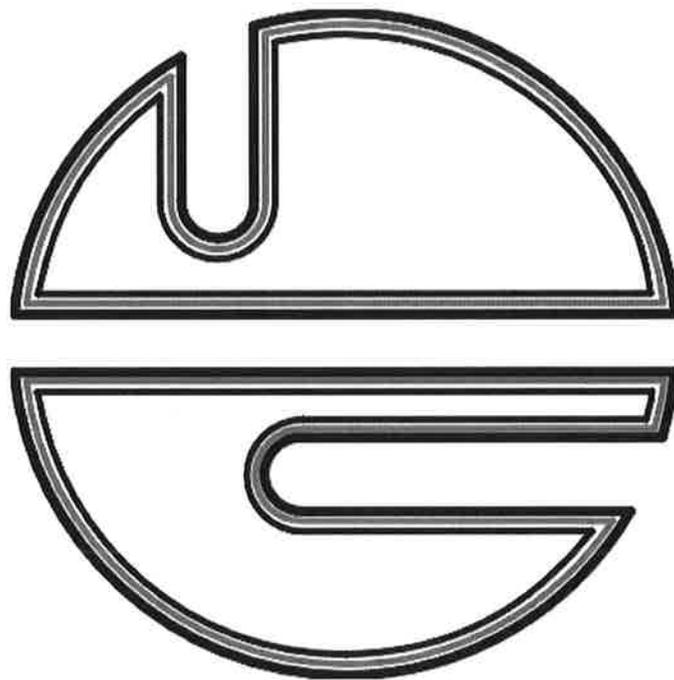
**WATER/SEWER FUND SUMMARY**

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Budget FY 2015</u>	<u>Projected FY 2015</u>	<u>Budget FY 2016</u>	<u>Budget 16 vs 15</u>	<u>% Change</u>
<b><u>OPERATING REVENUES</u></b>							
Water Sales	14,328,208	14,773,569	15,309,000	15,554,000	16,067,000	758,000	5.0
Sewer Fees	13,544,097	14,882,116	15,280,000	15,649,000	16,253,000	973,000	6.4
Penalties	429,680	465,153	430,000	447,000	435,000	5,000	1.2
Customer Services Charges	290,218	297,771	297,500	315,000	300,000	2,500	0.8
Water Tap Fees	350,700	330,916	332,000	332,000	332,000	0	0.0
Sewer Tap Fees	736,810	634,822	550,000	640,000	640,000	90,000	16.4
Interest	10,628	11,463	10,000	18,000	18,000	8,000	80.0
State of Tennessee - Grant/Contract	0	187,196	0	0	0	0	0.0
Other	945,657	555,121	740,442	881,826	891,999	151,557	20.5
<b>Total Operating Revenues</b>	<b>30,635,998</b>	<b>32,138,127</b>	<b>32,948,942</b>	<b>33,836,826</b>	<b>34,936,999</b>	<b>1,988,057</b>	<b>6.0</b>
<b><u>OPERATING EXPENSES</u></b>							
Administration	3,434,469	3,125,140	3,619,162	3,438,204	3,753,049	133,887	3.7
Water Operating Expenses	4,885,244	5,005,940	4,328,983	4,264,048	4,295,171	(33,812)	(0.8)
Sewer Operating Expenses	2,555,081	2,911,026	2,742,333	2,701,198	2,621,760	(120,573)	(4.4)
Water Line Extensions	0	0	1,506,880	1,484,277	1,575,394	68,514	4.5
Sewer Line Extensions	0	0	1,268,605	1,249,576	1,230,153	(38,452)	(3.0)
Water Treatment	2,560,133	2,544,663	2,451,648	2,414,873	2,487,207	35,559	1.5
Wastewater Treatment	3,843,979	3,870,213	3,783,049	3,726,303	3,868,829	85,780	2.3
Industrial Monitoring	240,883	276,905	301,879	297,351	275,206	(26,673)	(8.8)
Depreciation	5,359,519	5,548,806	5,697,749	5,755,757	5,970,389	272,640	4.8
Payment In-Lieu	473,000	543,950	543,950	543,950	543,950	0	0.0
Other	4,133,376	4,209,890	4,287,169	4,222,861	4,154,631	(132,538)	(3.1)
<b>Total Operating Expenses</b>	<b>27,485,684</b>	<b>28,036,533</b>	<b>30,531,407</b>	<b>30,098,398</b>	<b>30,775,739</b>	<b>244,332</b>	<b>0.8</b>
<b>Operating Income (Loss)</b>	<b>3,150,314</b>	<b>4,101,594</b>	<b>2,417,535</b>	<b>3,738,428</b>	<b>4,161,260</b>	<b>1,743,725</b>	<b>72.1</b>
<b><u>Operating Transfers In/(Out):</u></b>							
Municipal Solid Waste Fund	53,741	53,741	53,741	53,741	53,741	0	0.0
Regional Solid Waste Fund	24,987	24,987	24,987	24,987	24,987	0	0.0
Fleet Management Fund	0	0	0	0	(68,422)	(68,422)	100.0
Other Funds*	0	398,733	0	0	0	0	0.0
Other Funds*	0	(453,963)	0	0	0	0	0.0
<b>Total Operating Transfers In/(Out):</b>	<b>78,728</b>	<b>23,498</b>	<b>78,728</b>	<b>78,728</b>	<b>10,306</b>	<b>(68,422)</b>	<b>(86.9)</b>
<b>Operating Income (Loss)</b>	<b>3,229,042</b>	<b>4,125,092</b>	<b>2,496,263</b>	<b>3,817,156</b>	<b>4,171,566</b>	<b>1,675,303</b>	<b>67.1</b>
<b>NET ASSETS (BEGINNING)</b>	<b>91,345,957</b>	<b>94,574,999</b>	<b>96,319,095</b>	<b>98,700,091</b>	<b>102,517,247</b>	<b>6,198,152</b>	<b>6.4</b>
Prior Period Adjustment							
<b>NET ASSETS (ENDING)</b>	<b>94,574,999</b>	<b>98,700,091</b>	<b>98,815,358</b>	<b>102,517,247</b>	<b>106,688,813</b>	<b>7,873,455</b>	<b>8.0</b>

\*FY 2014 - year-end closing adjustments per State of TN Comptroller's Office

**WATER/SEWER FUND SUMMARY  
CASH ANALYSIS SUMMARY**

	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs 15	% Change
Total Receipts	30,005,200	31,664,004	32,948,942	33,836,826	34,936,999	1,988,057	6.0
Total Payments (less depreciation)	21,104,872	21,811,086	24,289,708	23,798,691	24,261,400	(28,308)	(0.1)
Other Expenses							
Capital Equipment	745,792	563,559	699,500	699,500	637,000	(62,500)	(8.9)
Capital Projects	8,543,022	5,367,848	10,207,900	6,997,900	10,311,000	103,100	1.0
Debt Service - Principal	4,012,049	4,114,828	4,759,858	4,759,858	4,600,041	(159,817)	(3.4)
Purchase of Investments	19,938,502	3,038,050	0	0	0	0	0.0
Other	1,381,132	19,429	0	0	0	0	0.0
Total Other Expenses	34,620,497	13,103,714	15,667,258	12,457,258	15,548,041	(119,217)	(0.8)
Total Operating and Other Expenses	55,725,369	34,914,800	39,956,966	36,255,949	39,809,441	(147,525)	(0.4)
Operating Transfers In/Out:							
Operating Transfers In/(Out) - Net	(567,566)	(465,222)	(465,222)	(465,222)	(465,222)	0	0.0
Fleet Management Fund	0	0	0	0	(68,422)	(68,422)	100.0
Other Funds*	0	398,733	0	0	0	0	0.0
Other Funds*	0	(453,963)	0	0	0	0	0.0
Total Operating Transfers In/Out:	(567,566)	(520,452)	(465,222)	(465,222)	(533,644)	(68,422)	100.0
Other Financing Sources (Uses)							
Bond Proceeds	24,000,000	0	0	0	0	0	0.0
Interest on Investments	430,901	0	0	0	0	0	0.0
Proceeds from Sale of Investments	0	0	8,010,000	4,800,000	6,700,000	(1,310,000)	(16.4)
Receipts from Advances from Other Funds	0	4,210,159	0	0	0	0	0.0
Total Other Financing Sources (Uses)	24,430,901	4,210,159	8,010,000	4,800,000	6,700,000	(1,310,000)	(16.4)
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	(1,856,834)	438,911	536,754	1,915,655	1,293,914	2,135,582	397.9
Cash & Cash Equivalents (Beginning)	7,673,537	2,892,575	3,214,678	3,331,486	5,247,141	2,032,463	63.2
Prior Period Adjustment	(2,924,128)	0	0	0	0	0	0.0
Cash & Cash Equivalents (Ending)	2,892,575	3,331,486	3,751,432	5,247,141	6,541,055	4,168,045	111.1



**CAPITAL**

## CAPITAL EQUIPMENT - FY 2016

<u>General Fund</u>	Funding Source	<u>Cost</u>
<b>Fire</b>		
Heavy Duty 4 x 4 Truck	General Fund	40,000
Thermal Imaging Camera (3)	General Fund	28,500
Total - Fire		68,500
<b>Information Technology</b>		
VOIP Call Manager and Unit Upgrade/Contact Center/Paging	General Fund	32,000
Nexus 24 Port Switch, SFP Module, fire adapter, smart net, duplex mode	General Fund	22,000
Active 911 - Fire Department Link	General Fund	29,000
UPS Replacement	General Fund	15,000
Trimble GPS Rollover Unit	General Fund	25,000
Firehouse CAD and software link analysis	General Fund	55,000
GIS Upgrade/Mining	General Fund	45,000
Van	General Fund	21,000
Total - Information Technology		244,000
<b>Parks and Recreation</b>		
55hp Tractor with Flail Mower	General Fund	25,000
72" wide 29hp zero turn mowers (2)	General Fund	18,000
5 Gang "wide area" mower	General Fund	50,000
1/2 ton pick-up truck	General Fund	20,000
Total - Parks and Recreation		113,000
<b>Police</b>		
Ford Taurus Police Pursuit Vehicles (10)	General Fund	322,000
Total - Police		322,000
<b>Public Works</b>		
Truck mounted Street Sweeper	Capital Outlay Note	275,000
70hp tractor with mower	General Fund	52,000
Tandem dump truck	Capital Outlay Note	143,000
Pothole patcher	Capital Outlay Note	175,000
Total - Public Works		645,000
<b>Student Transportation</b>		
24 passenger school bus (2)	General Fund	120,000
Total - Student Transportation		120,000
TOTAL GENERAL FUND		1,512,500
 <u>Drug Fund</u>		
Ford SUV AWD vehicles (2)	Drug Fund	72,000
Bomb Suit	Drug Fund	24,000
New Canine	Drug Fund	14,000
Total Drug Fund		110,000

## CAPITAL EQUIPMENT - FY 2016

	Funding Source	Cost
<u>Fleet Management Fund</u>		
State Radio System Upgrade <i>(Transfers to Fleet Mgm't from: General Fund \$535,975; Freedom Hall \$5,702; Solid Waste \$67,472; Storm Water \$3,801; Mass Transit \$71,273; Water/Sewer \$68,422; and 9-11 \$90,000. Fleet Share \$12,355)</i>	Fleet Management Fund	855,000
Forklift	Fleet Management Fund	35,000
1/2 ton 4WD pickup truck with air compressor/booster pack	Fleet Management Fund	36,000
Total Fleet Management Fund		926,000
<u>Mass Transit Fund</u>		
Bus (2) medium duty 26-31 passenger <i>(re-budget - local match \$137,500)</i>		820,000
Paratransit Vehicles (4) <i>(local match \$16,830)</i>		198,000
Total Mass Transit Fund		1,018,000
<u>Police Technology Fund</u>		
Equipment for ten Ford Taurus Police Pursuit Vehicles (\$5,000)	Police Technology	50,000
Active 911 - Police Department Link	Police Technology	27,800
Total Police Technology Fund		77,800
<u>Solid Waste Fund</u>		
Municipal:		
Roll-off Collection Truck	Solid Waste Fund	155,000
1 flatbed truck	Solid Waste Fund	50,900
Leaf Machine	Solid Waste Fund	27,700
Total Municipal Solid Waste		233,600
Regional:		
Pick-up Truck	Solid Waste Fund	27,000
Total - Regional Solid Waste		27,000
Total Solid Waste Fund		260,600
<u>Water/Sewer Fund</u>		
Hewlett Packard postscript ePrinter	Water/Sewer Fund	8,000
Crossover Vehicle	Water/Sewer Fund	26,000
Compact Ext Cab 4WD pick-up	Water/Sewer Fund	25,000
Compact pick-up truck	Water/Sewer Fund	22,000
Full-size extended cab 4WD pick-up	Water/Sewer Fund	28,000
1/2 ton 2WD pick-up trucks (2)	Water/Sewer Fund	44,000
Service Trucks (2)	Water/Sewer Fund	150,000
Single axle dump trucks	Water/Sewer Fund	160,000
Equipment float	Water/Sewer Fund	10,000
Line locating equipment	Water/Sewer Fund	9,000
Crew cab service truck	Water/Sewer Fund	70,000
Sewer push cameras	Water/Sewer Fund	20,000
Salt spreader and blade	Water/Sewer Fund	7,000
Shoring equipment	Water/Sewer Fund	10,000
Large hole hog	Water/Sewer Fund	7,000
Compact 4WD pick-up truck	Water/Sewer Fund	22,000
Samplers	Water/Sewer Fund	12,000
Labware steam scrubber	Water/Sewer Fund	7,000
Total - Water/Sewer		637,000
<b>Total Capital Equipment</b>		<b>4,541,900</b>

## CAPITAL EQUIPMENT - FY 2016

Funding Summary	Funding Source	<u>Cost</u>
Capital Outlay Note		593,000
Federal/State Grants		863,670
General Fund		919,500
Other Equipment Funded by the General Fund		
Mass Transit Fund (match)		154,330
Police Technology Fund ( <i>funded w/percentage of court fines</i> )		<u>77,800</u>
Total General Fund		1,151,630
Other		1,036,000
Solid Waste Fund		260,600
Water/Sewer Fund		<u>637,000</u>
	<b>Total Equipment</b>	<b><u><u>4,541,900</u></u></b>

**CAPITAL EQUIPMENT REQUESTED NOT FUNDED - FY 2016**

**General Fund**

Development Services		
eZone (software to reformat the Johnson City zoning code)		20,000
	Total - Development Services	<u>20,000</u>
Fire		
New 2000 GPM Pumper (replacement of Engine 6)		475,000
Training Division Sedan		25,000
	Total - Fire	<u>500,000</u>
Police		
Ford SUV police pursuit vehicle		36,000
	Total - Police	<u>36,000</u>
Public Works		
Single axle dump truck with snowplow		125,000
1-ton pick-up truck (2)		64,000
1-ton utility truck with tool body		46,000
1-ton pick-up truck		46,000
1-ton utility truck		25,000
Painting trail truck		30,000
Compressor		25,000
	Total - Public Works	<u>361,000</u>
Transit - Student Transportation		
78 passenger school buses (5)		459,000
	Total - Transit/Student Transportation	<u>459,000</u>
	Total - General Fund	1,376,000
<b>Freedom Hall Fund</b>		
6-passenger golf-cart style vehicle to assist the disabled and elderly		15,000
Portable security barricade		25,000
	Total Freedom Hall Fund	<u>40,000</u>
<b>Storm Water Fund</b>		
Small SUV		30,000
Storm Water software		25,000
Manhole camera		20,000
	Total Storm Water Fund	<u>75,000</u>
	<b>TOTAL CAPITAL EQUIPMENT NOT FUNDED</b>	<b>1,491,000</b>

## CAPITAL PROJECTS - FY 2016

General Fund	Funding Source	Cost
<b>Fire</b>		
Decontamination Sinks (4)	General Fund	60,000
Total Fire		60,000
<b>Parks &amp; Recreation</b>		
Playground Equipment	General Fund	100,000
Restrooms at Winged Deer Park (near ball fields)	General Fund	50,000
Track and Field Improvements	General Fund	150,000
Total Parks & Recreation		300,000
<b>Public Works</b>		
Antioch Road Trail	General Fund	100,000
Browns Mill/Mountainview Intersection (roundabout)	Federal	500,000
Downtown Wayfinding Signage/Christmas Lights	TIF	150,000
East Main Street Wall Repair	General Fund	125,000
Farmer's Market	Bond Proceeds	1,500,000
Franklin Commons Access Road	Econ Dev Res	250,000
Indian Ridge/State of Franklin Intersection Improvements	Federal	1,800,000
	Bond Proceeds	600,000
	Total	2,400,000
Knob Creek Overpass (ROW)	Federal	3,800,000
	Bond Proceeds	400,000
	Wash. Co.	400,000
	Total	4,600,000
Lark Street Extension Improvements	Econ Dev Res	750,000
Pennys Building Roof	General Fund	200,000
Signalization Improvements	Federal	1,600,000
South Roan Street - Phase 2 Streetscape	General Fund	200,000
VA Access Road	Federal	600,000
	Bond Proceeds	450,000
	Total	1,050,000
Total Public Works		13,425,000
<b>Total General Fund Projects</b>		<b>13,785,000</b>

## CAPITAL PROJECTS - FY 2016

	Funding Source	Cost
<u>Fleet Management Fund</u>		
Fuel island canopy replacement	Fleet Mgm't Fund	50,000
Vehicle exhaust system replacement - heavy duty shop	Fleet Mgm't Fund	20,000
<b>Total Fleet Management Projects</b>		<b>70,000</b>
 <u>Freedom Hall</u>		
HVAC improvements	Bond Proceeds	6,700,000
Parking lot G resurfacing	Bond Proceeds	200,000
Restroom Renovations	Bond Proceeds	525,000
Additional Restrooms	Bond Proceeds	775,000
Wheelchair accessible seating	Bond Proceeds	200,000
<b>Total Freedom Hall Projects</b>		<b>8,400,000</b>
 <u>Golf Fund</u>		
Driving Range	General Fund	40,000
<b>Total Golf Fund Projects</b>		<b>40,000</b>
 <u>Solid Waste Fund</u>		
Bolton Block Service Center (demolition/grading)	Solid Waste Fund	100,000
<b>Total Solid Waste Projects</b>		<b>100,000</b>
 <u>Storm Water Fund</u>		
U-haul detention basin	Storm Water	600,000
Kelly Foods detention basin	Storm Water	600,000
<b>Total Storm Water Projects</b>		<b>1,200,000</b>
 <u>Water/Sewer Fund</u>		
Water System Improvements		
Liberty Bell Reinforcement	Bond Proceeds	200,000
State of Franklin Booster - Electrical	Bond Proceeds	500,000
Tannery Knob Tank Replacement	Bond Proceeds	1,000,000
Watauga Disinfection Change	Bond Proceeds	500,000
Annexations/Utility Relocations for Local Road Projects	Rate Funded	125,300
District Metering and Telemetry	Rate Funded	60,000
Emergency Preparedness/Security Improvements	Rate Funded	37,500
Mechanical Equipment Replacement and Repair	Rate Funded	50,000
Tank Maintenance	Rate Funded	500,000
Technology Plan/Work Order Replacement	Rate Funded	250,000
Watauga Flocculator Replacement	Rate Funded	110,000
Watauga Site Lighting	Rate Funded	40,000
Water Facility Roof Replacement	Rate Funded	270,000
Waterline Replacement and Rehabilitation	Rate Funded	640,000
<b>Total Water System Projects</b>		<b>4,282,800</b>

## CAPITAL PROJECTS - FY 2016

	<u>Funding Source</u>	<u>Cost</u>
Sewer System Improvements		
Brush Creek WWTP Improvements	Bond Proceeds	1,500,000
Knob Creek WWTP Improvements	Bond Proceeds	750,000
Lower Brush Creek Interceptor	Bond Proceeds	1,500,000
Regional Forcemain (B Station)	Bond Proceeds	500,000
Upper King Creek Interceptor	Bond Proceeds	250,000
Annexations/Utility Relocations for Local Road Projects	Rate Funded	125,200
Emergency Preparedness/Security Improvements	Rate Funded	37,500
Mechanical Equipment Replacement and Repair	Rate Funded	50,000
Regional Clarifier	Rate Funded	200,000
Sewer Line Rehabilitation and Replacement	Rate Funded	840,000
Technology Plan/Work Order Replacement	Rate Funded	250,000
WWTP Architectural/Site Improvements	Rate Funded	<u>25,500</u>

Total Sewer System Projects                    6,028,200

**Total Water/Sewer Fund                    10,311,000**

### Water/Sewer Funding Summary

	<u>Bond Proceeds</u>	<u>Rate Funded</u>
Water System Projects	2,200,000	2,082,800
Sewer System Projects	<u>4,500,000</u>	<u>1,528,200</u>
	6,700,000	3,611,000

**TOTAL CAPITAL PROJECTS            33,906,000**

### Funding Summary

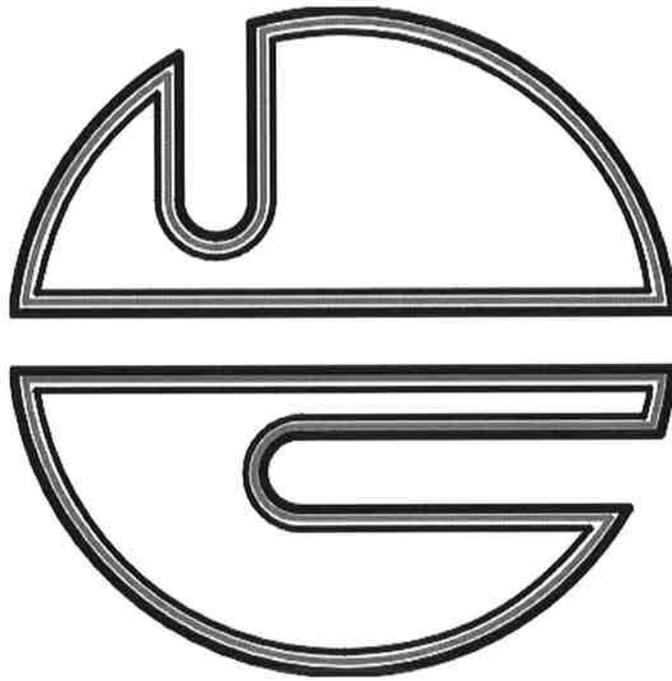
General Obligation Bond Proceeds	11,350,000
Federal/State Grants	8,300,000
Economic Development Reserve	1,000,000
Fleet Management Fund	70,000
General Fund	1,025,000
Other	550,000
Solid Waste Fund	100,000
Storm Water Fund	1,200,000
Water/Sewer Fund	<u>10,311,000</u>

**TOTAL CAPITAL PROJECTS            33,906,000**

## CAPITAL PROJECTS REQUESTED NOT FUNDED- FY 2016

(Listed in Priority Order)

General Fund	Cost
Fire	
Retaining wall and parking lot resurface at Station #7	30,000
Repair/resurface concrete apron at Station #4	25,000
Parking lot repair/resurface at Station #4	30,000
Total - Fire	85,000
Parks & Recreation	
Paving Lions Park parking lot	60,000
WDP Outdoor Pavilion	35,000
Picnic shelter with restrooms at Willow Springs Park	50,000
Total - Parks & Recreation	145,000
Public Works	
Post Office Roof	450,000
Walnut Street/State of Franklin intersection	100,000
Presbyterian Church Parking Lot	50,000
Downtown Canopy	120,000
I-26 Lighting (1st year of a 5 year plan/contracted construction)	600,000
I-26/State of Franklin Landscaping	100,000
Science Hill Slope Repair	600,000
Municipal Building/EMS front parking lot paving	125,000
Wayfinding signage (contracted construction)	400,000
Seminole Drive (curve through Ashley) - 1500 ft.	300,000
Swadley Road Widening/Trail - Milligan Highway to Plymouth - 2500 ft.	100,000
Southwest Avenue Trail (ROW only)	60,000
Sunset Drive sidewalk (Roan to Sundale) - 3000 ft.	40,000
Forrest Avenue widening and curbing (Oakland to Baxter) - 3000 ft.	300,000
Total - Public Works	3,345,000
TOTAL - GENERAL FUND	3,575,000
Golf Fund	
Pine Oaks - Cart Path improvements	50,000
Soccer Study and Master Plan for Buffalo Valley	75,000
TOTAL - GOLF FUND	125,000
Storm Water Fund	
Oakland Avenue bridge replacement	250,000
Tree Street drainage	250,000
Keystone drainage	100,000
TOTAL - STORM WATER FUND	600,000
<b>TOTAL CAPITAL PROJECTS NOT FUNDED</b>	<b>4,300,000</b>



**DEBT SERVICE**

**CITY OF JOHNSON CITY**

**DEBT SERVICE**

BOND ISSUE	INTEREST RATE	ISSUED	MATURING	ORIGINAL AMOUNT	06/30/2016	2016 PRINCIPAL	2016 INTEREST	2016 TOTAL
					OUTSTANDING PRINCIPAL			
<b>GENERAL FUND</b>								
1998 G.O. REFUNDING	4.10% - 4.75%	Jul-98	2016	20,060,000	0	905,000	42,987	947,987
2006 G.O. REFUNDING	3.50% - 4.125%	Mar-06	2020	6,230,000	2,365,000	530,000	116,587	646,587
2007 SERIES D-9-A (Swap Payment)	VARIABLE	**	2021	**	0	0	91,603	91,603
2008 TN MUNICIPAL BOND FUND (City)	VARIABLE	Jan-09	2029	14,898,315	10,876,363	662,451	346,164	1,008,615
2008 TN MUNICIPAL BOND FUND (Schools)	VARIABLE	Jan-09	2024	5,200,000	3,237,000	323,000	106,800	429,800
2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2025	25,334,000	12,003,850	1,706,686	563,593	2,270,279
2009 G.O. REFUNDING	3.00% - 5.00%	Jun-09	2026	11,390,000	5,455,000	915,000	276,813	1,191,813
2009 QUALIFIED SCHOOL CONSTRUCTION	1.52%	Dec-09	2026	8,160,000	5,189,835	509,172	123,624	632,796
2010A BUILD AMERICAN BONDS *	3.64%	Jun-10	2040	22,500,000	21,900,000	100,000	1,203,970	1,303,970
2011 TN SERIES VII-J-1	VARIABLE	Feb-11	2020	2,643,000	1,093,420	285,240	41,360	326,600
2012 G.O. (New)	2.00% - 5.00%	Apr-12	2019	800,000	370,000	115,000	14,400	129,400
2012 G.O. Refunding	2.93%	Apr-12	2025	9,147,058	6,669,716	738,463	215,876	954,339
2014 Capital Outlay Note - 7 years	1.62%	Dec-14	2021	870,000	754,000	116,000	17,864	133,864
2014 Capital Outlay Note - 7 years	2.20%	Dec-14	2021	500,000	433,000	67,000	10,263	77,263
2014 TMBF Fieldhouse - Schools	2.58%	Dec-14	2034	1,300,000	1,251,000	49,000	32,908	81,908
2014 TMBF Farmers Market - City	2.56%	Dec-14	2029	350,000	331,275	18,725	8,720	27,445
2014 TMBF Farmers Market - TIF	2.56%	Dec-14	2029	1,650,000	1,561,725	88,275	41,110	129,385
2016 Capital Outlay Note - 7 years	3.50%	Jul-15	2022	500,000	435,728	64,272	17,500	81,772
2016 G.O (New) - Freedom Hall	4%	Dec-15	2036	11,000,000	11,000,000	0	230,000	230,000
<b>TOTAL</b>				<b>142,532,373</b>	<b>84,926,912</b>	<b>7,193,284</b>	<b>3,502,142</b>	<b>10,695,426</b>

\* See note on debt schedule (p. C-3)

\*\* Total original issue 03/2007 for \$3,510,560 (which no longer exists)  
Interest payment is the differential between original fixed rate  
and the variable rate, currently based on an indices.

**MED TECH PARK FUND**

2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2025	1,311,000	621,150	88,314	29,164	117,478
2011 TN SERIES VII-J-1	VARIABLE	Feb-11	2020	137,000	56,580	14,760	2,140	16,900
2012 G.O. Refunding	2.93%	Apr-12	2025	850,916	663,607	65,098	21,235	86,333
<b>TOTAL</b>				<b>2,298,916</b>	<b>1,341,337</b>	<b>168,172</b>	<b>52,539</b>	<b>220,711</b>

**EDUCATIONAL FACILITIES TRUST FUND**

1998 SALES TAX REVENUE REFUNDING	4.10% - 4.75%	Jul-98	2016	3,280,000	0	330,000	15,675	345,675
2007 SERIES D-9-A (Swap Payment)	VARIABLE	**	2021	**	0	0	672,145	672,145
2010 SERIES VII - I - 1	VARIABLE	Dec-10	2034	27,945,000	26,540,000	270,000	804,300	1,074,300
2011 SERIES VII-J-1	VARIABLE	Feb-11	2023	4,765,000	4,095,000	235,000	129,900	364,900
2012 G.O. (New)	2.00% - 5.00%	Apr-12	2019	1,910,000	1,795,000	40,000	52,387	92,387
2012 G.O. Refunding	2.93	Apr-12	2025	1,725,000	1,070,000	335,000	41,800	376,800
2013 G.O.	2.00% - 4.00%	May-13	2033	2,800,000	740,000	710,000	58,000	768,000
<b>TOTAL</b>				<b>42,425,000</b>	<b>34,240,000</b>	<b>1,920,000</b>	<b>1,774,207</b>	<b>3,694,207</b>

\*\* Total original issue on 03/2007 for \$3,510,560 (which no longer exists)  
Interest payment is the differential between original fixed rate  
and the variable rate, currently based on an indices.

**CITY OF JOHNSON CITY  
DEBT SERVICE**

BOND ISSUE	INTEREST RATE	ISSUED	MATURING	ORIGINAL AMOUNT	06/30/2016	2016 PRINCIPAL	2016 INTEREST	2016 TOTAL
					OUTSTANDING PRINCIPAL			
<b>WATER/SEWER FUND</b>								
1998 W/S REVENUE REFUNDING (City and Regional)	4.10% - 4.75%	Jul-98	2016	19,325,000	0	1,025,000	48,687	1,073,687
2003 RDA LIMESTONE COVE #1	4.65%	Mar-03	2041	450,000	370,572	7,841	16,691	24,532
2004 RDA WATAUGA FLATS	4.38%	Apr-04	2042	380,000	316,980	6,506	14,153	20,659
2005 RDA LIMESTONE COVE #2	4.25%	Apr-05	2043	125,000	106,014	2,082	4,554	6,636
2006 W/S REVENUE REFUNDING	3.50% - 4.12%	Mar-06	2020	1,795,000	680,000	155,000	33,625	188,625
2008 TENNESSEE MUNICIPAL BOND FUND	VARIABLE	Jan-09	2029	901,685	679,637	36,549	35,809	72,358
2009 G.O. REFUNDING	3.00% - 5.00%	Jun-09	2031	35,385,000	24,335,000	1,755,000	1,192,738	2,947,738
2009 RDA GREGGTOWN	3.25%	Jan-10	2048	435,000	393,237	7,063	12,941	20,004
2010A BUILD AMERICAN BONDS*	3.62%	Jun-10	2040	22,000,000	21,200,000	300,000	1,162,972	1,462,972
2013 G.O.	2.00% - 4.00%	May-13	2033	23,970,000	22,940,000	525,000	763,062	1,288,062
2015 G.O. Refunding	1.83%	Feb-15	2022	5,745,000	4,965,000	780,000	102,762	882,762
<b>TOTAL</b>				<b>110,511,685</b>	<b>75,986,440</b>	<b>4,600,041</b>	<b>3,387,994</b>	<b>7,988,035</b>
* See note on debt schedule (p. C-3)								
<b>MUNICIPAL SOLID WASTE FUND</b>								
1998 SOLID WASTE REVENUE REFUNDING	VARIABLE	Jul-98	2016	1,640,000	0	170,000	8,075	178,075
2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2016	2,350,000	0	420,000	16,800	436,800
2012 G.O. Refunding	2.93%	Apr-12	2023	17,026	11,677	1,439	382	1,821
<b>TOTAL</b>				<b>4,007,026</b>	<b>11,677</b>	<b>591,439</b>	<b>25,257</b>	<b>616,696</b>
<b>GOLF FUND</b>								
1998 GOLF COURSE REVENUE REFUNDING	4.10% - 4.75%	Jul-98	2016	2,465,000	0	255,000	12,113	267,113
2016 Capital Lease - Carts	3.50%	Jul-15	2020	167,000	135,858	31,142	5,845	36,987
<b>TOTAL</b>				<b>2,632,000</b>	<b>135,858</b>	<b>286,142</b>	<b>17,958</b>	<b>304,100</b>
<b>STORM WATER FUND</b>								
2013 G.O.	2.00% - 4.00%	May-13	2033	5,785,000	5,180,000	210,000	170,312	380,312
<b>TOTAL</b>				<b>5,785,000</b>	<b>5,180,000</b>	<b>210,000</b>	<b>170,312</b>	<b>380,312</b>
<b>FLEET MANAGEMENT (INTERNAL SERVICE FUND)</b>								
2008 TENNESSEE MUNICIPAL BOND FUND	VARIABLE	Jan-09	2029	4,000,000	1,410,000	426,000	55,080	481,080
<b>TOTAL</b>				<b>4,000,000</b>	<b>1,410,000</b>	<b>426,000</b>	<b>55,080</b>	<b>481,080</b>
<b>TOTAL DEBT SERVICE</b>					<b>203,232,224</b>	<b>15,395,078</b>	<b>8,985,489</b>	<b>24,380,567</b>

**City of Johnson City**  
**Debt Service Schedule by Fund**  
As of June 30, 2015

Description	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030 and Beyond	Total
<b>Governmental Funds</b>																
<b>General Fund - Principal</b>																
1998 GO Refunding	905,000															905,000
2006 GO Refunding	530,000	555,000	575,000	605,000	630,000											2,895,000
2008 TMBF Variable Rate Loan	662,451	695,592	729,734	766,669	804,604	845,333	887,061	931,583	978,037	767,283	805,461	845,502	887,404	932,100		11,538,814
2008 TMBF Variable Rate Loan - Schools**	323,000	339,000	356,000	374,000	392,000	412,000	433,000	454,000	477,000							3,560,000
2009 Series V-K-1	1,706,686	1,787,504	1,868,322	1,958,648	2,044,220	1,350,136	1,411,938	503,924	527,694	551,464						13,710,536
2009 GO Refunding	915,000	955,000	995,000	350,000	375,000	395,000	415,000	440,000	460,000	475,000	595,000					6,370,000
2009 Qualified School Construction - Schools	509,172	509,171	509,171	509,171	509,171	509,171	509,171	509,171	509,171	509,172	559,293	48,002				5,699,007
2010A Build America Bonds	100,000	320,000	325,000	590,000	615,000	645,000	675,000	700,000	740,000	765,000	800,000	845,000	880,000	915,000	13,085,000	22,000,000
2011 Series VII-J-1 (Variable)	285,240	309,010	332,780	332,780	118,850											1,378,660
2012 General Obligation (New)	115,000	120,000	125,000	125,000												485,000
2012 GO Refunding	738,463	780,034	798,660	812,685	840,478	868,219	895,955	923,686	370,833	379,167						7,408,179
2014 Capital Outlay Note - 7 yrs	116,000	119,000	121,000	124,000	127,000	130,000	133,000									870,000
2014 Capital Outlay Note - 7 yrs	67,000	68,000	70,000	71,000	73,000	75,000	76,000									500,000
2014 TMBF Loan - Fieldhouse - Schools**	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	300,000	1,000,000
2014 TMBF Loan - Fieldhouse - City	(1,000)	2,000	3,000	5,000	6,000	7,000	9,000	10,000	12,000	14,000	15,000	17,000	19,000	20,000	162,000	300,000
2014 TMBF Loan - Farmer's Market - City	18,725	19,950	20,475	21,000	21,525	22,050	22,575	23,275	23,800	24,500	25,025	25,725	26,425	27,125	27,825	350,000
2014 TMBF Loan - Farmer's Market - TIF**	88,275	94,050	96,525	99,000	101,475	103,950	106,425	109,725	112,200	115,500	117,975	121,275	124,575	127,875	131,175	1,650,000
2016 FY New - Public Works Capital Outlay	64,272	66,522	68,850	71,260	73,754	76,335	79,007									500,000
2016 FY New - Freedom Hall	-	369,399	384,476	400,169	416,503	433,503	451,197	469,613	488,781	508,731	529,496	551,108	573,602	597,014	4,826,408	11,000,000
<b>Total General Fund Principal</b>	<b>7,193,284</b>	<b>7,159,232</b>	<b>7,428,993</b>	<b>7,265,382</b>	<b>7,198,580</b>	<b>5,922,697</b>	<b>6,154,329</b>	<b>5,124,977</b>	<b>4,749,516</b>	<b>4,159,817</b>	<b>3,497,250</b>	<b>2,503,612</b>	<b>2,561,006</b>	<b>2,669,114</b>	<b>18,532,408</b>	<b>92,120,196</b>
<b>General Fund - Interest</b>																
1998 GO Refunding	42,987															42,987
2006 GO Refunding	116,587	95,388	73,187	50,188	25,987											361,337
2007 Series D-9-A (Swap Payment)	91,603	77,059	60,779	43,414	24,095	4,124										301,074
2008 TMBF Variable Rate Loan	346,164	326,291	305,423	283,531	260,531	236,393	211,033	184,421	156,474	127,133	104,114	79,951	54,585	27,963		2,704,006
2008 TMBF Variable Rate Loan - Schools**	106,800	97,110	86,940	76,260	65,040	53,280	40,920	27,930	14,310							568,590
2009 Series V-K-1	563,593	495,325	423,825	349,092	270,746	188,977	133,284	73,277	50,600	26,195						2,574,914
2009 GO Refunding	276,813	244,788	206,588	156,838	139,338	124,338	106,563	87,888	69,188	49,638	28,263					1,490,238
2009 Qualified School Construction - Schools	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	10,302					1,370,166
2010A Build America Bonds*	1,203,970	1,200,720	1,188,720	1,175,720	1,149,170	1,120,572	1,089,613	1,056,200	1,021,200	982,720	941,792	898,193	852,140	804,620	4,856,095	19,541,445
2011 Series VII-J-1 (Variable)	41,360	32,803	23,532	13,549	3,565											114,809
2012 General Obligation (New)	14,400	8,650	6,250	3,750												33,050
2012 GO Refunding	215,876	179,110	163,445	147,385	123,019	97,828	77,089	50,210	22,500	11,375						1,087,838
2014 Capital Outlay Note - 7yrs	17,864	15,279	12,639	9,944	7,183	4,356	1,463									68,728
2014 Capital Outlay Note - 7yrs	10,263	8,778	7,260	5,709	4,125	2,497	836									39,468
2014 TMBF Loan - Fieldhouse - City	32,908	31,605	30,251	28,857	27,425	25,968	24,471	22,936	21,362	19,737	18,073	16,370	14,616	12,823	36,662	364,064
2014 TMBF Loan - Farmer's Market - City	8,720	8,225	7,708	7,177	6,633	6,075	5,504	4,917	4,314	3,696	3,062	2,412	1,745	1,060	356	71,604
2014 TMBF Loan - Farmer's Market - TIF**	41,110	38,776	36,337	33,834	31,268	28,639	25,946	23,179	20,339	17,424	14,436	11,373	8,226	4,995	1,679	337,561
2016 FY New - Public Works Capital Outlay	17,500	15,251	12,922	10,513	8,018	5,437	2,765									72,406
2016 FY New - Freedom Hall	230,000	432,612	417,535	401,842	385,508	368,508	350,814	332,398	313,230	293,280	272,515	250,903	228,409	204,997	695,913	5,178,464
<b>Total General Fund Interest</b>	<b>3,502,142</b>	<b>3,431,393</b>	<b>3,186,965</b>	<b>2,921,227</b>	<b>2,655,275</b>	<b>2,390,615</b>	<b>2,193,924</b>	<b>1,986,980</b>	<b>1,817,140</b>	<b>1,654,821</b>	<b>1,505,879</b>	<b>1,269,504</b>	<b>1,159,722</b>	<b>1,056,457</b>	<b>5,590,705</b>	<b>36,322,749</b>
<b>Total General Fund Debt Service</b>	<b>10,695,426</b>	<b>10,590,625</b>	<b>10,615,957</b>	<b>10,186,609</b>	<b>9,853,855</b>	<b>8,313,311</b>	<b>8,348,253</b>	<b>7,111,957</b>	<b>6,566,656</b>	<b>5,814,638</b>	<b>5,003,129</b>	<b>3,773,116</b>	<b>3,720,728</b>	<b>3,725,571</b>	<b>24,123,113</b>	<b>128,442,946</b>

**City of Johnson City**  
**Debt Service Schedule by Fund**  
As of June 30, 2015

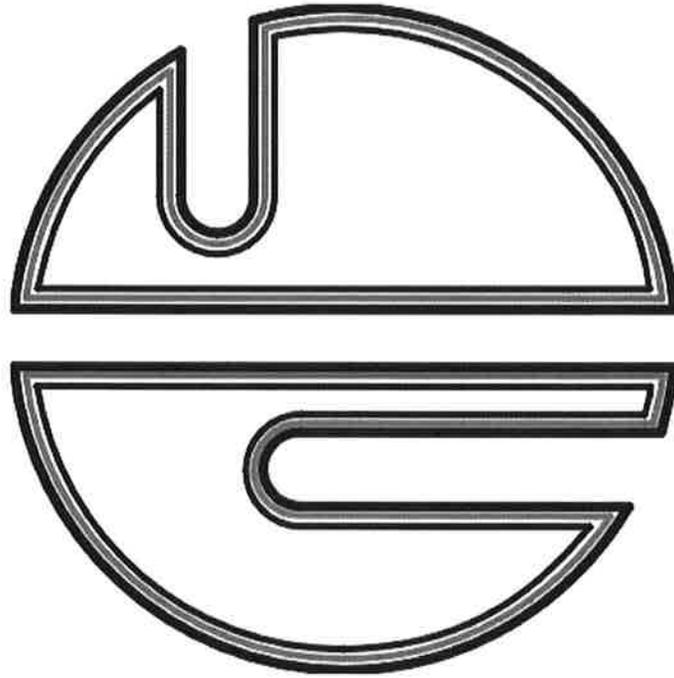
Description	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030 and Beyond	Total
<b>Med Tech Park - Principal</b>																
2009 Series V-K-1	88,314	92,496	96,678	101,352	105,780	69,864	73,062	26,076	27,306	28,536						709,464
2011 Series VII-J-1 (Variable)	14,760	15,990	17,220	17,220	6,150											71,340
2012 GO Refunding	65,098	68,441	69,773	70,715	72,863	75,064	77,270	79,481	74,167	75,833						728,705
<b>Total Med Tech Park - Principal</b>	<b>168,172</b>	<b>176,927</b>	<b>183,671</b>	<b>189,287</b>	<b>184,793</b>	<b>144,928</b>	<b>150,332</b>	<b>105,557</b>	<b>101,473</b>	<b>104,369</b>	-	-	-	-	-	1,509,509
<b>Med Tech Park - Interest</b>																
2009 Series V-K-1	29,164	25,631	21,931	18,064	14,010	9,779	6,897	3,792	2,618	1,355						133,241
2011 Series VII-J-1 (Variable)	2,140	1,697	1,218	701	184											5,941
2012 GO Refunding	21,235	17,821	16,516	15,210	13,074	10,865	9,203	6,885	4,500	2,275						117,582
<b>Total Med Tech Park - Interest</b>	<b>52,539</b>	<b>45,149</b>	<b>39,665</b>	<b>33,975</b>	<b>27,268</b>	<b>20,644</b>	<b>16,100</b>	<b>10,677</b>	<b>7,118</b>	<b>3,630</b>	-	-	-	-	-	256,764
<b>Total Med Tech Park Debt Service</b>	<b>220,711</b>	<b>222,076</b>	<b>223,336</b>	<b>223,262</b>	<b>212,061</b>	<b>165,572</b>	<b>166,431</b>	<b>116,233</b>	<b>108,591</b>	<b>107,999</b>	-	-	-	-	-	1,766,273
<b>Total General Fund Debt Principal</b>	<b>7,361,456</b>	<b>7,336,159</b>	<b>7,612,664</b>	<b>7,454,669</b>	<b>7,383,373</b>	<b>6,067,624</b>	<b>6,304,661</b>	<b>5,230,534</b>	<b>4,850,989</b>	<b>4,264,186</b>	<b>3,497,250</b>	<b>2,503,612</b>	<b>2,561,006</b>	<b>2,669,114</b>	<b>18,532,408</b>	<b>93,629,705</b>
<b>Total General Fund Debt Interest</b>	<b>3,554,681</b>	<b>3,476,542</b>	<b>3,226,630</b>	<b>2,955,202</b>	<b>2,682,543</b>	<b>2,411,258</b>	<b>2,210,024</b>	<b>1,997,657</b>	<b>1,824,258</b>	<b>1,658,451</b>	<b>1,505,879</b>	<b>1,269,504</b>	<b>1,159,722</b>	<b>1,058,457</b>	<b>5,590,705</b>	<b>36,579,513</b>
<b>Total General Fund Debt</b>	<b>10,916,137</b>	<b>10,812,701</b>	<b>10,839,293</b>	<b>10,409,872</b>	<b>10,065,917</b>	<b>8,478,883</b>	<b>8,514,684</b>	<b>7,228,190</b>	<b>6,675,246</b>	<b>5,922,637</b>	<b>5,003,129</b>	<b>3,773,116</b>	<b>3,720,728</b>	<b>3,725,571</b>	<b>24,123,113</b>	<b>130,209,219</b>
* Interest Expense recorded at Gross; IRS subsidy to be recorded as Income; Interest expense above reflected at Gross. **City Debt per auditors; Record full expense in Debt Service Fund offset by Operating Transfer In																
<b>Educational Facilities - Principal</b>																
1998 Sales Tax Revenue Refunding	330,000															330,000
2010 Series VII-I-1 (Variable)	270,000	285,000	315,000	350,000	385,000	400,000	415,000	885,000	1,790,000	1,855,000	1,920,000	1,985,000	2,055,000	2,125,000	11,775,000	26,810,000
2011 Series VII-J-1 (Variable)	235,000	590,000	605,000	615,000	630,000	665,000	700,000	290,000								4,330,000
2012 General Obligation (New)	40,000	40,000	50,000	50,000	400,000	410,000	420,000	425,000								1,835,000
2012 GO Refunding	335,000	350,000	355,000	365,000												1,405,000
2013 GO	710,000	740,000														1,450,000
<b>Total Educ. Facilities Principal</b>	<b>1,920,000</b>	<b>2,005,000</b>	<b>1,325,000</b>	<b>1,380,000</b>	<b>1,415,000</b>	<b>1,475,000</b>	<b>1,535,000</b>	<b>1,600,000</b>	<b>1,790,000</b>	<b>1,855,000</b>	<b>1,920,000</b>	<b>1,985,000</b>	<b>2,055,000</b>	<b>2,125,000</b>	<b>11,775,000</b>	<b>36,160,000</b>
<b>Educational Facilities - Interest</b>																
1998 Sales Tax Revenue Refunding	15,675															15,675
2007 Series D-9-A (Swap Payment)	672,145	565,430	445,973	318,552	176,796	30,262										2,209,158
2010 Series VII-I-1 (Variable)	804,300	796,200	787,650	778,200	767,700	756,150	744,150	731,700	705,150	651,450	595,800	538,200	478,650	417,000	1,082,550	10,634,850
2011 Series VII-J-1 (Variable)	129,900	122,850	105,150	87,000	68,550	49,650	29,700	8,700								601,500
2012 General Obligation (New)	52,387	50,388	49,587	48,588	47,087	35,088	25,350	12,750								321,225
2012 GO Refunding	41,800	25,050	18,050	10,950												95,850
2013 GO	58,000	29,600														87,600
<b>Total Educ. Facilities Interest</b>	<b>1,774,207</b>	<b>1,589,518</b>	<b>1,406,410</b>	<b>1,243,290</b>	<b>1,060,133</b>	<b>871,150</b>	<b>799,200</b>	<b>753,150</b>	<b>705,150</b>	<b>651,450</b>	<b>595,800</b>	<b>538,200</b>	<b>478,650</b>	<b>417,000</b>	<b>1,082,550</b>	<b>13,965,858</b>
<b>Total Educ. Facilities Debt Service</b>	<b>3,694,207</b>	<b>3,594,518</b>	<b>2,731,410</b>	<b>2,623,290</b>	<b>2,475,133</b>	<b>2,346,150</b>	<b>2,334,200</b>	<b>2,353,150</b>	<b>2,495,150</b>	<b>2,506,450</b>	<b>2,515,800</b>	<b>2,523,200</b>	<b>2,533,650</b>	<b>2,542,000</b>	<b>12,857,550</b>	<b>50,125,858</b>
<b>Total Governmental Fund Principal</b>	<b>9,281,456</b>	<b>9,341,159</b>	<b>8,937,664</b>	<b>8,834,669</b>	<b>8,798,373</b>	<b>7,542,624</b>	<b>7,839,661</b>	<b>6,830,534</b>	<b>6,640,989</b>	<b>6,119,186</b>	<b>5,417,250</b>	<b>4,488,612</b>	<b>4,616,006</b>	<b>4,794,114</b>	<b>30,307,408</b>	<b>129,789,705</b>
<b>Total Governmental Fund Interest</b>	<b>5,328,888</b>	<b>5,066,060</b>	<b>4,633,040</b>	<b>4,198,492</b>	<b>3,742,676</b>	<b>3,282,408</b>	<b>3,009,224</b>	<b>2,750,807</b>	<b>2,529,408</b>	<b>2,309,901</b>	<b>2,101,679</b>	<b>1,807,704</b>	<b>1,638,372</b>	<b>1,473,457</b>	<b>6,673,255</b>	<b>50,545,371</b>
<b>Total Gov. Fund Debt Service</b>	<b>14,610,344</b>	<b>14,407,219</b>	<b>13,570,703</b>	<b>13,033,162</b>	<b>12,541,050</b>	<b>10,825,033</b>	<b>10,848,884</b>	<b>9,581,340</b>	<b>9,170,396</b>	<b>8,429,087</b>	<b>7,518,929</b>	<b>6,296,316</b>	<b>6,254,378</b>	<b>6,267,571</b>	<b>36,980,663</b>	<b>180,335,077</b>
<b>*General Fund - IRS Subsidy (Revenue)</b>																
2010A Build America Bonds	391,049	389,994	386,096	381,874	373,251	363,962	353,907	343,054	331,686	319,187	305,894	291,733	276,775	261,341	1,577,260	6,347,062

**City of Johnson City**  
**Debt Service Schedule by Fund**  
As of June 30, 2015

Description	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030 and Beyond	Total
<b>Proprietary Funds</b>																
<b>Water/Sewer - Principal</b>																
1998 Water/Sewer Revenue Refunding (R)	360,000															360,000
1998 Water/Sewer Revenue Refunding (C)	665,000															665,000
2003 RDA Limestone Cove #1	7,841	8,210	8,600	9,008	9,433	9,880	10,349	10,837	11,353	11,890	12,453	13,042	13,661	14,309	227,547	378,413
2004 RDA Watauga Flats	6,506	6,835	7,141	7,459	7,757	8,138	8,502	8,881	9,247	9,690	10,123	10,575	11,021	11,539	200,072	323,486
2005 RDA Limestone Cove #2	2,082	2,184	2,279	2,378	2,469	2,588	2,700	2,817	2,929	3,066	3,199	3,338	3,474	3,633	68,960	108,096
2006 Water/Sewer Revenue Refunding	155,000	160,000	165,000	175,000	180,000											835,000
2008 TMBF Variable Rate Loan	36,549	38,408	40,266	42,331	44,396	46,667	48,939	51,417	53,963	56,717	59,539	62,498	65,596	68,900		716,186
2009 GO Refunding	1,755,000	1,810,000	1,880,000	1,120,000	1,170,000	1,235,000	1,275,000	1,445,000	1,510,000	1,545,000	1,685,000	1,750,000	1,845,000	1,910,000	4,155,000	26,090,000
2009 RDA Greggtown Road	7,063	7,332	7,574	7,824	8,049	8,347	8,623	8,907	9,171	9,503	9,817	10,141	10,449	10,820	276,680	400,300
2010A Build America Bonds	300,000	515,000	535,000	560,000	585,000	735,000	760,000	660,000	710,000	760,000	725,000	780,000	820,000	860,000	12,195,000	21,500,000
2013 GO	525,000	545,000	570,000	580,000	600,000	620,000	645,000	670,000	690,000	705,000	720,000	740,000	760,000	780,000	14,315,000	23,465,000
2015 Series G. O. Refunding	780,000	795,000	805,000	820,000	835,000	845,000	865,000									5,745,000
<b>Total Water/Sewer - Principal</b>	<b>4,600,041</b>	<b>3,887,969</b>	<b>4,020,860</b>	<b>3,324,000</b>	<b>3,442,104</b>	<b>3,510,620</b>	<b>3,624,113</b>	<b>2,857,859</b>	<b>2,996,663</b>	<b>3,100,866</b>	<b>3,225,131</b>	<b>3,369,594</b>	<b>3,529,201</b>	<b>3,659,201</b>	<b>31,438,259</b>	<b>80,586,481</b>
<b>Water/Sewer - Interest</b>																
1998 Water/Sewer Revenue Refunding (R)	17,100															17,100
1998 Water/Sewer Revenue Refunding (C)	31,587															31,587
2003 RDA Limestone Cove #1	16,691	16,328	15,949	15,551	15,134	14,698	14,241	14,387	13,871	13,334	12,771	12,182	11,563	10,915	58,676	256,291
2004 RDA Watauga Flats	14,153	13,868	13,569	13,256	12,930	12,591	12,235	11,687	11,321	10,878	10,445	9,993	9,547	9,029	66,476	231,978
2005 RDA Limestone Cove #2	4,554	4,452	4,357	4,258	4,167	4,048	3,936	3,831	3,719	3,582	3,449	3,310	3,174	3,015	22,759	76,611
2006 Water/Sewer Revenue Refunding	33,625	27,425	21,025	14,425	7,425											103,925
2008 TMBF Variable Rate Loan	35,809	33,982	32,061	30,048	27,932	25,712	23,378	20,931	18,361	15,662	12,827	9,849	6,725	3,445		296,723
2009 GO Refunding	1,192,738	1,131,313	1,058,913	964,913	908,913	862,113	806,538	749,163	687,750	623,575	554,050	474,013	390,888	303,250	315,250	11,023,376
2009 RDA Greggtown Road	12,941	12,672	12,430	12,180	11,955	11,657	11,381	11,097	10,833	10,501	10,187	9,863	9,555	9,184	91,348	247,784
2010A Build America Bonds*	1,162,972	1,153,223	1,133,910	1,112,510	1,087,310	1,060,107	1,024,828	987,207	954,208	917,288	876,628	837,115	750,325	703,025	4,639,784	18,400,440
2013 GO	763,062	742,063	720,262	708,863	691,462	667,463	642,662	616,863	596,762	582,963	567,100	549,100	529,675	506,875	3,928,506	12,813,681
2015 Series G. O. Refunding	102,762	87,163	75,237	63,163	48,812	34,200	17,300									428,637
<b>Total Water/Sewer - Interest</b>	<b>3,387,994</b>	<b>3,222,488</b>	<b>3,087,713</b>	<b>2,939,167</b>	<b>2,816,039</b>	<b>2,692,588</b>	<b>2,556,499</b>	<b>2,415,166</b>	<b>2,296,825</b>	<b>2,177,783</b>	<b>2,047,457</b>	<b>1,905,425</b>	<b>1,711,452</b>	<b>1,548,738</b>	<b>9,122,799</b>	<b>43,928,133</b>
<b>Total Water/Sewer Debt Service</b>	<b>7,988,035</b>	<b>7,110,457</b>	<b>7,108,573</b>	<b>6,263,167</b>	<b>6,258,143</b>	<b>6,203,209</b>	<b>6,180,612</b>	<b>5,273,025</b>	<b>5,293,488</b>	<b>5,278,649</b>	<b>5,272,587</b>	<b>5,275,019</b>	<b>5,240,653</b>	<b>5,207,939</b>	<b>40,561,058</b>	<b>124,514,613</b>
*Interest Expense recorded at Gross; IRS subsidy to be recorded as Income; Interest expense above reflected at Gross.																
<b>City Solid Waste - Principal</b>																
1998 Solid Waste Revenue Refunding	170,000															170,000
2009 Series V-K-1	420,000															420,000
2012 GO Refunding	1,439	1,525	1,567	1,600	1,659	1,717	1,776	1,834								13,116
<b>Total City Solid Waste - Principal</b>	<b>591,439</b>	<b>1,525</b>	<b>1,567</b>	<b>1,600</b>	<b>1,659</b>	<b>1,717</b>	<b>1,776</b>	<b>1,834</b>	<b>-</b>	<b>603,116</b>						
<b>City Solid Waste - Interest</b>																
1998 Solid Waste Revenue Refunding	8,075															8,075
2009 Series V-K-1	16,800															16,800
2012 GO Refunding	382	314	282	249	201	152	108	55								1,742
<b>Total City Solid Waste - Interest</b>	<b>25,257</b>	<b>314</b>	<b>282</b>	<b>249</b>	<b>201</b>	<b>152</b>	<b>108</b>	<b>55</b>	<b>-</b>	<b>26,617</b>						
<b>Total City Solid Waste Debt Service</b>	<b>616,696</b>	<b>1,839</b>	<b>1,849</b>	<b>1,848</b>	<b>1,860</b>	<b>1,869</b>	<b>1,884</b>	<b>1,889</b>	<b>-</b>	<b>629,733</b>						

**City of Johnson City**  
**Debt Service Schedule by Fund**  
As of June 30, 2015

Description	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030 and Beyond	Total
<b>Golf - Principal</b>																
1998 Golf Course Revenue Refunding	255,000															255,000
2016 FY - New Capital Lease - Carts	31,142	32,232	33,361	34,528	35,737											167,000
<b>Total Golf Principal</b>	286,142	32,232	33,361	34,528	35,737	-	-	-	-	-	-	-	-	-	-	422,000
<b>Golf - Interest</b>																
1998 Golf Course Revenue Refunding	12,113															12,113
2016 FY - New Capital Lease - Carts	5,845	4,755	3,627	2,459	1,251											17,937
<b>Total Golf Interest</b>	17,958	4,755	3,627	2,459	1,251	-	-	-	-	-	-	-	-	-	-	30,050
<b>Total Golf Debt Service</b>	304,100	36,987	36,988	36,987	36,988	-	-	-	-	-	-	-	-	-	-	452,050
<b>Storm Water - Principal</b>																
2013 GO	210,000	220,000	225,000	230,000	240,000	250,000	260,000	270,000	275,000	280,000	290,000	295,000	305,000	315,000	1,725,000	5,390,000
<b>Total Storm Water Principal</b>	210,000	220,000	225,000	230,000	240,000	250,000	260,000	270,000	275,000	280,000	290,000	295,000	305,000	315,000	1,725,000	5,390,000
<b>Storm Water - Interest</b>																
2013 GO	170,312	161,913	153,112	146,613	141,712	132,113	122,112	111,713	103,612	98,113	91,812	84,563	76,819	67,669	178,705	1,842,893
<b>Total Storm Water Interest</b>	170,312	161,913	153,112	146,613	141,712	132,113	122,112	111,713	103,612	98,113	91,812	84,563	76,819	67,669	178,705	1,842,893
<b>Total Storm Water Debt Service</b>	380,312	381,913	378,112	378,613	381,712	382,113	382,112	381,713	378,612	378,113	381,812	379,563	381,819	382,669	1,903,705	7,232,893
<b>Motor Transport - Principal</b>																
2008 TMBF Variable Rate Loan	426,000	447,000	470,000	493,000												1,836,000
<b>Total Motor Transport Principal</b>	426,000	447,000	470,000	493,000	-	-	-	-	-	-	-	-	-	-	-	1,836,000
<b>Motor Transport - Interest</b>																
2008 TMBF Variable Rate Loan	55,080	42,300	28,890	14,790												141,060
<b>Total Motor Transport Interest</b>	55,080	42,300	28,890	14,790	-	-	-	-	-	-	-	-	-	-	-	141,060
<b>Total Motor Transport Debt Service</b>	481,080	489,300	498,890	507,790	-	-	-	-	-	-	-	-	-	-	-	1,977,060
<b>Total Proprietary Principal</b>	6,113,622	4,588,726	4,750,788	4,083,128	3,719,500	3,762,338	3,885,888	3,129,692	3,271,663	3,380,866	3,515,131	3,664,594	3,834,201	3,974,201	33,163,259	88,837,597
<b>Total Proprietary Interest</b>	3,656,601	3,431,770	3,273,624	3,105,277	2,959,203	2,824,853	2,678,719	2,526,934	2,400,437	2,275,896	2,139,269	1,989,988	1,788,271	1,616,407	9,301,504	45,968,752
<b>Total Proprietary Debt Service</b>	9,770,223	8,020,496	8,024,412	7,188,405	6,678,703	6,587,191	6,564,607	5,656,626	5,672,100	5,656,762	5,654,399	5,654,582	5,622,472	5,590,608	42,464,763	134,806,349
<b>*Water/Sewer - IRS Subsidy (Revenue)</b>																
2010A Build America Bonds	377,733	374,567	368,294	361,344	353,158	344,323	332,864	320,644	309,927	297,934	284,729	271,895	258,088	243,706	1,477,257	5,976,463
<b>Total Debt Service</b>																
<b>Total Principal</b>	15,395,078	13,929,885	13,688,452	12,917,797	12,517,873	11,304,962	11,725,549	9,960,226	9,912,652	9,500,052	8,932,381	8,153,206	8,450,207	8,768,315	63,470,667	218,627,302
<b>Total Interest</b>	8,985,489	8,497,830	7,906,663	7,303,769	6,701,879	6,107,261	5,687,943	5,277,741	4,929,845	4,585,797	4,240,947	3,797,692	3,426,643	3,089,864	15,974,759	96,514,124
<b>Total Debt Service</b>	24,380,567	22,427,715	21,595,115	20,221,566	19,219,752	17,412,223	17,413,492	15,237,967	14,842,497	14,085,849	13,173,328	11,950,898	11,876,850	11,858,179	79,445,426	315,141,426



**QUASI-GOVERNMENTAL**

## **QUASI-GOVERNMENTAL AGENCIES**

Quasi-Governmental agencies are supported by the City and the County, but are managed privately. Each agency is required to submit an application annually, along with a copy of their latest year-end financial statements or audit. The City Commission determines the level of funding each agency will receive as a part of the annual budget process. Financial support for these agencies is a portion of the General Government expenditures

The following agencies received an appropriation in the FY 2016 budget.

### **Quasi-Governmental Agencies**

#### **ETSU College of Pharmacy**

**\$ 50,000**

The intent of the College of Pharmacy is to provide and teach pharmacist-delivered care, including medication therapy management services, to further advance an evolving profession that benefits society today and in the future.

#### **Johnson City Development Authority**

**\$ 135,000**

The mission of the Johnson City Development Authority is to promote and assist with the development and redevelopment of Johnson City, with specific emphasis on downtown, in collaboration with other entities throughout the community; identifying needs and implementing actions.

#### **The Chamber of Commerce/Convention & Visitors Bureau**

**\$ 566,311**

The mission of the Chamber of Commerce and Convention & Visitors Bureau is to generate economic impact through marketing, hosting, and advertising in the following areas: transportation, education, health care, tourism, and workforce development. The Chamber/CVB membership consists of businesses and business leaders, as well as partnering with Johnson City, Jonesborough, and Washington County.

#### **Tri-Cities Airport Commission**

**\$ 16,336**

The Tri-Cities Airport Commission is the Grantee of Foreign Trade Zone No. 204. The FTZ Committee was established by the Airport Commission to provide guidance in the areas of Zone marketing and administration. In addition to the City of Johnson City, membership in the FTZ No. 204 is comprised of the City of Kingsport, Sullivan County, TN, Washington County, TN, Bristol, TN, Bristol, VA, Washington County, VA, and the Tri-Cities Regional Airport. FTZ No. 204 is a vital component of our region's economic development efforts. Communities use the FTZ to attract new business and industry, as well as retain existing businesses.

#### **Washington County Emergency Communications District (E-911)**

**\$ 685,400**

This organization is responsible for answering all 9-1-1 calls and dispatching both emergency and non-emergency communications to all public safety agencies within Johnson City and Washington County. The goal of E-911 is to provide professional and prompt service to all citizens who contact 9-1-1, as well as to dispatch those calls to the appropriate agency in a quick and accurate manner.

**Washington County/Johnson City Animal Control Shelter**

**\$ 195,000**

This organization was created as a joint venture with Washington County and the City of Johnson City to enforce the animal control laws of the City and state. The Shelter is designed to protect individuals from the dangers of uncontrolled animals, as well as protect the animal population against abuse by people. The goal of the Shelter encompasses promoting, motivating, and enforcing responsible pet ownership. In addition to the operating appropriation, the City has pledged to contribute to the debt service payment on the new animal shelter facility. The debt service for FY 2016 is \$109,080.

**Washington County/Johnson City Emergency Medical Services (EMS)**

**\$ 616,722**

This organization provides advanced and basic life support via ground ambulance transportation to the citizens of Johnson City and Washington County. In addition, EMS provides highly capable rescue personnel and equipment, along with support for specialized rescue teams. Quality patient care and timely response are the priorities of this agency.

**Washington County/Johnson City Health Department**

**\$ 70,476**

The mission of the Tennessee Department of Health is to promote, protect, and improve the health of persons living in, working in, or visiting the State of Tennessee. This branch was established in 1926 to provide quality health services to all citizens of Johnson City and Washington County. Services provided include, but are not limited to, dental health services, environmental health services, primary care, health promotion, immunizations, and nutrition education.

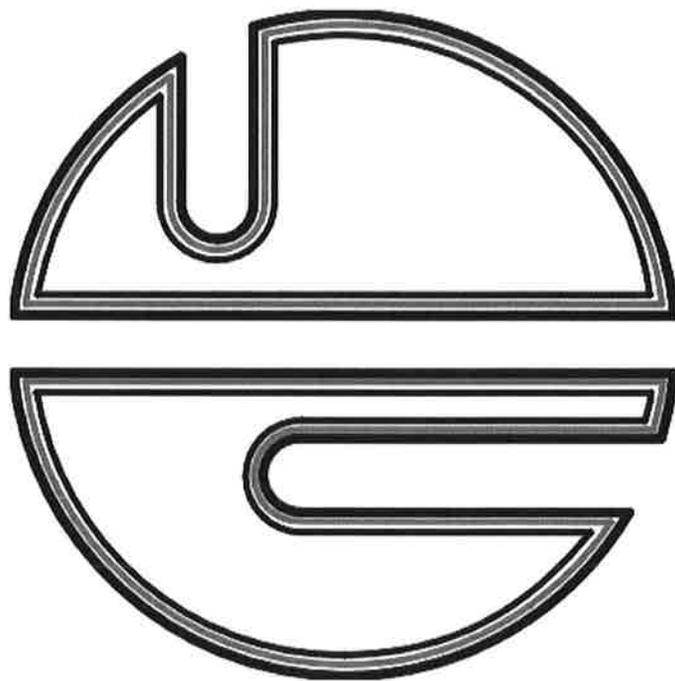
**Washington County Economic Development Council**

**\$ 240,248**

The Council is an intergovernmental organization established between Washington County, the City of Johnson City, and the Town of Jonesborough. The purpose of the council is to enhance economic development in Washington County in the following ways: 1) business attraction/marketing; 2) downtown development; 3) existing business retention; 4) small business entrepreneur development; and 5) tourism development. Beginning in FY 2012, the boards of the Johnson City Development Authority, the Public Building Authority, and the Economic Development Board have come together under the WCEDC organizational structure.

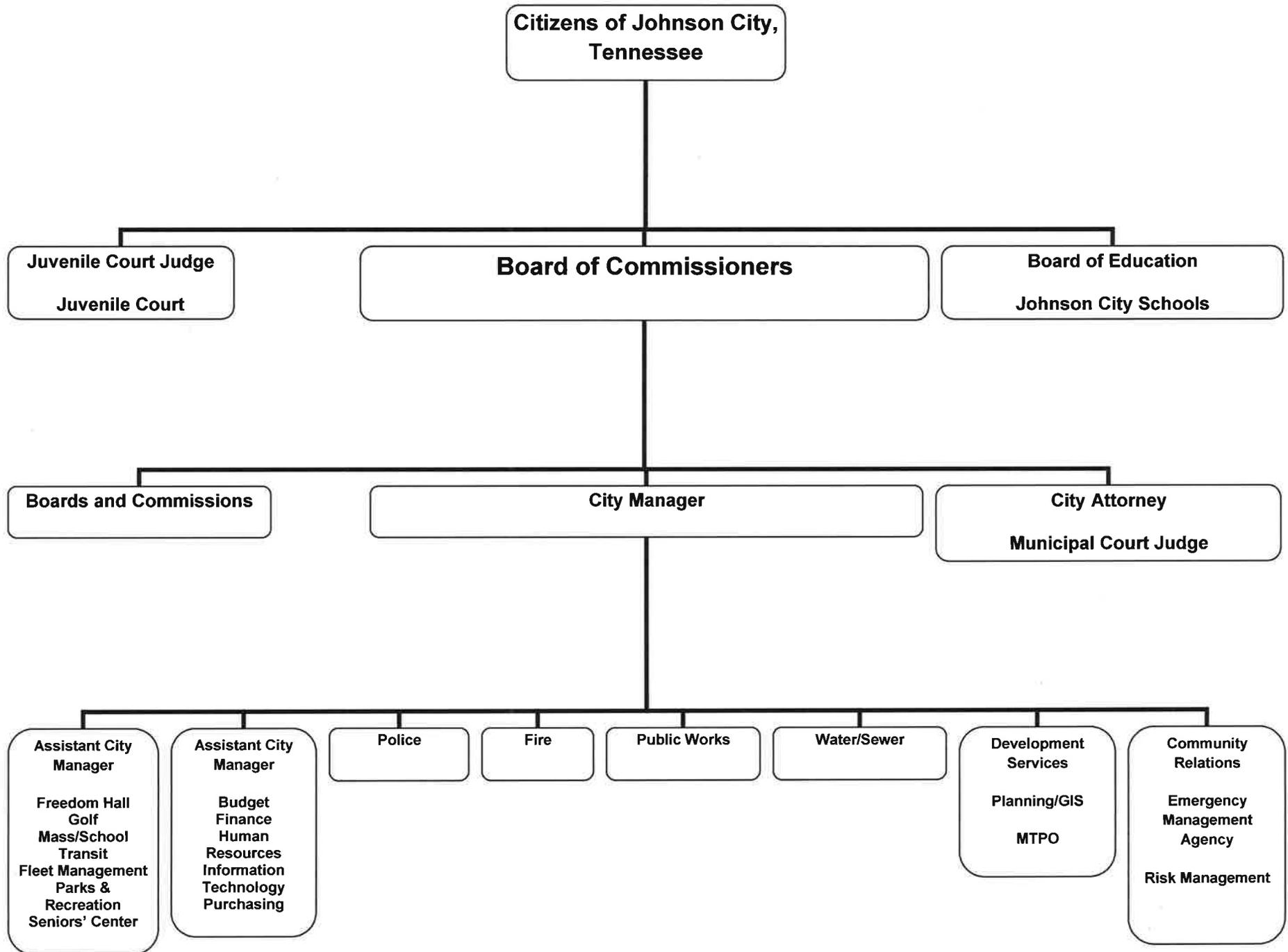
FY 2016

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Budget FY 2016	Increase	
							\$	%
Animal Control	158,000	158,000	175,000	185,000	185,000	195,000	10,000	5.41
Animal Control (Debt Service Appropriation)	-	-	-	-	110,373	109,080	(1,293)	(1.17)
Convention and Visitor's Bureau	510,000	510,000	518,000	537,870	537,870	566,311	28,441	5.29
Economic Development Board	139,244	-	-	-	-	-	-	0.00
Emergency Communications	546,246	546,246	590,000	590,000	590,000	685,400	95,400	16.17
EMS	583,495	583,495	583,495	583,495	583,495	616,722	33,227	5.69
ETSU College of Pharmacy	50,000	-	50,000	50,000	50,000	50,000	-	0.00
Johnson City Development Authority	159,135	-	-	-	120,000	135,000	15,000	12.50
Tri-Cities Airport Commission	-	-	-	17,706	15,885	16,336	451	2.84
Washington County Economic Development Council	25,000	360,248	360,248	360,248	240,248	240,248	-	0.00
Washington County Health Dept.	70,476	70,476	70,476	70,476	70,476	70,476	-	0.00
<b>Total</b>	<b>2,241,596</b>	<b>2,228,465</b>	<b>2,347,219</b>	<b>2,394,795</b>	<b>2,503,347</b>	<b>2,684,573</b>	<b>181,226</b>	<b>7.57</b>

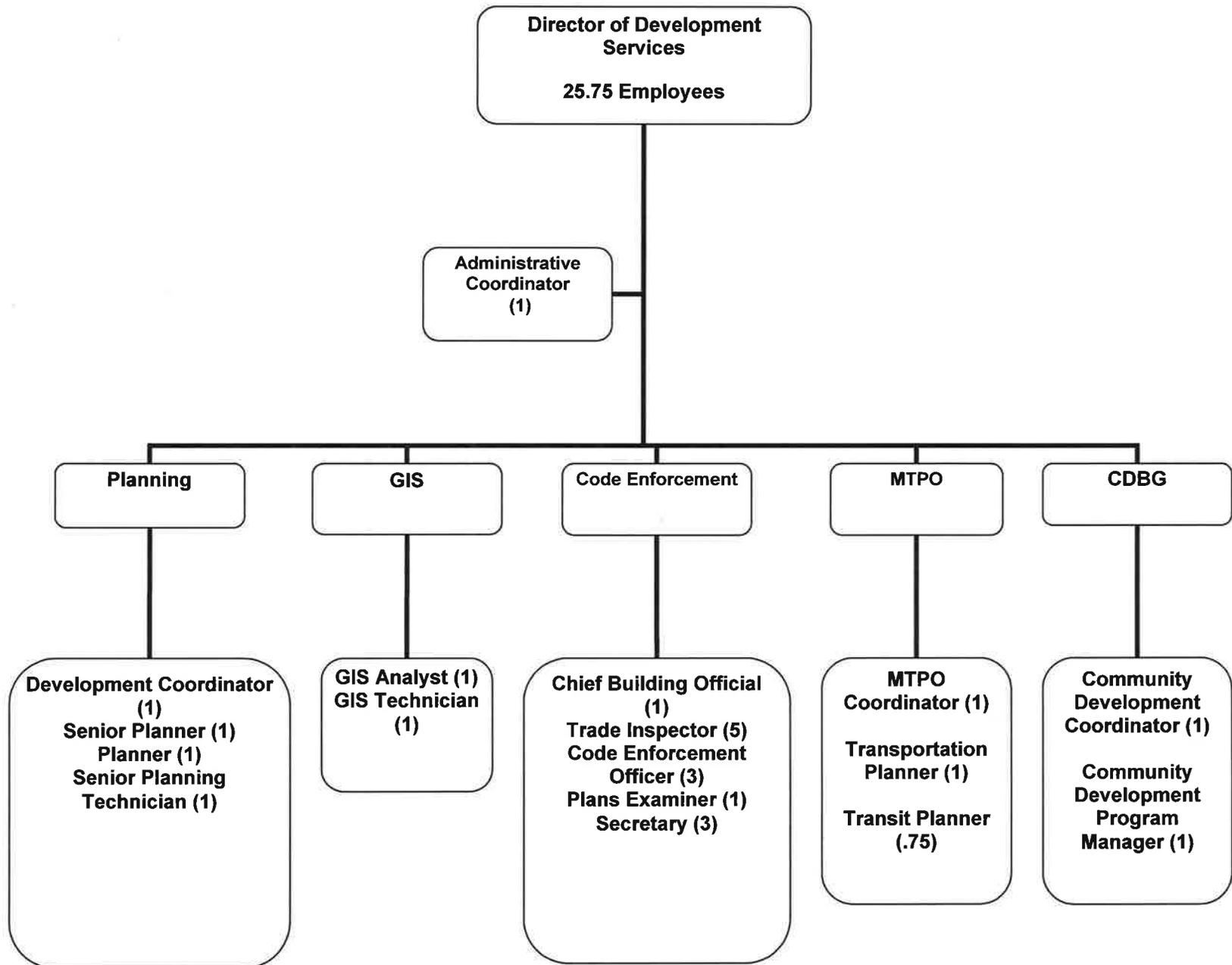


## **DEPARTMENTAL SUMMARIES**

# CITY OF JOHNSON CITY, TENNESSEE ORGANIZATION CHART



# DEVELOPMENT SERVICES



## Development Services

The City of Johnson City's Development Services Department provides professional advice and technical expertise to elected officials, appointed boards and commissions, city departments, the development community, and citizens to assist in understanding and addressing development and redevelopment issues in the community. The overall mission of this newly formed department is: "The Johnson City Development Services Department is committed to a comprehensive approach to guide and shape quality development in our region."

Our guiding principles in achieving this mission are as follows: 1) Responsiveness and Exceptional Service; 2) Fairness and Impartiality; and 3) Integrity and Professionalism.

### Departmental Organization

The department is comprised of 25.75 full-time members who are organized into five divisions: Planning, Geographic Information Systems (GIS), Codes, and Community Development. The Metropolitan Transportation Planning Organization (MTPO) is also under the department's responsibility.

The Planning division develops and administers city-wide planning in accordance with the Comprehensive Plan, a legal document that reflects the community's vision for its long-range physical development, as well as its neighborhood planning process, which guides future development of the City and its Urban Growth Boundary. The division strives to foster and promote citizen participation through the administration of citizen surveys and collecting and analyzing Census data.

Within the division, staff provides development related guidance and support to those building or subdividing land within the City through the use of Subdivision Regulations and the Zoning Code. During FY 2015, staff processed 68 minor subdivisions, 6 subdivisions, and a total of 61 new lots.

Other duties of staff include administering land use controls in the Zoning Code, as well as reviews requests for annexations, re-zonings, right-of-way abandonments, and text amendments to the Zoning Code. The staff serves the Planning Commission, the Board of Zoning Appeals (BZA), and the Historic Zoning Commission (HZA). During FY 2015, staff completed two annexations, two street abandonments, seven text amendments and fifteen zoning requests.

The Geographic Information System (GIS) division's primary function is to provide mapping and spatial analysis to city departments and to offer such services to other public and private entities for a fee. GIS activities focus primarily on: 1) creating, managing, and enhancing a database consisting of geographic features and their characteristics; 2) creating maps and statistical data from the database; 3) performing geographic analyses using the database with special purpose spatial models; and 4) helping other city units in their efforts to utilize GIS application programs.

The Codes division is responsible for accepting plans and generating plans review on all phases of construction in Johnson City, including building, electrical, plumbing, gas/mechanical, site, fire, etc. This applies to all new residential and commercial development, renovations, repairs, and additions. Following completion of the plans review, permits are issued for each phase of construction to licensed and bonded contractors. Required inspections are conducted by the Codes division with results documented throughout the construction process. Once the process is complete, a certificate of occupancy is issued for each project. In addition, the Codes division is responsible for resolving issues concerning dilapidated structures and all property

maintenance violations. The division also works with the Board of Building Codes and the Board of Dwelling Standards to resolve disputes.

The Metropolitan Transportation Planning Organization serves as the regional transportation planning and coordination agency for the Johnson City Urbanized Area. This area includes the City of Johnson City, the Town of Jonesborough, and the City of Elizabethton, a portion of the Town of Unicoi, and Carter and Washington Counties. It should be noted that the Urbanized Area is defined by the U.S. Census Bureau. Federal law requires an MTPO to be established for any urbanized area over 50,000. The total population of the Johnson City Urbanized area in 2000 was 102,456. In 2010, the urbanized area grew to 120,415 people with the largest growth occurring in Washington County.

The MTPO has an Executive Board, which is comprised of elected officials from each representative jurisdiction, and an Executive Staff, which is comprised of the chief administration officials of jurisdictions and agencies that are involved in the transportation planning activities.

The MTPO is charged with the “Continuing, Cooperative, and Comprehensive” (3 C’s) planning process for transportation projects often referred to as the MTPO Planning Process. In addition, the MTPO strives to ensure the continuation of federal funding for the MTPO area. The department continually works with local, state, and federal agencies, as well as the general public, to develop and administer a wide range of transportation planning activities.

These activities and funding for these activities are identified annually in the Unified Planning Work Program for the MTPO. The Unified Planning Work Program must be approved by the Tennessee Department of Transportation, Federal Highway Administration, and Federal Transit Administration, as well as adopted by the MTPO Executive Board.

Included in the Unified Planning Work Program are tasks for the development and maintenance of the Long Range Transportation Plan and Transportation Improvement Program. All transportation projects in the MTPO area must be included in the Johnson City Long Range Transportation Plan in order to receive federal and state funding. The plan covers a thirty-year time frame and is updated every five years.

Once the Long Range Transportation Plan is adopted, a project can then be programmed in the Transportation Improvement Program for implementation. The Transportation Improvement Program covers a four-year time frame, identifies the project, project scope, funding source, and expected year funds will be expended for projects.

Examples of such projects are the State Route 36 (Kingsport Highway) Improvement Project in Washington County, State Route 362 (Gap Creek Road) in Carter County, Traffic Signal Upgrade Project for Johnson City and Elizabethton, the State of Franklin Trail Phase II from East Tennessee State University to downtown Johnson City, and all transit related projects.

The Long Range Transportation Plan and Transportation Improvement Program go through the same approval process and the Unified Planning Work Program.

The Community and Economic Development division plans and implements a diverse program that has its primary goal the improvement of quality of life for low and moderate income citizens of Johnson City. By federal program definition, low and moderate income persons are defined as persons or households which earn 80% or below of the median income for the jurisdiction. For a family of four in 2015, the 80% median income figure is \$41,900.

The Community Development Program is guided by a five-year strategy based upon a community needs assessment and a series of one-year plans developed by the community development staff with the assistance and input of a fourteen member Housing and Community Development Advisory Board. The annual plan outlines the programs that will be provided to help meet the needs that have been identified and the financial resources that will be committed to implement the programs. In addition to the annual plan, the local program must submit an annual performance report to the community and to the Department of Housing and Urban Development outlining accomplishments of the program each fiscal year.

Primary funding for the Community Development Program comes from the U.S. Department of Housing and Urban Development through the Community Development Block Grant (CDBG) Program and the HOME Program. The major focus is on the Community Development Block Grant Program and includes: homeowner rehabilitation for qualified homeowners (we anticipate 18 rehabilitations during FY 2016); working in partnership with community housing partners to provide housing opportunities through new and redeveloped single-family housing (we anticipate four reconstructed housing units in FY 2016); and rental housing development and redevelopment, neighborhood development, and special needs housing.

The HOME program coordinated through Northeast Tennessee/Virginia HOME Consortium and administered by the First Tennessee Development District provides homeownership assistance to low and moderate income households through a down payment and closing cost assistance loan ranging from \$5,000 up to \$10,000 at 0% for qualified first-time homebuyers to purchase new and existing homes (an estimated ten first-time homebuyers will be assisted in FY 2016). The Housing Reconstruction Program provides 0% loans to qualified low and moderate income households whose homes cannot be economically rehabilitated and provides a newly constructed home on the qualified household's property that will meet the needs of the household.

The Community Development staff also helps to coordinate the Emergency Solutions Grant Program provided through a grant from the Tennessee Housing Development Agency. This city is the program grantee and subcontracts the ESG program funds through several eligible local community service agencies that provide shelter, outreach, and other basic support services that service the at-risk and homeless population of the community.

The Community Development staff also works to help coordinate and assist in a number of other community initiatives, including:

1. The Community Partnerships Initiative, which helps to coordinate and implement services in the community in cooperation with the community service agencies and other city departments, including Police and Parks and Recreation in the areas of Law Enforcement/Community Policing, Education/Prevention with school age children and parents, and neighborhood revitalization activities at the neighborhood level.
2. Coordination and implementation of programs through the City's Targeted Community Crime Reduction Program, in conjunction with the Police Department and community agencies, which involves assistance in reducing crime, provide re-entry services for returning offenders, and neighborhood restoration activities in two target neighborhoods through the Chamber of Commerce's Non-Profit Council for Community Way needs assessment and their annual agency funding allocation process.

## Development Services Major Objectives – FY 2016

Complete the Economic Development Element Update for the Comprehensive Plan.

Complete the Southside Neighborhood Plan.

Complete the Walnut Street Corridor Study.

Complete electronic storage of the backlog.

Offer a program for the City to provide final inspection "labels".

Provide more stringent penalties for repeat code offenders, collect data on a number of repeat offenders, types of offenses, and research other cities. After these steps are completed, prepare a new penalty schedule for approval by the Board of Commissioners. (This will be a two-year goal).

Complete a retail webpage on the City's website with updated demographics, aerials for developers, and prospective retail businesses.

Establish a Tri-Cities Expo to support small businesses and entrepreneurs with franchise opportunities.

Complete a searchable city-owned property database for utilization of all departments.

Assist ten (10) low/moderate income households to become first-time homebuyers.

Complete eighteen (18) homeowner rehabilitations for low/moderate income owners.

Complete four (4) reconstructions through the HUD HOME Program and the HUD CDBG program for low/moderate income households.

Continue to work with community housing and support service agencies in the community to expand housing opportunities for special needs populations, including persons with disabilities, veterans, and persons re-entering the community from incarceration.

Coordinate the Emergency Solution Program Grant Funds provided through THDA to community service agencies that provide shelter, permanent housing, utility deposit support, and other support services for at-risk and homeless population in the amount of \$168,781.

Continue to help coordinate the local Community Partnerships program to support quality of life improvements in the Central City Neighborhood, including prevention, intervention, and treatment services through contract and neighborhood restoration with development partners.

Ensure Exit 17 on I-26 (I-26 & SR 354 Boones Creek Road) remains on schedule. Objectives include: 1) track the project as it moves through the TDOT system until the construction phase begins; 2) keep in contact with key TDOT staff as the project moves from division to division at TDOT; and 3) keep City administration updated when milestones are achieved.

Develop RFP and schedule for the update of the Johnson City Long Range Transportation Plan 2040 (federal). Objectives include: 1) outline tasks to be completed and develop internal timeline for completion; 2) send timeline to TDOT for review and concurrence; and 3) develop a budget and RFP to be issued in FY 2017.

Development Services Major Objectives – FY 2016 (cont'd)

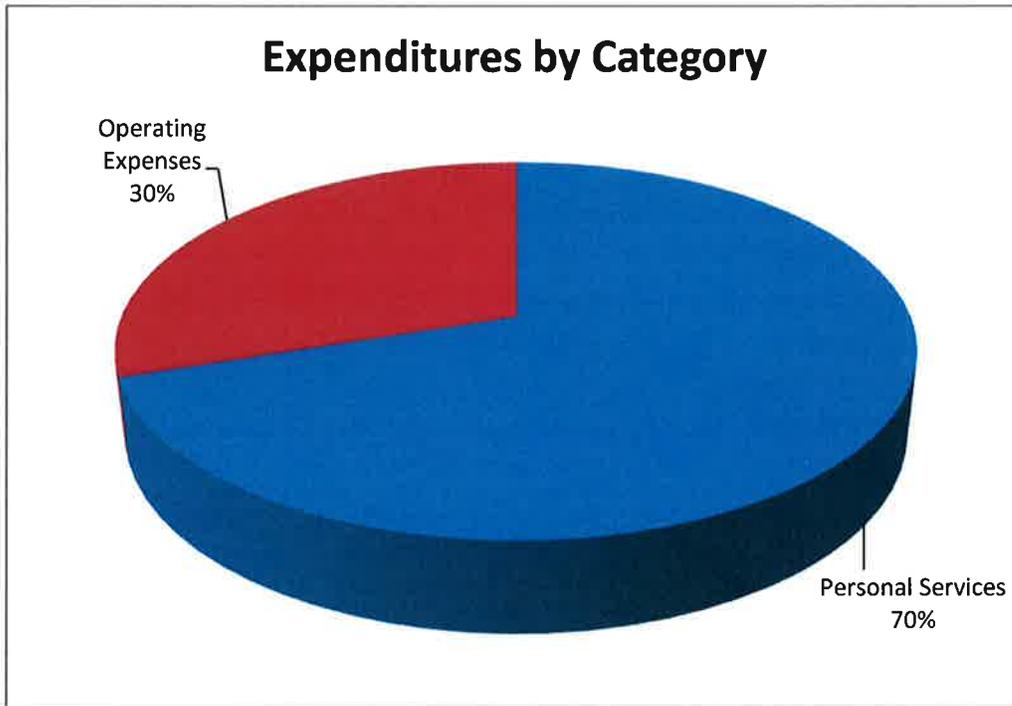
Update Human Services Coordination Plan to remain eligible for certain categories of federal funds. Objectives include: 1) establish budget and time line for task to be completed; 2) Utilize FTA Section 5303 MTPO grant at 90% reimbursable for the project funding; and 3) Utilize experienced part-time staffing instead of a consultant to develop the plan.

Enhance transportation data to assist in meeting MAP-21 Performance Measures. Objectives include: 1) develop data needs and performance measures with TDOT, then present to the MTPO Board for endorsement; 2) gain access and training to TDOT proprietary databases (i.e. TRIMS and ADAM); and 3) acquire additional data, if needed, from outside sources to be determined after review with TDOT.

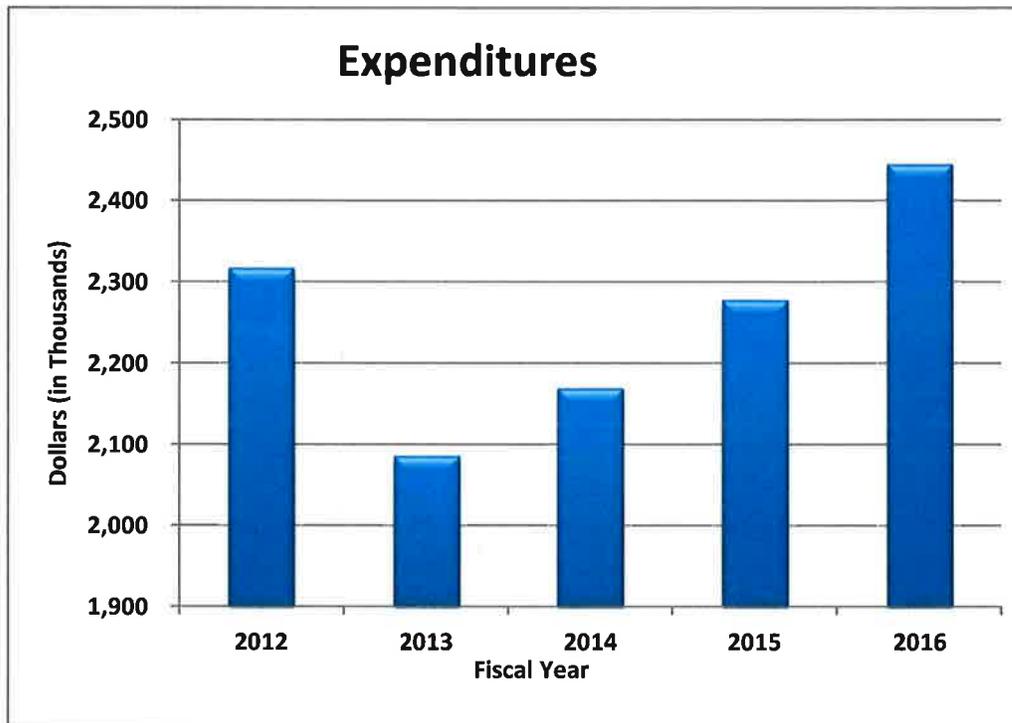
Development Services	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
<b>GENERAL FUND</b>							
Development Services							
Code Enforcement	730,425	773,503	826,786	817,691	869,845	43,059	5.2%
Planning /GIS	595,004	604,045	595,532	588,982	667,934	72,402	12.2%
Total - Development Services	<u>1,325,429</u>	<u>1,377,548</u>	<u>1,422,318</u>	<u>1,406,673</u>	<u>1,537,779</u>	<u>115,461</u>	<u>8.1%</u>
<b>GENERAL FUND EXPENDITURE SUMMARY</b>							
Personal Services	1,227,006	1,264,456	1,289,980	1,275,790	1,349,499	59,519	4.6%
Operating	98,423	113,092	132,338	130,883	188,280	55,942	42.3%
Total Expenditures	<u>1,325,429</u>	<u>1,377,548</u>	<u>1,422,318</u>	<u>1,406,673</u>	<u>1,537,779</u>	<u>115,461</u>	<u>8.1%</u>
<b>COMMUNITY DEVELOPMENT FUND</b>							
CDBG Administration	87,122	106,076	87,346	87,346	95,539	8,193	9.4%
Housing Administration	101,824	109,909	119,819	119,819	122,283	2,464	2.1%
Housing Rehabilitation	217,962	233,756	275,483	273,066	249,143	(26,340)	-9.6%
THDS Emergency Services Grant	33,272	103,145	130,695	130,695	168,781	38,086	29.1%
Total Community Development Fund	<u>440,180</u>	<u>552,886</u>	<u>613,343</u>	<u>610,926</u>	<u>635,746</u>	<u>22,403</u>	<u>3.7%</u>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	151,010	184,736	172,640	172,640	176,544	3,904	2.3%
Operating	289,170	368,150	440,703	438,286	459,202	18,499	4.2%
Total Expenditures	<u>440,180</u>	<u>552,886</u>	<u>613,343</u>	<u>610,926</u>	<u>635,746</u>	<u>22,403</u>	<u>3.7%</u>
<b>MTPO Fund</b>							
MTPO - FWHA	266,733	196,561	310,015	260,011	235,241	(74,774)	-24.1%
MTPO - FTA	36,543	32,473	35,845	-	36,206	361	1.0%
MTPO - ITS	13,921	9,072	-	-	-	-	0.0%
Other	3,840	-	-	-	-	-	0.0%
Total - MTPO	<u>321,037</u>	<u>238,106</u>	<u>345,860</u>	<u>260,011</u>	<u>271,447</u>	<u>(74,413)</u>	<u>-21.5%</u>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	169,681	142,611	173,774	146,397	182,539	8,765	5.0%
Operating	151,356	95,495	172,086	113,614	88,908	(83,178)	-48.3%
Total Expenditures	<u>321,037</u>	<u>238,106</u>	<u>345,860</u>	<u>260,011</u>	<u>271,447</u>	<u>(74,413)</u>	<u>-21.5%</u>
CAPITAL EQUIPMENT	23,256	17,753	-	-	-	-	0.0%
TOTAL DEVELOPMENT SERVICES	<u>2,086,646</u>	<u>2,168,540</u>	<u>2,381,521</u>	<u>2,277,610</u>	<u>2,444,972</u>	<u>63,451</u>	<u>2.7%</u>

# Development Services

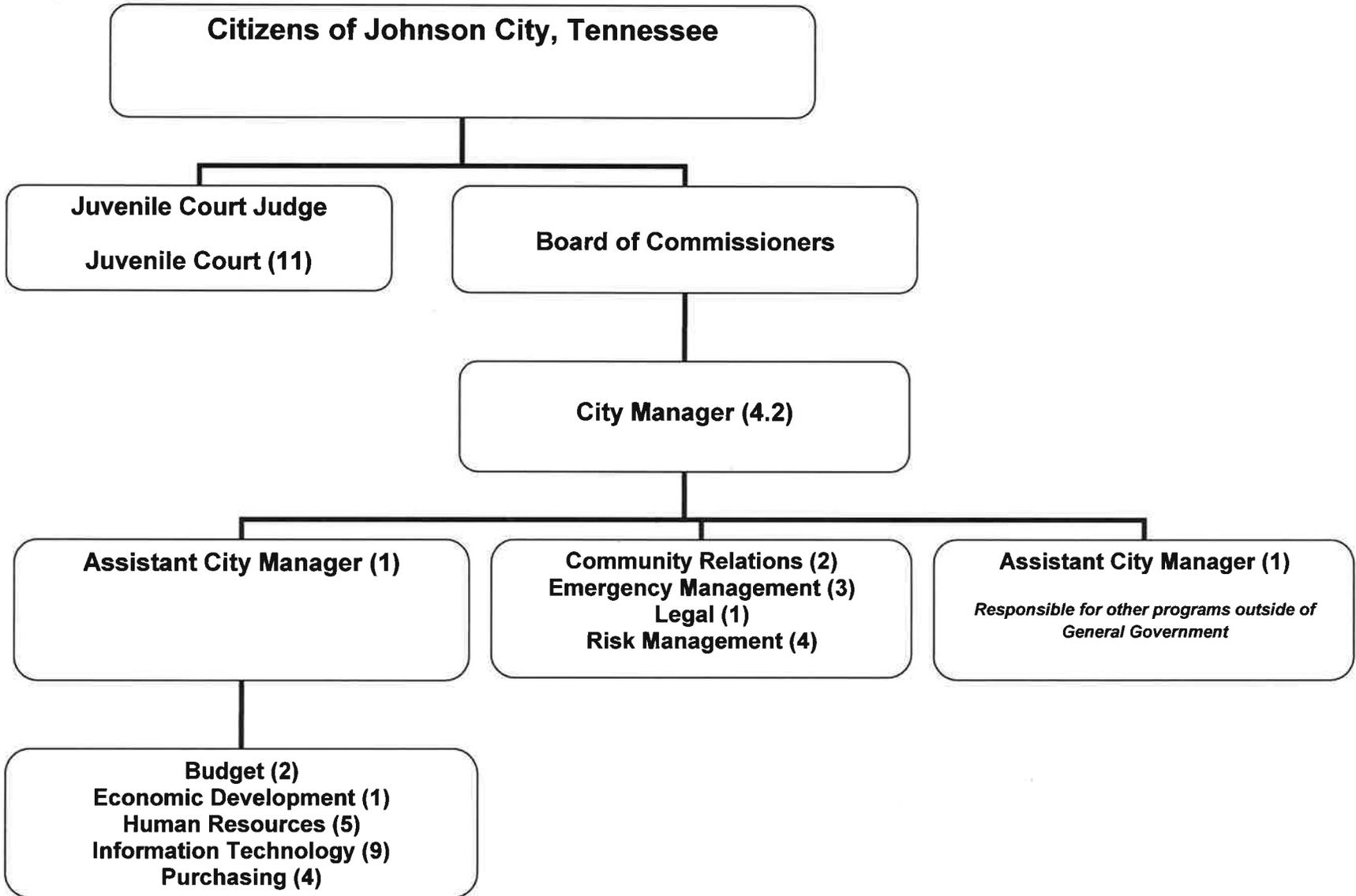
## Expenditures by Category



## Expenditures



# GENERAL GOVERNMENT



## **General Government**

The general government divisions of the city include: City Commission, Administration (City Manager/Assistant City Managers/Budget), City Court, Community Relations, Emergency Management, Human Resources, Information Technology, Juvenile Court, Legal, Purchasing, and Risk Management.

### **City Commission**

The City of Johnson City operates under the commission-manager form of government. There are five City Commissioners that serve overlapping four-year terms. After a recent change to the City of Johnson City's charter by voter referendum, the next election for the City Commission will be held in November, 2016. The City Commissioners meet regularly the first and third Thursday each month at 6:00 p.m. in the commission chambers at the Municipal and Safety Building. The Commission meetings are open to the public and are televised on the government information channel.

### **Administration**

The Administration division consists of the office of the City Manager, Assistant City Managers, and Director of Budget and Performance Management, Management Analyst, and their support staff. The City Commission appoints a City Manager to serve as the Chief Executive Officer and Chief Administrative Officer under their leadership. The City Manager has the responsibility to implement the policies established by the City Commission by enforcing all adopted resolutions and ordinances. It is also the responsibility of the City Manager to oversee the operations of the government within the guidelines of the City Charter.

Johnson City currently has two Assistant City Managers, each responsible for different divisions/departments. They serve as a support to the City Manager in managing the day-to-day operations of the city. The Director of Budget and Performance Management is responsible for generating budget forms for each department of the city, compiling the budget requests for management review, and preparing the annual budget document, as well as the compiling and preparing the city's five-year capital improvement program. In addition, this position is responsible for coordinating the collection of performance measurement data and the preparation of monthly departmental performance dashboards to be reviewed with the City Manager and the Board of Commissioners.

### **City Court**

The City Charter establishes a municipal court and the municipal judge. The court convenes in the Municipal Court chambers located in the Municipal and Safety Building. Responsibilities of the court include hearing matters regarding city ordinances and violations of state law. The court also sets fees for traffic violations. The City Judge is appointed by the City Commission for a term of two years.

### **Community Relations**

The Community Relations department provides information to the public about government activities and services in a variety of formats: the government information channel (JCTV), city website, citizen awareness classes, annual reports, presentations, publications, social media, news releases, etc. This office coordinates all media requests, distributes internal communications, and organizes events such as inaugural ceremonies. Community Relations also assists the Board of Commissioners with special recognitions, proclamations, resolutions, and appearances.

## General Government

### Emergency Management

The Emergency Management Agency is a city-county cooperative that is working to ensure proper planning has been accomplished to achieve rapid mobilization, direction, and control of all community resources in the event a disaster should occur. This department is in direct support to the Police Department and the Fire Department, both city and county. EMA also works directly with the Department of Homeland Security, the Federal Emergency Management Agency, and the Tennessee Emergency Management Agency to assist with federal, state, and local threat assessments and coordination of the First Responders.

### Human Resources

The Human Resources department is the focal point for all city employees. The responsibilities of this department include recruitment of qualified employees for all departments, new employee orientation, in-house training and professional development, and maintaining complete and accurate employee records. They also review and modify all personnel policies and procedures. The department strives to assure position classification is properly maintained, in order that employees are evaluated and compensated appropriately.

### Information Technology

The department of Information Technology provides a variety of technology services and support for all city departments' computer based operations. Major areas of responsibilities are: 1) audio/visual communications (City Website, Intranet, Government TV, Commission and special meetings, Text alerts); 2) central server systems (main servers, electronic data storage, data back-up, e-mail and document management); 3) WAN/LAN network system (internet, anti-virus, firewalls/security, network routers, fiber for internal/outlying facilities); 4) user/client systems (personal computers, customer call center, printers, inventory management, mobile devices); and 5) all networked software applications.

### Juvenile Court

Juvenile Court provides a forum for the presentation of legal matters concerning juveniles within the geographic boundaries of Johnson City. Legal proceedings within the jurisdiction of the court include: juvenile delinquency, child abuse/neglect, unruly children, paternity, custody of children born outside of marriage, and child support. The court also provides probation supervision to juvenile offenders who have been adjudicated by the court as delinquent or unruly in order to protect the community, hold offenders accountable for their actions, and increase the competencies of youth on probation. The Juvenile Court Judge is elected for an eight year term by the citizens of Johnson City.

### Legal

The Staff Attorney serves as the in-house legal counsel for the city. The responsibilities of the Legal department involve the following: 1) preparation and review of ordinances, leases, options, contracts, legal briefs, court documents, and other legal documents; 2) oversight of the acquisition of real estate; 3) rendering advice on legal matters pertaining to inquiries of the City Commission and all City departments; 4) rendering opinions and advice regarding personnel matters, civil rights, annexation, zoning, planning, utilities, and solid waste disposal; 5) litigation in state and federal courts; and 6) providing assistance to various City appointed boards and commissions.

## **General Government**

### **Purchasing**

The Purchasing department's primary objective is to provide professional services to acquire quality goods and services in a timely manner to departments of the City and Schools at the least possible cost, while ensuring an open and competitive environment consistent with the quality required and in compliance with all applicable procurement legislation. Annually, the department processes approximately \$29.4 million in contracts for goods and services and has realized \$184,400 in net proceeds from surplus vehicle/equipment sales. In Fiscal Year 2014, the Purchasing department obtained 52 new sources of supply (vendors).

The Print Shop provides in-house printing, bindery, full digital color and black and white printing/copying services for all city departments. Annually, this represents approximately 730 jobs (offset and bindery) and over 300,000 copies.

### **Risk Management**

The Risk Management department handles all insurance issues with regard to worker's compensation, liability, and all other insurance concerns (except medical insurance) involving the City, as well as loss prevention analysis. The Risk Management staff strives to provide techniques and training to reduce the risk of property loss and personal injury for both the citizens and the employees of the City.

## General Government Major Objectives – FY 2016

### Administration

Coordinate the City's participation in the ICMA performance management program and assist departments in the development of dashboards for monthly reporting to City Administration and the Board of Commissioners.

Coordinate the five-year capital improvements program for fiscal years 2017 - 2021 and prepare a document of city-wide projects by December 31, 2015.

Coordinate the annual budget process for fiscal year 2017.

### Community Relations

Develop and produce the annual report for distribution to citizens by December 31, 2015.

Coordinator one JC101 citizen awareness class during the fiscal year.

Send a minimum of five news releases per week (260 per year), with follow-up resulting in a minimum of 24 expanded stories.

Facilitate Commission recognition of businesses, organizations, and non-profit agencies for significant achievements and historical milestones with a goal of at least one per month (12 per year).

Foster positive employee relations through Insite (recognitions, employee news, photos, etc.) and through in-person visits to recognize hard work and/or exceptional performance.

Provide at least three media trainings to employees to include presentation on media, interview coaching, news release writing instructions, and general speaking/grammar tips.

Research historian, consultant, and artist for 150-year anniversary celebration to develop marketing strategy and tools for 2019.

Build relationships with legislators and legislative bodies to establish better communication and cooperation.

Produce six public service announcements for various city departments, with each airing on JCTV and available on [www.johnsoncitytn.gov](http://www.johnsoncitytn.gov).

### Emergency Management

Complete two Community Emergency Response Team classes.

Complete one full scale emergency response exercise.

Continue to develop a Community Response Team for Johnson City/Washington County.

## General Government Major Objectives – FY 2016 (cont'd)

Continue to host FEMA and TEMA training opportunities for city and county employees, as well as first responders.

Provide Severe Weather Awareness throughout the year by meeting with public schools and civic organizations to provide valuable information regarding severe weather events and to communicate the importance of having a severe weather radio, as well as, seeking grant funds to purchase severe weather radios.

### Human Resources

Conduct 26 training programs specific to employee development, such as, time management, handling stress, motivation, etc.

In conjunction with Mountain States Health Alliance, conduct an employee wellness program during the year, with health assessments completed by December 31, 2015.

Review and revise four personnel policies. Develop new policies as required.

Monitor and implement Health Insurance provisions to comply with the Patient Protection and Affordable Health Care Acts.

### Information Technology

Stream City and Planning Commission meetings online via the city website.

Pursue more e-Government technology solutions to improve communications with our citizens, visitors, and businesses and enhance citizen engagement.

Automate permitting for Development Services with Payment Collection.

Partner with EMS to implement Mobile Insight for 911, Fire, EMS, and Police to enhance customer service and safety.

Implement Phase I of the GIS Strategic Implementation Plan.

Expand Text Alert system to citizens for emergency response.

Replace JCTV with Digital Media; Create PSA's (Public Service Announcements) for departments to inform, raise awareness, and change the public's perception towards government operations and issues.

Optimize communication between government and citizens/businesses via digital media outlets to maintain the integrity of information (website, JCTV, digital message board)

Implement Phase I for advanced metering and CMMS for Water/Sewer Services.

Install redundant ISP Connections.

Upgrade to the Water/Sewer SCADA System.

Upgrade of the SAN/Server switches to 10Gbps.

## General Government Major Objectives – FY 2016 (cont'd)

### Juvenile Court

Reduce the number of children and youth referred to Juvenile Court for truancy and educational neglect issues through improved implementation of the truancy intervention boards, to be measured by the reduction in the number of petitions for truancy/educational neglect filed by the Johnson City School System, compared to FY 2015.

Provide appropriate treatment and rehabilitation services for youth who are on probation with the Court, as measured by the number of youth who successfully complete their terms of probation and do not return to the court for subsequent delinquent offense during FY 2016.

Monitor community service requirements as an effective tool of treatment and rehabilitation for youth on probation, as measured by the percentage of youth who successfully complete their community service requirements and do not return to the court for a subsequent delinquent offense during FY 2016.

Provide non-legal assistance to members of the public who cannot afford an attorney in accessing the Court, as measured by the number of in-take conferences between the general public and court employees.

Use community volunteers on the Foster Care Review Board and the Specialized Foster Care Review Board (for children over the age of 14) to assure that the Department of Children's Services is held accountable to provide required services to children who are in the custody of the Department of Children's Services, as measured by the number of Foster Care Review Board hearings and the number of community volunteers participating in each.

Track the effectiveness of mediation services offered through the Juvenile Court by the First Judicial District Court Clinic at the Juvenile Court for indigent parents of children who were born out of wedlock in developing a Permanent Parenting Plan, as measured by the number of cases in which an Agreed Parenting Plan is submitted to the Court without parents subsequently filing a new petition for modification within six (6) months.

Participate in JC101 to develop citizen awareness and understanding of the Juvenile Court's role in the community.

### Purchasing

Conduct a minimum of six (6) on-line vehicle/equipment auctions.

Purchasing Staff to complete required training to maintain public procurement certifications.

Maintain cost savings for in-house printing as compared to outside printing at 38%.

Prepare bid documents along with supporting documentation for 10 requests for proposals and 60 bids.

Monitor annual re-training of all purchasing card users.

Revise the Procurement Policy and Procedure Manual.

General Government Major Objectives – FY 2016 (cont'd)

Risk Management

Reduce the number of recordable work-related injuries by 5% (five) through increased safety awareness and departmental accountability.

Reduce the number of lost workdays caused by work-related injuries by 10% (22) through aggressive return-to-work program to include departmental accountability.

Conduct job-specific safety training on 18 safety topics in various departments/divisions.

Conduct fifty (50) work-site inspections.

Solicit proposals for the City's Property Insurance Program.

General Government	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
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**GENERAL FUND**

**GENERAL GOVERNMENT**

City Commission	59,901	43,822	34,146	33,771	34,440	294	0.9%
City Court	285,303	368,520	391,602	390,260	392,719	1,117	0.3%
Administration	826,386	741,075	804,013	795,169	901,460	97,447	12.1%
Community Relations	254,511	191,041	219,357	216,944	212,104	(7,253)	-3.3%
Elections	79,008	-	-	-	-	-	-100.0%
Emergency Management	221,962	217,070	218,004	215,606	224,415	6,411	2.9%
Human Resources	359,272	401,749	415,729	411,156	400,086	(15,643)	-3.8%
Information Technology	972,803	980,655	1,010,976	999,855	1,078,137	67,161	6.6%
Juvenile Court	701,988	731,253	697,216	689,547	704,712	7,496	1.1%
Legal	293,772	278,293	317,742	314,247	264,402	(53,340)	-16.8%
Miscellaneous	767,153	926,189	1,313,200	663,601	900,000	(413,200)	-31.5%
Purchasing/Print Shop	267,050	307,697	315,722	309,282	325,015	9,293	2.9%
Risk Management	159,719	152,397	237,498	234,886	235,272	(2,226)	-0.9%
<b>Total General Government</b>	<b>5,248,828</b>	<b>5,339,761</b>	<b>5,975,205</b>	<b>5,274,324</b>	<b>5,672,762</b>	<b>(302,443)</b>	<b>-5.1%</b>

**OTHER PROGRAMS**

Johnson City Public Library	1,541,550	1,558,100	1,558,100	1,558,100	1,624,100	66,000	4.2%
Johnson City Public Library - Building Insurance	3,745	3,814	4,017	4,017	4,074	57	1.4%
Johnson City Schools - Building Insurance	100,744	101,675	108,049	108,049	110,378	2,329	2.2%
Millennium Centre - Building/Garage Insurance	10,023	10,207	10,748	10,748	10,893	145	1.3%
Public Building Authority	1,401,898	1,414,779	1,434,933	1,434,933	1,462,526	27,593	1.9%
Quasi-Governmental Appropriations	2,355,155	2,393,689	2,503,347	2,503,347	2,684,573	181,226	7.2%
Special Appropriations	413,148	342,694	-	-	-	-	0.0%
<b>Total Other Programs</b>	<b>5,826,263</b>	<b>5,824,958</b>	<b>5,619,194</b>	<b>5,619,194</b>	<b>5,896,544</b>	<b>277,350</b>	<b>4.9%</b>

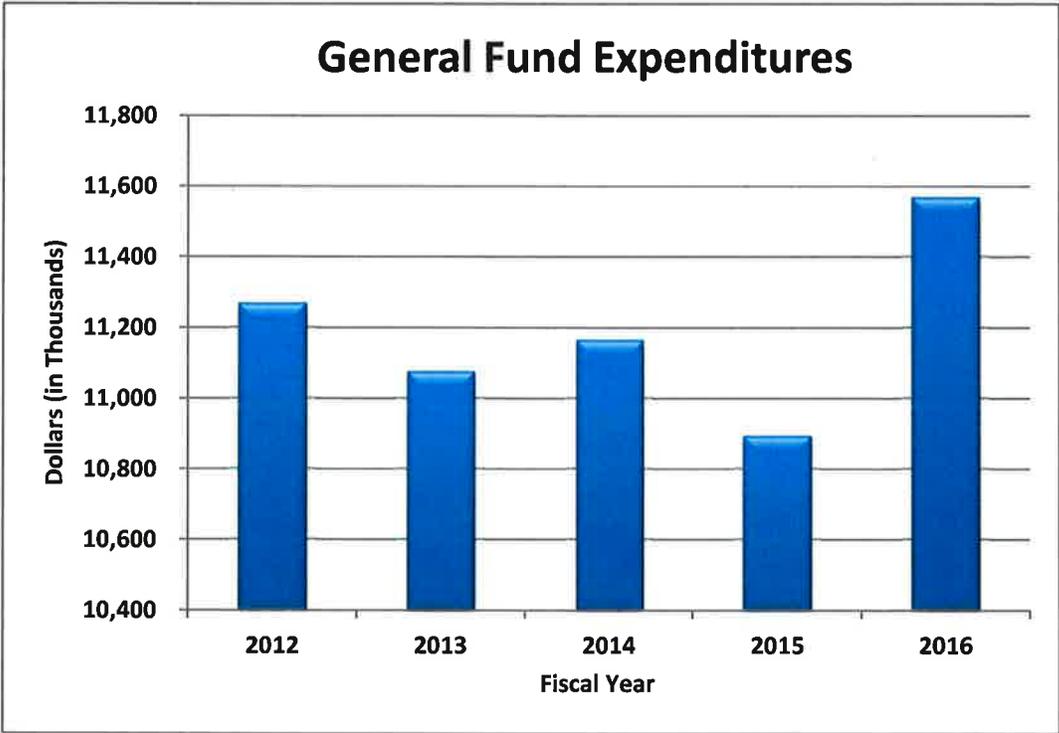
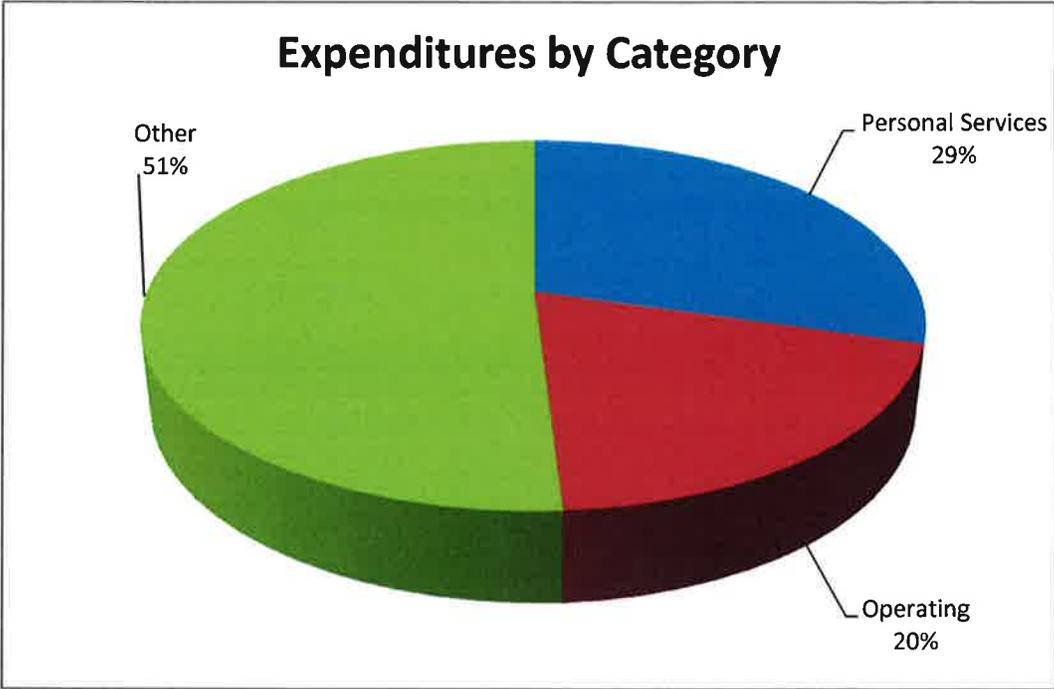
<b>Total General Fund</b>	<b>11,075,091</b>	<b>11,164,719</b>	<b>11,594,399</b>	<b>10,893,518</b>	<b>11,569,306</b>	<b>(25,093)</b>	<b>-0.2%</b>
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**GENERAL FUND**

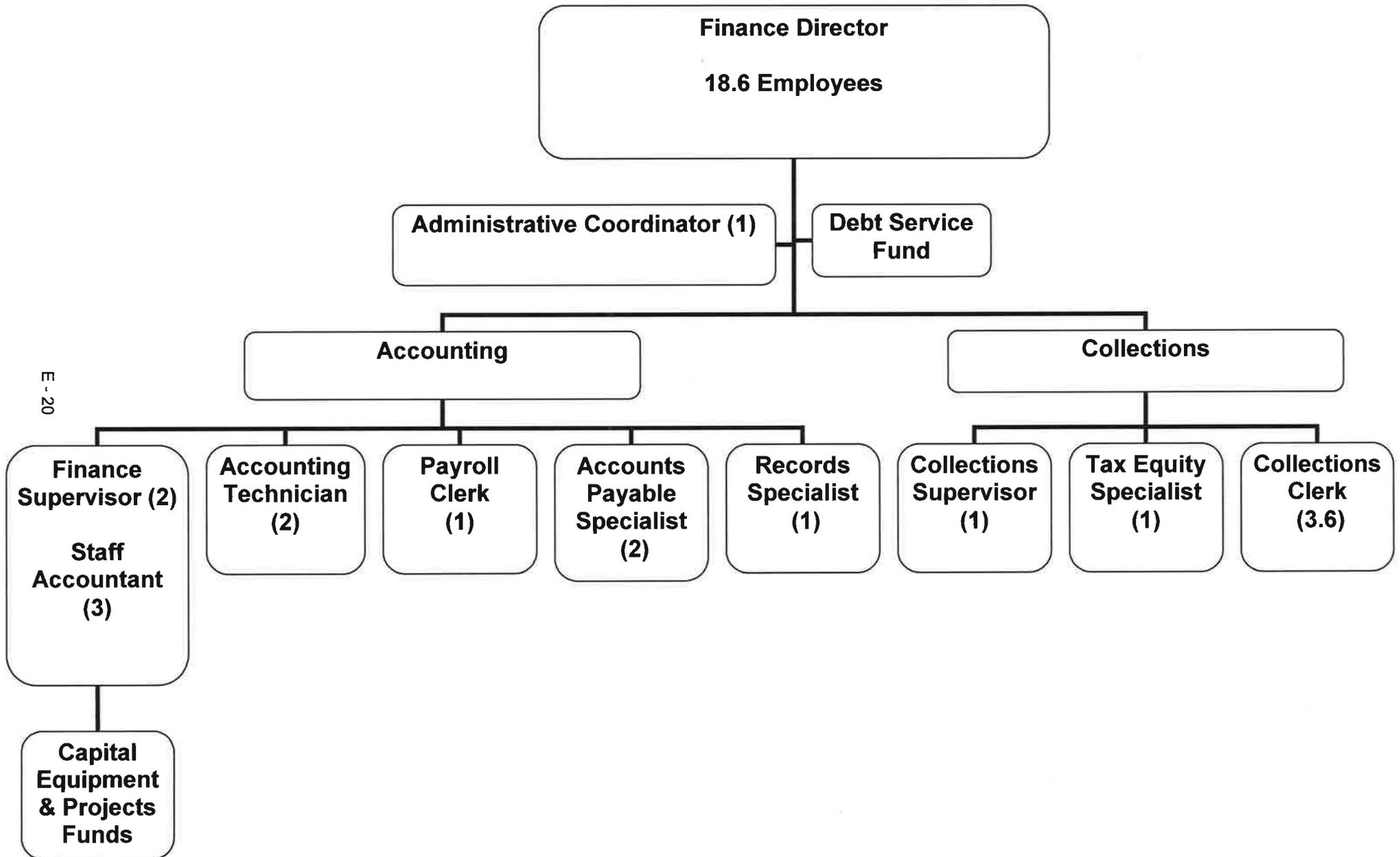
**EXPENDITURE SUMMARY**

Personal Services	3,166,745	3,233,901	3,284,925	3,248,791	3,412,154	127,229	3.9%
Operating	2,082,083	2,105,860	2,690,280	2,025,533	2,260,608	(429,672)	-16.0%
Other	5,826,263	5,824,958	5,619,194	5,619,194	5,896,544	277,350	4.9%
<b>Total General Government</b>	<b>11,075,091</b>	<b>11,164,719</b>	<b>11,594,399</b>	<b>10,893,518</b>	<b>11,569,306</b>	<b>(25,093)</b>	<b>-0.2%</b>

# General Government



# FINANCE DEPARTMENT



## **Finance Department**

The Finance Department is comprised of four divisions, all of which are under the supervision of the Finance Director/City Recorder/Treasurer. These four divisions include Administration, Accounting, Collections, and Records.

### **Administration**

The Administration Division is comprised of the Finance Director/City Recorder/Treasurer and an Administrative Assistant. The Finance Director insures that all divisions of the Finance Department operate efficiently in accordance with the City Charter and proper accounting procedures. The City Charter and the City Manager prescribe the responsibilities of this function. The office is also responsible for maintaining official records of the City, providing financial information to City departments and citizens, preparing proclamations, ordinances, and resolutions, as well as conducting research requested by the Board of Commissioners and the City Manager.

### **Accounting**

The Governmental Accounting Standards Board (GASB) is the independent organization that establishes and improves standards of accounting and financial reporting for the U.S. state and local governments. This board is recognized as the official source of generally accepted accounting principles (GAAP) for state and local governments. Recognition of the authority of GAAP by the State of Tennessee Division of Municipal Audit is handled through various state mandates. In addition, various federal entities uphold Governmental GAAP and audit certain local activities on a regular basis.

The cornerstone of any acceptable accounting system is an adequate internal control system. State guidance asserts that control over the Accounting function should be centralized under one official who is responsible for all recordkeeping and reporting, as well as who has the authority to supervise the entire financial operation (see Finance Director above). This guidance further states that duties must be separated so that no one person has control over a complete transaction from beginning to end, thus the mandate for the Accounting function.

The Accounting function ensures that all cash receipts and expenditures are properly authorized, valued, and recorded in the official books of record; that all related assets and liabilities, including accruals, are properly valued and recorded; and that all local, state, and federal reports are prepared in an accurate and timely manner. Also, this division is responsible for month-end close and preparation of monthly financial statements for all departments of the city. In addition, this function processes all disbursements related to school construction and ensures that all such transactions are properly authorized, valued, and reflected in the official books of record. Capital project tracking and fixed asset reporting are maintained for city fixed assets, as well as school land and buildings. Annually, the Accounts Payable staff processes approximately 12,000 checks for goods and services purchased by the City.

### **Collections**

The Tennessee Division of Property Assessments and State Board of Equalization enforce property tax laws on local governments. The Collections Division is responsible for ensuring adherence to these various laws, including administering the State Tax Relief program at the local level.

The State Department of Revenue governs other areas of collections, including sales tax and business tax affecting the local level. In addition to maintaining the business tax files for the Department of Revenue and working with them on sales tax collections, this division is responsible for the billing and collection of all real, personal, and public utility property taxes, 5% wholesale liquor tax, 17% wholesale beer tax, gross receipts tax, beer server permits, and other fees, licenses, permits, and special assessments. The most current fiscal year property tax collection rate is 95.75%, with a long-term collection rate of approximately 99.93%.

The Collections division also serves as the receiving point for all utility payments and receipts collections for Parks and Recreation, the Senior Center, Police Records, Transit, Golf, and Freedom Hall.

### **Records**

The Tennessee Open Records act is a series of laws designed to guarantee that the public has access to public records of government bodies at all levels in Tennessee. The Records Management Division is responsible for preserving the official records of the City by scanning, filing, and storing them.

Finance Major Objectives – FY 2016

Complete the FY 2015 audit in a Comprehensive Annual Financial Report (CAFR) format and receive the “Certificate of Achievement” for financial reporting from the Governmental Finance Officers Association.

Coordinate the borrowing of funds process for any debt-funded capital approved by the City Commission.

Coordinate the verification of TIF properties and complete the calculation of the tax increment payment to the Johnson City Development Authority for the current fiscal year.

Finance	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
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**GENERAL FUND**

**FINANCE**

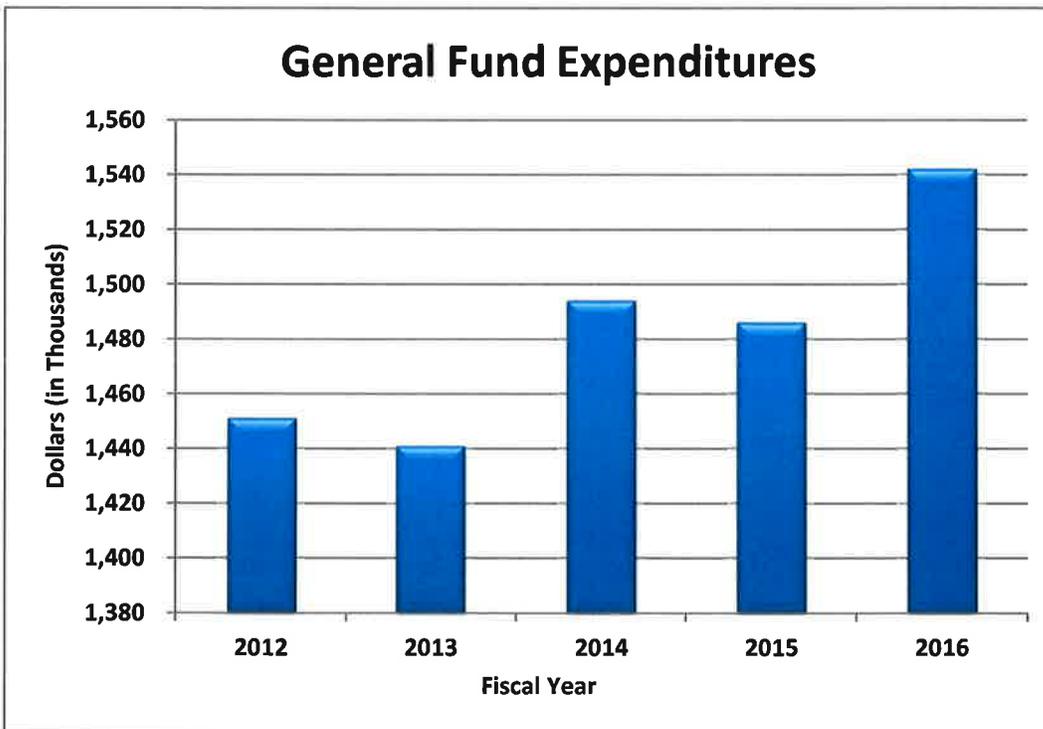
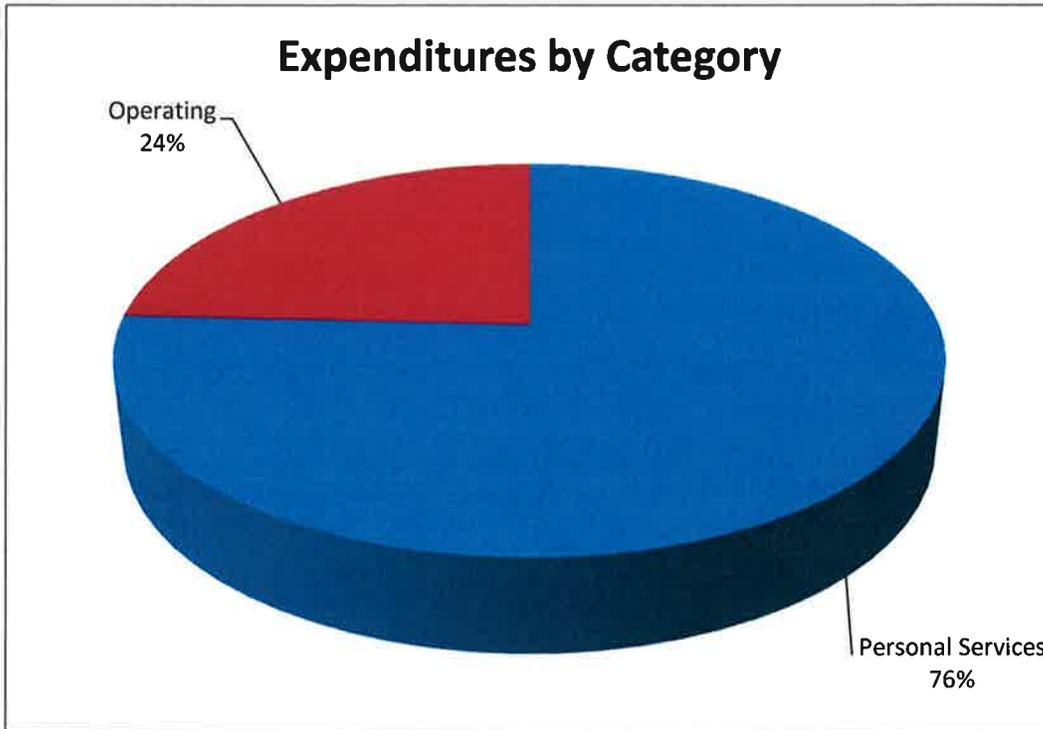
Administration	192,140	197,013	199,726	199,726	204,858	5,132	2.6%
Accounting	763,237	794,751	802,283	802,283	832,528	30,245	3.8%
Collections	428,434	443,827	424,887	424,887	444,046	19,159	4.5%
Records Management	57,256	58,513	59,442	59,442	61,061	1,619	2.7%
<b>Total Finance</b>	<b>1,441,067</b>	<b>1,494,104</b>	<b>1,486,338</b>	<b>1,486,338</b>	<b>1,542,493</b>	<b>56,155</b>	<b>3.8%</b>

**FINANCE**

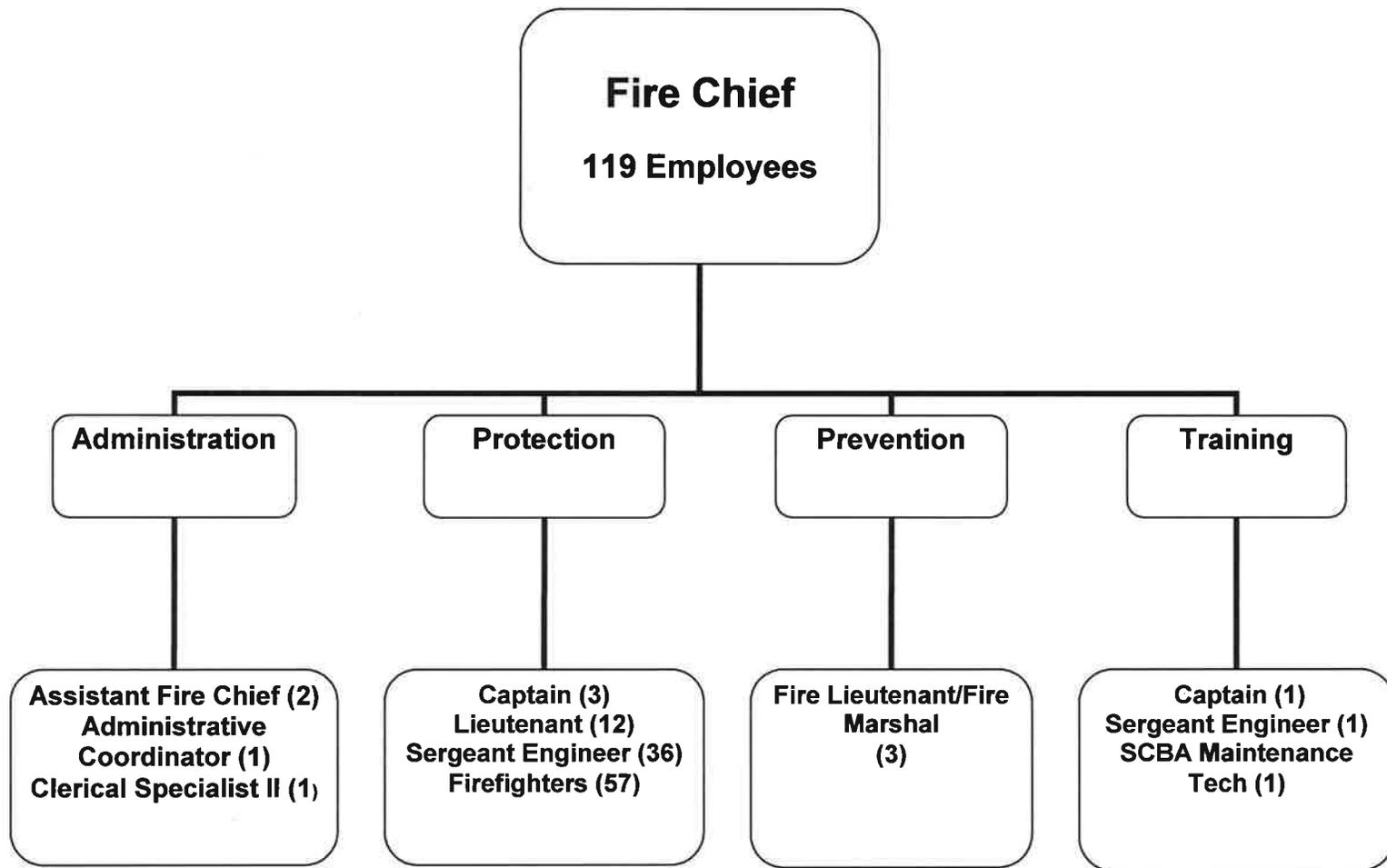
**EXPENDITURE SUMMARY**

Personal Services	1,087,470	1,117,965	1,119,276	1,119,276	1,168,254	48,978	4.4%
Operating	353,597	376,139	367,062	367,062	374,239	7,177	2.0%
<b>Total Expenditures</b>	<b>1,441,067</b>	<b>1,494,104</b>	<b>1,486,338</b>	<b>1,486,338</b>	<b>1,542,493</b>	<b>56,155</b>	<b>3.8%</b>

# Finance



# FIRE DEPARTMENT



## **Fire Department**

The Johnson City Fire Department's vision is to provide diversified emergency services through trust, education, teamwork, professionalism, and pride, while pursuing the highest standards of safety for all those to face the loss of life, property, or livelihood.

The department's nine fire stations and support facilities are staffed by 119 career personnel who provide fire suppression, emergency medical services, inspections, fire investigations, code enforcement, public education, hazardous materials response, special rescue operations, training and related functions to approximately 65,000 citizens across Johnson City.

The department consists of four divisions, which include: Administration, Protection, Training, and Prevention.

### **Administration**

The Administration Division directs and oversees the activities of the Fire Department, which includes planning implementation and review of departmental short and long-range goals. This Division's responsibilities are to develop general policies for the administration of the department, to conduct needs assessments, to evaluate the needs, and to make recommendations for construction of fire stations and the purchase of apparatus and equipment. This Division also develops recommendations for the protection of life and property in the City. Coordinating and communicating with other City services and divisions to accomplish the overall mission of the City is within the purview of this Division. Fire incident records and personnel records are maintained by this Division, including payroll. The overall responsibility for the quality and accuracy of this vital information lies within this Division.

### **Protection**

Firefighters in the Protection/Suppression Division provide service to the community 24 hours a day and are assigned to nine (9) engine companies, three (3) ladder companies, and one (1) shift commander for three (3) distinct shifts. The staff is responsible for the day-to-day provision of emergency services to City residents and guests; responding to all calls for emergency medical assistance, regardless of the nature of the call. The staff is continuously involved in neighborhood and community events, such as fire safety talks, smoke detector programs, CPR training, Community Emergency Response Team (CERT) training, homeowners' association meetings, demonstrations, community gatherings, etc.

### **Training**

The Training Division provides fire and emergency medical, rescue, management, and leadership training classes to departmental personnel in accordance with the department, state, and federal requirements/standards. The training staff also ensures that personnel are competent in their duties, safe in their actions, and are productive during emergency operations. A subdivision of the Training Division is the oversight of inventory, care, and maintenance of Personal Protective Equipment, including structural firefighting ensembles, special operations equipment, and self-contained breathing apparatus (SCBA). The Training Division teams with Risk Management in the oversight of the OSHA Respiratory Protection Program.

## **Prevention**

The Prevention Division of the Fire Department provides fire inspection, code enforcement, building plans review, and investigations to determine the origin and cause of fires. Prevention also serves the citizens by providing service for the Community Public Fire Education program, the Juvenile Fire Starter Program, and the Neighborhood Smoke Detector Program.

## Fire Major Objectives – FY 2016

Implement a written respiratory protection program compliant to OSHA 29CFR1910.134 with the necessary physical equipment and evaluative components by December 31, 2015.

Develop a plan to place all Basic Medical Technicians with greater than three years of service remaining to attend Advanced Emergency Medical Technician School by December 31, 2015.

Implement a third party, independent apparatus pump testing program to provide for the annual pump test, beginning July 1, 2015. This service request is to afford a place for testing, absence of a test site, and to establish an effective, safe, and reliable pump/valve repair service.

Develop and implement an After Incident Response Program to provide customer support, care, and assistance to promote customer recovery by June 30, 2016.

Develop job descriptions for the career development guidance program for all employees, covering all ranks and positions by December 31, 2015.

Develop and conduct one public education presentation per month to older adults and seniors in reference to fire safety by January 31, 2016.

Identify and implement a format for recording weekly and monthly reports to mirror the statistical data needed from Fire Prevention for the ICMA and annual Fire Department reports by December 31, 2015.

Implement a process of report collection of all fire protection systems inspection reports from properties inside the jurisdiction of the City of Johnson City in an effort to reduce the number of false alarms due to malfunctions and deficiencies caused by lack of maintenance by June 30, 2016.

Consistent with recommendations of the ICMA Operational Report, institute an interface between Washington County 911 CAD and the Fire Department records management systems by December 31, 2015. This will reduce man hour investment in report writing, improve accuracy, and improve consistency.

Consistent with recommendations of the ICMA Operational Report, provide leadership training and team building for current supervisors, including an element of succession planning by March 31, 2016.

Implement a mobile reporting of medical responses and patient care reports, similar to the program used by prevention for inspections, by March 31, 2016. This program would improve efficiency and quality of patient care reports, which would help reduce liability issues related to patient privacy.

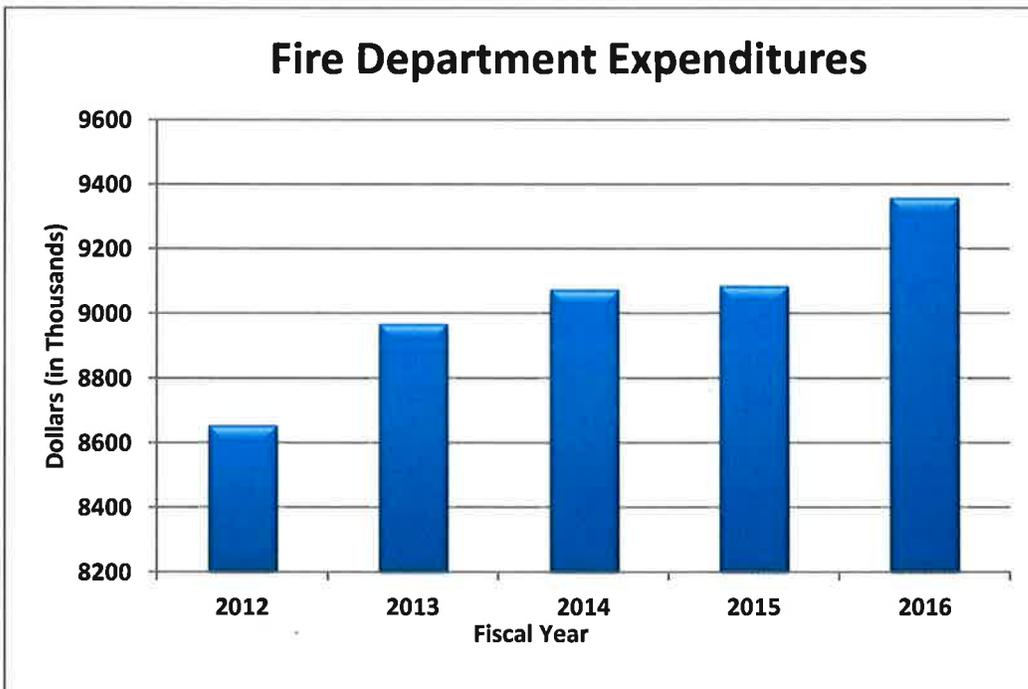
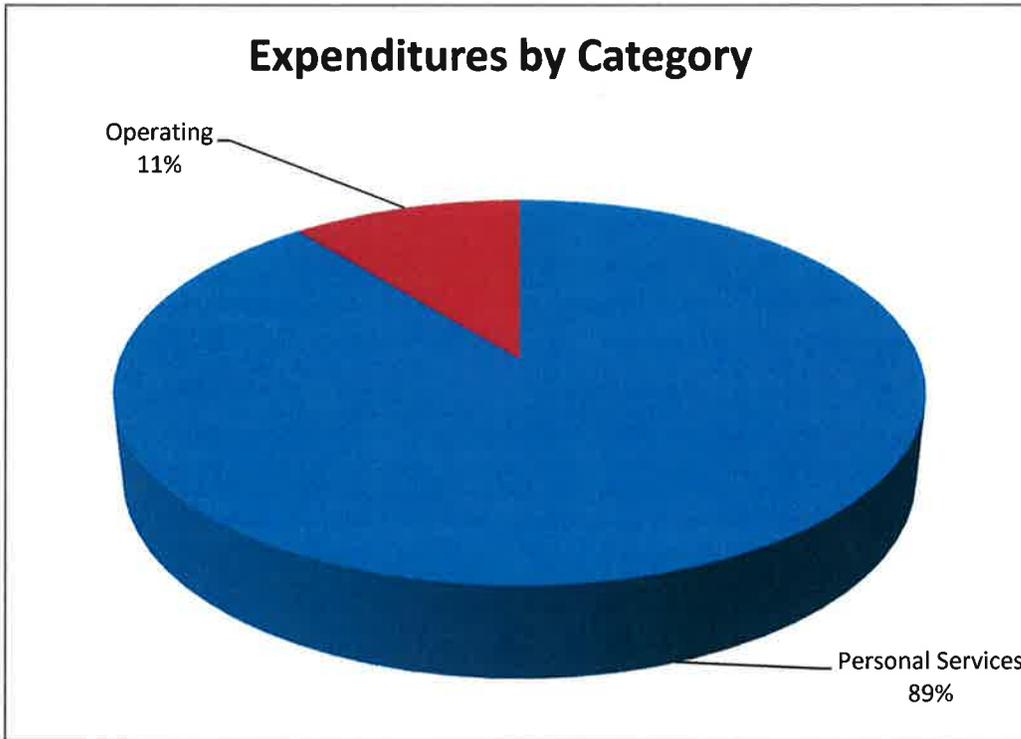
Implement inventory control programs for station supplies, breathing apparatus, air cylinders, personal protective equipment, and uniforms by April 30, 2016. This will allow for better monitoring of inspections, maintenance, and life cycles of equipment.

Achieve 100% compliance in meeting minimum requirements pertaining to ISO Company Drills.

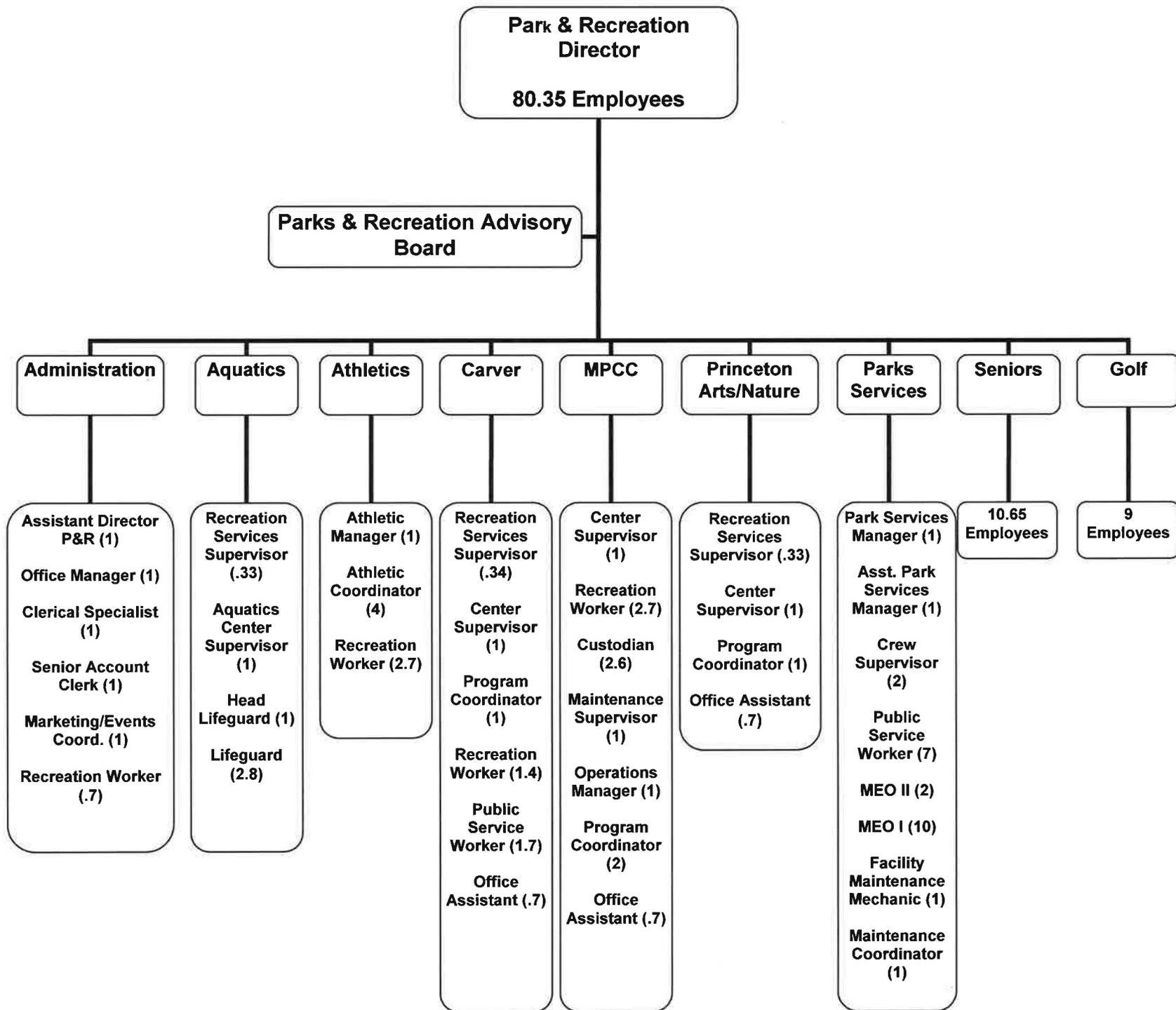
Install a minimum of 500 smoke alarms in a city-wide campaign during FY 2016.

FIRE	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
<b>FIRE</b>							
Administration	407,659	360,473	456,871	451,845	468,899	12,028	2.6%
Protection	8,078,523	8,226,174	8,148,291	8,058,660	8,310,023	161,732	2.0%
Prevention	272,073	265,203	285,706	282,563	282,537	(3,169)	-1.1%
Training	208,280	221,598	294,537	291,298	296,936	2,399	0.8%
<b>Total Fire</b>	<b>8,966,535</b>	<b>9,073,448</b>	<b>9,185,405</b>	<b>9,084,366</b>	<b>9,358,395</b>	<b>172,990</b>	<b>1.9%</b>
<b>FIRE DEPARTMENT EXPENDITURE SUMMARY</b>							
Personal Services	8,060,800	8,110,846	8,171,878	8,081,988	8,343,175	171,297	2.1%
Operating	905,735	962,602	1,013,527	1,002,378	1,015,220	1,693	0.2%
<b>Total Expenditures</b>	<b>8,966,535</b>	<b>9,073,448</b>	<b>9,185,405</b>	<b>9,084,366</b>	<b>9,358,395</b>	<b>172,990</b>	<b>1.9%</b>
<b>CAPITAL</b>							
Equipment	379,630	637,091	28,500	170,203	68,500	40,000	140.4%
Projects	134,460	111,852	15,000	15,000	60,000	45,000	300.0%
<b>Total Capital</b>	<b>514,090</b>	<b>748,943</b>	<b>43,500</b>	<b>185,203</b>	<b>128,500</b>	<b>85,000</b>	<b>195.4%</b>
<b>TOTAL FIRE OPERATING AND CAPITAL</b>	<b>9,480,625</b>	<b>9,822,391</b>	<b>9,228,905</b>	<b>9,269,569</b>	<b>9,486,895</b>	<b>257,990</b>	<b>2.8%</b>

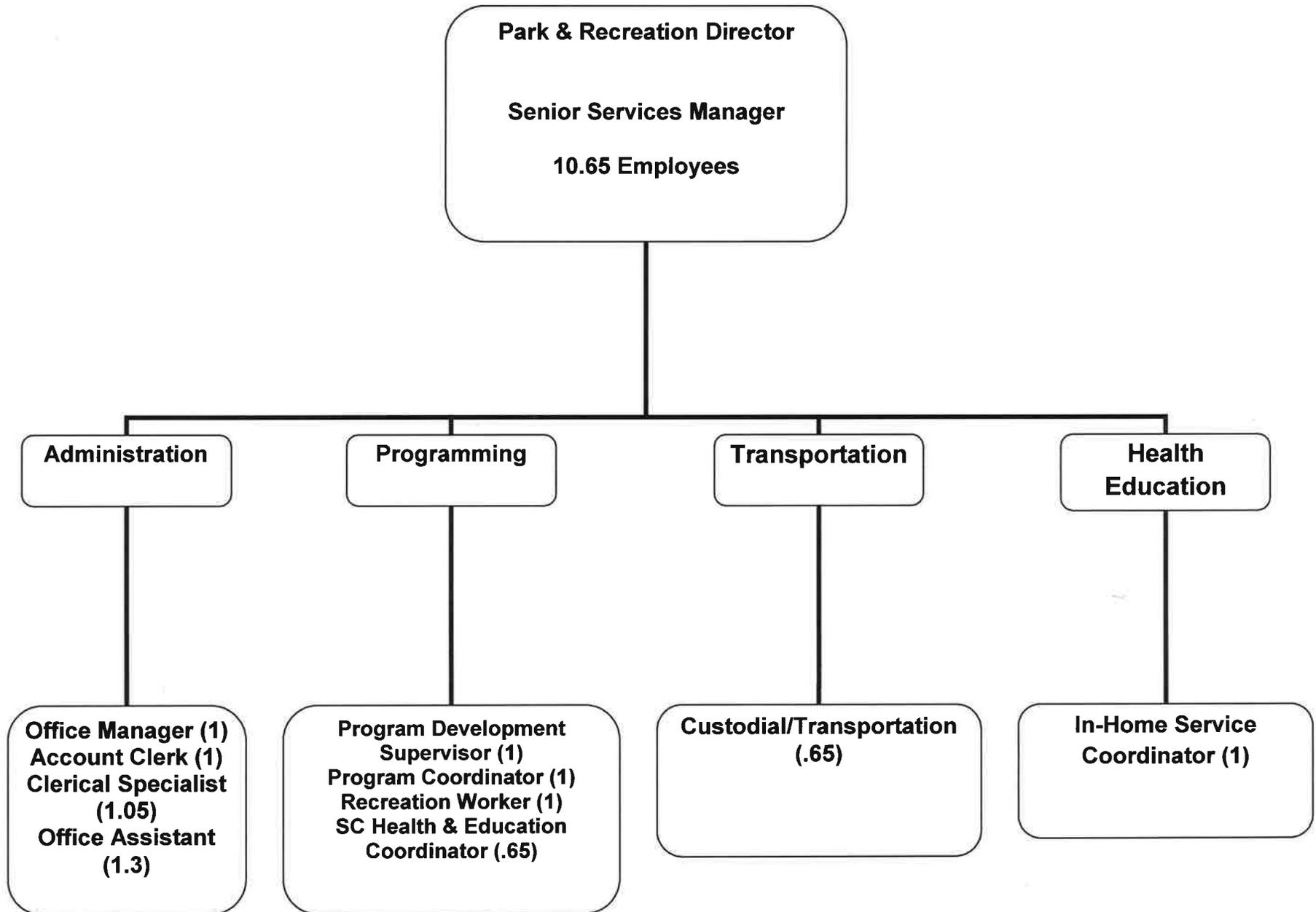
# Fire Department



# Parks & Recreation



# SENIORS' CENTER



## **Parks and Recreation Department**

The Johnson City Parks and Recreation Department's first park was Powell Square, a small 1.4 acre neighborhood park established in 1889. At first, it was just a tract of land, and in the 1920's was developed into a community park. With the establishment of the Park Board in 1944, the planning and development of the park system has continued to grow to approximately 1,150 acres of park land, with 414 maintained park acres.

Today, the Johnson City Parks and Recreation departments operates the following: 24 parks, 23 lighted tennis courts, 16 play structures, 5 indoor basketball courts, 6 sand volleyball courts, 18-hole disc golf course, 9 outdoor basketball courts, 11 youth baseball fields, 11 youth basketball fields, 10 softball fields, 13 rectangular fields, boardwalk and festival plaza, 19.75 miles of hiking and walking trails, 1 dog park, 1 football stadium, 1 baseball stadium, 1 arts center, 1 recreation center, 1 multi-generational community center with amphitheater, 7 swimming pools and one lakefront area including two boat ramps, an amphitheater, and a picnic pavilion. The department also maintains the historical Robert Young Cabin, as well as schedules and maintains 29 picnic rental facilities.

The department is divided into five divisions: 1) Administration; 2) Athletic Services; 3) Memorial Park Community Center; 4) Park Services; and 5) Recreation Services.

### **Administration**

A team of six full-time employees manages the Administrative Office. This team provides leadership to all divisions within the department. Daily management of the park system is conducted by 49 full-time employees, 16 part-time employees and approximately 75-125 temporary employees, depending on the season.

The Johnson City Parks & Recreation Advisory Board consists of ten Johnson City residents who assist the department in making recommendations to the Board of Commissioners. The Johnson City Parks & Recreation Foundation is comprised of five Johnson City residents who assist the department with support and funding for the activities, parks, and recreational areas in Johnson City.

### **Athletic Services**

The Athletic Services division is responsible for coordinating league and tournament play for over 350 teams and 9,000 participants. During the last fiscal year, athletic event attendance exceeded 317,000 individuals. Volunteers contributed over 19,000 hours to the city's various athletic programs. The Athletic Services division also coordinates schedules for more than 25 user groups, including State of Franklin Adult Soccer, Tennessee Silverbacks Football, FC Dallas Soccer, Watauga Valley Youth Football, Babe Ruth Baseball, University High Baseball, Softball, and Soccer, Mountain Empire Tennis Association, etc. In addition, the Athletic Services division provides athletic facilities, coordinates schedules, and provides maintenance for the following Johnson City Schools programs: 1) Seventh grade baseball; 2) Eighth grade baseball, football, and soccer; and 3) Freshman, Junior Varsity, and Varsity events for football, baseball, tennis, and soccer.

## **Memorial Park Community Center**

Memorial Park Community Center is a state-of-the-art, 72,000 square foot recreational center that opened its doors on December 10, 2012. MPCC represents the area's first intergenerational facility, which houses the Recreation Services Division, including Aquatics and the Senior Services divisions. The Community Center was built on existing city-owned property.

Located in the heart of Johnson City's Memorial Park neighborhood, it serves residents through Washington County and other nearby communities. The center is equipped with a 75-foot lap pool, a therapy pool, and a teaching pool, which enables the aquatics programs to accommodate a wide range of individuals. There are seven recreational opportunity areas within the Center, including a two-court gymnasium, two dance and aerobic rooms, a fitness room, a billiards room, and four outdoor tennis courts. In addition, several other rooms are available to fit the needs of a variety of programs, including performing arts, socials, computer programs, foreign arts, crafts, and many more. An amphitheater and a plaza honoring veterans are on the campus of the Community Center, with the famous Doughboy as its centerpiece.

## **Park Services**

To be an effective and efficient provider of services to the community, the Park Services Division handles the daily schedule of events and services to the many park patrons and participants in programmed sporting leagues. With a staff of 24 full-time and 24 temporary employees, the division covers a schedule that spans a minimum of 84 hours of operation per week. Each week, the division contributes nearly 1,600 staff hours and over 500 inmate labor hours to the maintenance of the entire park system.

The Park Services division maintains all of the city's park system structures, athletic fields, and common landscaped areas for residents, visitors, and guests of Johnson City. The goal of this division is to provide an inviting park environment and safe facilities for our patrons to enjoy.

## **Recreation Services**

The Recreation Services division encompasses programs and events to include Aquatics, Carver Recreation Center, Princeton Arts Center, Nature Program, and Fairmont Gymnasium. Last year, a total of 119,796 individuals participated in the programs offered. Volunteers provided approximately 4,500 hours for the Recreation Services division programs.

The Aquatics division includes Memorial Park Community Center pools, Freedom Hall pool, and Legion outdoor pool. The Aquatics staff coordinated and instructed 99 youth swim programs, 264 adult and senior programs, which included classes for arthritis, cardio waves, and silver sneakers. In addition, the outdoor pool at Legion Street recorded a total of 4,600 swimmers.

Princeton Arts Center coordinated and scheduled programs in art, music, dance, clay sculpture, and summer day camps during the past fiscal year, with attendance estimated at 21,000 for the same time period.

Carver Recreation Center attendance of approximately 52,000 in the prior fiscal year includes 132 youth programs, such as afterschool programs, special holiday events, camps, and community events. Also Carver Recreation Center staff coordinated and scheduled a variety of programs for adults and seniors.

The Nature program provides a variety of learning activities, such as an animal's adaptation, endangered species, outdoor classrooms, summer nature camps, and trail maintenance activities. The Nature Coordinator held 65 programs with attendance of approximately 1,760 individuals.

Fairmont Gymnasium is used throughout the summer as the headquarters for the teens Adventure Quest Camp. During the fall and winter months, the gymnasium is used for cheerleading practice, basketball practice, birthday party rentals, and Fall Festival activities at Fairmont Elementary Schools. The gym is also a designated polling station for local elections.

### **Seniors' Center**

The Senior Services division, operating as the Johnson City Senior Center at Memorial Park Community Center, is a multi-purpose center service adults age 50+. The Johnson City Seniors' Center has been nationally accredited through the National Institute of Senior Centers/National Council of Aging since 2000.

The mission of the Johnson City Seniors' Center is to engage adults in Active Live through Active Living. To achieve its mission, the Johnson City Seniors' Center operates from a philosophy of Whole Person Wellness by offering a broad range of education and enrichment opportunities in the areas of Health Awareness, Active Lifestyle, Functional Fitness, Lifelong Learning, Social Enrichment, Volunteers, Transportation, Travel, and Social Services. The staff is comprised of 7 full-time and 6 part-time employees, along with a team of temporary employees, is dedicated to providing affordable quality programs and activities to enrich the lives of adults in our community from all economic and social backgrounds. The monthly Senior Lifestyles newsletter is distributed via e-mail to over 2,800 homes, and is available in more than 100 grocery stores, physician offices, churches, and other public locations throughout the City and surrounding area. This publication provides information about the many different programs and services offered for senior adults and Memorial Park Community Center.

Parks & Recreation Major Objectives – FY 2016

Replace one playground structure.

Implement an additional age division (10-11) to Spring Soccer.

Develop and implement a girls youth volleyball program.

Increase on-line registration by 5% in youth athletic programming.

Increase visual arts programming by 5%.

Offer three new outdoor activities to increase the number of active adults.

Develop and implement use of an evaluation tool with a 5-point scale for all programming.

Sponsor a community cultural event with a nationally-known artist.

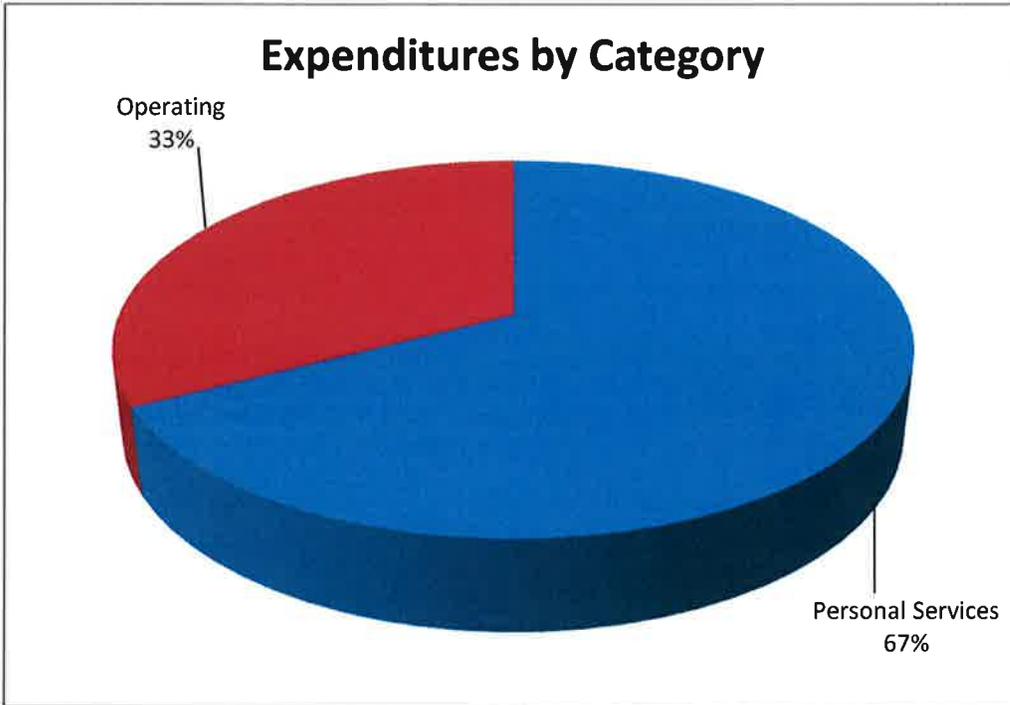
Implement a new member engagement plan to promote a feeling of community and increase consistent participation in programs at MPCC.

Implement a regular schedule of educational opportunities for staff to ensure adequate certifications for continuity of programs and services, and to educate staff on aging population topics.

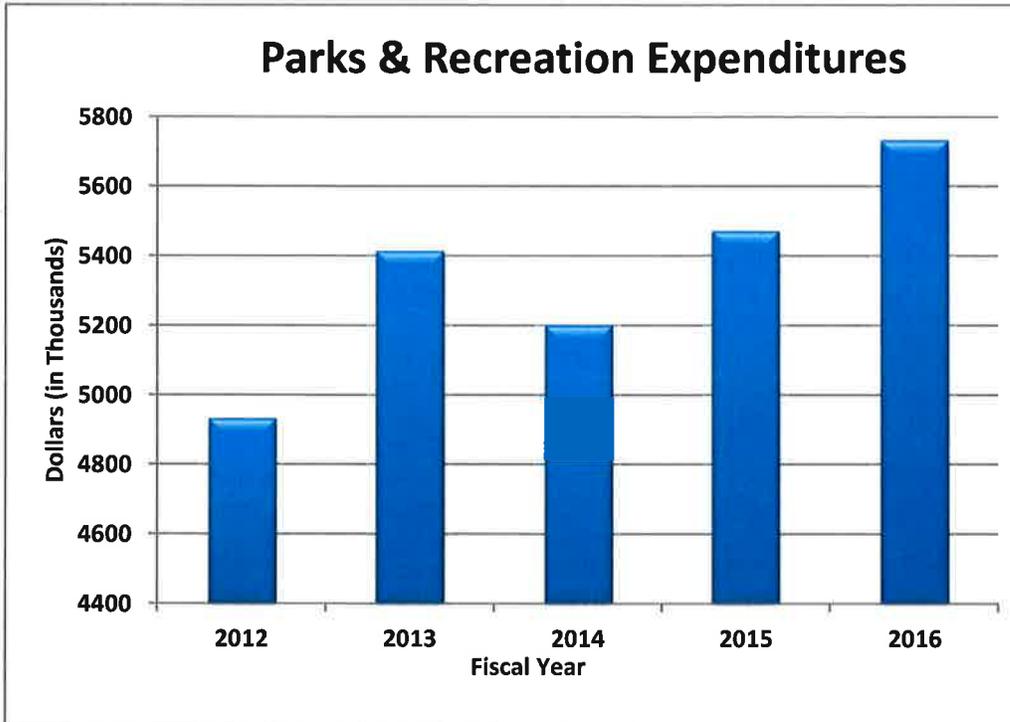
Parks & Recreation	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
<b>GENERAL FUND</b>							
<b>PARKS &amp; RECREATION</b>							
Administration	479,479	477,113	542,590	534,451	564,412	21,822	4.0%
Aquatics	360,693	418,242	453,256	446,458	433,913	(19,343)	-4.3%
Athletics	285,362	316,491	336,503	331,455	340,948	4,445	1.3%
Carver Recreation Center	291,481	303,154	323,162	318,315	327,298	4,136	1.3%
Legion Recreation Center	137,241	42,629	40,620	40,010	41,253	633	1.6%
Memorial Park Community Center	653,161	763,801	827,088	814,682	842,152	15,064	1.8%
Park Services	2,196,167	2,040,011	2,210,677	2,177,517	2,314,421	103,744	4.7%
Princeton Arts Center/Nature	253,948	231,069	264,320	260,355	261,219	(3,101)	-1.2%
Special Events	32,197	-	-	-	-	-	0.0%
Special Projects/Up & At'Em	88,307	-	-	-	-	-	0.0%
<b>Total Parks &amp; Recreation</b>	<b>4,778,036</b>	<b>4,592,510</b>	<b>4,998,216</b>	<b>4,923,243</b>	<b>5,125,616</b>	<b>127,400</b>	<b>2.5%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	3,033,913	3,081,280	3,338,971	3,288,886	3,406,883	67,912	2.0%
Operating	1,744,123	1,511,230	1,659,245	1,634,357	1,718,733	59,488	3.6%
<b>Total Expenditures</b>	<b>4,778,036</b>	<b>4,592,510</b>	<b>4,998,216</b>	<b>4,923,243</b>	<b>5,125,616</b>	<b>127,400</b>	<b>2.5%</b>
<b>SENIORS' CENTER</b>							
Administration	257,308	268,234	171,913	170,022	212,045	40,132	23.3%
Programming	208,188	202,182	215,273	212,906	227,922	12,649	5.9%
Branch Operations	11,798	-	-	-	-	-	0.0%
Activities	43,007	69,519	58,950	58,301	58,950	-	0.0%
Transportation	69,465	25,096	47,079	46,561	42,193	(4,886)	-10.4%
Volunteers	5,339	4,665	8,800	8,703	6,200	(2,600)	-29.5%
Health Education	40,883	38,356	51,945	51,373	59,876	7,931	15.3%
	<b>635,988</b>	<b>608,052</b>	<b>553,960</b>	<b>547,866</b>	<b>607,186</b>	<b>53,226</b>	<b>9.6%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	476,740	459,686	395,830	391,476	450,915	55,085	13.9%
Operating	159,248	148,366	158,130	156,390	156,271	(1,859)	-1.2%
<b>Total Expenditures</b>	<b>635,988</b>	<b>608,052</b>	<b>553,960</b>	<b>547,866</b>	<b>607,186</b>	<b>53,226</b>	<b>9.6%</b>
<b>CAPITAL</b>							
Equipment	226,353	19,235	22,500	16,315	113,000	90,500	100.0%
Projects	217,654	293,112	-	22,000	100,000	100,000	100.0%
<b>Total Capital</b>	<b>444,007</b>	<b>312,347</b>	<b>22,500</b>	<b>38,315</b>	<b>213,000</b>	<b>190,500</b>	<b>846.7%</b>
<b>TOTAL PARKS &amp; RECREATION OPERATING AND CAPITAL</b>	<b>5,858,031</b>	<b>5,512,909</b>	<b>5,574,676</b>	<b>5,509,424</b>	<b>5,945,802</b>	<b>371,126</b>	<b>6.7%</b>

# Parks & Recreation

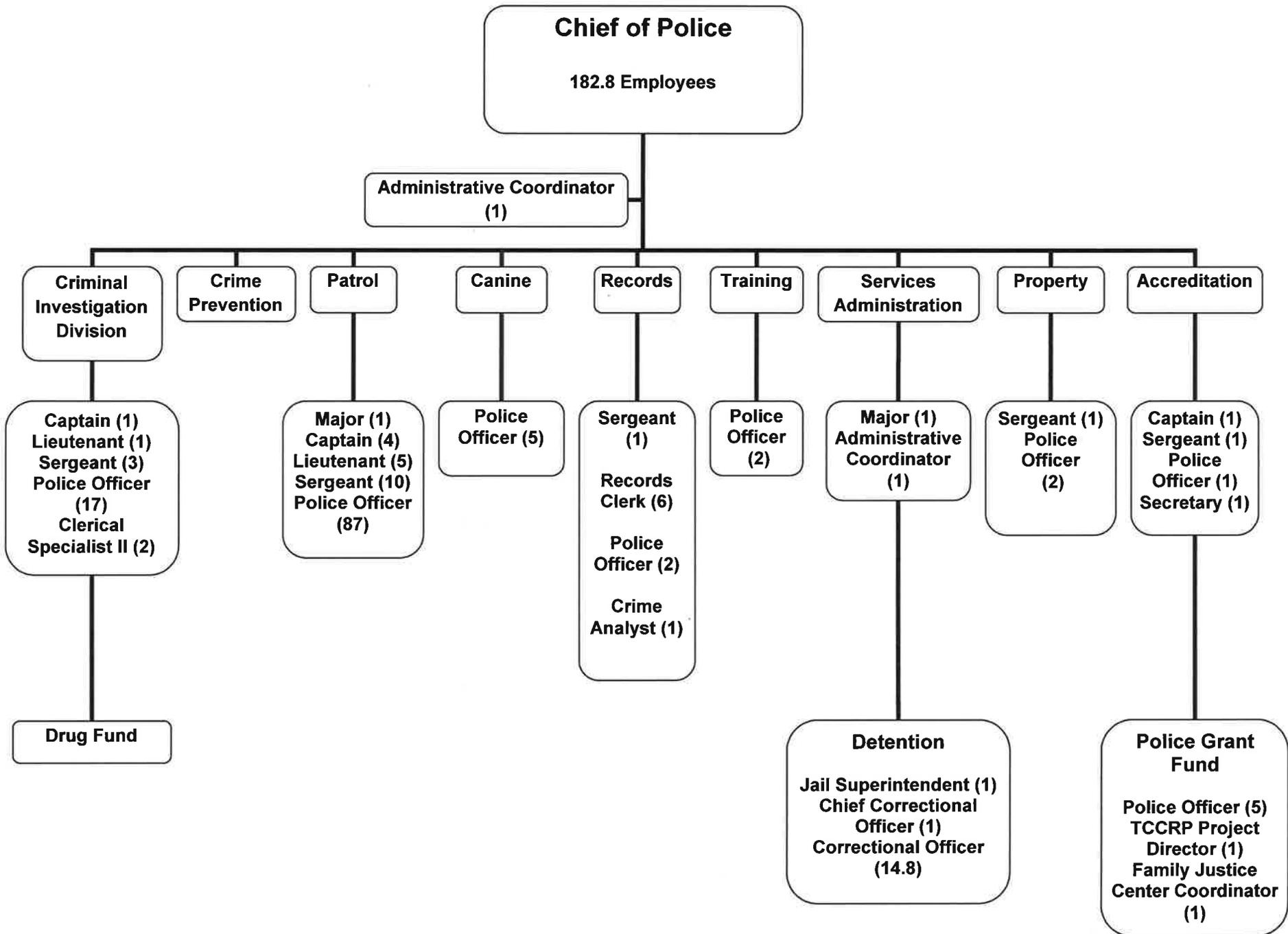
## Expenditures by Category



## Parks & Recreation Expenditures



# POLICE DEPARTMENT



## Police Department

The Johnson City Police Department is a mid-size law enforcement agency with a current authorized strength of 152 sworn officers and 32 civilians, which provides services within a 43 square mile area that includes 506 miles of roadway. The department serves a population of 63,152 (U.S. Census Bureau, 2010).

The primary task of the Police Department is to respond to calls for service and report the facts, enforce the laws, and investigate the crimes. In addition to and in support of this mission, the Johnson City Police Department is very involved with the community on many projects and programs designed to improve partnerships toward a safer community.

The Police Department is organized into three divisions under the Chief of Police: Operations, Administration, 3) Criminal Investigation. The Operations Division provides front-line law enforcement services for the community (patrol, call response, reporting, investigations, etc.). The Administrative Division serves in a support capacity (records management, personnel training, grants, policies and procedures, community policing, community relations, school resource officers, etc.). The Criminal Investigation Division is charged with the responsibility of handling criminal investigations, which require special expertise. CID also conducts follow-up investigations committed within the department's jurisdiction and assists the District Attorney General's office in the prosecution of criminal cases.

Within each division are sections and/or units that are assigned specific responsibilities. The Operations Division consists of four major components including: four Patrol Platoons, Criminal Investigation, Traffic Enforcement, and Special Operations. The Administrative Division consists of the following major components: Training, Records, Property and Facilities, Detention, Planning and Research, and Internal Investigations.

Additional components of these divisions include: the Accreditation Unit, Canine Unit, Explosive Ordinance Unit/Bomb Squad, SWAT Unit, Hostage Negotiations Unit, Bicycle Patrol Unit, Drug Task Force Unit, Crime Analysis Unit, Special Investigative Squad, Special Victims Squad, Crisis Intervention Team, Downtown Officers, Juvenile Court Officer, and the Underwater Search and Recovery Unit.

Many of these activities are made possible through the acquisition and management of grant funding from federal and state agencies, such as: 1) U.S. Department of Justice (Justice Assistance Grants, Project Safe Neighborhoods, Bullet Proof Vest Partnership); 2) Tennessee Department of Transportation (Governor's Highway Safety Office traffic safety grants); and 3) Tennessee Office of Criminal Justice Programs.

Other funding sources support the Police Department's mission and include the Technology Fund, a municipal court set-aside percentage of citation revenue, and defensive driving school fees, and the Drug Fund, which is collected from fine and forfeitures.

The department operates a minimum-security detention facility that is authorized to house up to 88 state female inmates. As part of their confinement, the inmates perform janitorial and mowing services to various city facilities.

## Police Major Objectives – FY 2016

Continue implementation of recommendations of the ICMA Public Safety operational review for the department, with particular focus on:

- A) Development and implementation of a performance-based approach to managing the Police department by establishing objectives in the six performance domains: 1) reduce crime; 2) hold offenders accountable; 3) reduce fear of crime and promote security; 4) improve traffic safety; and 5) provide essential emergency service.
- B) Development and implementation of a calls-for-service committee to evaluate service demands and attempt to reduce nonemergency responses with research completed by identification and selections of enhancements/best practices by October 31, 2015 and the application process and evaluation complete by June 30, 2016.
- C) Creation of a “human relations” committee to advise the Chief of Police on matters of importance affecting the department by: 1) researching best practices and determining procedures by July 31, 2015; 2) incorporating into policy by September 30, 2015; and completing evaluation by June 30, 2016.
- D) Reconstitute the Community Policing Unit as two teams of four officers each, with officers assigned geographic responsibility and accountability for providing crime prevention programs and proactive enforcement in their zones, by September 30, 2015.
- E) Facilitate, with outside consultation, improvement to the property and evidence management function, focusing primarily on storage challenges by: 1) researching and consulting with other law enforcement agencies and/or within professional literature on potential solutions; or 2) engage outside consultant for space and flow assessment and evaluation. Implementation of findings to be completed by March 31, 2016.

Prioritize recruitment objectives through one-to-one contacts, job fairs, visits to educational institutions, service organizations, and community-level functions, such as recruitment visits to Walter State Basic Police Recruit Schools (quarterly), interaction and educational opportunities with ETSU Criminal Justice Society, neighborhood meetings, military re-entry programs, etc.

Decrease the Part I crime rate (homicide, aggravated assault, rape, robbery, burglary, larceny, motor vehicle theft, and arson) by three percent over the prior calendar year by reorganizing the Special Investigations Squad due to officer resignations and combine crime mapping, analysis, communication through CompStat, community policing, criminal intelligence and performance-based measures to identify high crime areas and emerging crime and disorder trends.

Maintain or exceed the Part I crime rate clearance rate of 67.2% (calendar year 2014).

Decrease the calendar year 2014 injury-to-collision ratio (8.9%) by selective traffic enforcement, traffic safety cameras, and education through calendar year 2015. In addition to these tools, the department will be producing public service announcements to educate and emphasize safe driving habits.

Reduce the number of traffic fatalities in calendar year 2015 from the prior year (three), as a direct result of selective traffic enforcement, traffic safety cameras, and education.

Police Major Objectives – FY 2016 (cont'd)

Conduct two Citizen Police Academies during the year, one in the fall of 2015 and one in the spring of 2016.

Enhance crime analysis and crime mapping capabilities to support proactive policing and apprehension, to include regular CompStat command staff meetings.

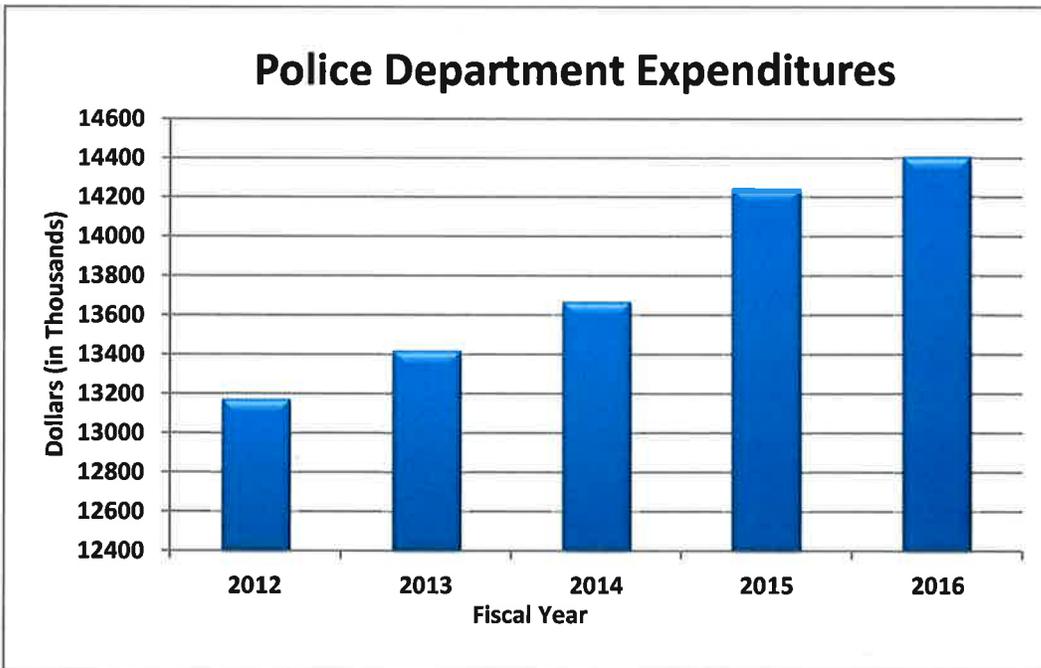
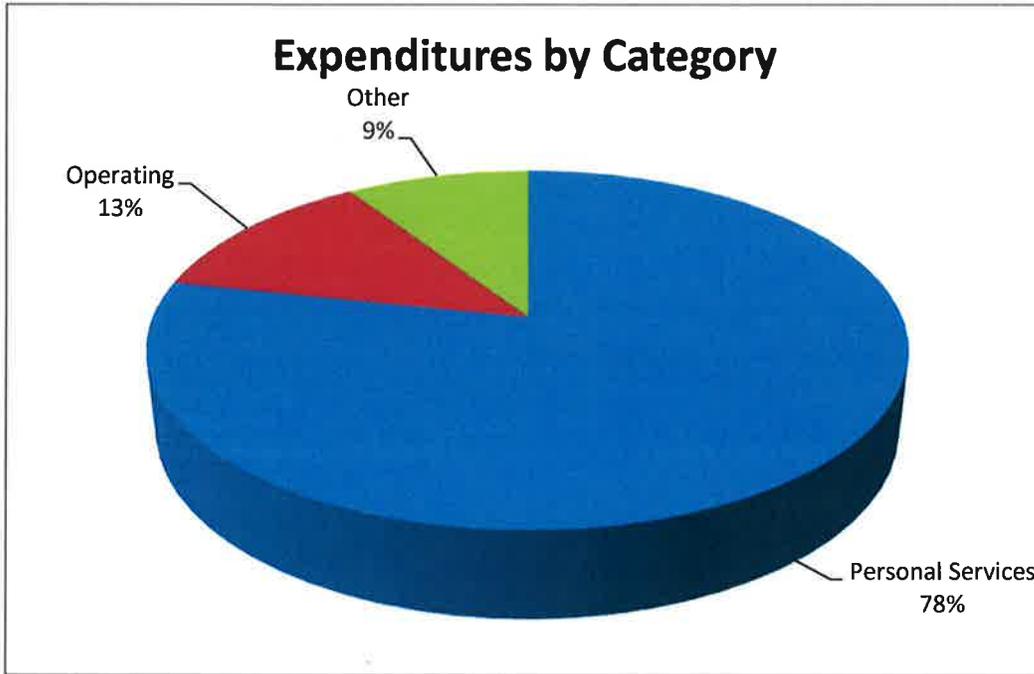
Support the COPS School Resource Officer program in the City's eight elementary schools.

Achieve third-year goals of the Targeted Community Crime Reduction Project (Office of Criminal Justice Programs grant) as implemented under four program facets: 1) pre-enforcement; 2) neighborhood revitalization; 3) enforcement; and 4) offender intervention.

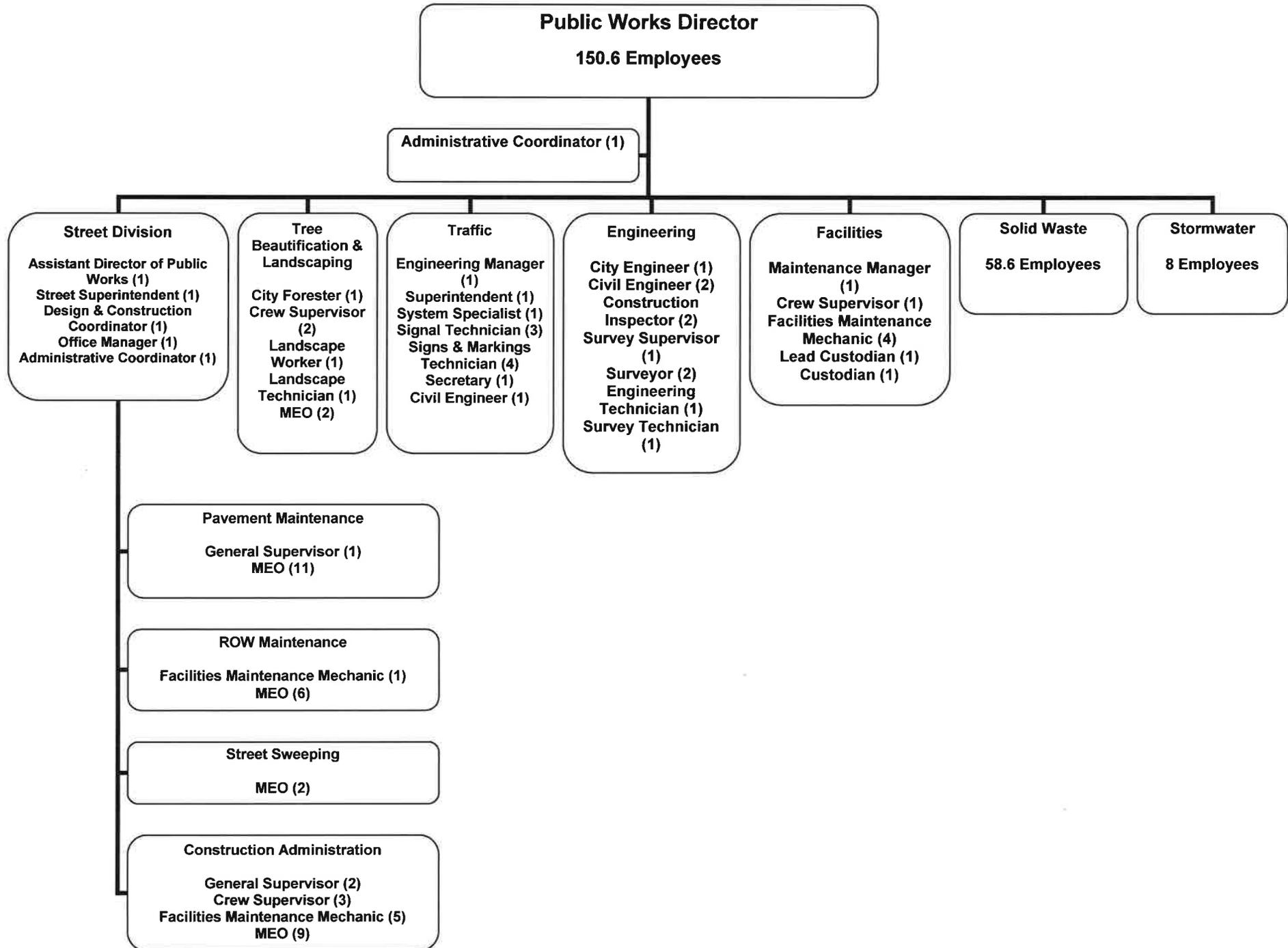
Achieve first-year goals of the Family Justice Center Project (Office of Criminal Justice Programs grant). This concept brings together a multi-disciplinary, multi-agency team of family violence professionals and services under one roof, to more comprehensively, efficiently, and effectively facilitate the needs of domestic violence victims.

Police	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
<b>GENERAL FUND</b>							
<b>POLICE</b>							
Administration	259,454	255,088	268,754	263,379	268,420	(334)	-0.1%
Criminal Investigation Division	1,849,577	1,907,469	1,806,867	1,770,730	1,766,276	(40,591)	-2.2%
Crime Prevention	14,527	14,834	9,888	9,690	10,888	1,000	10.1%
Patrol	7,480,917	7,408,170	7,877,768	7,720,211	7,919,043	41,275	0.5%
Canine	301,594	266,333	260,756	255,541	309,176	48,420	18.6%
SWAT	15,335	13,530	15,110	14,808	15,663	553	3.7%
EOD (Bomb Squad)	3,528	2,694	4,635	4,542	4,635	-	0.0%
Records	455,371	623,340	660,795	647,580	617,109	(43,686)	-6.6%
Training	172,728	233,204	222,075	217,634	224,606	2,531	1.1%
Services Administration	248,849	230,505	252,715	247,661	257,767	5,052	2.0%
Property	285,734	263,884	287,794	282,038	293,476	5,682	2.0%
Accreditation	330,852	367,088	309,395	303,207	346,091	36,696	11.9%
Detention	986,211	1,049,426	1,038,902	1,018,124	1,035,070	(3,832)	-0.4%
<b>Total General Fund</b>	<b>12,404,677</b>	<b>12,635,565</b>	<b>13,015,454</b>	<b>12,755,145</b>	<b>13,068,220</b>	<b>52,766</b>	<b>0.4%</b>
<b>OTHER PROGRAMS</b>							
Police Grant Fund	437,051	546,703	562,067	547,648	569,737	7,670	1.4%
Drug Fund	184,149	141,109	244,823	226,040	252,174	7,351	3.0%
Police Technology Fund	392,585	345,775	632,027	716,815	517,418	(114,609)	-18.1%
<b>Total Other Programs</b>	<b>1,013,785</b>	<b>1,033,587</b>	<b>1,438,917</b>	<b>1,490,503</b>	<b>1,339,329</b>	<b>(99,588)</b>	<b>-6.9%</b>
<b>Total Police</b>	<b>13,418,462</b>	<b>13,669,152</b>	<b>14,454,371</b>	<b>14,245,648</b>	<b>14,407,549</b>	<b>(46,822)</b>	<b>-0.3%</b>
<b>POLICE EXPENDITURE SUMMARY</b>							
Personal Services	10,702,939	10,883,978	11,241,522	11,016,692	11,277,410	35,888	0.3%
Operating	1,701,738	1,751,587	1,773,932	1,738,453	1,790,810	16,878	1.0%
Other	1,013,785	1,033,587	1,438,917	1,490,503	1,339,329	(99,588)	-6.9%
<b>Total Expenditures</b>	<b>13,418,462</b>	<b>13,669,152</b>	<b>14,454,371</b>	<b>14,245,648</b>	<b>14,407,549</b>	<b>(46,822)</b>	<b>-0.3%</b>
<b>CAPITAL</b>							
Equipment	224,184	288,540	-	-	322,000	322,000	100.0%
<b>TOTAL POLICE OPERATING AND CAPITAL</b>	<b>13,642,646</b>	<b>13,957,692</b>	<b>14,454,371</b>	<b>14,245,648</b>	<b>14,729,549</b>	<b>275,178</b>	<b>1.9%</b>

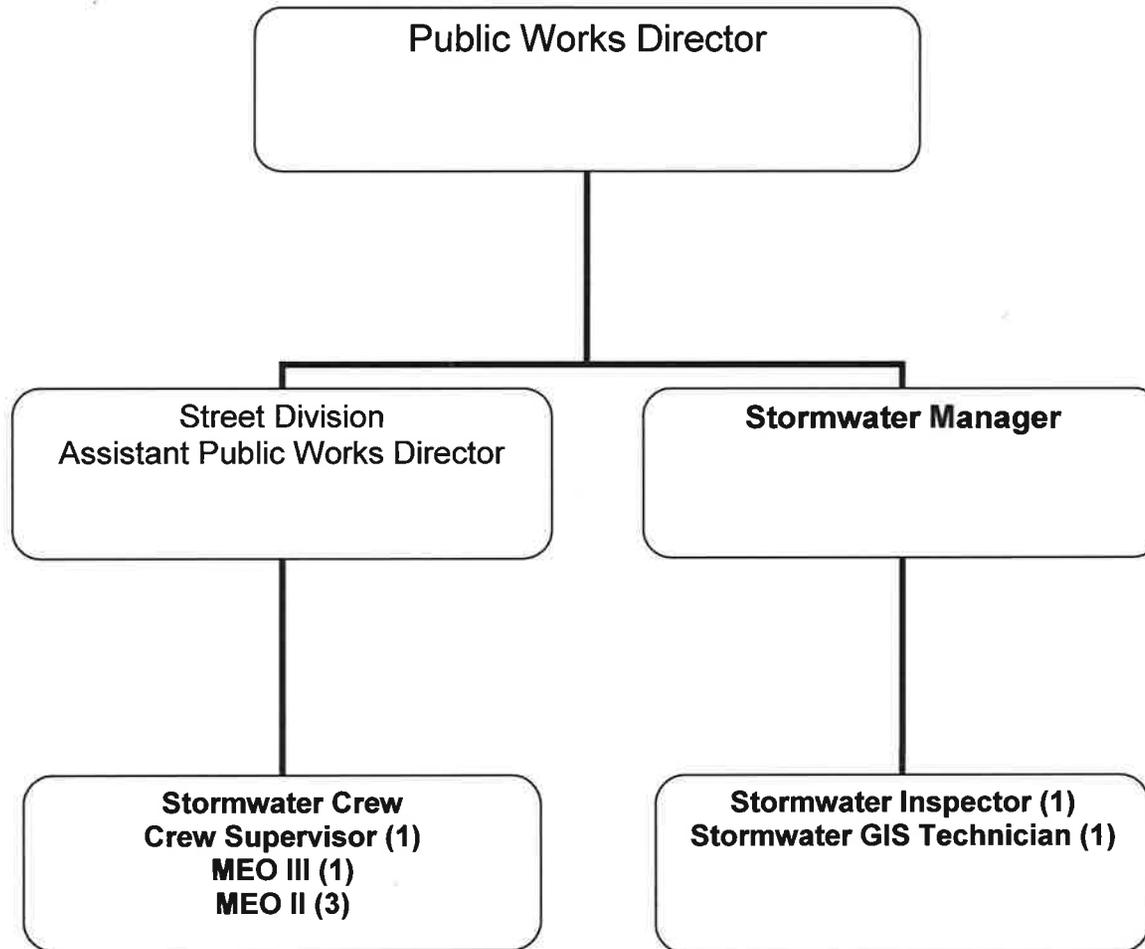
# Police Department



# PUBLIC WORKS



PUBLIC WORKS  
STORMWATER DIVISION



## **Public Works**

The Public Works department provides a variety of services intended to maintain the health, safety, and welfare of the community, as well as enhance the quality of life through right-of-way maintenance and transportation improvements. The department consists of five major divisions: Engineering, Streets, Stormwater, Traffic, and Solid Waste.

### **Engineering**

The Engineering division provides civil engineering, construction inspection, surveying, plan review, and graphic design to various departments of the City. Some of the services provided by the division include: 1) engineering design and construction management, which includes management of the work of outside consultants, monitoring project progress, and answering consultant's technical questions; 2) plan review, which includes the review of one- and two-family residential construction, subdivision plan review, and zoning change plan review; 3) construction inspection, which includes the inspection of commercial, subdivision, and city project development for compliance with existing standards and site plans; 4) surveying, which consists of a four member team that provides the raw field information and research that forms the basis of in-house construction plans; and 5) computer drafting and graphics, which involves the engineering technicians use of various computer software to draft construction plans and enhance photographs to provide a preview of a potential project.

### **Streets**

The Street division provides the following services to the City: 1) pavement maintenance; 2) Right-of-way maintenance; 3) Urban Forestry; 4) Yard Waste; 5) Construction and maintenance; and 6) Facilities maintenance.

Pavement maintenance crews provide safe and smooth streets and alleys for those living in or traveling through Johnson City. The staff is involved in the repair of pavement failures and potholes, as well as, grading and patching and constructing traffic calming devices.

Right-of-way maintenance personnel seek to ensure an attractive, clean, and safe public right-of-way environment. The primary activities of this group include mowing, trimming, vegetation control, street sweeping, and snow and/or ice removal.

The Urban Forestry program is responsible for removing and protecting public trees through a program of comprehensive management. Program activities include tree pruning, hazardous tree removal, new tree planting, and the maintenance of landscaped areas at 85 sites across the City.

The Yard Waste work group has the task of scheduling yard waste collection and disposal for the residents of Johnson City. They provide collection of residential brush, limbs, and logs placed at the roadside, as well as, fallen leaves that have been raked to the curbside.

The Construction and maintenance crews are responsible for maintaining and improving the roadway, walkway, and drainage systems in the City by constructing and maintaining

storm drainpipes, catch basins, ditches, as well as, sidewalks and curbs. This group also constructs minor upgrades to the infrastructure, such as intersection improvements and new bridges.

The Facilities maintenance work group maintains, repairs, and renovates all city-owned facilities, except for schools. They provide building maintenance services for 40 buildings, as well as, construction and remodeling services for various city departments.

The Street division maintains 742.8 lane miles of city streets, 153 lane miles of highway, and 176 miles of city sidewalks.

### **Stormwater**

The Stormwater division performs work in three primary areas, including: 1) stormwater utility program oversight, which ensures all customers are charged the proper fees, answers customer concerns, and updates the billing system as necessary; 2) state permit compliance, which ensures that the City meets all the requirements of the State of Tennessee for stormwater management through inspection of construction sites, mapping of the stormwater system, educating the public, and inspection of City sites and operations; and 3) construction and maintenance services, which strive to maintain and improve the drainage system within the City by designing stormwater facilities, drainpipes, catch basins, and ditches.

### **Traffic**

The Traffic division has three primary responsibilities. These include: 1) signage and painting, which installs and maintains signs and pavement markings to ensure safe streets and guidance for drivers and pedestrians; 2) street lighting, which installs and maintains street lights along public streets, and 3) traffic signals, which installs and maintains traffic signals and the Intelligent Traffic Systems (ITS) for the safe and efficient movement of drivers and pedestrians along public streets. The Traffic division adheres to the standards of the Manual of Uniform Traffic Control Devices (MUTDC) for the installation and maintenance of traffic control devices, which is a national standard to provide consistency in types, sizes, and placement of signs and pavement markings.

### Public Works Major Objectives – FY 2016

Resurface 30 lane miles of street during the year.

Complete right-of-way phase of Knob Creek Overpass project.

Complete VA Access Road project.

Complete signalization project, with installation at the following intersections: Oakland Avenue/Princeton Road; University Parkway/Southwest Avenue; and Bristol Highway/Carroll Creek Road

Upgrade Walnut Street/State of Franklin Road intersection.

Upgrade Knob Creek Road/Market Street intersection.

Complete the Mountainview/Browns Mill road traffic circle project.

Begin construction of the Indian Ridge/State of Franklin intersection project.

Complete construction of Commerce Street improvements.

Complete Franklin Square improvements.

Complete construction of the Farmer's Market.

Complete the Antioch Road trail.

Complete the right-of-way purchase for the Lark Street Extension improvements.

Complete South Roan Street Phase II streetscape.

### Stormwater Division Objectives FY 2016

Begin construction off U-Haul detention basin and park project.

Begin construction of Kelly Foods detention basin.

Complete Corps of Engineering study of Brush Creek Basin.

Upgrade Boone Street detention basin.

Complete upgrades to Antioch Road drainage area.

Complete flood study of Cobb Creek basin.

Public Works	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
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**GENERAL FUND**

**PUBLIC WORKS**

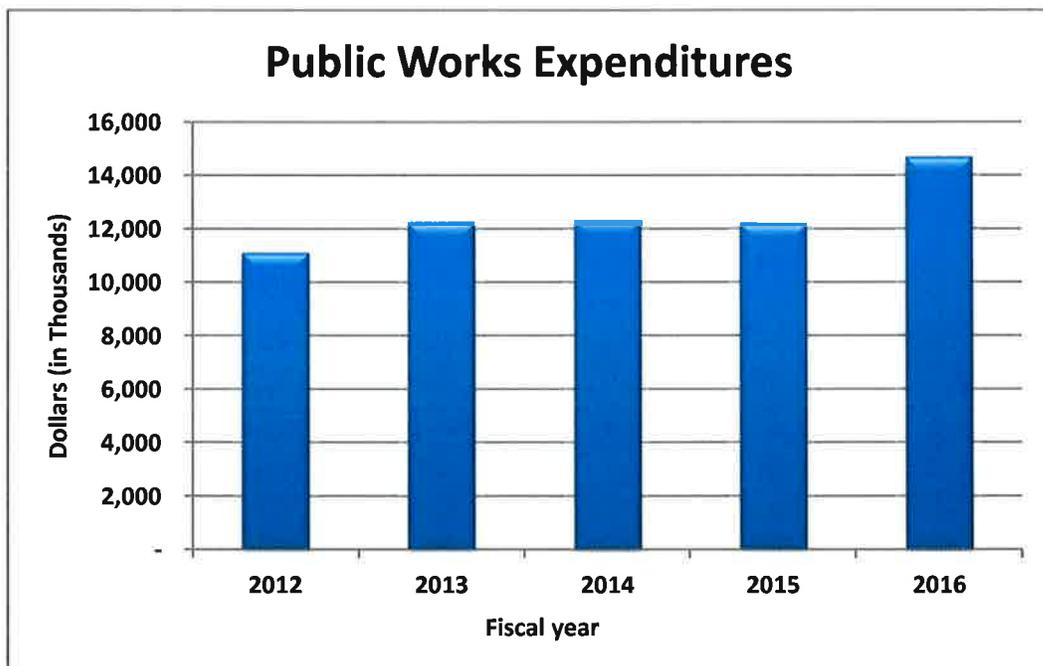
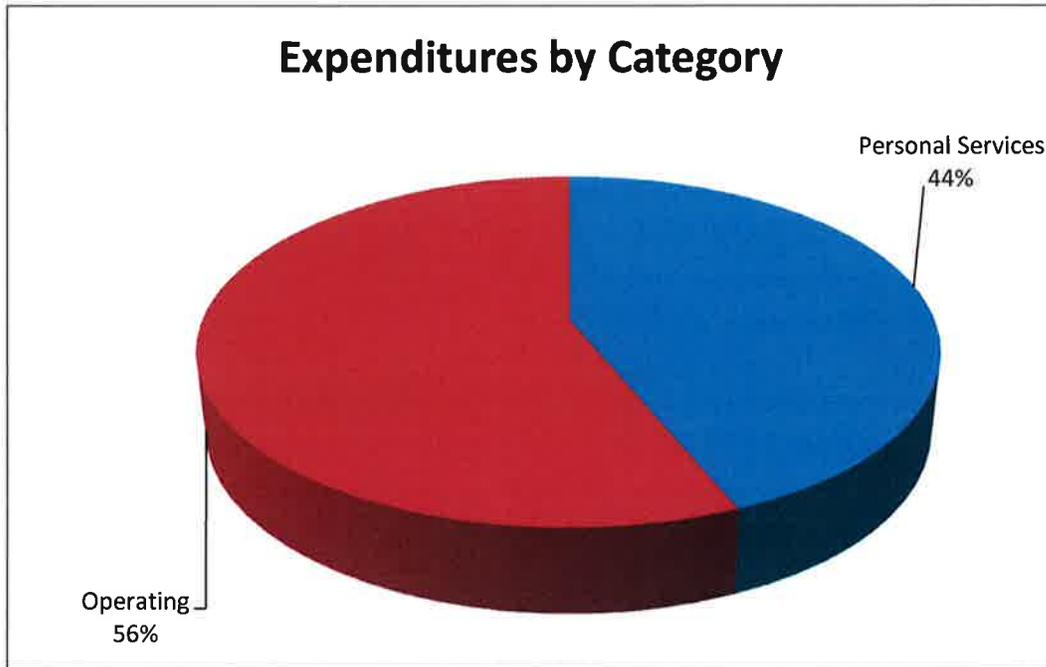
Administration	316,939	283,986	337,808	337,808	366,186	28,378	8.4%
Street Division	521,395	527,455	536,637	536,637	543,848	7,211	1.3%
Pavement Maintenance	655,099	715,591	740,538	740,538	748,643	8,105	1.1%
Street Resurfacing/Reconstruction	1,935,911	1,651,603	112,150	1,456,650	3,212,150	3,100,000	2764.2%
ROW Maintenance	397,154	406,601	469,415	464,915	466,464	(2,951)	-0.6%
Street Sweeping	187,436	215,766	172,071	172,071	207,502	35,431	20.6%
Mowing	316,683	329,566	331,370	331,370	336,098	4,728	1.4%
Tree Beautification	272,927	291,104	297,315	297,315	303,653	6,338	2.1%
Snow Removal	77,161	172,371	142,181	200,000	267,980	125,799	88.5%
Landscaping	227,820	198,400	214,055	214,055	217,071	3,016	1.4%
Construction Administration	1,503,617	1,418,745	1,525,840	1,639,679	1,630,247	104,407	6.8%
Traffic Calming	16,832	5,595	-	-	10,000	10,000	100.0%
Sidewalk New /Replacement	67,447	346,322	56,100	56,100	156,100	100,000	178.3%
Signage/Painting	894,268	869,309	927,172	927,172	1,012,830	85,658	9.2%
Street Lighting	1,608,344	1,689,779	1,669,000	1,669,000	1,639,000	(30,000)	-1.8%
Traffic Signals	88,706	101,007	98,612	98,612	128,500	29,888	30.3%
Engineering	790,338	816,991	824,798	818,000	849,536	24,738	3.0%
General Facilities	479,364	509,086	492,295	385,000	479,929	(12,366)	-2.5%
Municipal Building	247,609	262,504	257,265	206,000	254,797	(2,468)	-1.0%
Keystone	159,726	122,341	130,800	125,000	129,299	(1,501)	-1.1%
Facilities Center	10,200	11,363	12,575	12,575	12,570	(5)	0.0%
Post Office Building	16,288	2,911	5,000	4,500	55,000	50,000	1000.0%
<b>Total Public Works</b>	<b>10,791,264</b>	<b>10,948,396</b>	<b>9,352,997</b>	<b>10,692,997</b>	<b>13,027,403</b>	<b>3,674,406</b>	<b>39.3%</b>

**GENERAL FUND  
EXPENDITURE SUMMARY**

Personal Services	4,976,300	5,050,341	5,118,314	5,067,131	5,405,585	287,271	5.6%
Operating	5,814,964	5,898,055	4,234,683	5,625,866	7,621,818	3,387,135	80.0%
<b>Total Expenditures</b>	<b>10,791,264</b>	<b>10,948,396</b>	<b>9,352,997</b>	<b>10,692,997</b>	<b>13,027,403</b>	<b>3,674,406</b>	<b>39.3%</b>

Public Works	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
<b>OTHER FUNDS:</b>							
Storm Water Management	1,461,805	1,301,802	1,463,286	1,329,197	1,504,020	40,734	2.8%
<b>DEBT SERVICE - STORM WATER</b>							
Principal	-	195,000	200,000	200,000	210,000	10,000	5.0%
Interest	-	68,047	178,313	178,313	170,312	(8,001)	-4.5%
<b>Total Debt Service - Storm Water</b>	<b>-</b>	<b>263,047</b>	<b>378,313</b>	<b>378,313</b>	<b>380,312</b>	<b>1,999</b>	<b>0.5%</b>
<b>Total Storm Water Management</b>	<b>1,461,805</b>	<b>1,564,849</b>	<b>1,841,599</b>	<b>1,707,510</b>	<b>1,884,332</b>	<b>42,733</b>	<b>2.3%</b>
<b>PUBLIC WORKS CAPITAL</b>							
Equipment	295,398	324,534	-	124,771	645,000	645,000	100.0%
Projects	-	-	237,000	243,000	425,000	188,000	79.3%
<b>Total Public Works Capital</b>	<b>295,398</b>	<b>324,534</b>	<b>237,000</b>	<b>367,771</b>	<b>1,070,000</b>	<b>833,000</b>	<b>351.5%</b>
<b>STORM WATER CAPITAL</b>							
Equipment	-	-	60,000	55,000	-	(60,000)	-100.0%
Projects	2,336,374	3,458,631	1,920,000	1,820,500	1,200,000	(720,000)	-37.5%
<b>Total Storm Water Capital</b>	<b>2,336,374</b>	<b>3,458,631</b>	<b>1,980,000</b>	<b>1,875,500</b>	<b>1,200,000</b>	<b>(780,000)</b>	<b>-39.4%</b>
<b>TOTAL PUBLIC WORKS OPERATING AND CAPITAL</b>	<b>14,884,841</b>	<b>16,296,410</b>	<b>13,411,596</b>	<b>14,643,778</b>	<b>17,181,735</b>	<b>3,770,139</b>	<b>28.1%</b>

# Public Works



## Johnson City Schools

The mission of the Johnson City Schools is to enable all students to achieve excellence in learning, social responsibility, and self-worth. The system has ten schools. Science Hill High School is comprised of the 9-12 campus. Liberty Bell Middle School houses 7<sup>th</sup> and 8<sup>th</sup> graders. Indian Trail Intermediate School houses 5<sup>th</sup> and 6<sup>th</sup> graders. There are also eight elementary schools in the Johnson City School System. The school system currently has 963.25 full-time equivalent employees.

Johnson City Schools consistently scores above the state and national ACT and SAT scores. Our TCAP academic performance exceeds state and national averages in every discipline and grade level tested. We also achieve exemplary ratings at all levels on all non-academic indicators, such as attendance, promotion, and drop-out rate.

Schools routinely benefit from our talented and educated community. To expand student learning, teachers often invite guest speakers into the classrooms to discuss their personal experiences, whether it relates to their hobbies, occupations, or experiences in other countries. Volunteers help with individual mentoring programs and reading or math tutoring. Schools host job career fairs for 8<sup>th</sup> and 11<sup>th</sup> grades, inviting business members to share with students what their jobs entail, as well as what level of education and experience is needed to prepare for life after school. Community programs include, but are not limited to, the following: 1) Active PTA's in all schools; 2) Youth Leadership 2015 Program; 3) Johnson City Area Arts Council "Arts in Education"; and 4) Chamber of Commerce – Tennessee Scholars (12<sup>th</sup> grade).

Our schools incorporate a variety of learning strategies, including cooperative learning, multiage groupings, looping, balanced literacy, alternative assessments, and technology. Many athletic and fine arts opportunities are available at all levels, as well as foreign language course offerings. Other programs and services include, but are not limited to, the following: 1) Honors Advanced Placement (AP) and International Baccalaureate (IB) courses; 2) Army ROTC – offered at Science Hill High School; 3) Nationally recognized band, orchestra, chorus, and theater/drama programs; and 4) Lindamood-Bell Reading Program.

Johnson City Schools and its students have been recognized in several areas as providing the best in academics. Among those are: 1) named Top Ten in Tennessee regarding student value-added growth; 2) recognized in the Lindamood-Bell International Meeting in California for its excellence in implementing the program; 3) Science Hill seniors awarded record amounts of scholarships; and 4) Science Hill athletes averaged a 3.4 GPA.

## Board of Education

The focus of the Johnson City Board of Education is the success of our students both in education and in life. We value our community and the part our schools play in its future. Elected by the community, the members of the Board of Education serve four year terms. Our seven-member, non-partisan Board determines the operational policies of the school system. The Johnson City Board of Education has been named TSBA "Board of Distinction" since 2000.

The Johnson City Board of Education meets in regular session on the first Monday of each month at 6:00 p.m. in the Columbus Powell Service Center Board Room, 100 East Maple Street. Meetings are open to the public.

Administration	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
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General Purpose School Fund

Schools

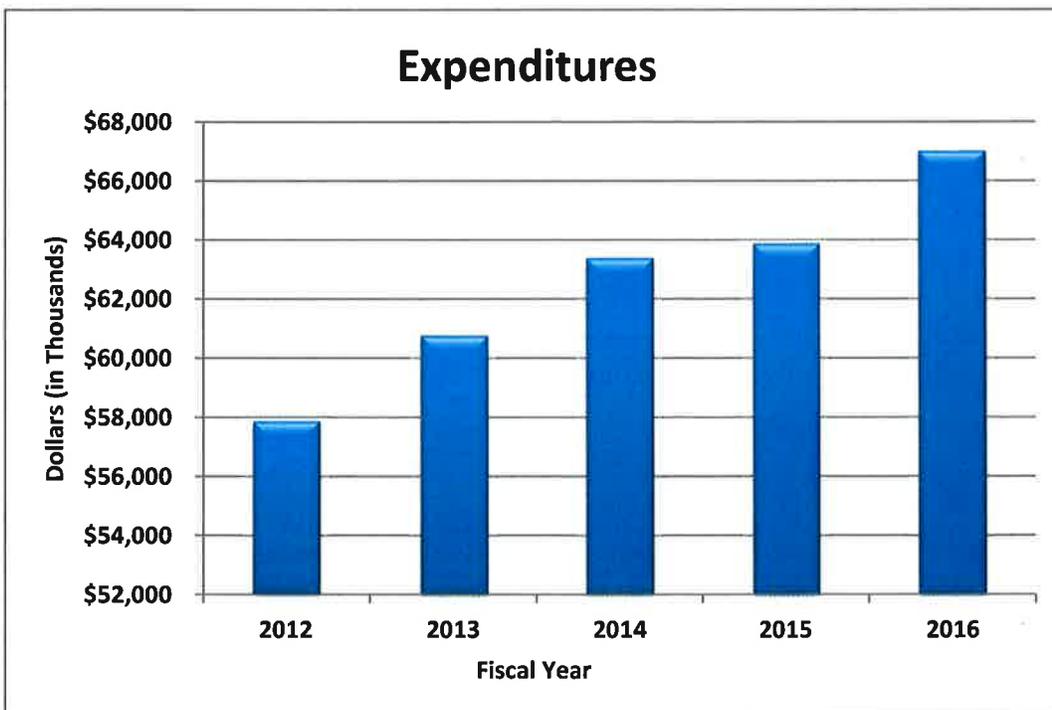
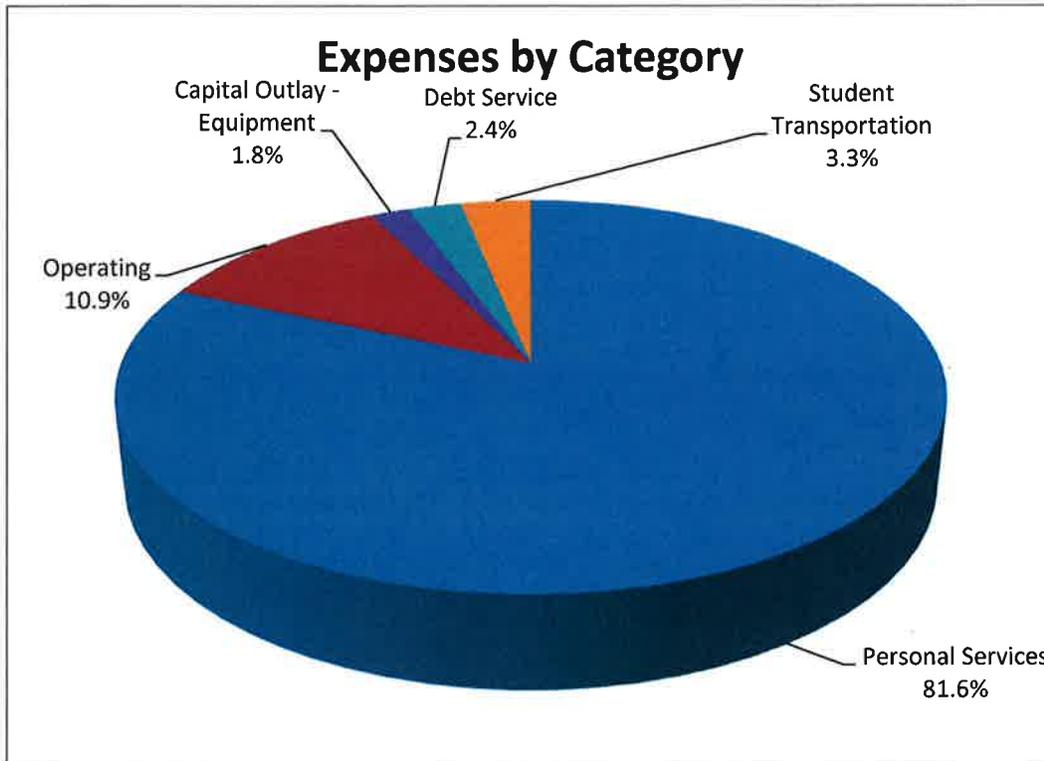
Instruction	34,409,498	36,016,588	36,938,003	36,852,269	38,745,699	1,807,696	4.9%
Alternative Education	661,557	665,250	684,754	664,943	701,026	16,272	2.4%
Special Education	4,448,745	4,463,741	4,684,168	4,680,545	4,540,887	(143,281)	-3.1%
Vocational Education	1,712,384	1,692,784	1,713,653	1,709,992	1,779,737	66,084	3.9%
Adult Education	9,051	12,509	0	0	0	0	0.0%
Health Services	219,803	223,773	220,047	207,114	316,911	96,864	44.0%
Student Support	1,459,886	1,560,739	1,596,805	1,488,881	1,569,244	(27,561)	-1.7%
Board of Education	768,778	777,835	789,450	823,619	880,584	91,134	11.5%
Office of Superintendent	529,799	510,952	553,029	524,240	579,979	26,950	4.9%
Office of the Principal	4,029,917	4,106,716	4,149,307	4,125,127	4,290,214	140,907	3.4%
Fiscal Services	439,110	437,643	447,389	447,342	439,696	(7,693)	-1.7%
Operation of Plant	4,608,701	4,833,840	5,192,774	5,013,774	5,193,114	340	0.0%
Maintenance of Plant	1,626,225	1,701,574	1,661,854	1,785,818	1,714,465	52,611	3.2%
Transportation	2,285,302	2,304,262	2,367,122	2,344,000	2,300,827	(66,295)	-2.8%
Technology/Public Relations	855,575	849,836	980,019	922,277	1,066,596	86,577	8.8%
Community Service - Educare	835,503	895,807	975,000	955,000	975,000	0	0.0%
Early Childhood Education	164,765	178,693	199,153	195,000	200,000	847	0.4%
Capital Outlay	200,664	67,656	0	75,000	0	0	0.0%
Debt Service	1,468,845	1,485,242	950,549	950,000	1,626,879	676,330	71.2%
Operating Transfers	31,584	603,018	82,000	104,000	90,500	8,500	10.4%
<b>Total General Purpose School</b>	<b>60,765,692</b>	<b>63,388,458</b>	<b>64,185,076</b>	<b>63,868,941</b>	<b>67,011,358</b>	<b>2,826,282</b>	<b>4.4%</b>

GENERAL FUND

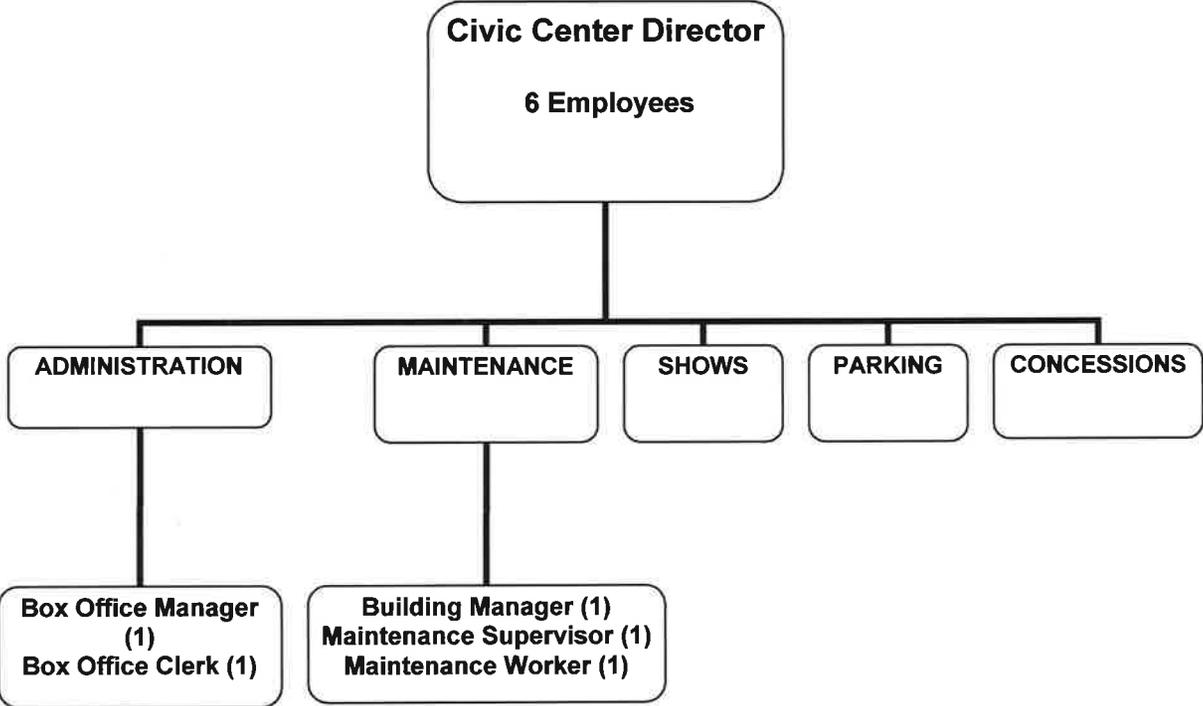
EXPENDITURE SUMMARY

Personal Services	50,123,124	51,820,064	52,630,694	52,372,532	54,681,066	2,050,372	3.9%
Operating	6,450,418	6,896,664	8,125,013	8,085,809	7,348,033	(776,980)	-9.6%
Capital Outlay	200,663	67,656	106,000	75,000	0	(106,000)	-100.0%
Capital Outlay - Equipment	403,470	951,214	222,535	258,968	1,175,553	953,018	428.3%
Debt Service	1,468,845	1,485,242	950,549	950,000	1,626,879	676,330	71.2%
Student Transportation	2,119,172	2,167,618	2,150,285	2,126,632	2,179,827	29,542	1.4%
<b>Total General Purpose School</b>	<b>60,765,692</b>	<b>63,388,458</b>	<b>64,185,076</b>	<b>63,868,941</b>	<b>67,011,358</b>	<b>2,826,282</b>	<b>4.4%</b>

# General Purpose School Fund



# FREEDOM HALL CIVIC CENTER



### **Freedom Hall Civic Center**

Freedom Hall Civic Center is a multi-purpose arena that began operations on July 5, 1974, providing assembly, cultural, sports, and entertainment facilities and services to the Johnson City Schools, community, and region. It is located on the Liberty Bell campus of Science Hill High School and is adjacent to the Liberty Bell Middle School. The Freedom Hall staff is responsible for the scheduling, production, maintenance, and promotion of the Civic Center. The arena has a fixed seating capacity of 5,600 and a maximum capacity of 7,302, which varies depending on the nature of the event.

Over the last 40 years, Freedom Hall has entertained several million visitors with rodeos, ice shows, circuses, horse shows, sporting events, conventions, music concerts, lecturers, and other events. During FY 2015, public events were staged in the arena with approximately 126,550 patrons in attendance, with 95,250 of those for ticketed events and 31,300 for non-ticketed events. The ticketed event attendance increased due to the East Tennessee State University Men's Basketball games (16) and the addition of a three-day weekend Jehovah's Witnesses Hispanic Convention in June, 2015.

Freedom Hall Civic Center sold out three concerts during FY 2015: 1) Electric 94.9 "Acoustic Christmas Concert" featuring The Script; 2) Chris Tomlin "Love Ran Red Tour"; and 3) Newsboys "We Believe Tour". Other ticketed events included Disney Junior Live On Tour "Pirate and Princess Adventures", Gala of the Royal Horses, Mannheim Steamroller, Sesame Street Live "Make A New Friend!", PBR Pro Division Bull Riding, and The Harlem Globetrotters. Numerous Johnson City non-profit agencies and community groups also benefited greatly from the use of Freedom Hall for their activities, such as the Annual Pepsi Independence Day Celebration and Fireworks, Tri-Cities College Fair, Johnson City Symphony School Children's Concert, Jericho Shrine Temple sponsored George Carden Circus International, Jehovah's Witnesses, Fountain of Life Bible Church, Watauga Orthopedics Pre-Sports Physicals, and two Firefighter Association benefit concerts (Diamond Rio and Starship featuring Mickey Thomas). Freedom Hall also hosted to ETSU Student Government Association events for their fall and spring semesters (Comedian Jim Gaffigan and Rapper T-Pain).

East Tennessee State University (ETSU) played their 16 Men's home basketball games at Freedom Hall during the 2014-2015 season. There was one double-header game with the ETSU Women's basketball team on February 14, 2015.

The Johnson City Schools continue to be active users of the facility, with the arena being one of their two primary physical education facilities for Liberty Bell Middle School. The arena is also used regularly for school-sponsored programming, events, and sports team practices, including the Liberty Bell Middle School 7<sup>th</sup>/8<sup>th</sup> Grade Awards Day, Science Hill High School Graduation, Science Hill High School ROTC Drill Competition, NETCO Food Show, and other programs.

Freedom Hall Major Objectives – FY 2016

Conduct 17 civic events at Freedom Hall with total attendance of a minimum of 50,000 persons during the fiscal year.

Recover at minimum of 88% of operating expenses from current revenues at Freedom Hall during the fiscal year.

Continue to work with City Administration and East Tennessee State University to prepare a five-year term License Agreement for ETSU Men's basketball home games to be held at Freedom Hall.

Continue seeking new ways to use social media as a tool to promote events and use of the facility by working with IT to develop methods to capture patron information for marketing purposes.

Freedom Hall	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
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**FREEDOM HALL**

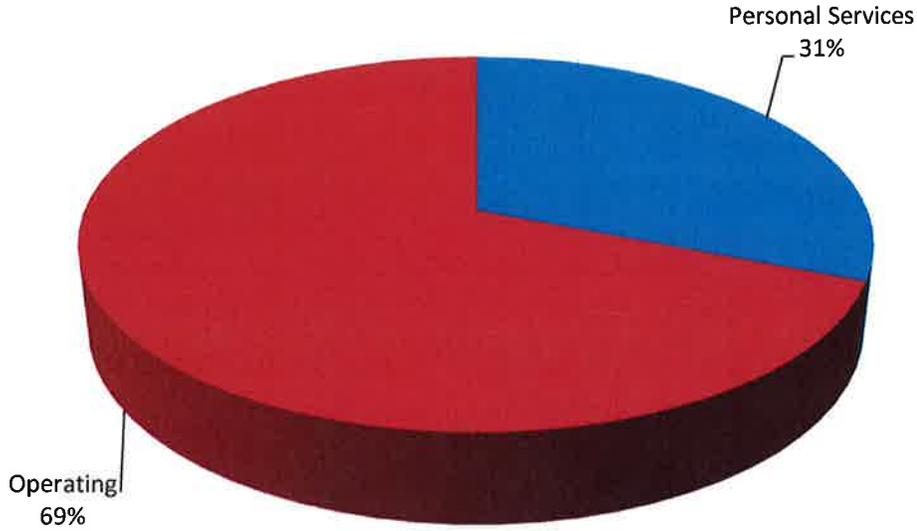
Administration	284,830	278,766	287,652	284,000	289,183	1,531	0.5%
Shows	1,959,881	819,747	920,650	825,000	937,563	16,913	1.8%
Maintenance	297,243	303,567	317,851	305,000	317,764	(87)	0.0%
Concessions	59,624	47,976	63,482	70,000	79,345	15,863	25.0%
Parking	11,043	8,080	12,700	6,000	12,700	-	0.0%
Other	-	-	-	-	5,702	5,702	100.0%
<b>Total Freedom Hall</b>	<b>2,612,621</b>	<b>1,458,136</b>	<b>1,602,335</b>	<b>1,490,000</b>	<b>1,642,257</b>	<b>39,922</b>	<b>2.5%</b>

**FREEDOM HALL  
EXPENDITURE SUMMARY**

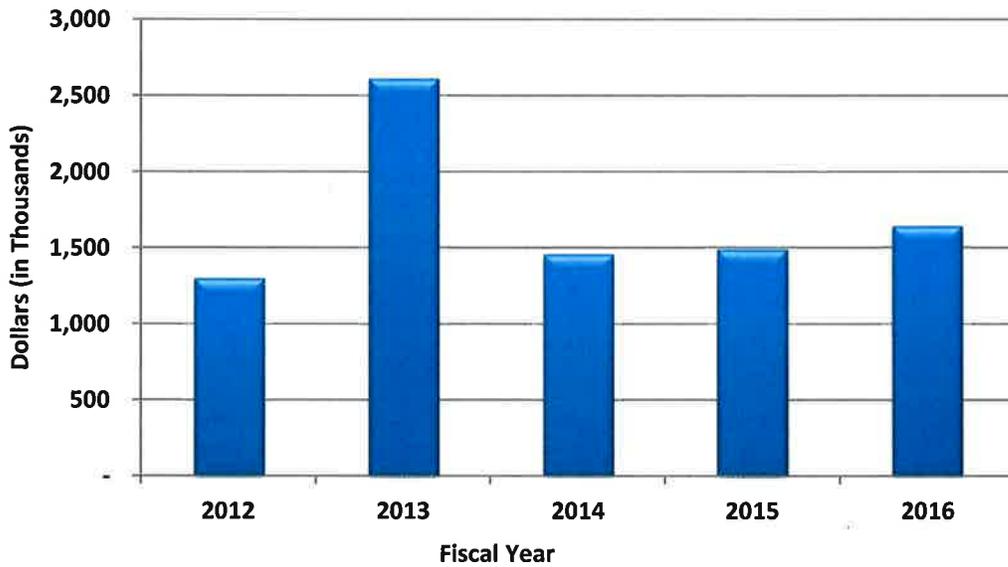
Personal Services	478,064	454,066	486,287	486,287	507,190	20,903	4.3%
Operating	2,134,557	1,004,070	1,116,048	1,003,713	1,129,365	13,317	1.2%
Other	-	-	-	-	5,702	5,702	100.0%
<b>Total Expenditures</b>	<b>2,612,621</b>	<b>1,458,136</b>	<b>1,602,335</b>	<b>1,490,000</b>	<b>1,642,257</b>	<b>39,922</b>	<b>2.5%</b>

# Freedom Hall

## Expenditures by Category



## Freedom Hall Expenditures



**GOLF FUND**  
**BUFFALO VALLEY GOLF COURSE**  
**PINE OAKS GOLF COURSE**

**Parks & Recreation Director**  
**Director of Golf**  
**9 employees**

**Buffalo Valley Golf Course**

**Pine Oaks Golf Course**

**Assistant Golf Maintenance Manager (.5)**  
**Golf Shop Attendant (1)**  
**Auto Technician (.5)**  
**Public Service Worker (1)**

**Golf Professional (1)**  
**Assistant Golf Maintenance Manager (.5)**  
**Golf Course Superintendent (1)**  
**Golf Shop Attendant (1)**  
**Auto Technician (.5)**  
**Public Service Worker (1)**

## Golf Department

The Golf department operates two 18-hole facilities, Pine Oaks and Buffalo Valley Golf Courses. Johnson City first became involved in the golf business in 1963, with golf becoming a separate department in 1986.

### Pine Oaks Golf Course

In 1963, the city constructed Pine Oaks Golf Course through the Federal Urban Renewal Program to supply a needed recreational provision to the community. Located inside the city limits, the golf course is a 6,271 yard course measured from the championship tees and spans 125 acres. Pine Oaks is estimated to have 28,000 rounds of golf played each year and appears to cater to beginners, juniors, women, and seniors with it's somewhat shorter, open layout and park-like setting.

### Buffalo Valley Golf Course

Buffalo Valley Golf Course was constructed in 1968 and was operated as a private club until the city purchased it in 1993. Located in Unicoi County, the golf course is a 6,700 yard course measured from the championship tees and spans 125 acres. Buffalo Valley is estimated to have 23,000 rounds of golf played each year and seems to appeal more to traveling golfers and those desiring group outings or tournaments. With its green space, the golf course is a great wildlife habitat and it is common to see a deer, a fox, and a blue heron. Buffalo Valley has also been a leader in the State in Eastern Bluebird promotion, having bluebird houses that produce approximately 150 new fledglings each year.

Both golf courses are open 363 days each year, only closing on Thanksgiving and Christmas.

Golf Major Objectives – FY 2016

Lease 40 golf carts for Pine Oaks Golf Course.

Continue with in-house course improvements, such as leveling of tees, construction of new tees, drainage improvements, tree clearing, landscaping, etc.

Remove unused cart sheds at Pine Oaks Golf Course.

Construct driving range/practice area at Pine Oaks Golf Course.

Continue to expand non-traditional course usage opportunities, such as a 5k run, track meets, foot golf, etc.

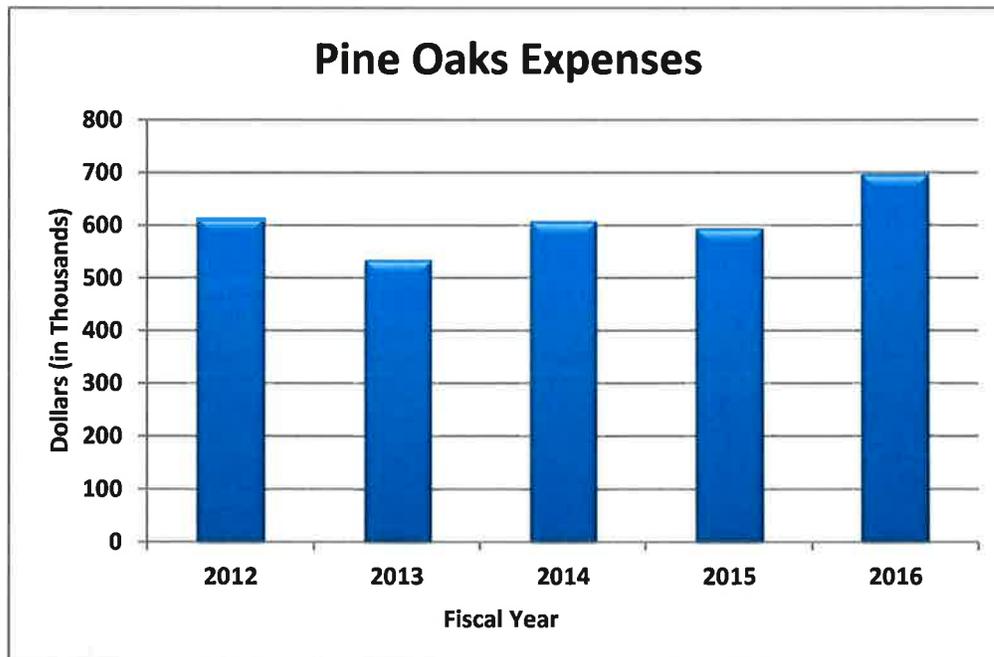
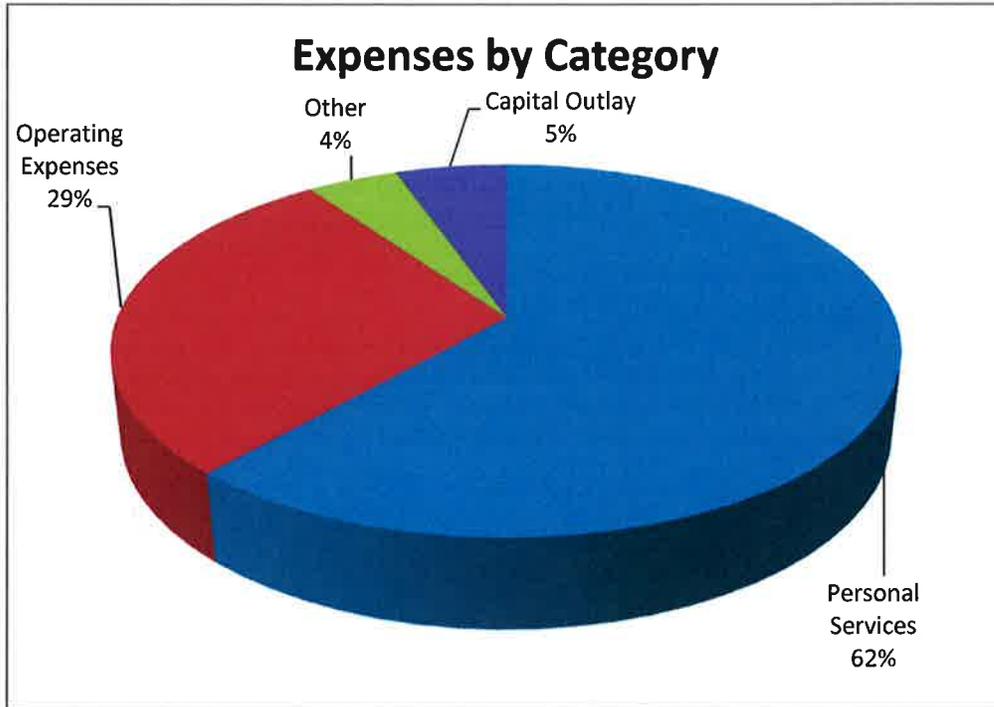
Golf Fund	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2016	Budget FY 2016	Budget 16 vs. 15	% Change
<b>PINE OAKS GOLF COURSE</b>							
Administration	256,644	265,794	246,282	233,722	257,591	11,309	4.6%
Pro Shop	8,045	7,191	8,150	7,735	8,125	(25)	-0.3%
Concessions	6,460	6,354	7,450	7,070	7,350	(100)	-1.3%
Golf Car Operations	14,114	24,598	15,300	14,520	38,800	23,500	153.6%
Maintenance	218,276	271,406	346,526	298,290	352,330	5,804	1.7%
Other	31,507	32,539	32,539	32,539	32,539	-	0.0%
<b>Total Pine Oaks Golf Course</b>	<b>535,046</b>	<b>607,882</b>	<b>656,247</b>	<b>593,876</b>	<b>696,735</b>	<b>40,488</b>	<b>6.2%</b>
<b>PINE OAKS EXPENDITURE SUMMARY</b>							
Personal Services	339,102	392,098	437,601	415,283	453,664	16,063	3.7%
Operating	164,437	183,245	186,107	146,054	210,532	24,425	13.1%
Other	31,507	32,539	32,539	32,539	32,539	-	0.0%
<b>Total Expenditures</b>	<b>535,046</b>	<b>607,882</b>	<b>656,247</b>	<b>593,876</b>	<b>696,735</b>	<b>40,488</b>	<b>6.2%</b>
<b>BUFFALO VALLEY GOLF COURSE</b>							
Administration	214,418	211,841	240,504	222,659	198,777	(41,727)	-17.3%
Pro Shop	11,197	7,836	13,100	12,128	11,000	(2,100)	-16.0%
Concessions	11,691	9,183	12,100	11,202	11,800	(300)	-2.5%
Golf Car Operations	23,162	36,244	11,300	10,461	22,300	11,000	97.3%
Maintenance	309,470	243,584	264,281	244,706	259,035	(5,246)	-2.0%
Other	24,540	24,285	24,285	24,285	24,285	-	0.0%
<b>Total</b>	<b>594,478</b>	<b>532,973</b>	<b>565,570</b>	<b>525,441</b>	<b>527,197</b>	<b>(38,373)</b>	<b>-6.8%</b>
<b>DEBT SERVICE</b>							
Principal	220,000	230,000	240,000	240,000	255,000	15,000	6.3%
Interest	61,564	40,677	23,512	23,512	12,113	(11,399)	-48.5%
<b>Total Other</b>	<b>281,564</b>	<b>270,677</b>	<b>263,512</b>	<b>263,512</b>	<b>267,113</b>	<b>3,601</b>	<b>1.4%</b>
<b>Total Buffalo Valley Golf Course</b>	<b>876,042</b>	<b>803,650</b>	<b>829,082</b>	<b>788,953</b>	<b>794,310</b>	<b>(34,772)</b>	<b>-4.2%</b>
<b>BUFFALO VALLEY EXPENDITURE SUMMARY</b>							
Personal Services	375,594	325,392	352,826	326,643	315,378	(37,448)	-10.6%
Operating	194,344	183,296	188,459	174,513	187,534	(925)	-0.5%
Other	306,104	294,962	287,797	287,797	291,398	3,601	1.3%
<b>Total Expenditures</b>	<b>876,042</b>	<b>803,650</b>	<b>829,082</b>	<b>788,953</b>	<b>794,310</b>	<b>(34,772)</b>	<b>-4.2%</b>

Golf Fund	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2016	Budget FY 2016	Budget 16 vs. 15	% Change
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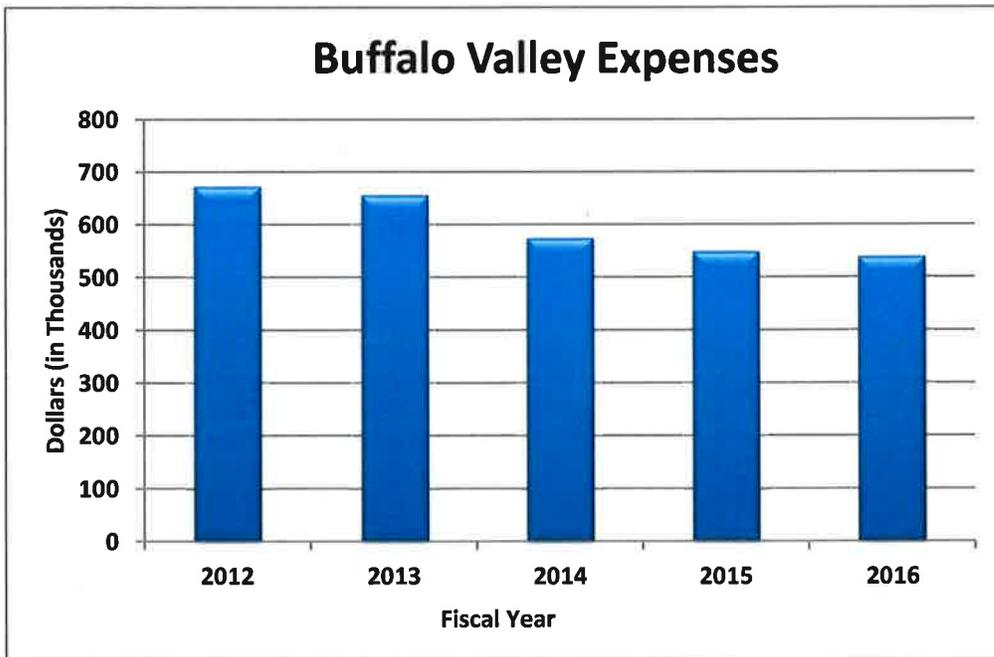
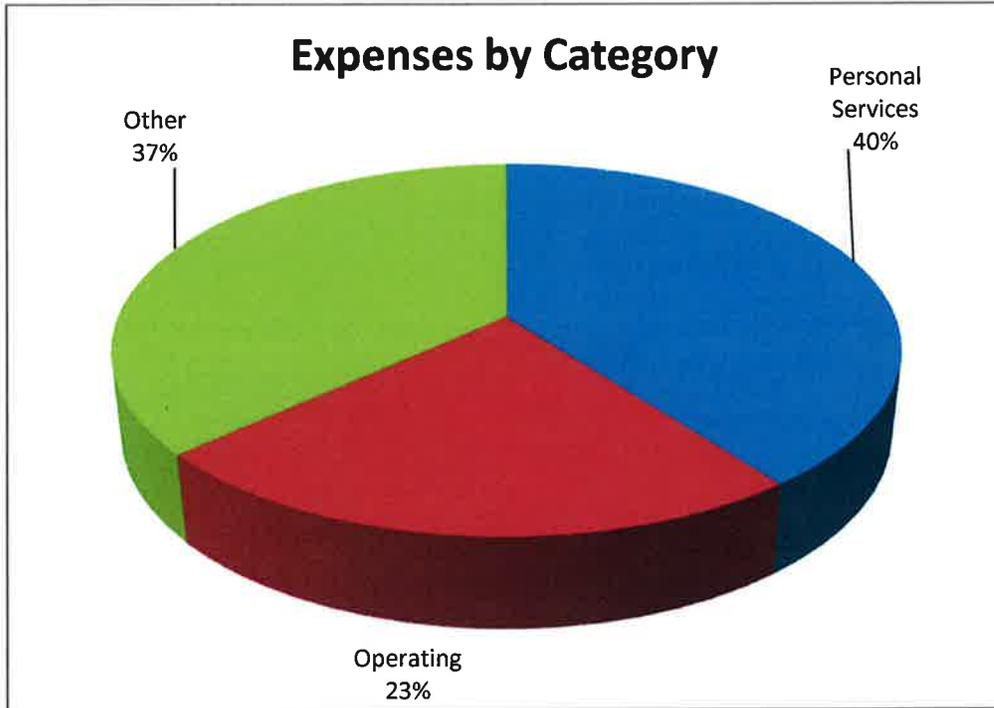
**CAPITAL**

Equipment	37,435	-	-	-	-	-	0.0%
Projects	-	-	-	-	40,000	40,000	100.0%
<b>Total Capital</b>	<b>37,435</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,000</b>	<b>40,000</b>	<b>0.0%</b>
<b>TOTAL GOLF FUND OPERATING AND CAPITAL</b>	<b>1,448,523</b>	<b>1,411,532</b>	<b>1,485,329</b>	<b>1,382,829</b>	<b>1,531,045</b>	<b>45,716</b>	<b>3.1%</b>

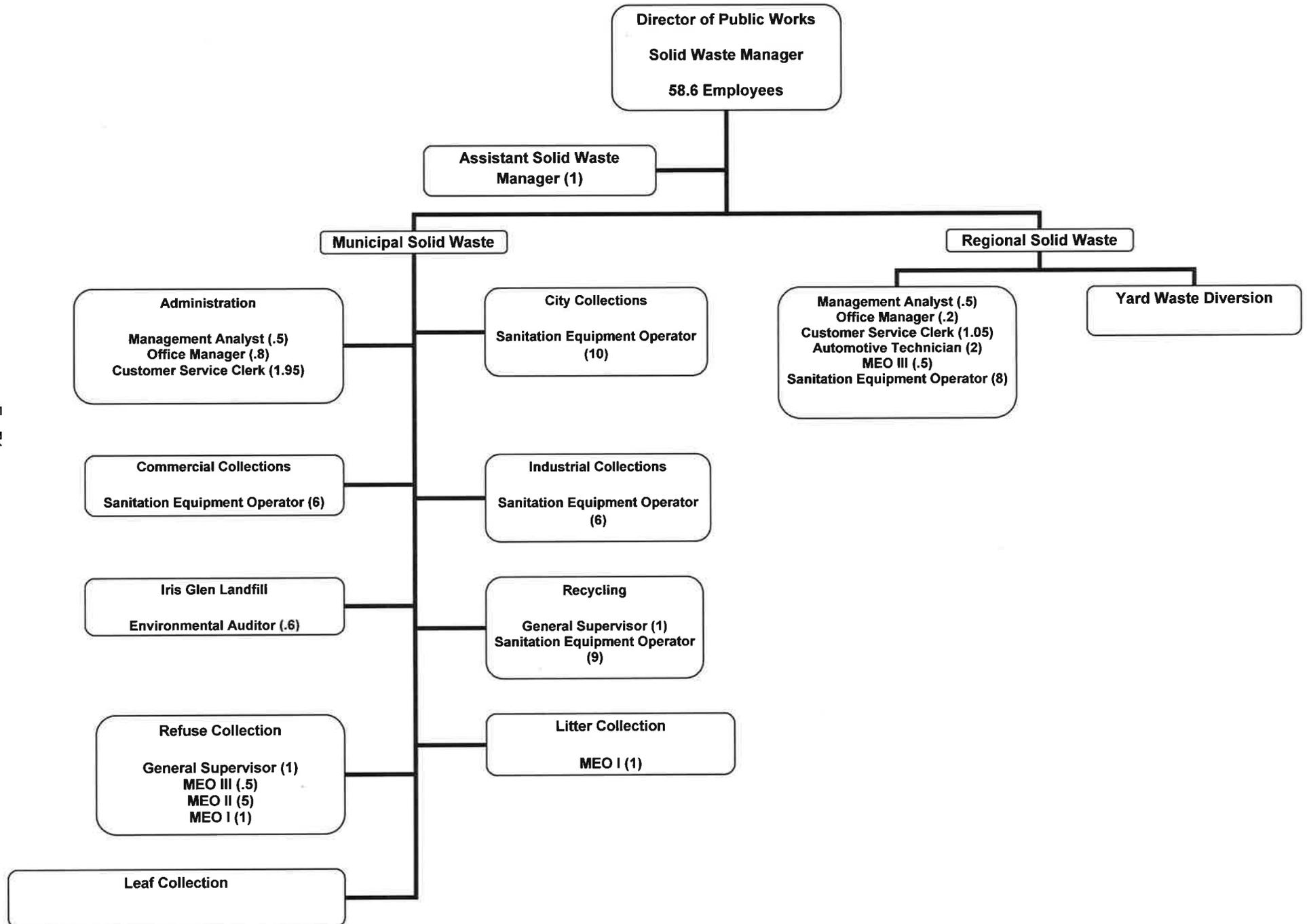
# Pine Oaks Golf Course



# Buffalo Valley Golf Course



# SOLID WASTE



## **Solid Waste**

Solid Waste, a division of Public Works, is responsible for the collection of residential, commercial, and industrial refuse in Johnson City and Washington County. Currently, the Solid Waste division operates an average of 28 routes daily, with additional brush and leave collection provided up to 34 weeks annually. With a service area of 320 square miles, Solid Waste vehicles drive approximately 70,000 miles annually.

In the previous fiscal year, the Solid Waste division collected/disposed of approximately 86,000 tons of residential and commercial waste; 5,700 tons of recyclables; and 21,100 tons of brush and leaves, for a total of 112,800 tons.

Solid Waste offers curbside recycling for the residents of Johnson City. Approximately 60% of households in the City participate in this program. Curbside collection makes up 1,377 tons of the recyclables disposed of. There are five recycling drop-off sites located throughout the City: 1) Solid Waste Services Complex at 91 New Street; 2) behind Kroger Supermarket located on Browns Mill Road; 3) Winged Deer Park boat ramp parking lot located on Carroll Creek Road; 4) adjacent to the Johnson City Power Board on Boones Creek Road; and 5) behind Sonic Drive-In on West Market Street. Recycling efforts in Johnson City resulted in a 29.96% diversion of waste from the landfill.

Other services provided annually are brush collection and leaf collection to the residents inside the City limits. Brush collection is provided with 4 trucks and trailers for 34 weeks and 3 trucks and trailers for 18 weeks. Leaf collection is provided with 11 machines for 7 weeks and 1 machine for 5 weeks.

Solid Waste Major Objectives – FY 2016

Survey City rear loader residential customer routes and develop a plan to provide refuse carts.

Comprehensive survey of residential curbside recycling routes to create a route that absorbs office paper program, downtown collections, and all additional recycle collection throughout the City weekly.

Select a dedicated trainer for Solid Waste drivers.

Provide contract collection services for East Tennessee State University.

Solid Waste	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
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**SOLID WASTE**

**Municipal Solid Waste**

Administration	472,986	504,056	491,992	484,612	486,549	(5,443)	-1.1%
Residential Collection	1,641,275	1,738,656	1,658,116	1,632,244	1,709,239	51,123	3.1%
Commercial Collection	1,734,640	1,677,651	1,755,373	1,729,042	1,742,881	(12,492)	-0.7%
Industrial Collection	1,676,806	1,750,364	1,791,597	1,764,723	1,864,457	72,860	4.1%
Bowser Ridge Landfill	(3,405)	(4,670)	35,951	35,411	76,000	40,049	111.4%
Cash Hollow	1,210	1,387	6,000	5,910	6,000	-	0.0%
Iris Glen Landfill	65,528	68,540	67,298	66,289	69,109	1,811	2.7%
Civitan Landfill	-	195	2,000	1,970	2,000	-	0.0%
Recycling	788,808	775,391	886,933	873,629	901,865	14,932	1.7%
Litter Collection	76,876	47,484	33,787	33,280	51,904	18,117	53.6%
Refuse Collection	570,803	569,620	650,558	640,800	631,313	(19,245)	-3.0%
Leaf Collection	202,100	186,495	196,085	193,144	214,903	18,818	9.6%
Yard Waste Diversion	224,543	245,514	216,710	213,459	228,268	11,558	5.3%
Other	1,087,012	1,714,355	1,306,472	1,233,706	1,119,023	(187,449)	-14.3%
<b>Total</b>	<b>8,539,182</b>	<b>9,275,038</b>	<b>9,098,872</b>	<b>8,908,219</b>	<b>9,103,511</b>	<b>4,639</b>	<b>0.1%</b>

**MUNICIPAL SOLID WASTE  
EXPENDITURE SUMMARY**

Personal Services	2,282,805	2,309,428	2,403,691	2,367,637	2,449,559	45,868	1.9%
Operating	5,169,365	5,251,255	5,388,709	5,306,876	5,534,929	146,220	2.7%
Other	1,087,012	1,714,355	1,306,472	1,233,706	1,119,023	(187,449)	-14.3%
<b>Total Expenditures</b>	<b>8,539,182</b>	<b>9,275,038</b>	<b>9,098,872</b>	<b>8,908,219</b>	<b>9,103,511</b>	<b>4,639</b>	<b>0.1%</b>

**REGIONAL SOLID WASTE**

Administration	2,021,733	1,888,318	1,995,414	1,895,643	2,024,802	29,388	1.5%
WCUD Landfill	4,001	5,588	4,700	5,000	5,000	300	6.4%
Other	517,063	623,656	729,807	569,049	597,884	(131,923)	-18.1%
<b>Total</b>	<b>2,542,797</b>	<b>2,517,562</b>	<b>2,729,921</b>	<b>2,469,692</b>	<b>2,627,686</b>	<b>(102,235)</b>	<b>-3.7%</b>

**REGIONAL SOLID WASTE  
EXPENDITURE SUMMARY**

Personal Services	787,568	754,311	770,237	758,683	779,658	9,421	1.2%
Operating	1,238,166	1,139,595	1,229,877	1,141,950	1,250,144	20,267	1.6%
Other	517,063	623,656	729,807	569,049	597,884	(131,923)	-18.1%
<b>Total Expenditures</b>	<b>2,542,797</b>	<b>2,517,562</b>	<b>2,729,921</b>	<b>2,469,682</b>	<b>2,627,686</b>	<b>(102,235)</b>	<b>-3.7%</b>

Solid Waste	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
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**SOLID WASTE**

**DEBT SERVICE**

Municipal Debt Service Principal	471,233	506,318	561,379	561,379	591,439	30,060	5.4%
Municipal Debt Service Interest	87,039	60,555	48,911	48,911	25,257	(23,654)	-48.4%

<b>Total Debt Service</b>	<b>558,272</b>	<b>566,873</b>	<b>610,290</b>	<b>610,290</b>	<b>616,696</b>	<b>6,406</b>	<b>1.0%</b>
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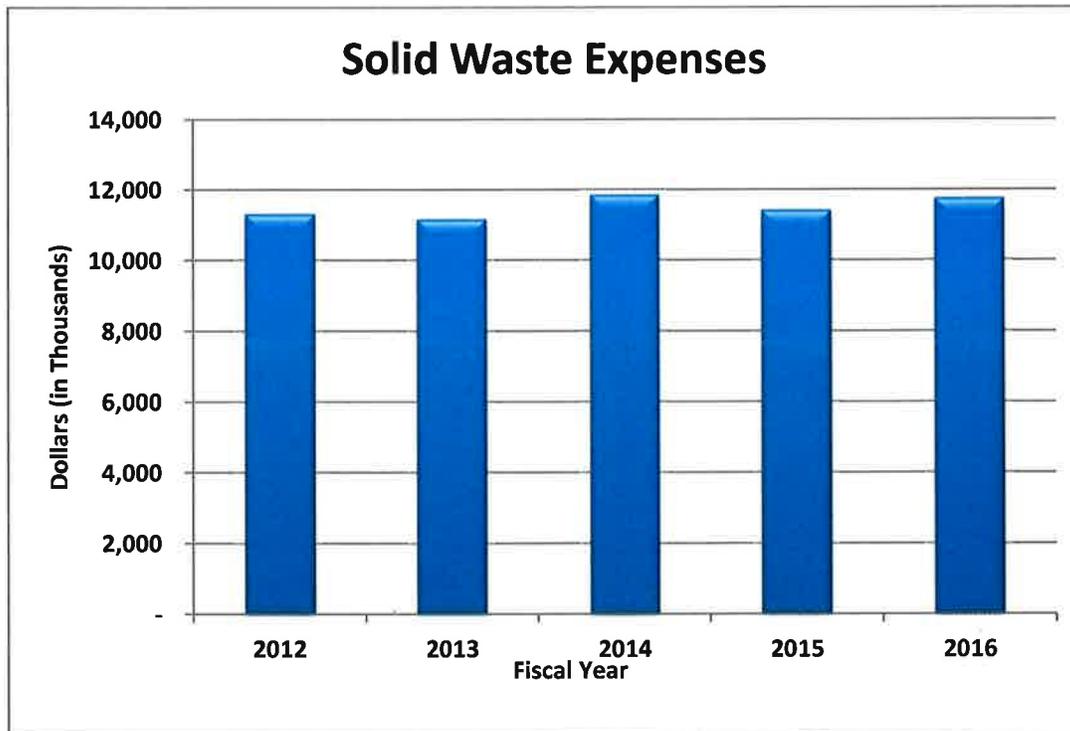
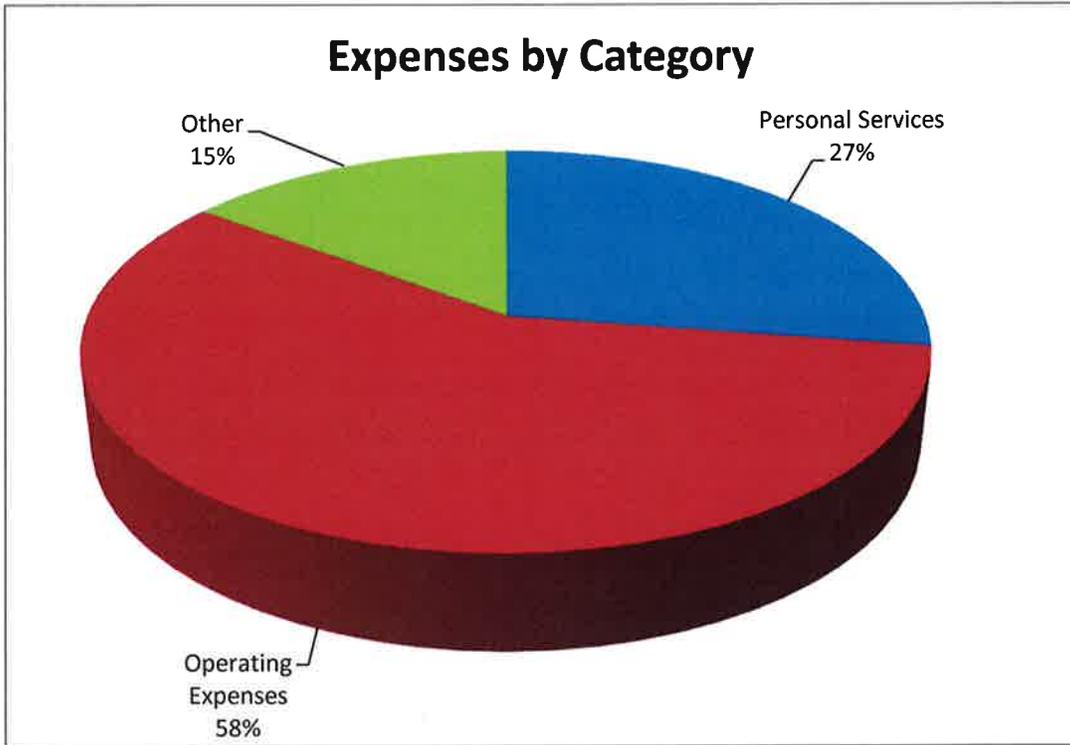
**CAPITAL**

Equipment - Municipal	1,252,026	562,163	410,000	410,000	233,600	(176,400)	-43.0%
Projects - Municipal	-	-	-	-	100,000	100,000	100.0%
Equipment - Regional	16,566	312,177	-	-	27,000	27,000	100.0%

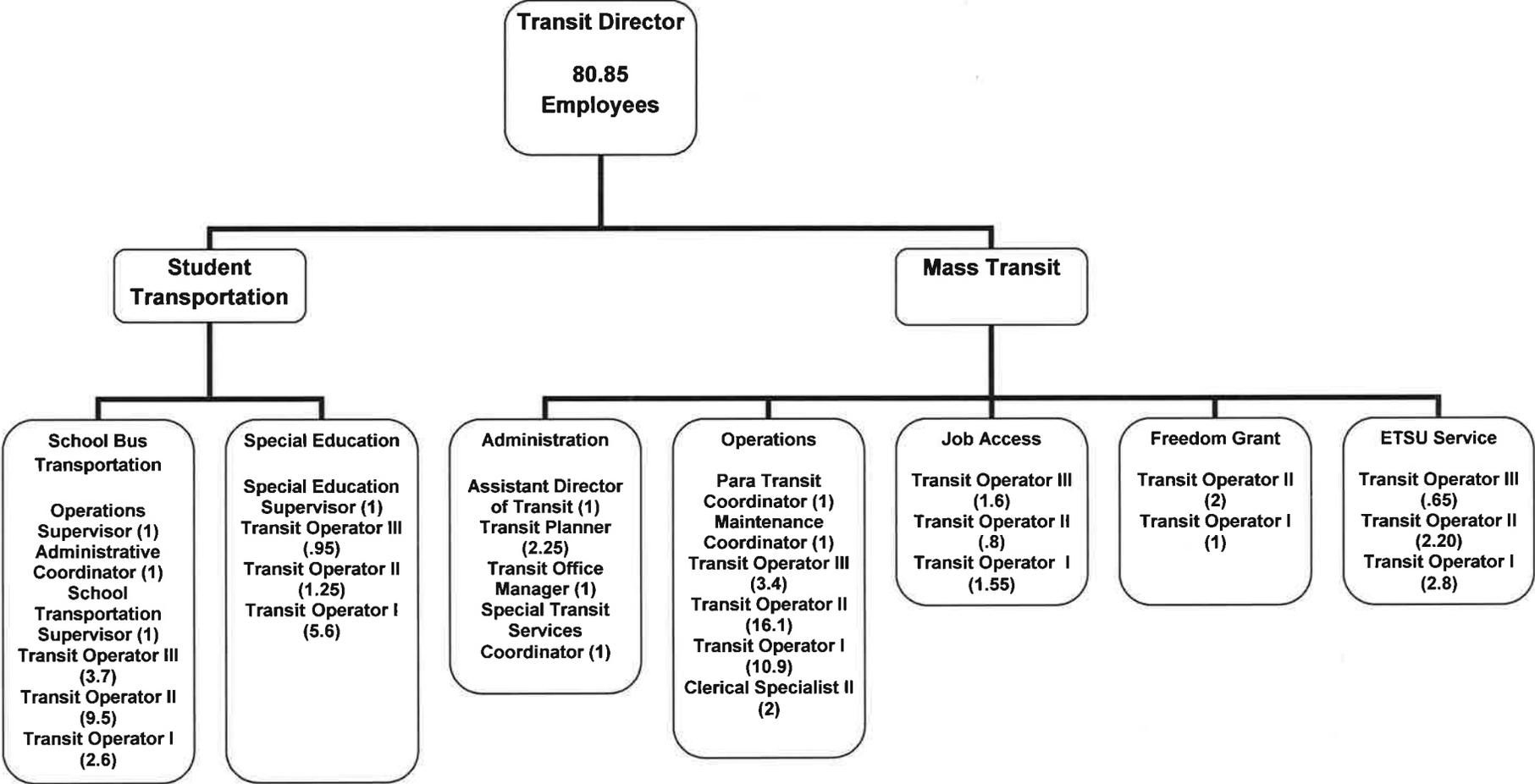
<b>Total Capital</b>	<b>1,268,592</b>	<b>874,340</b>	<b>410,000</b>	<b>410,000</b>	<b>360,600</b>	<b>(49,400)</b>	<b>-12.0%</b>
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<b>TOTAL SOLID WASTE OPERATING AND CAPITAL</b>	<b>12,908,843</b>	<b>13,233,813</b>	<b>12,849,083</b>	<b>12,398,201</b>	<b>12,708,493</b>	<b>(140,590)</b>	<b>-1.1%</b>
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# Solid Waste



# TRANSIT



## **Mass Transit**

Johnson City Transit (JCT) began operations in October of 1979. JCT received federal grant funding through the Federal Transit Administration and state grant funding through the Tennessee Department of Transportation. As a grant recipient, JCT falls under various federal and state requirements (of which it is in full compliance), including Title VI of the Civil Rights Act of 1964 and the Americans with Disabilities Act of 1990, as amended.

### **Regular Fixed Route**

JCT operates thirteen fixed routes in the City. Ten of the JCT's fixed routes each have 30 minute operating times and are paired together using five buses, which serve two routes. Therefore, each of these ten routes is served once per hour. One fixed route, not paired with another route, has a 60-minute running time and is served every hour. Each of the other two fixed routes has a 45-minute running time. These two routes alternate between two route legs, resulting in each route being served every 1 ½ hours. The fixed routes all originate and terminate at the Johnson City Transit Center, which is located in the downtown area and also serves the Greyhound Bus Lines.

The Transit Center is the only terminal for the fixed route system and is where most transfers occur. The Transit Center provides a passenger lobby and is equipped with restrooms, seating, vending machines, telephones, and an information window. Benches and passenger waiting shelters are provided at key points along each route for passenger comfort.

The fixed route base fare is \$1.00. Seniors (age 65 or older), children (grades K-5), and individuals with disabilities or with Medicare cards pay half fare (50 cents). Children under the age of five ride free. Discounted multi-ride passes are available. Transfers are also free of charge. Hours of operation for the fixed route system are from 6:15 a.m. to 6:15 p.m. Monday through Friday and from 8:15 a.m. to 5:15 p.m. on Saturdays. The "Orange" routes operate only Monday through Friday. JCT buses do not operate on Sundays or major holidays. The regular fixed route covers a total of 6,489 miles per week, with 1,166 miles covered each Monday morning through Friday evening, and 659 miles covered on Saturdays.

### **BucShot**

Since August 2003, JCT has operated Bucshot service per a contractual agreement between the City and ETSU. The BucShot provides shuttle service on the ETSU Campus and adjacent housing areas. This service, which is open to the public, is provided during ETSU's fall and spring semesters (typically the last week of August through the first week of May).

For the academic year 2015-2016, four "base Bucshot" routes are available, with one vehicle on each route (Blue, Gold, Red, and Teal). Routes will operate from 7:30 a.m. to 5:00 p.m. for the Gold and 7:45 a.m. to 4:00 p.m. for the Blue, Red, and Teal Monday through Friday, with an additional vehicle to serve each route during four peak hours of demand.

Beginning at 5:00 p.m. each operating day, one vehicle serves the campus until midnight Monday through Friday. BucShot does not operate on weekends, JCT holidays, or ETSU holidays or breaks. Buses arrive at 15-minute intervals on each of the base routes and on a 20-minute interval for BucShot Red Route.

All buses used for BucShot service are ADA accessible. ETSU students, faculty, and staff ride the BucShot for free with a valid ETSU ID. These individuals, as well as all University School students, may also ride the entire JCT route system free with a valid ETSU ID.

### **Paratransit**

JCT provides curb-to-curb paratransit service for mobility-impaired individuals who meet ADA eligibility criteria and complete a JCT application process. This demand response service, called JCT "XTRA", is available with prior day request and within the city limits of Johnson City. Long-term demographic projections show that the region's growing elderly population will ensure that demand and ridership will remain stable with periodic increases. Paratransit operating hours are Monday through Friday from 6:15 a.m. to 6:15 p.m. and on Saturday from 8:15 a.m. to 5:15 p.m. The fare for XTRA is \$2.00 per one-way trip if the trip is located within  $\frac{3}{4}$  mile of the fixed route service area. JCT will accommodate trips to points within the city limits that are outside of the established ADA paratransit area as space allows with a higher fare, which is determined by trip distance. JCT's XTRA vehicles are equipped with wheelchair lifts, grab rails, and low steps.

### **Job Access**

Grant funding for the Job Access and Reverse Community Grant Program became available in 1999 and has continued since that time. The Job Access Program is intended to support the implementation of a variety of transportation services to connect welfare recipients, disabled individuals, and low-income persons to jobs and related employment activities. Job Access grant funds have allowed JCT to expand operating hours for Job Access trips from 5:30 p.m. until midnight, Monday through Saturday and provide Job Access trips to locations in the urbanized area not served by the fixed route system. Job Access service is available on a demand response basis, with a 48-hour advance request. The Job Access fare is \$2.50 per one-way trip.

### **New Freedom**

JCT received the first New Freedom Program funding in 2010. The New Freedom Program funds new transportation services, beyond those required by the Americans with Disabilities Act and assists individuals with disabilities with transportation, including transportation to and from jobs and employment support services. JCT is using New Freedom grant funding to provide the Orange Route fixed route service to Boones Creek and Med-Tech areas of the City. The Orange Routes, which are available to all JCT patrons, serve various employers, including Franklin Woods Hospital and medical offices, which previously were not served by the JCT fixed route service. The buses serving the new Orange Routes are low-floored with ramps and are fully accessible.

JCT will begin new Evening Service in the fall of 2015 utilizing New Freedom funding. This service will provide one bus running two 45-minute routes and will run from 6:15 p.m. to 10:15 p.m.

**JCT Ridership**

<b>Fiscal Year:</b>	<b>Total Ridership:</b>
2007-2008	482,975
2008-2009	585,000
2009-2010	601,380
2010-2011	643,850
2011-2012	713,100
2012-2013	733,159
2013-2014	721,334
2014-2015	646,319

## **Student Transportation**

The Student Transportation division operates 42 large school buses in the regular school bus service and 17 small school buses in the special education service. These buses operate along 206 routes within the corporate boundaries of Johnson City. School bus service is provided for eight (8) elementary schools, one (1) intermediate school, one (1) middle school, and one (1) high school. Service for Special Education students is provided for ages 3 – 21 throughout the system.

Student Transportation school buses operated 469,210 miles of service during the academic year 2014-2015, providing 1,246,394 passenger trips, or an average of 6,831 riders per day.

Various factors, classified as “Routing Factors”, “Stop Location Factors”, and “Time Frame Factors” affect daily operations of the student transportation service.

Routing factors include: 1) right turns; 2) avoiding back-up; 3) avoiding dangerous intersections; and 4) avoiding physical barriers, such as railroad tracks and traffic calming measures, such as speed humps and roundabouts.

Stop Location Factors include: 1) safety; 2) type of neighborhood, including such factors as the existence of sidewalks, the amount of traffic, and the type of road (dead-end, cul-de-sac, etc.); 3) type of street, including the amount of traffic, traffic patterns, and whether the street is two-lane or four-lane; 4) age of student; and 5) sight distance.

The primary Time Frame factor is the arrival time (breakfast) for elementary schools, since this determines the beginning times for each route.

Contributing factors to the Student Transportation costs include school location and configuration, as well as, the location of special programs for students.

### Student Transportation Major Objectives – FY 2016

Maintain 100% state inspection rate for 100% of the school bus fleet as part of the annual fleet inspection.

Conduct emergency evacuation training for all elementary school students and teachers.

Complete drivers' license and background checks twice per year for current drivers.

### Mass Transit Major Objectives – FY 2016

Initiate route analysis for route alignment and adjustment based on the revised Section 5307 state funding formula.

Secure federal and state funding for Johnson City Transit capital and operation projects.

Transition to use the FTA TRAMs system from the current TEAM system for online grants management tasks.

Issue RFP for paratransit scheduling software for improved efficiency of paratransit operations.

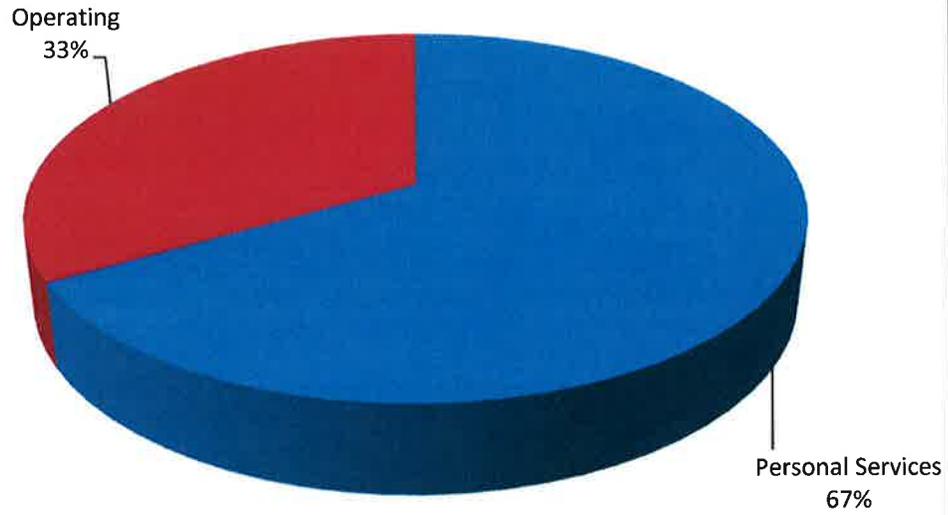
Implement additional federal and state training for new transit planning staff.

Expand New Freedom service for additional ADA service areas and service hours.

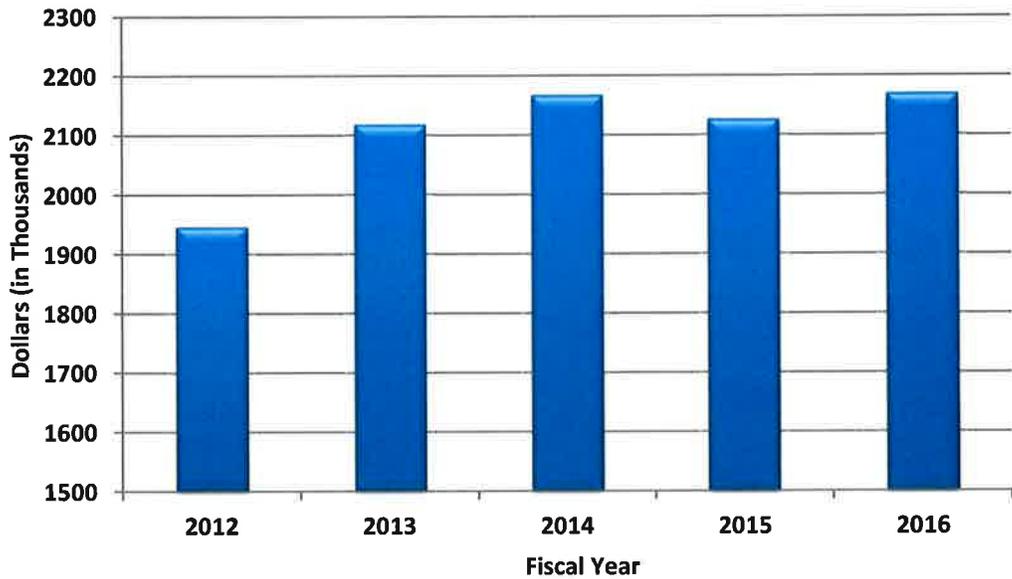
Transit	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
<b>GENERAL FUND</b>							
<b>School Transportation</b>							
School Transit Operations	1,449,119	1,521,923	1,416,059	1,400,482	1,498,619	82,560	5.8%
Special Education Vans	670,053	645,695	734,226	726,150	671,710	(62,516)	-8.5%
<b>Total General Fund</b>	<b>2,119,172</b>	<b>2,167,618</b>	<b>2,150,285</b>	<b>2,126,632</b>	<b>2,170,329</b>	<b>20,044</b>	<b>0.9%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	1,468,306	1,530,708	1,453,602	1,437,612	1,449,771	(3,831)	-0.3%
Operating	650,866	636,910	696,683	689,020	720,558	23,875	3.4%
<b>Total Expenditures</b>	<b>2,119,172</b>	<b>2,167,618</b>	<b>2,150,285</b>	<b>2,126,632</b>	<b>2,170,329</b>	<b>20,044</b>	<b>0.9%</b>
<b>CAPITAL EQUIPMENT</b>	<b>549,080</b>	<b>616,083</b>	<b>-</b>	<b>-</b>	<b>120,000</b>	<b>120,000</b>	<b>100.0%</b>
<b>TOTAL SCHOOL TRANSPORTATION OPERATING AND CAPITAL</b>	<b>2,668,252</b>	<b>2,783,701</b>	<b>2,150,285</b>	<b>2,126,632</b>	<b>2,290,329</b>	<b>140,044</b>	<b>6.5%</b>
<b>MASS TRANSIT FUND</b>							
Administration	437,053	570,205	532,836	519,515	533,275	439	0.1%
Operations	2,123,373	2,228,578	2,189,847	2,135,101	2,092,572	(97,275)	-4.4%
Job Access	222,894	232,497	214,544	209,180	226,324	11,780	5.5%
Demand Response	-	-	-	99,965	130,000	130,000	100.0%
ETSU	227,191	244,714	351,260	342,479	296,118	(55,142)	-15.7%
Freedom Grant	86,691	86,440	109,173	106,444	181,302	72,129	66.1%
Other	590,024	1,237,287	661,857	777,828	669,516	7,659	1.2%
<b>Total Mass Transit Fund</b>	<b>3,687,226</b>	<b>4,599,721</b>	<b>4,059,517</b>	<b>4,190,512</b>	<b>4,129,107</b>	<b>69,590</b>	<b>1.7%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	2,278,770	2,482,679	2,535,099	2,507,213	2,524,541	(10,558)	-0.4%
Operating	818,432	879,755	862,561	905,471	935,050	72,489	8.4%
Other	590,024	1,237,287	661,857	777,828	669,516	7,659	1.2%
<b>Total Expenditures</b>	<b>3,687,226</b>	<b>4,599,721</b>	<b>4,059,517</b>	<b>4,190,512</b>	<b>4,129,107</b>	<b>69,590</b>	<b>1.7%</b>
<b>CAPITAL EQUIPMENT</b>	<b>205,130</b>	<b>159,824</b>	<b>820,000</b>	<b>223,207</b>	<b>1,018,000</b>	<b>198,000</b>	<b>24.1%</b>
<b>TOTAL TRANSIT OPERATING AND CAPITAL</b>	<b>3,892,356</b>	<b>4,759,545</b>	<b>4,879,517</b>	<b>4,413,719</b>	<b>5,147,107</b>	<b>267,590</b>	<b>5.5%</b>
<b>TOTAL SCHOOL AND TRANSIT OPERATING AND CAPITAL</b>	<b>6,560,608</b>	<b>7,543,246</b>	<b>7,029,802</b>	<b>6,540,351</b>	<b>7,437,436</b>	<b>407,634</b>	<b>5.8%</b>

# Student Transportation

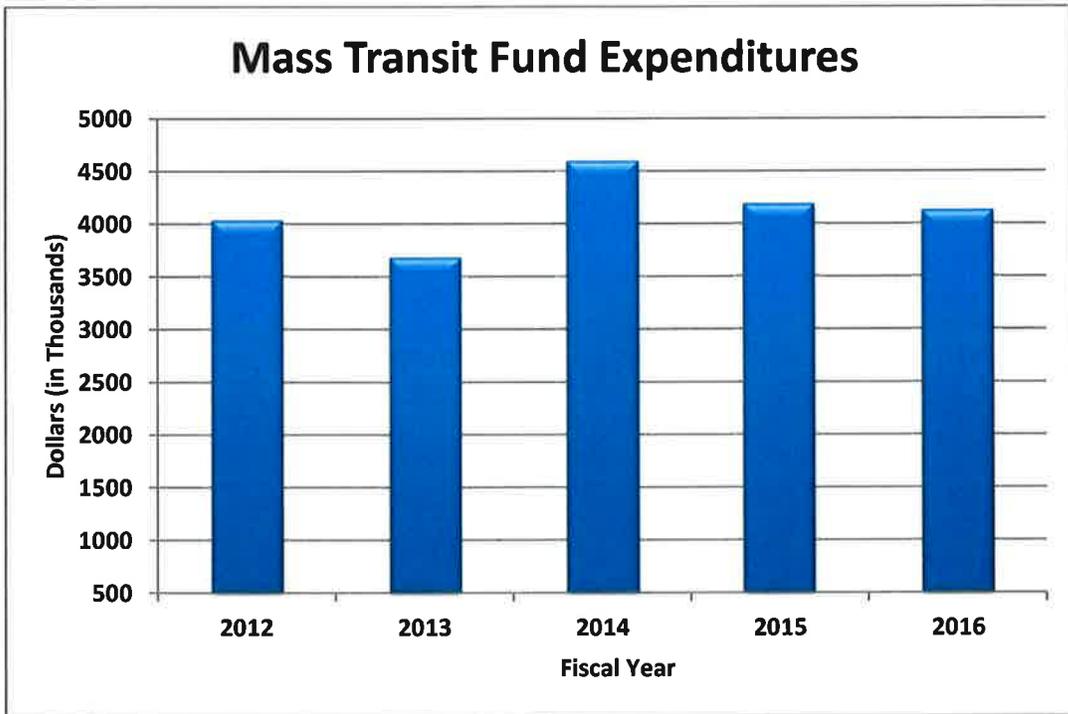
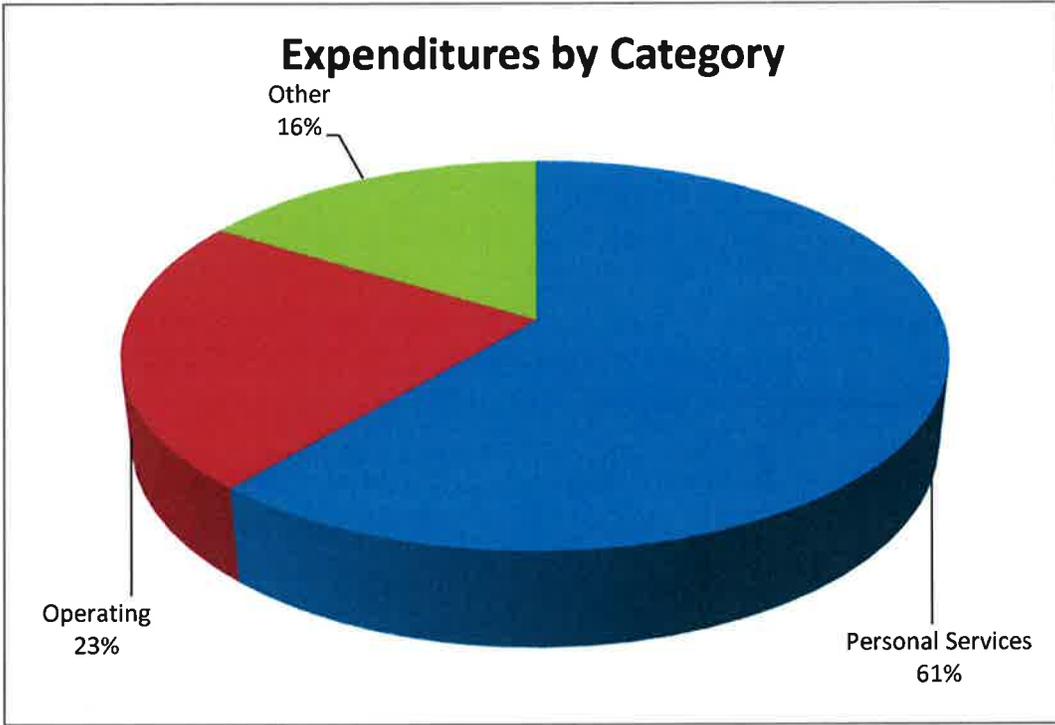
## Expenditures by Category



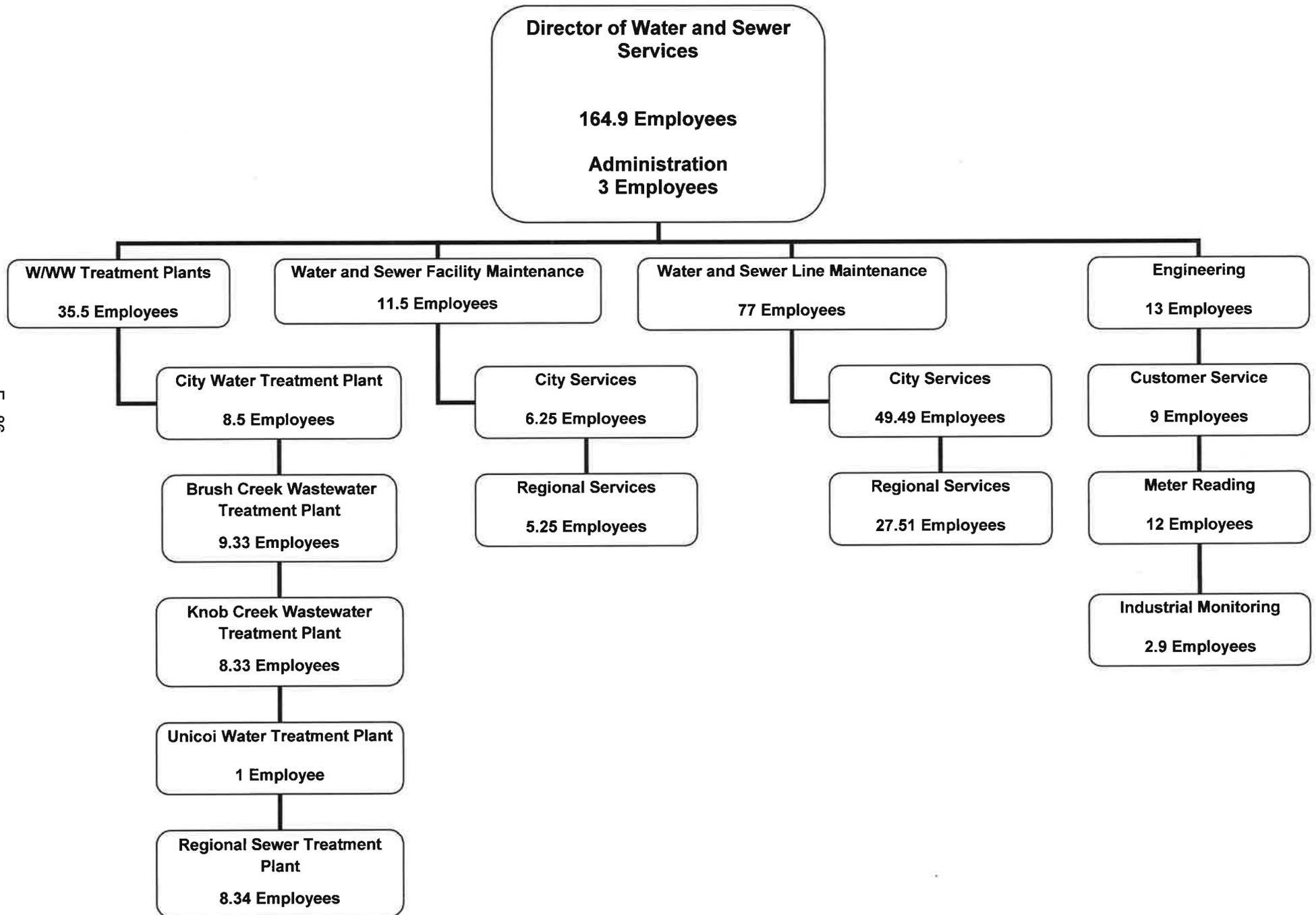
## General Fund Expenditures



# Mass Transit



# WATER AND SEWER SERVICES



## **Water and Sewer Services**

The City of Johnson City Water and Sewer Services Department began operations in the early 1900's, providing potable water service to the citizens and businesses of the city. Treatment of wastewater began in the mid-1950's. Over the years, the department has expanded to serve residents in parts of four counties that surround the corporate limits of Johnson City, Tennessee. As of June, 2015, the department serves 44,184 water accounts, of which 27,549 are inside the city limits and 16,635 are outside the city limits, and 28,565 wastewater customers, of which 24,402 are inside the city limits and 4,163 are outside the city limits. The system serves a total population of approximately 100,000 individuals.

The department has two water treatment plants with the capacity to produce 28 million gallons of potable water per day. The Unicoi Water Treatment Plant, located to the south of the city with Unicoi springs being the source of raw water, can produce an average of 4 million gallons per day. The Watauga Water Treatment Plant, located on the eastern edge of the city with the Watauga River being the source of raw water, can produce 24 million gallons per day. There are 942 miles of water transmission lines dispersed throughout the service area, along with 99 booster stations, reservoirs, and pressure control valves.

The department also operates three wastewater treatment plants with the total capacity to treat 26 million gallons of wastewater per day. The Brush Creek Wastewater Treatment Plant, located on the eastern edge of the city, can treat 16 million gallons per day. The Knob Creek Wastewater Treatment Plant, located in the northeastern part of the city, has the capacity to treat 4 million gallons per day. The Regional Wastewater Treatment Plant, located near the Tri-Cities Regional Airport, can treat 6 million gallons per day. There are currently 579 miles of wastewater collection lines and 99 lift stations throughout the system.

## Water & Sewer Services Major Objectives – FY 2016

Maintain 100% compliance with all state and federal Drinking Water Standards.

Maintain 100% compliance with each of the major and minor NDPES permits.

Internally clean and televise 10% of the sanitary sewer system annually (CMOM Program).

Smoke test 10% of the sanitary sewer system to help identify inflow sources (CMOM Program).

Continue manhole inspection program (CMOM Program).

Complete standby power installation at wastewater lift stations (Med Tech, T Station, Grand Harbor) and procure equipment for WJSO and Indian Ridge stations (CMOM Program).

Continue implementation with wastewater force main air release program – replace 10% minimum and service 100% of others (CMOM Program).

Continue implementation with wastewater H<sub>2</sub>S program enhancements by addition of sites treated and more optimized sampling and feed control (CMOM Program).

Utilize contract collection system flow monitoring to evaluate future investment of sewer rehabilitation (CMOM Program).

Develop and implement delivery process for prioritizing and correction of Wastewater Collection System 4 & 5 rating segments (CMOM Program).

Continued growth in utilization of the GIS System for asset information repository.

Continue GPS Population of remaining system attributes, primarily valves and manholes.

Perform sonic leak detection on 1/3 of the potable water system.

Perform large meter testing and repair of all potable water meters 3" and larger.

Perform small meter change-out (5/8, 3/4, and 1"), combining a 1.5 – 2" meter change out plan with continued residential change out plan.

Prepare for TDEC water system annual inspection (Spring 2016).

Install two additional water district meters for monitoring additional potable water distribution in the 1838 pressure zone.

Utilize leakage metrics to identify high loss areas and reduce run time of known and unknown leaks.

Evaluate WRF software to analyze and prioritize potential improvements necessary to reduce real water loss levels.

Water & Sewer Services Major Objectives – FY 2016

Utilize a consultant to analyze, audit, and provide improvement strategy for facility maintenance activities.

Evaluate and develop a better manhole and value adjustment process in paved areas.

Begin installation of wastewater lift station flow metering, replacing existing ones.

Fully implement utilization of Engineering Technician II position for routine line design and to monitor and increase annual design production.

Complete design and right of way procurement of Lower Brush Creek Interceptor Replacement.

Design, bid, and begin construction of sanitary sewer rehab work at the Cash Hollow Basin.

Complete design and bid of disinfection modifications to the Brush Creek Wastewater Treatment Plant.

Complete design and bid of Phase I Wet Weather Modifications at the Brush Creek and Knob Creek Wastewater Treatment Plants.

Complete design and bid headworks replacement at the Brush Creek and Knob Creek Wastewater Treatment Plants.

Begin procurement of force account materials and equipment for Brush Creek and Knob Creek Wastewater Treatment Plants.

Complete design and bid Brush Creek Wastewater Treatment Plant solids handling.

Begin design of Upper King Creek and Division Street interceptors rehab and/or replacement.

Procure and bid Phase II right-of-way for the B Station forcemain.

Complete demolition and design of the Tannery Knob water reservoir replacement.

Complete construction of the Liberty Bell transmission line in coordination with others.

Bid and construct the State of Franklin Water Booster electrical and site improvements, including standby power.

Construct Phase IV Galvanized Replacement Project (Oak Grove, North Hills, Boone Avenue, and surrounding areas).

Select and design Phase V Galvanized Replacement Project.

Design and perform Eastman water tank rehabilitation and re-coating project.

Design, bid, and begin construction of the Watauga Water Treatment Plant chlorine conversion.

Replace, complete rehab, or rating improvement of 0.5 – 1.0% of the sanitary sewer system annually (15 – 30K feet).

Water & Sewer Services Major Objectives – FY 2016

Replace and/or abandon 1.0 – 2.0% or greater of the potable water system annually (25 – 46K feet).

Finalize service center site selection and preliminary design.

Complete State Route 36 utility relocations.

Continue to maintain meter reading accuracy.

Monitor call center goals and objectives and modify work group if necessary to achieve.

Monitor enhanced management system to reduce bad debt exposure.

Evaluate implementation of a customer survey system for field activities.

Re-evaluate 8 ½ by 11 billing system.

Promote eBilling.

Complete Technology Master Plan and begin implementation in a phased manner.

Begin procurement process and implementation of a new work order management system.

Expand AVL (Automatic Vehicle Location) units and software for efficiency improvements in fleet operation.

Continue to development and analysis of benchmarking efforts.

Enhance employee development in safety, technical, and organizational skills.

Complete implementation of Phase II Arc-Flash Safety Program and evaluate Phase III.

Evaluate performance of Effective Utility Management benchmarking.

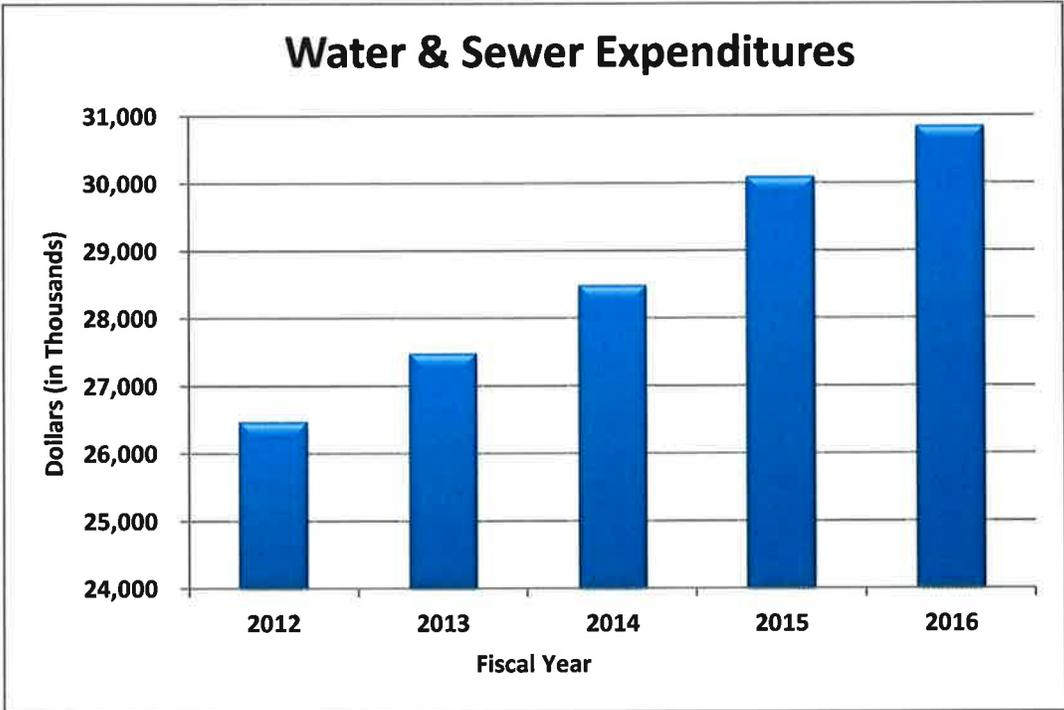
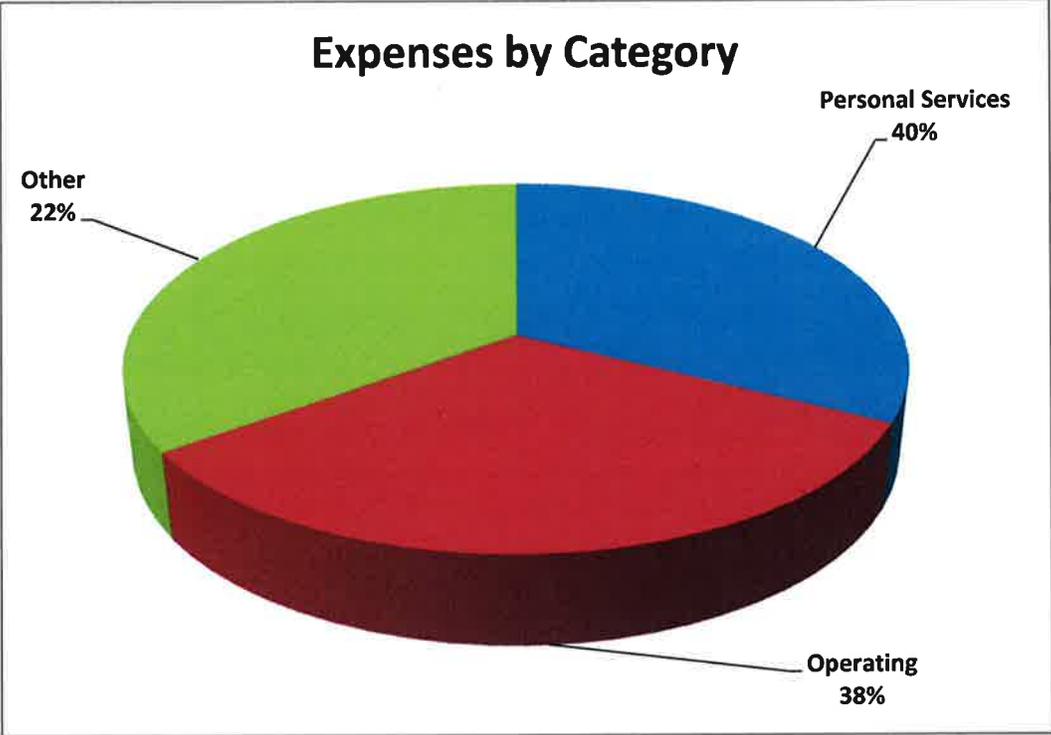
Begin social networking implementation and incorporation into the business model.

Continue efforts to optimize operating costs at treatment and pumping facilities, especially electrical and chemical.

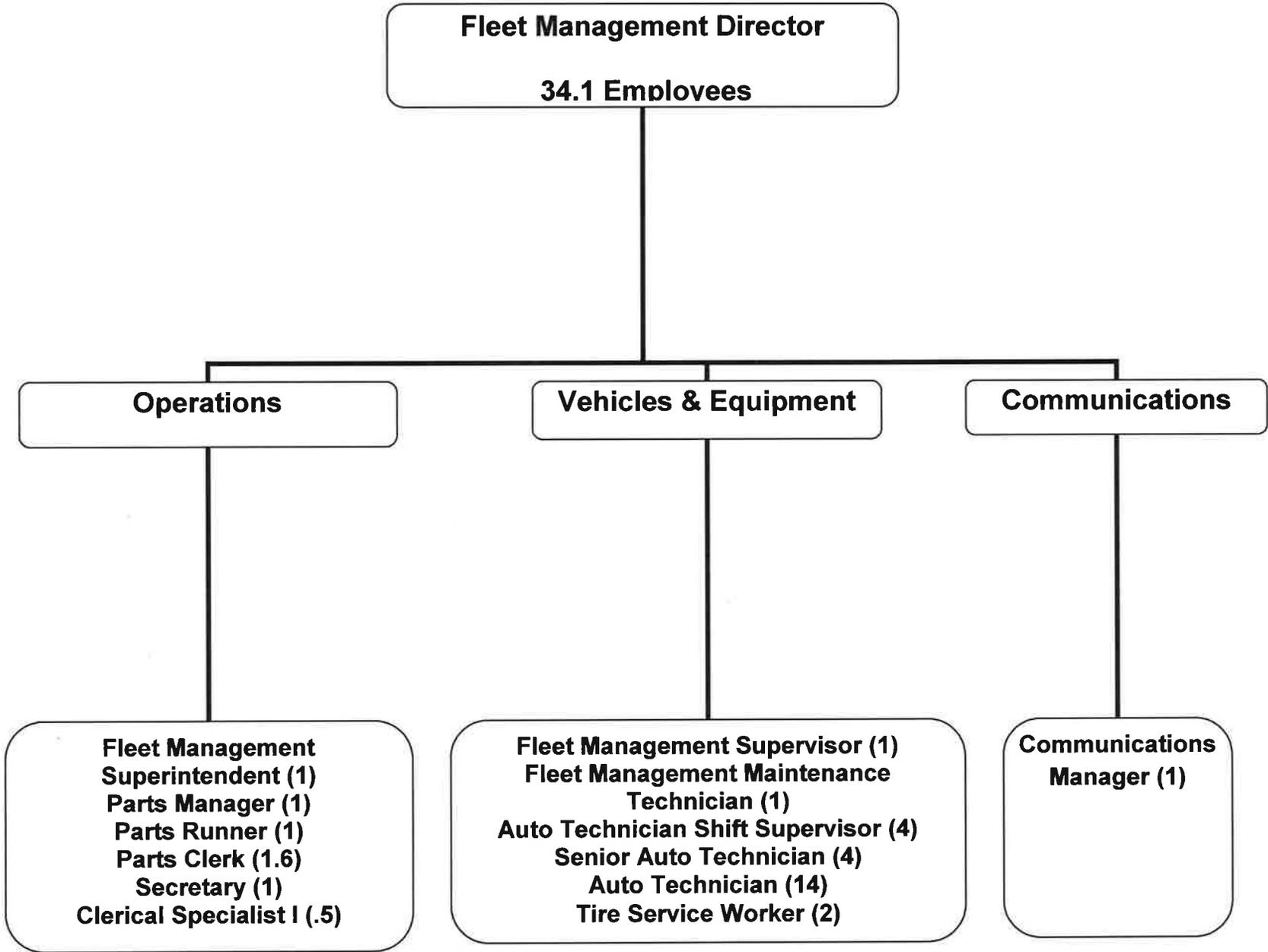
Water/Sewer	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
<b>ADMINISTRATION</b>							
<b>Municipal</b>							
Administration	1,110,036	972,578	1,138,959	1,121,875	1,245,142	106,183	9.3%
Engineering	971,443	885,169	1,066,601	1,050,602	1,076,478	9,877	0.9%
Meter Reading	411,250	477,834	497,749	490,283	518,713	20,964	4.2%
Customer Service	467,676	408,423	428,721	422,290	445,040	16,319	3.8%
Other	4,357,883	4,738,477	4,631,602	4,562,128	5,045,315	413,713	8.9%
<b>Total</b>	<b>7,318,288</b>	<b>7,482,481</b>	<b>7,763,632</b>	<b>7,647,178</b>	<b>8,330,688</b>	<b>567,056</b>	<b>7.3%</b>
<b>Regional</b>							
Administration	137,149	44,335	136,605	134,556	146,496	9,891	7.2%
Meter Reading	243,897	240,811	252,320	248,535	220,204	(32,116)	-12.7%
Customer Service	93,016	95,990	98,207	96,734	100,976	2,769	2.8%
Other	2,130,395	2,650,343	2,197,391	2,164,431	2,304,083	106,692	4.9%
<b>Total</b>	<b>2,604,457</b>	<b>3,031,479</b>	<b>2,684,523</b>	<b>2,644,256</b>	<b>2,771,759</b>	<b>87,236</b>	<b>3.2%</b>
<b>Total Expenditures</b>	<b>9,922,745</b>	<b>10,513,960</b>	<b>10,448,155</b>	<b>10,291,434</b>	<b>11,102,447</b>	<b>654,292</b>	<b>6.3%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	2,299,100	2,215,527	2,405,761	2,369,675	2,431,479	25,718	1.1%
Operating Expenses	1,135,367	909,613	1,213,401	1,195,200	1,321,570	108,169	8.9%
Other	6,488,278	7,388,820	6,828,993	6,726,559	7,349,398	520,405	7.6%
<b>Total</b>	<b>9,922,745</b>	<b>10,513,960</b>	<b>10,448,155</b>	<b>10,291,434</b>	<b>11,102,447</b>	<b>654,292</b>	<b>6.3%</b>
<b>WATER</b>							
<b>Municipal</b>							
Water Facility Maintenance	690,859	692,136	690,797	680,433	651,010	(39,787)	-5.8%
Water Line Maintenance	2,712,431	2,770,693	2,220,006	2,186,706	2,274,567	54,561	2.5%
Water Line Extension	-	-	1,029,059	1,013,623	1,095,950	66,891	6.5%
Unicoi Water Treatment	280,487	223,804	235,222	231,694	231,503	(3,719)	-1.6%
Water Treatment	2,235,656	2,270,606	2,173,826	2,141,219	2,212,954	39,128	1.8%
<b>Total</b>	<b>5,919,433</b>	<b>5,957,239</b>	<b>6,348,910</b>	<b>6,253,675</b>	<b>6,465,984</b>	<b>117,074</b>	<b>1.8%</b>
<b>Regional</b>							
Water Facility Maintenance	271,488	293,367	274,168	270,056	278,849	4,681	1.7%
Water Line Maintenance	1,210,765	1,249,744	1,144,012	1,126,852	1,090,745	(53,267)	-4.7%
Water Line Extension	-	-	477,821	470,654	479,444	1,623	0.3%
Water Treatment	43,991	50,253	42,600	41,961	42,750	150	0.4%
<b>Total</b>	<b>1,526,244</b>	<b>1,593,364</b>	<b>1,938,601</b>	<b>1,909,523</b>	<b>1,891,788</b>	<b>(46,813)</b>	<b>-2.4%</b>
<b>Total Expenditures</b>	<b>7,445,677</b>	<b>7,550,603</b>	<b>8,287,511</b>	<b>8,163,198</b>	<b>8,357,772</b>	<b>70,261</b>	<b>0.8%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	3,204,078	3,223,772	3,408,348	3,357,222	3,474,198	65,850	1.9%
Operating Expenses	4,241,599	4,326,831	4,879,163	4,805,976	4,883,574	4,411	0.1%
<b>Total</b>	<b>7,445,677</b>	<b>7,550,603</b>	<b>8,287,511</b>	<b>8,163,198</b>	<b>8,357,772</b>	<b>70,261</b>	<b>0.8%</b>

Water/Sewer	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
<b>SEWER</b>							
<b>Municipal</b>							
Sewer Facility Maintenance	573,535	544,178	464,521	457,553	479,235	14,714	3.2%
Sewer Line Maintenance	1,245,710	1,565,317	1,162,258	1,144,824	1,133,065	(29,193)	-2.5%
Sewer Line Extension	-	-	865,124	852,147	824,034	(41,090)	-4.7%
Brush Creek Wastewater	1,939,546	1,981,583	1,982,167	1,952,435	1,866,246	(115,921)	-5.8%
Knob Creek Wastewater	876,490	887,298	904,099	890,538	1,009,590	105,491	11.7%
Industrial Monitoring	240,883	276,905	301,879	297,351	275,206	(26,673)	-8.8%
<b>Total</b>	<b>4,876,164</b>	<b>5,255,281</b>	<b>5,680,048</b>	<b>5,594,848</b>	<b>5,587,376</b>	<b>(92,672)</b>	<b>-1.6%</b>
<b>Regional</b>							
Sewer Facility Maintenance	587,378	614,368	606,713	597,612	548,596	(58,117)	-9.6%
Sewer Line Maintenance	148,457	187,163	508,841	501,208	460,864	(47,977)	-9.4%
Sewer Line Extension	-	-	403,481	397,429	406,119	2,638	0.7%
Sewer Wastewater Treatment	1,027,646	1,001,332	896,783	883,331	992,993	96,210	10.7%
<b>Total</b>	<b>1,763,481</b>	<b>1,802,863</b>	<b>2,415,818</b>	<b>2,379,580</b>	<b>2,408,572</b>	<b>(7,246)</b>	<b>-0.3%</b>
<b>Total Expenditures</b>	<b>6,639,645</b>	<b>7,058,144</b>	<b>8,095,866</b>	<b>7,974,428</b>	<b>7,995,948</b>	<b>(99,918)</b>	<b>-1.2%</b>
<b>EXPENDITURE SUMMARY</b>							
Personal Services	3,064,544	3,194,084	4,170,637	4,108,078	4,135,708	(34,929)	-0.8%
Operating Expenses	3,575,101	3,864,060	3,925,229	3,866,350	3,860,240	(64,989)	-1.7%
<b>Total Expenditures</b>	<b>6,639,645</b>	<b>7,058,144</b>	<b>8,095,866</b>	<b>7,974,428</b>	<b>7,995,948</b>	<b>(99,918)</b>	<b>-1.2%</b>
<b>DEBT SERVICE</b>							
Municipal Debt Service Principal	3,596,200	3,678,108	4,307,228	4,307,228	4,216,549	(90,679)	-2.1%
Municipal Debt Service Interest	2,428,438	2,346,012	3,613,125	3,582,588	3,322,555	(290,570)	-8.0%
Regional Debt Service Principal	415,849	436,720	452,630	452,630	383,492	(69,138)	-15.3%
Regional Debt Service Interest	1,049,179	1,021,777	86,750	86,750	65,439	(21,311)	-24.6%
<b>Total Water/Sewer Debt Service</b>	<b>7,489,666</b>	<b>7,482,617</b>	<b>8,459,733</b>	<b>8,429,196</b>	<b>7,988,035</b>	<b>(471,698)</b>	<b>-5.6%</b>
<b>CAPITAL</b>							
Equipment	745,792	563,559	699,500	699,500	637,000	(62,500)	-8.9%
Projects	8,543,022	5,367,848	10,207,900	6,997,900	10,311,000	103,100	1.0%
<b>Total Water/Sewer Capital</b>	<b>9,288,814</b>	<b>5,931,407</b>	<b>10,907,400</b>	<b>7,697,400</b>	<b>10,948,000</b>	<b>40,600</b>	<b>0.4%</b>
<b>TOTAL WATER/SEWER OPERATING AND CAPITAL</b>	<b>40,786,547</b>	<b>38,536,731</b>	<b>46,198,665</b>	<b>42,555,656</b>	<b>46,392,202</b>	<b>193,537</b>	<b>0.4%</b>

# Water & Sewer Services



# FLEET MANAGEMENT



## **Fleet Management Services**

*(Internal Service Fund)*

Fleet Management provides fuel, preventative maintenance, and repairs to all city vehicles, equipment, and radios. Fleet Management also provides these services for several outside agencies, including EMS, Animal Control, and the Johnson City Schools. The primary objective of the Fleet Management Department is to insure all city departments have the proper equipment available to provide efficient services to the citizen of Johnson City. In doing so, Fleet Management strives to maintain a 100% rating on the State of Tennessee Inspections of school buses, special education buses, fire trucks, and ambulances.

The department maintains seven facilities: 1) heavy truck garage; 2) transit garage; 3) light vehicle garage; 4) tire shop; 5) paint and body shop; 6) parts department; and 7) communications shop. These facilities encompass approximately 33,000 square feet at the City Service Complex. Presently, the department is maintaining 768 city-owned vehicles and equipment, as well as 25 vehicles for outside agencies. The difference facilities performed over 22,000 services and repairs in the prior year.

Johnson City's Fleet Management Department is one of only twelve organizations in the state to have earned the Blue Seal of Excellence from the National Institute of Automotive Service Excellence, and is the only public fleet maintenance facility in Tennessee to receive this recognition.

The department also maintains two fuel sites and an automated fueling system. Over 900,000 gallons of fuel and/or lubricants were dispensed during the last year.

The communications shop presently maintains 1,322 radios (835 for city departments and 487 for outside agencies) and has the responsibility for the entire communication system, as well as tower sites.

Fleet Management Major Objectives – FY 2016  
(Internal Service Fund)

Increase preventative maintenance services to 25% or more of total repairs performed, which will reduce down time, cost, and safety issues.

Evaluate the productivity and efficiency of each technician, striving to maintain an 80% production rating for each technician.

Maintain 100% safety rating for all School, Fire, and Mass Transit vehicles.

Continue training for all personnel to maintain ASE Certification for Blue Seal Recognition.

Keep all fuel sites 100% compliant with the Department of Environmental Protection guidelines.

Standardize the fleet, one make and one class of vehicles at a time, which will result in having the majority of the fleet completed in seven years.

Provide the most cost effective method in achieving the highest quality repair by comparing the percentage costs of outside repairs to those performed in-house.

Continue to develop and implement safety improvements to meet OSHA requirements.

Evaluate overall fleet through proper utilization of vehicles/equipment to obtain the most effective practice for operations.

FLEET MANAGEMENT	Actual FY 2013	Actual FY 2014	Budget FY 2015	Projected FY 2015	Budget FY 2016	Budget 16 vs. 15	% Change
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**FLEET MANAGEMENT**

Operations	609,040	687,602	606,029	635,035	625,489	19,460	3.2%
Vehicles and Maintenance	6,842,728	6,655,549	7,114,524	5,859,419	7,050,837	(63,687)	-0.9%
Communications	218,373	232,374	231,485	226,632	265,629	34,144	14.7%
Depreciation	484,767	484,767	406,000	484,767	441,991	35,991	8.9%
<b>Total</b>	<b>8,154,908</b>	<b>8,060,292</b>	<b>8,358,038</b>	<b>7,205,853</b>	<b>8,383,946</b>	<b>25,908</b>	<b>0.3%</b>

**DEBT SERVICE**

Principal	368,000	387,000	406,000	406,000	426,000	20,000	4.9%
Interest	39,300	20,187	78,470	16,039	55,080	(23,390)	-29.8%
<b>Total Debt Service</b>	<b>407,300</b>	<b>407,187</b>	<b>484,470</b>	<b>422,039</b>	<b>481,080</b>	<b>(3,390)</b>	<b>-0.7%</b>

<b>Total Fleet Management</b>	<b>8,562,208</b>	<b>8,467,479</b>	<b>8,842,508</b>	<b>7,627,892</b>	<b>8,865,026</b>	<b>22,518</b>	<b>0.3%</b>
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**FLEET MANAGEMENT  
EXPENDITURE SUMMARY**

Personal Services	2,004,135	2,012,797	1,958,677	1,778,390	1,986,771	28,094	1.4%
Operating	5,666,006	5,562,728	5,993,361	4,942,696	5,955,184	(38,177)	-0.6%
Other	892,067	891,954	890,470	906,806	923,071	32,601	3.7%
<b>Total Expenditures</b>	<b>8,562,208</b>	<b>8,467,479</b>	<b>8,842,508</b>	<b>7,627,892</b>	<b>8,865,026</b>	<b>22,518</b>	<b>0.3%</b>

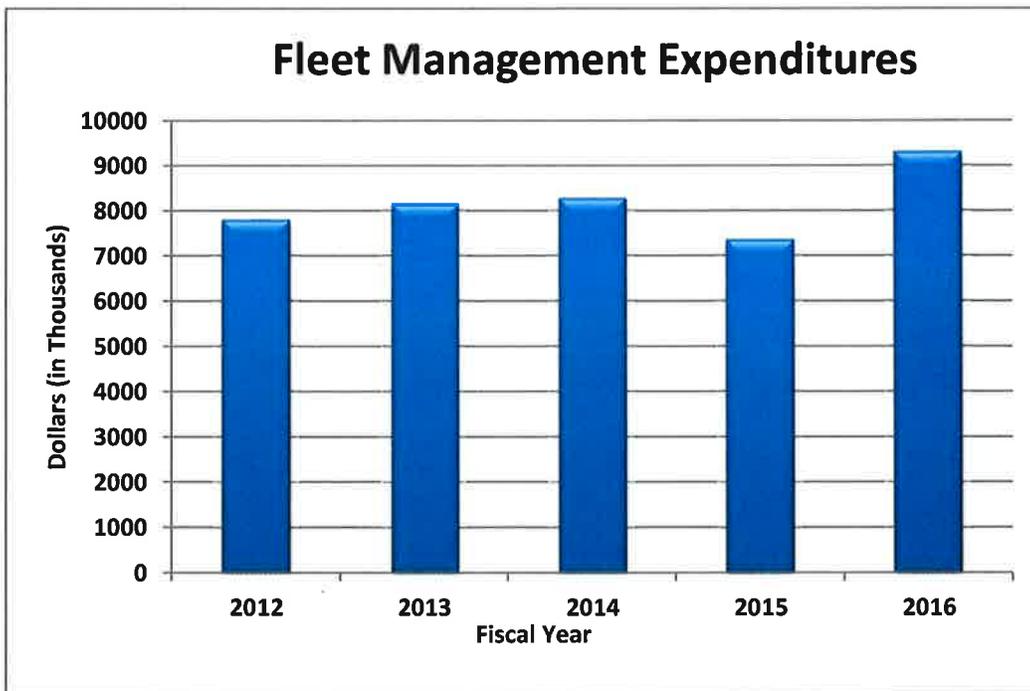
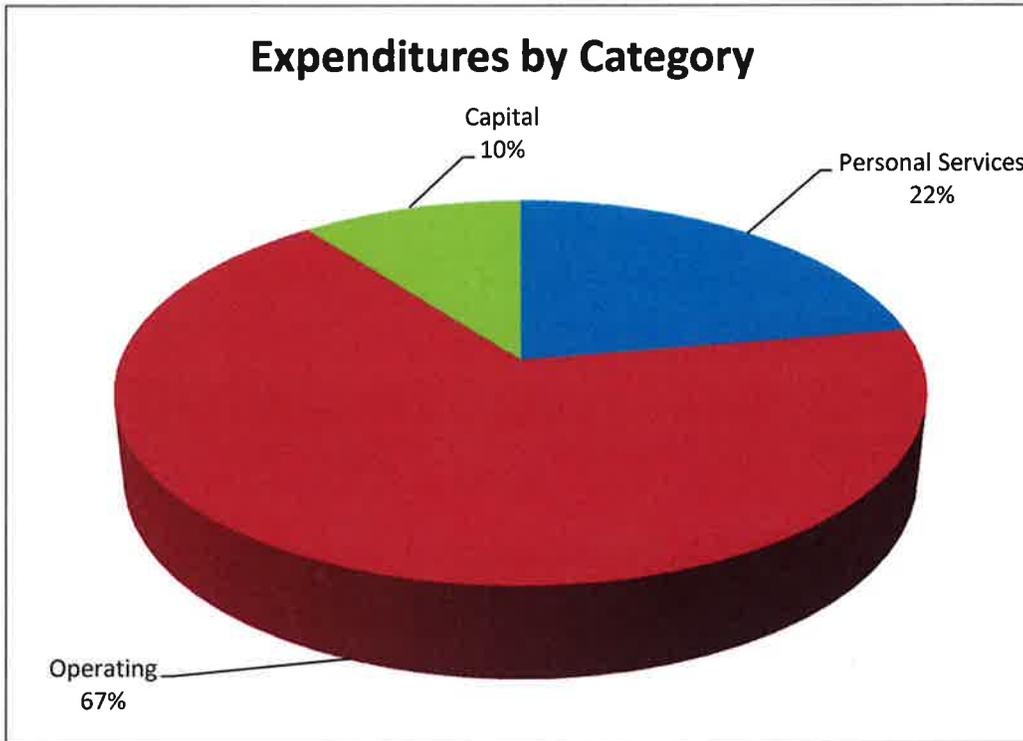
**CAPITAL**

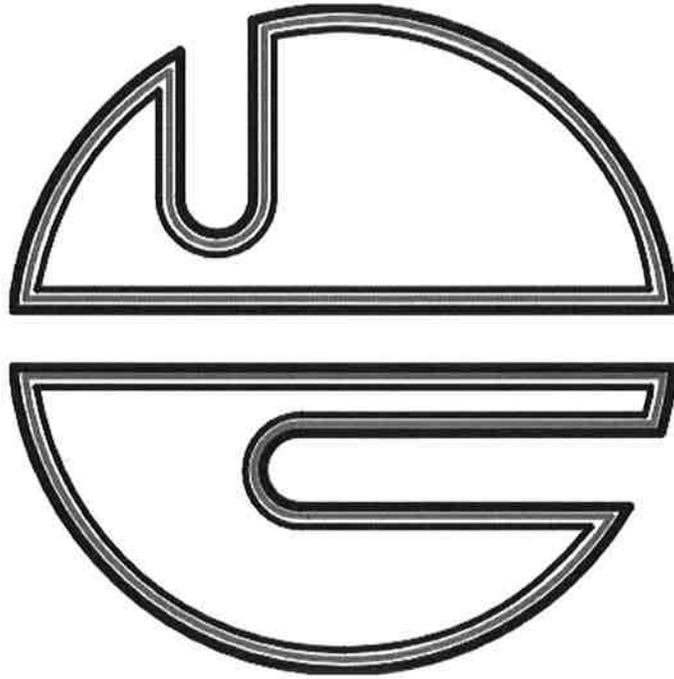
Equipment	8,984	216,274	150,000	150,000	926,000	776,000	517.3%
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**TOTAL FLEET MANAGEMENT  
OPERATING AND CAPITAL**

	<b>8,163,892</b>	<b>8,276,566</b>	<b>8,508,038</b>	<b>7,355,853</b>	<b>9,309,946</b>	<b>801,908</b>	<b>9.4%</b>
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# Fleet Management





**MISCELLANEOUS**

**Ordinance No. 4582-15**

**An Ordinance to Establish the Property Tax Rates, Appropriate Funds, and  
Adopt a Budget for the Fiscal Year July 1, 2015 through June 30, 2016**

BE IT ORDAINED BY THE CITY OF JOHNSON CITY AS FOLLOWS:

SECTION 1. In order to provide revenue for municipal purposes, there is hereby imposed on the value of all property within the City of Johnson City located within Washington County a levy at the rate of \$1.87 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2015.

SECTION 2. Further, for the same said purposes of raising revenue, there is hereby imposed on the value of all property within the City of Johnson City located within Carter County a levy at the rate of \$1.87 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2015.

SECTION 3. Further, for the same said purposes of raising revenue, there is hereby imposed on the value of all property within the City of Johnson City located within Sullivan County a levy at the rate of \$1.87 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2015.

SECTION 4. The following funding amounts shall be and hereby are adopted as appropriations for the operation of the City of Johnson City, Tennessee, along with revenue projections for the fiscal year 2016:

General Fund

Revenues

Local Taxes	67,777,295
Licenses and Permits	771,500
Intergovernmental Revenues	9,707,185
Charges for Services	2,459,583
Fines and Forfeitures	1,455,000
Other Revenues	<u>792,000</u>
Total	82,962,563

Expenditures

Fire and Emergency Management	9,582,810
General Government	7,628,619
Other Programs	6,796,544
Parks and Recreation/Seniors	5,732,802
Police	13,068,220
Public Works	13,027,403
Student Transportation	<u>2,170,329</u>
General Fund Total	58,006,727

General Purpose School Fund

Revenues		
County Taxes/Licenses		24,313,586
Charges for Services		1,421,050
Other Local Revenue		167,654
State/Federal Education Funds		27,774,300
City Appropriations & Transfers		12,547,065
Fund Balance		<u>787,703</u>
	Total	67,011,358
Expenditures		67,011,358

School Food Services Fund

Revenues		
Charges for Services		830,000
Federal		2,225,000
Other		34,750
Fund Balance		<u>100,000</u>
	Total	3,189,750
Expenditures		3,189,750

School Federal Projects Fund

Revenues		
Federal		5,162,326
Expenditures		5,162,326

School Special Projects Fund

Revenues		
Federal		535,374
Expenditures		535,374

Capital Equipment Fund

Revenues		
Capital Outlay Note Proceeds		500,000
Transfers In		907,000
Fund Balance		<u>105,500</u>
	Total	1,512,500
Expenditures		1,512,500

Capital Projects - Facilities Fund

Revenues		
Bond Proceeds		8,400,000
Transfers In		685,000
Other		2,000
Fund Balance		<u>1,498,000</u>
	Total	10,585,000
Expenditures		10,585,000

Capital Projects - Infrastructure Fund

Revenues		
Bond Proceeds		1,450,000
Federal/State		8,300,000
Transfers In		<u>1,850,000</u>
	Total	11,600,000
Expenditures		11,600,000

Capital Projects - Schools Fund

Revenues		
Fund Balance		725,000
Expenditures		725,000

Community Development Fund

Revenues		
Grants		633,246
Other		<u>2,500</u>
	Total	635,746
Expenditures		635,746

Debt Service Fund

Revenues		
Interest		391,049
Transfers In		<u>10,525,088</u>
	Total	10,916,137
Expenditures		10,916,137

Drug Fund

Revenues		
Fines and Forfeitures		90,000
Other		20,000
Fund Balance		<u>142,174</u>
	Total	252,174
Expenditures		252,174

Educational Facilities Trust Fund

Revenues		
Local Option Sales Tax		2,202,971
Operating Transfers In		1,224,288
Other		1,500
Fund Balance		<u>268,448</u>
	Total	3,697,207
Expenditures		3,697,207

Freedom Hall Fund

Revenues		
Ticket Sales		1,000,000
Other		440,000
Transfers In		200,000
Fund Balance		<u>2,257</u>
	Total	1,642,257
Expenditures		1,636,555
Transfers Out		5,702

Police Grant Fund

Revenues		
Grants		569,737
Expenditures		569,737

Police Technology Fund

Revenues		
Fines and Forfeitures		420,000
Fund Balance		<u>97,418</u>
	Total	517,418
Expenditures		517,418

Transportation Planning Fund

Revenues		
Federal		210,468
Transfers In		54,150
Fund Balance		6,829
	Total	<u>271,447</u>
Expenditures		271,447

SECTION 5. The following amounts in the proprietary-type funds are projected expenses for fiscal year 2016:

Golf Fund

Revenues		
Cart Rentals		274,650
Green Fees		419,000
Other		108,050
Transfers In		677,000
	Total	<u>1,478,700</u>
Expenditures, Operations		1,236,045
Capital Projects		40,000

Mass Transit Fund

Revenues		
Federal/State		2,409,099
Other		483,756
Transfers In		942,514
Net Assets (cash)		293,738
	Total	<u>4,129,107</u>
Expenditures, Operations		4,057,834
Transfers Out		71,273
Capital Equipment		1,018,000

Solid Waste - Municipal Fund

Revenues		
Collections		7,087,046
Other		2,161,159
Transfers In		119,274
	Total	<u>9,367,479</u>
Expenditures, Operations		9,024,661
Transfers Out		104,107
Capital Equipment/Projects		333,600

Solid Waste - Regional Fund

Revenues		
Collections		2,489,655
Other		190,275
	Total	<u>2,679,930</u>
Expenditures, Operations		2,466,319
Transfers Out		161,367
Capital Equipment		27,000

Storm Water Fund

Revenues		
Fees		2,164,125
Other		22,500
	Total	<u>2,186,625</u>
Expenditures, Operations		1,674,332
Transfers Out		3,801
Capital Projects		1,200,000

Water/Sewer Fund

Revenues		
Water Sales		16,067,000
Sewer Fees		16,253,000
Other		2,616,999
Transfers In		78,728
	Total	<u>35,015,727</u>
Expenditures, Operations		30,775,739
Transfers Out		68,422
Water/Sewer Fund Capital Equipment		637,000
Water/Sewer Fund Capital Projects		10,311,000

SECTION 6. In order to provide funds to meet the expenditure requirements, the following transfers are projected for fiscal year 2016 and are provided for informational purposes:

<u>To Johnson City Schools for Operations</u>		
From General Fund		10,090,736
From Mixed Drink Tax		286,000
<u>To Capital Equipment Fund</u>		
From General Fund		907,000
<u>To Capital Projects - Facilities Fund</u>		
From General Fund		685,000

<u>To Capital Projects - Infrastructure Fund</u>	
From General Fund	300,000
<u>To Debt Service Fund</u>	
From General Fund	10,095,288
<u>To Educational Facilities Fund</u>	
From Washington County	1,224,288
<u>To Fleet Management Fund</u>	
From General Fund	535,975
From Freedom Hall Fund	5,702
From Mass Transit Fund	71,273
From Municipal Solid Waste Fund	50,366
From Regional Solid Waste	17,106
From Storm Water Fund	3,801
From Water/Sewer Fund	68,422
<u>To Freedom Hall Fund</u>	
From General Fund	200,000
<u>To Golf Fund</u>	
From General Fund	677,000
<u>To Mass Transit Fund</u>	664,600
From General Fund	
<u>To Public Building Authority</u>	
From General Fund	530,000
<u>To Solid Waste - Municipal Fund</u>	
From Solid Waste - Regional Fund	119,274
<u>To Transportation Planning Fund</u>	
From General Fund	54,150
<u>To Water/Sewer Fund</u>	
From Solid Waste - Municipal Fund	53,741
From Solid Waste - Regional Fund	24,987

SECTION 7. Payments-in-lieu from the Water and Sewer Fund to the General Fund are budgeted at \$543,950 for fiscal year 2016.

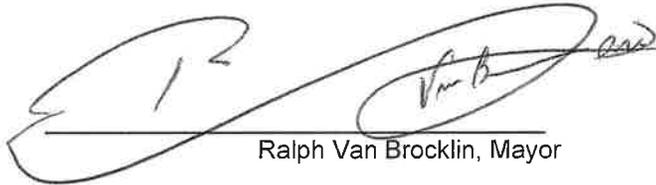
SECTION 8. Property tax revenues collected exclusively from properties located in Med Tech Park are designated as an economic development reserve in the General Fund with fiscal year 2016 collections estimated at \$438,000.

SECTION 9. Each department and fund, per Section 4, shall limit its expenditures to the amount appropriated, unless an amendment is approved by ordinance by the City Commission.

SECTION 10. BE IT FURTHER ORDAINED that a public hearing on this ordinance shall be held by the City Commission on first reading, prior to adoption.

SECTION 11. BE IT FURTHER ORDAINED that inasmuch as the fiscal year of the City begins July 1, 2015, this ordinance shall take effect from and after its passage on third and final reading on July 1, 2015, the public welfare requiring it.

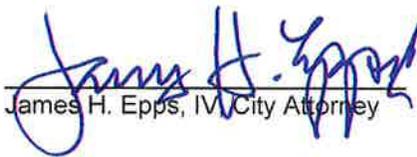
Approved and signed in open meeting on the 18th day of June 2015, following passage on Third Reading.

  
Ralph Van Brocklin, Mayor

Attest:

  
Janet Jennings, City Recorder

Approved as to Form:

  
James H. Epps, IV, City Attorney

Public Hearing: 06/04/2015  
Passed on First Reading: 06/04/2015  
Passed on Second Reading: 06/15/2015  
Passed on Third Reading: 06/18/2015

## Personnel Summary

Includes Full-Time and Part-Time Employees

	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual FY 2015	Budget FY 2016	Change 16 vs 12
Administration	7.2	7.2	7.2	7.2	8.2	1
City Court	1	1	1	1	1	0
Economic Development	1	1	1	1	1	0
Community Relations	3	3	2	2	2	-1
Development Services	24.15	24.15	24.5	21	21	-3.15
Emergency Management	3	3	3	3	3	0
Finance	18.6	18.6	18.6	18.6	18.6	0
Fire	122	122	122	119	119	-3
Human Resources	4	5	5	5	5	1
Information Technology	8	8	8	8	9	1
Juvenile Court	12	12	11	11	11	-1
Legal	2	2	2	2	1	-1
Parks and Recreation	48.25	55.3	55.35	55.1	60.7	12.45
Police	168.5	170.5	173	176.8	175.8	7.3
Public Works	84	84	84	83	84	0
Purchasing	3.5	3.5	4	4	4	0.5
Risk Management	0.5	0.5	0.5	0.5	0.5	0
Senior Services	15.2	9.35	9.35	9.35	10.65	-4.55
Student Transportation	23.7	27.75	27.7	27.7	28.1	4.4
<b>GENERAL FUND TOTAL</b>	<b>549.6</b>	<b>557.85</b>	<b>559.20</b>	<b>555.25</b>	<b>563.55</b>	<b>13.95</b>

OTHER FUNDS

Community Development Fund	1.85	1.85	2	2	2	0.15
Fleet Management Fund	37.1	37.1	37.1	35.1	34.1	-3
Freedom Hall Fund	6	6	6	6	6	0
Golf Fund	10	10	10	10	9	-1
Insurance Fund	3.5	3.5	3.5	3.5	3.5	0
Mass Transit Fund	49.3	48.5	50.55	50.55	52.75	3.45
Police Grants Fund	6.25	8	10	7	7	0.75
Solid Waste Fund	59.6	59.6	58.6	58.6	58.6	-1
Storm Water Fund	8	8	8	8	8	0
Transportation Planning Fund	2.5	2.5	2.75	2.75	2.75	0.25
Water & Sewer Fund	162.9	163.9	163.9	163.9	164.9	2
<b>OTHER FUNDS TOTAL</b>	<b>347</b>	<b>348.95</b>	<b>352.4</b>	<b>347.4</b>	<b>348.6</b>	<b>1.6</b>
<b>TOTAL ALL FUNDS</b>	<b>896.6</b>	<b>906.80</b>	<b>911.60</b>	<b>902.65</b>	<b>912.15</b>	<b>15.55</b>

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
<b>Administration</b>						
41321	City Manager	1	1	1	1	1
	Executive Assistant	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	<b>Total Employees</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
41351	Assistant City Manager	2	2	2	2	2
	Director of Budget and Performance Management	0	0	0	0	1
	Budget Manager	1	1	1	1	0
	Management Analyst	0	0	0	0	1
	<i>Receptionist</i>	1.2	1.2	1.2	1.2	1.2
	<b>Total Employees</b>	<b>4.2</b>	<b>4.2</b>	<b>4.2</b>	<b>4.2</b>	<b>5.2</b>
	Total Full Time	3	3	3	3	4
	Total Part Time	1.2	1.2	1.2	1.2	1.2
	<b>Total Full Time - Administration</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>7</b>
	<b>Total Part Time - Administration</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>
	<b>Total Employees</b>	<b>7.2</b>	<b>7.2</b>	<b>7.2</b>	<b>7.2</b>	<b>8.2</b>
<b>City Court</b>						
41211	Municipal Court Clerk	1	1	1	1	1
	<b>Total Employees</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Development Services</b>						
41711	Planning					
	Director of Development Services	1	1	1	1	1
	Development Coordinator	1	1	1	1	1
	Community Development Coordinator	0.15	0.15	0	0	0
	GIS Analyst	1	1	1	1	1
	GIS Technician	2	2	2	1	1
	Senior Planner	0	1	1	1	1
	Planner	4	3	3	1	1
	Senior Planning Technician	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	<b>Total Employees</b>	<b>11.15</b>	<b>11.15</b>	<b>11</b>	<b>8</b>	<b>8</b>
41721	Code Administration					
	Chief Building Official	1	1	1	1	1
	Trade Inspector III	2	1	1	1	1
	Trade Inspector II	2	1	1	1	2
	Trade Inspector	2	3	3	3	2
	Code Enforcement Officer II	0	0	1	1	1
	Code Enforcement Officer	2	3	2	2	2
	Plans Examiner	1	1	1	1	1
	Office Manager	1	1	1	0	0
	Secretary	2	2	2	3	3
	<i>Secretary</i>	0	0	0.5	0	0
	<b>Total Employees</b>	<b>13</b>	<b>13</b>	<b>13.5</b>	<b>13</b>	<b>13</b>
	Total Full Time	13	13	13	13	13
	Total Part Time	0	0	0.5	0	0
	<b>Total Full Time - Development Services</b>	<b>24.15</b>	<b>24.15</b>	<b>24</b>	<b>21</b>	<b>21</b>
	<b>Total Part Time - Development Services</b>	<b>0</b>	<b>0</b>	<b>0.5</b>	<b>0</b>	<b>0</b>
	<b>Total Employees</b>	<b>24.15</b>	<b>24.15</b>	<b>24.5</b>	<b>21</b>	<b>21</b>

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
	<b>Economic Development</b>					
41412	Business Management Analyst	1	1	1	1	1
	<b>Total Employees</b>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
	<b>Community Relations</b>					
41381	Community Relations Director	1	1	1	1	1
	Public Information Specialist	0	0	1	1	1
	Writer/Editor	1	1	0	0	0
	Customer Service Coordinator	1	1	0	0	0
	<b>Total Employees</b>	<u>3</u>	<u>3</u>	<u>2</u>	<u>2</u>	<u>2</u>
	<b>Emergency Management</b>					
42511	Emergency Management Director	1	1	1	1	1
	Operations/Training Officer	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	<b>Total Employees</b>	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
	<b>Finance</b>					
	<b>Administration</b>					
41511	Finance Director	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	<b>Total Employees</b>	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>
	<b>Accounting</b>					
41531	Finance Supervisor	0	1	1	1	2
	Staff Accountant	5	4	4	4	3
	Accounting Technician	2	2	2	2	2
	Payroll Clerk	1	1	0	0	0
	Payroll Specialist	0	0	1	1	1
	Account Clerk	2	2	0	0	0
	Accounts Payable Specialist	0	0	2	2	2
	<b>Total Employees</b>	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>
	<b>Collections</b>					
41551	Collection Supervisor	1	1	1	1	1
	Tax Specialist	1	1	1	1	1
	Collections/Customer Service Clerk	3	3	2	2	3
	<i>Collections/Customer Service Clerk</i>	0.6	0.6	1.6	1.6	0.6
	<b>Total Employees</b>	<u>5.6</u>	<u>5.6</u>	<u>5.6</u>	<u>5.6</u>	<u>5.6</u>
	<b>Total Full Time</b>	5	5	4	4	5
	<b>Total Part Time</b>	0.6	0.6	1.6	1.6	0.6
	<b>Records Management</b>					
41561	Records Specialist	1	1	1	1	1
	<b>Total Employees</b>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
	<b>Total Full Time - Finance</b>	18	18	17	17	18
	<b>Total Part Time - Finance</b>	0.6	0.6	1.6	1.6	0.6
	<b>Total Employees</b>	<u>18.6</u>	<u>18.6</u>	<u>18.6</u>	<u>18.6</u>	<u>18.6</u>

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
	<b>Fire Department</b>					
42211	Administration					
	Fire Chief	1	1	1	1	1
	Asst Fire Chief MFF II/EMT	2	2	2	2	2
	Administrative Coordinator	1	1	1	1	1
	Clerical Specialist II	1	1	1	1	1
	<b>Total Employees</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
42221	Protection					
	Fire Captain MFF II/EMT	3	3	3	3	3
	Fire Lieutenant MFF II/EMT	9	9	12	12	12
	Fire Sergeant Engineer/EMT	33	33	32	32	33
	Fire Sergeant Engineer	4	3	4	4	3
	Firefighter EMT	51	42	37	37	34
	Firefighter	10	20	22	20	23
	<b>Total Employees</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>108</b>	<b>108</b>
42231	Prevention					
	Fire Lieutenant/EMT	0	0	0	3	3
	Asst Fire Marshall III	1	1	1	0	0
	Asst Fire Marshall II	0	0	0	0	0
	Asst Fire Marshall	3	3	3	0	0
	<b>Total Employees</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>3</b>	<b>3</b>
42241	Training					
	Fire Captain MFF II/EMT	0	0	0	1	1
	Fire Lieutenant	1	1	1	0	0
	Fire Sergeant Engineer MFF II/EMT	1	1	1	1	1
	SCBA Maint Tech	1	1	1	1	1
	<b>Total Employees</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
	<b>Total Employees</b>	<b>122</b>	<b>122</b>	<b>122</b>	<b>119</b>	<b>119</b>
41651	<b>Human Resources</b>					
	Director of Human Resources	1	1	1	1	1
	Training & Development Coordinator	1	1	1	1	1
	Human Resource Manager	1	1	1	1	1
	Human Resource Generalist	0	2	2	2	2
	Human Resource Specialist	1	0	0	0	0
	<b>Total Employees</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
51111	<b>Information Technology</b>					
	Information Technology Director	1	1	1	1	1
	Computer Systems Administrator	1	0	0	0	0
	Systems Operations Specialist	1	0	0	0	0
	Network Systems Administrator	1	0	0	0	0
	Communication Support Specialist	1	0	0	0	0
	PC and Network Coordinator	1	0	0	0	0
	PC Support Specialist	2	0	0	0	0
	IT Administrator	0	1	1	1	1
	Technology Administrator	0	1	1	1	1
	Network Administrator	0	1	1	1	1
	Communication Specialist	0	1	1	1	1
	Technology Supervisor	0	0	0	1	1
	IT Specialist	0	2	3	2	2
	IT Technician	0	1	0	0	0
	GIS Coordinator	0	0	0	0	1
	<b>Total Employees</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>9</b>

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
41281	<b>Juvenile Court</b>					
	Director of Court Services	1	1	1	1	1
	Juvenile Court Judge	1	1	1	1	1
	Juvenile Court Clerk	1	1	1	1	1
	Probation Officer	5	5	4	4	4
	Child Support Enforcement Specialist	1	1	1	1	1
	Clerical Spec II	2	2	2	2	2
	Court Reporter	1	1	1	1	1
	<b>Total Employees</b>	<u>12</u>	<u>12</u>	<u>11</u>	<u>11</u>	<u>11</u>
41275	<b>Legal</b>					
	Associate Legal Counsel	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	0
	<b>Total Employees</b>	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>	<u>1</u>
	<b>Parks &amp; Recreation</b>					
44421	<b>Programs</b>					
	Recreation Services Manager	1	0	0	0	0
	Naturalist	1	0	0	0	0
	Center Supervisor	4	0	0	0	0
	Program Coordinator	1	0	0	0	0
	Recreation Worker	1	0	0	0	0
	<i>Recreation Worker</i>	3.75	0	0	0	0
	<i>Office Assistant</i>	1.5	0	0	0	0
	<b>Total Employees</b>	<u>13.25</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	Total Full Time	8	0	0	0	0
	Total Part Time	5.25	0	0	0	0
44500	<b>Administration</b>					
	Director of Parks and Recreation	1	1	1	1	1
	Assistant Director of Parks and Recreation	1	1	1	1	1
	Marketing and Events Coordinator	1	0.6	0	0.5	1
	Office Manager	0	0	1	1	1
	Account Clerk	1	1	1	1	1
	Administrative Coordinator	1	1	0	0	0
	Clerical Specialist I	0	1	1	1	1
	<i>Recreation Worker</i>	0	0	0	0.7	0.7
	<b>Total Employees</b>	<u>5</u>	<u>5.6</u>	<u>5</u>	<u>6.2</u>	<u>6.7</u>
	Total Full Time	5	5.6	5	5.5	6
	Total Part Time	0	0	0	0.7	0.7
44501	<b>Aquatics</b>					
	Recreation Services Manager	0	0.2	0.5	0.5	0.33
	Aquatics Center Supervisor	1	1	1	1	1
	Head Lifeguard	1	1	1	1	1
	<i>Lifeguard</i>	0	0	0	0	2.8
	<b>Total Employees</b>	<u>2</u>	<u>2.2</u>	<u>2.5</u>	<u>2.5</u>	<u>5.13</u>
	Total Full Time	2	2.2	2.5	2.5	2.33
	Total Part Time	0	0	0	0	2.8

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
44502	Athletic Services					
	Athletic Director	1	0	0	0	0
	Athletic Coordinator	1	0	0	0	1
	Athletic Manager	0	1	1	1	1
	Recreation Worker	2	3	3	3	2
	<i>Recreation Worker</i>	0	0	0	0	0.7
	Total Employees	4	4	4	4	4.7
	Total Full Time	4	4	4	4	4
Total Part Time	0	0	0	0	0.7	
44503	Carver Recreation Center					
	Recreation Services Manager	0	0.2	0.5	0.5	0.34
	Center Supervisor	0	1	1	1	1
	Program Coordinator	0	1	1	1	1
	<i>Recreation Worker</i>	0	1.5	0.75	0.7	1.4
	<i>Public Service Worker</i>	0	0	0	0	0.7
	<i>Office Assistant</i>	0	0.75	0.75	0.7	0.7
	Total Employees	0	4.45	4	3.9	5.14
Total Full Time	0	2.2	2.5	2.5	2.34	
Total Part Time	0	2.25	1.5	1.4	2.8	
44504	Community Center					
	Recreation Services Manager	0	0.2	0	0	0
	Center Supervisor	0	0.5	1	1	1
	MPCC Operations Manager	0	1	1	1	1
	Program Coordinator	0	1.75	2	2	2
	Recreation Worker	0	2	2	2	2
	Maintenance Supervisor	0	0	1	1	1
	<i>Recreation Worker</i>	0	1.5	0.75	0.7	0.7
	<i>Office Assistant</i>	0	0	0	0	0.7
	<i>Custodian</i>	0	1.3	2.6	2.6	2.6
Total Employees	0	8.25	10.35	10.3	11	
Total Full Time	0	5.45	7	7	7	
Total Part Time	0	2.8	3.35	3.3	4	
44505	Legion Recreation Center					
	Recreation Services Manager	0	0.2	0	0	0
	Center Supervisor	0	0.5	0	0	0
	Program Coordinator	0	0	0	0	0
	Recreation Worker	0	1	0	0	0
Total Employees	0	1.7	0	0	0	
44506	Princeton Arts Center/Nature					
	Recreation Services Manager	0	0.2	0	0	0.33
	Marketing and Events Coordinator	0	0.2	0.5	0.5	0
	Naturalist	0	1	0	0	0
	Center Supervisor	0	1	1	1	1
	Program Coordinator	0	0	1	1	1
	<i>Office Assistant</i>	0	0.75	0.75	0.7	0.7
	Total Employees	0	3.15	3.25	3.2	3.03
Total Full Time	0	2.4	2.5	2.5	2.33	
Total Part Time	0	0.75	0.75	0.7	0.7	

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
44507	<b>Park Services</b>					
	Park Services Manager	1	1	1	1	1
	Assistant Park Services Manager	0	0	1	1	1
	Park Maintenance Supervisor	1	1	0	0	0
	Maintenance Coordinator	0	0	0	0	1
	Grounds/Turf Maintenance Supervisor	1	1	0	0	0
	Crew Supervisor	2	2	2	2	2
	MEO II	1	1	2	2	2
	MEO I	11	11	10	10	10
	Facilities Maintenance Mechanic	1	1	1	1	1
	Public Service Worker	5	6	7	7	7
	Lead Custodian	1	0	0	0	0
	Secretary	0	1	1	1	0
	<b>Total Employees</b>	<b>24</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>
44509	<b>Special Events</b>					
	Marketing and Events Coordinator	0	0.2	0.5	0	0
	<i>Recreation Worker</i>	0	0.75	0.75	0	0
	<b>Total Employees</b>	<b>0</b>	<b>0.95</b>	<b>1.25</b>	<b>0</b>	<b>0</b>
	<b>Total Full Time</b>	<b>0</b>	<b>0.2</b>	<b>0.5</b>	<b>0</b>	<b>0</b>
	<b>Total Part Time</b>	<b>0</b>	<b>0.75</b>	<b>0.75</b>	<b>0</b>	<b>0</b>
	<b>Total Full Time - Park &amp; Recreation</b>	<b>43</b>	<b>48.75</b>	<b>49</b>	<b>49</b>	<b>49</b>
	<b>Total Part Time - Park &amp; Recreation</b>	<b>5.25</b>	<b>6.55</b>	<b>6.35</b>	<b>6.1</b>	<b>11.7</b>
	<b>Total Employees</b>	<b>48.25</b>	<b>55.3</b>	<b>55.35</b>	<b>55.1</b>	<b>60.7</b>
	<b>Police</b>					
42111	<b>Police Administration</b>					
	Police Chief	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	<b>Total Employees</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
42121	<b>Police CID</b>					
	Police Captain	1	1	1	1	1
	Police Lieutenant	1	1	1	1	1
	Police Sergeant	2	3	3	3	3
	Police Officer	17	19	18	18	16
	Crime Analyst	1	0	0	0	0
	Clerical Spec II	2	2	2	2	2
	<b>Total Employees</b>	<b>24</b>	<b>26</b>	<b>25</b>	<b>25</b>	<b>23</b>
42131	<b>Police Patrol</b>					
	Police Major	1	1	1	1	1
	Police Captain	4	4	4	4	4
	Police Lieutenant	5	5	5	5	5
	Police Sergeant	10	10	10	10	10
	Police Officer	87	83	83	87	88
	<b>Total Employees</b>	<b>107</b>	<b>103</b>	<b>103</b>	<b>107</b>	<b>108</b>
42132	<b>Police Canine</b>					
	Police Sergeant	1	0	0	0	0
	Police Officer K9	4	4	4	4	5
	<b>Total Employees</b>	<b>5</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
42152	Police Records					
	Police Sergeant	1	1	1	1	1
	Police Officer	0	2	2	2	2
	Police Records Clerk	7	7	7	7	6
	Crime Analyst	0	1	1	1	1
	Total Employees	8	11	11	11	10
42153	Police Training					
	Police Officer	2	1	2	2	2
	Total Employees	2	1	2	2	2
42154	Police Services Administration					
	Police Major	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
42155	Police Property					
	Police Sergeant	1	1	1	1	1
	Police Officer	1	2	2	2	2
	Total Employees	2	3	3	3	3
42156	Accreditation					
	Police Captain	1	1	1	1	1
	Police Sergeant	1	1	1	1	1
	Police Officer	1	1	1	1	1
	Secretary	1	1	1	1	1
	Total Employees	4	4	4	4	4
42158	Police Detention					
	Jail Superintendent	1	1	1	1	1
	Chief Correctional Officer	1	1	1	1	1
	Correctional Officer	9	11	12	12	12
	<i>Correctional Officer</i>	1.5	1.5	3	2.8	2.8
	Total Employees	12.5	14.5	17	16.8	16.8
	Total Full Time	11	13	14	14	14
	Total Part Time	1.5	1.5	3	2.8	2.8
	<b>Total Full Time - Police</b>	167	169	170	174	173
	<b>Total Part Time - Police</b>	1.5	1.5	3	2.8	2.8
	<b>Total Employees</b>	168.5	170.5	173	176.8	175.8
	<b>Public Works</b>					
43111	Administration					
	Director of Public Works	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
43311	Streets Administration					
	Asst Director of Public Works	1	1	1	1	1
	Office Manager	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Street Superintendent	1	1	1	1	1
	Design & Construction Coordinator	1	1	1	1	1
	Total Employees	5	5	5	5	5

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
43321	Pavement Maintenance					
	General Supervisor	1	1	1	1	1
	MEO III	2	2	2	2	2
	MEO II	8	8	8	8	8
	MEO I	1	1	1	1	1
	Public Service Worker	1	1	1	0	0
	Total Employees	13	13	13	12	12
43331	ROW Maintenance					
	MEO III	0	1	1	1	1
	MEO II	6	5	5	5	5
	Facilities Maintenance Mechanic	1	1	1	1	1
	Total Employees	7	7	7	7	7
43332	Street Sweeping					
	MEO II	2	2	2	2	2
	Total Employees	2	2	2	2	2
43334	Tree Beautification					
	City Forester Career III	1	1	1	1	1
	Crew Supervisor	1	1	1	1	1
	MEO III	1	1	1	1	1
	MEO II	1	1	1	1	1
	Total Employees	4	4	4	4	4
43338	Landscaping					
	Crew Supervisor	1	1	1	1	1
	Landscape Worker	1	1	1	1	1
	Landscape Technician	1	1	1	1	1
	Total Employees	3	3	3	3	3
43351	Construction Administration					
	General Supervisor	2	2	2	2	2
	Crew Supervisor	3	3	3	3	3
	Facilities Maintenance Mechanic	5	5	5	5	5
	MEO III	2	3	3	3	3
	MEO II	7	6	6	6	6
	Total Employees	19	19	19	19	19
43511	Traffic					
	Traffic Engineering Manager	1	1	1	1	1
	Civil Engineer II	0	0	0	0	1
	Traffic Superintendent	1	1	1	1	1
	Traffic System Specialist	1	1	1	1	1
	Traffic Signal Technician	3	3	3	3	3
	Traffic S/M Technician	4	4	4	4	4
	Secretary	1	1	1	1	1
	Total Employees	11	11	11	11	12
43711	Engineering					
	City Engineer	1	1	1	1	1
	Civil Engineer III-PE	2	2	2	2	2
	Construction Inspector	2	2	2	2	2
	Survey Supervisor	1	1	1	1	1
	Surveyor	2	2	2	2	2
	Engineering Technician II	1	1	1	1	1
	Survey Technician	1	1	1	1	1
	Total Employees	10	10	10	10	10

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
43911	<b>General Facilities</b>					
	Crew Supervisor	1	1	1	1	1
	Facilities Maintenance Manager	1	1	1	1	1
	Facilities Maintenance Mechanic II	1	3	3	3	3
	Facilities Maintenance Mechanic	2	1	1	1	1
	Lead Custodian	1	1	1	1	1
	<b>Total Employees</b>	<b>6</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
43912	<b>Municipal Building</b>					
	Custodian	1	0	0	0	0
	<b>Total Employees</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
43914	<b>Keystone</b>					
	Custodian	1	1	1	1	1
	<b>Total Employees</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
	<b>Total Full Time - Public Works</b>	<b>84</b>	<b>84</b>	<b>84</b>	<b>83</b>	<b>84</b>
	<b>Purchasing</b>					
41611	<b>Purchasing</b>					
	Director of Purchasing	1	1	1	1	1
	Assistant Director of Purchasing	0	0	0	1	1
	Buyer	1	1	1	0	0
	Administrative Coordinator	0	0	1	1	1
	<i>Clerical Specialist I</i>	0.5	0.5	0	0	0
	<b>Total Employees</b>	<b>2.5</b>	<b>2.5</b>	<b>3</b>	<b>3</b>	<b>3</b>
	Total Full Time	2	2	3	3	3
	Total Part Time	0.5	0.5	0	0	0
51411	<b>Central Printing</b>					
	Printer Specialist	1	1	1	1	1
	<b>Total Employees</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
	<b>Total Full Time - Purchasing</b>	<b>3</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>4</b>
	<b>Total Part Time - Purchasing</b>	<b>0.5</b>	<b>0.5</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Employees</b>	<b>3.5</b>	<b>3.5</b>	<b>4</b>	<b>4</b>	<b>4</b>
41993	<b>Risk Management</b>					
	Director of Risk Management	0.2	0.2	0.2	0.2	0.2
	Risk Management Specialist	0.3	0.3	0.3	0.3	0.3
	<b>Total Employees</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>
	<b>Senior Services</b>					
44911	<b>Administration</b>					
	Senior Services Director	1	1	0	0	0
	Senior Services Manager	0	0	1	1	1
	Office Manager	1	1	1	1	1
	Account Clerk	1	1	1	1	1
	<i>Clerical Specialist II</i>	0	1.05	1.05	1.05	1.05
	<i>Office Assistant</i>	0	0	0	0	1.3
	<i>Custodian</i>	1.3	0	0	0	0
	<b>Total Employees</b>	<b>4.3</b>	<b>4.05</b>	<b>4.05</b>	<b>4.05</b>	<b>5.35</b>
	Total Full Time Employees	3	3	3	3	3
	Total Part Time Employees	1.3	1.05	1.05	1.05	2.35

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
44912	Programming					
	Seniors Program Development Supervisor	1	1	1	1	1
	Seniors Social Recreation Coordinator	1	0	0	0	0
	Program Coordinator	0	1	1	1	1
	Recreation Worker	0	1	1	1	1
	<i>Seniors A &amp; C Coordinator</i>	0.65	0	0	0	0
	<i>Seniors Vol. Coordinator</i>	0.65	0	0	0	0
	<i>SC H &amp; E Coordinator</i>	0.65	0.65	0.65	0.65	0.65
	<i>Clerical Specialist II</i>	1.05	0	0	0	0
	<i>Seniors Custodial/Tran</i>	0.65	0	0	0	0
	<i>Rec Coordinator/Sports</i>	0.65	0	0	0	0
Total Employees	6.3	3.65	3.65	3.65	3.65	
Total Full Time	2	3	3	3	3	
Total Part Time	4.3	0.65	0.65	0.65	0.65	
44913	Branch Operations					
	Seniors Operations Manager	1	0	0	0	0
	Branch and Outreach Supervisor	1	0	0	0	0
	Options Service Coordinator	0	0	0	0	0
	<i>Seniors Center Customer/Transportation Aide</i>	0	0	0	0	0
Total Employees	2	0	0	0	0	
44916	Transportation					
	Seniors Trans & Maint	1	0	0	0	0
	<i>Senior Custodial/Transp</i>	0	0.65	0.65	0.65	0.65
	<i>Senior Branch Services Aide</i>	0.6	0	0	0	0
	<i>Custodian</i>	0	0	0	0	0
Total Employees	1.6	0.65	0.65	0.65	0.65	
Total Full Time	1	0	0	0	0	
Total Part Time	0.6	0.65	0.65	0.65	0.65	
44917	Case Management					
	Aging and Disability Res Connect	1	1	0	0	0
	In-Home Service Coordinator	0	0	1	1	1
	Total Employees	1	1	1	1	1
<b>Total Full Time - Senior Services</b>	9	7	7	7	7	
<b>Total Part Time - Senior Services</b>	6.2	2.35	2.35	2.35	3.65	
<b>Total Employees</b>	15.2	9.35	9.35	9.35	10.65	

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
<b>Transit General Fund Transportation</b>						
55231	Student Transportation (Transit)					
	Transit Director	0.25	0.25	0.25	0.25	0.25
	Operations Supervisor	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	School Transportation Supervisor	1	1	1	1	1
	School Bus Driver	0.4	0.4	0	0	0
	Transit Technician	2.7	3.9	0	0	0
	Transit Operator III	0	0	2.1	2.1	2.1
	Transit Operator II	0	0	4.15	4.15	5.75
	<i>School Bus Driver</i>	9	11	0	0	0
	<i>Transit Operator III</i>	0	0	1.6	1.6	1.6
	<i>Transit Operator II</i>	0	0	5.3	5.3	3.75
	<i>Transit Operator I</i>	0	0	2.25	2.25	2.6
	Total Employees	15.35	18.55	18.65	18.65	19.05
	Total Full Time	6.35	7.55	9.5	9.5	11.1
	Total Part Time	9	11	9.15	9.15	7.95
55241	Special Education Transportation					
	Transit Director	0.25	0.25	0.25	0.25	0.25
	Special Education Supervisor	1	1	1	1	1
	Transit Technician	0.8	0.4	0	0	0
	Transit Operator II	0	0	0.4	0.4	0.4
	Transit Operator I	0	0	2	2	2
	<i>Special Education Driver</i>	5.7	6.95	0	0	0
	<i>Transit Operator III</i>	0	0	1.8	1.8	0.95
	<i>Transit Operator II</i>	0	0	0.85	0.85	0.85
	<i>Transit Operator I</i>	0	0	2.75	2.75	3.6
	Transit Technician	0.6	0.6	0	0	0
	Total Employees	8.35	9.2	9.05	9.05	9.05
	Total Full Time	2.05	1.65	3.65	3.65	3.65
	Total Part Time	6.3	7.55	5.4	5.4	5.4
	<b>Total Full Time - Transit General Fund</b>	8.4	9.2	13.15	13.15	14.75
	<b>Total Part Time - Transit General Fund</b>	15.3	18.55	14.55	14.55	13.35
	<b>Total Employees</b>	23.7	27.75	27.7	27.7	28.1
	<b>TOTAL GENERAL FUND - FULL TIME</b>	519.05	526.6	529.65	526.65	530.25
	<b>TOTAL GENERAL FUND - PART TIME</b>	30.55	31.25	29.55	28.6	33.3
	<b>TOTAL EMPLOYEES</b>	549.6	557.85	559.2	555.25	563.55
<b>Community Development Fund</b>						
47111	Community Development Administration					
	Community Development Coordinator	0.35	0.35	0.35	0.35	0.3
	Community Development Program Manager	0.75	0.75	0.75	0.75	0.75
	<i>Clerical Specialist</i>	0	0	0	0	0
	Total Employees	1.1	1.1	1.1	1.1	1.05
47113	Community Development Housing					
	Community Development Coordinator	0.5	0.5	0.65	0.65	0.7
	Community Development Program Manager	0.25	0.25	0.25	0.25	0.25
	Total Employees	0.75	0.75	0.9	0.9	0.95
	<b>Total Full Time - Community Development Fund</b>	1.85	1.85	2	2	2

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
<b>Fleet Management Fund</b>						
51211	Operations					
	Fleet Management Director	1	1	1	1	1
	Fleet Management Superintendent	1	1	1	1	1
	Parts Manager II	1	1	1	1	1
	Parts Runner	1	1	1	1	1
	Parts Clerk	1	1	1	1	1
	Secretary	1	1	1	1	1
	<i>Clerical Specialist I</i>	0.5	0.5	0.5	0.5	0.5
	<i>Parts Clerk</i>	0.6	0.6	0.6	0.6	0.6
	Total Employees	7.1	7.1	7.1	7.1	7.1
	Total Full Time	6	6	6	6	6
	Total Part Time	1.1	1.1	1.1	1.1	1.1
51221	Vehicles & Equipment					
	Fleet Management Supervisor	1	1	1	1	1
	Fleet Management Maintenance Technician	1	1	1	1	1
	Auto Technician Shift Supervisor II	2	2	1	1	1
	Auto Technician Shift Supervisor I	2	2	3	3	2
	Senior Auto Technician II	1	1	1	1	3
	Senior Auto Technician I	1	0	0	0	0
	Senior Auto Technician	2	3	3	3	2
	Auto Technician I	3	3	3	3	3
	Auto Technician	13	13	13	12	11
	Tire Service Worker	2	2	2	2	2
	Total Employees	28	28	28	27	26
51231	Communications	1	1	1	1	1
	Communications Manager	1	1	1	0	0
	Communications Technician	2	2	2	1	1
	Total Employees					
	<b>Total Full Time - Fleet Management Fund</b>	36	36	36	34	33
	<b>Total Part Time - Fleet Management Fund</b>	1.1	1.1	1.1	1.1	1.1
	<b>Total Employees</b>	37.1	37.1	37.1	35.1	34.1
<b>Freedom Hall Fund</b>						
44311	Freedom Hall Administration					
	Civic Center Director	1	1	1	1	1
	Box Office Manager	1	1	1	1	1
	Box Office Clerk	1	1	1	1	1
	Total Employees	3	3	3	3	3
44331	Freedom Hall Maintenance					
	Freedom Hall Building Manager	1	1	1	1	1
	Freedom Hall Maintenance Supervisor	1	1	1	1	1
	Freedom Hall Maintenance Worker	1	1	1	1	1
	Total Employees	3	3	3	3	3
	<b>Total Employees - Freedom Hall Fund</b>	6	6	6	6	6
<b>Golf Fund</b>						
44611	Pine Oaks Administration					
	Director of Golf	0.5	0.5	0.5	0.5	0.5
	Golf Professional	1	1	1	1	1
	Golf Shop Attendant	1	1	1	1	1
	Total Employees	2.5	2.5	2.5	2.5	2.5

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
44681	Pine Oaks Maintenance					
	Assistant Golf Maintenance Manager	0	0	0.5	0.5	0.5
	Golf Course Superintendent	1	1	1	1	1
	Auto Technician	0.5	0.5	0.5	0.5	0.5
	Public Service Worker	0	0	0	1	1
	Total Employees	1.5	1.5	2	3	3
	<b>Total Employees Pine Oaks</b>	4	4	4.5	5.5	5.5
44811	Buffalo Valley Administration					
	Director of Golf	0.5	0.5	0.5	0.5	0.5
	Assistant Golf Professional	1	1	1	1	0
	Golf Shop Attendant	1	1	1	1	1
	Public Service Worker	1	1	1	0	0
	Total Employees	3.5	3.5	3.5	2.5	1.5
44881	Buffalo Valley Maintenance					
	Assistant Golf Maintenance Manager	1	1	0.5	0.5	0.5
	Auto Technician	0.5	0.5	0.5	0.5	0.5
	Public Service Worker	1	1	1	1	1
	Total Employees	2.5	2.5	2	2	2
	<b>Total Employees Buffalo Valley</b>	6	6	5.5	4.5	3.5
	<b>Total Employees - Golf Fund</b>	10	10	10	10	9
	<b>Insurance Fund</b>					
44392	Insurance Fund - Workers Comp					
	Director of Risk Management	0.5	0.5	0.5	0.5	0.5
	Occupational HSS Coordinator	0.6	0.6	0.6	0.6	0.6
	Risk Management Specialist	1.1	1.1	1.1	1.1	1.1
	Total Employees	2.2	2.2	2.2	2.2	2.2
44393	Insurance Fund - Liability					
	Director of Risk Management	0.3	0.3	0.3	0.3	0.3
	Occupational HSS Coordinator	0.4	0.4	0.4	0.4	0.4
	Risk Management Specialist	0.6	0.6	0.6	0.6	0.6
	Total Employees	1.3	1.3	1.3	1.3	1.3
	<b>Total Employees - Insurance Fund</b>	3.5	3.5	3.5	3.5	3.5
	<b>Mass Transit Fund</b>					
55111	Administration					
	Transit Director	0.5	0.5	0.5	0.5	0.5
	Assistant Transit Director	0	0	1	1	1
	Transit Planner	1.5	1.5	2.25	2.25	2.25
	Transit Project Manager	1	1	0	0	0
	Transit Operations Supervisor	1	1	0	0	0
	Transit Office Manager	1	1	1	1	1
	Special Transit Services Coordinator	1	1	1	1	1
	Total Employees	6	6	5.75	5.75	5.75

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
55131	Operations					
	Operation Coordinator	1	1	0	0	0
	Maintenance Coordinator	1	1	1	1	1
	Para Transit Coordinator	0	1	1	1	1
	Mass Transit Driver	8.6	8.6	0	0	0
	Para Transit Driver	6	5.2	0	0	0
	Transit Technician	11.75	16	0	0	0
	Transit Operator III	0	0	6.4	6.4	3.4
	Transit Operator II	0	0	13.95	13.95	16.1
	Transit Operator I	0	0	8.9	8.9	10.9
	Clerical Specialist II	0	0	2	2	2
	<i>Transit Technician</i>	2.05	1.25	0	0	0
	Total Employees	30.4	34.05	33.25	33.25	34.4
	Total Full Time	28.35	32.8	33.25	33.25	34.4
	Total Part Time	2.05	1.25	0	0	0
55141	Job Access					
	Para Transit Coordinator	1	0	0	0	0
	Transit Technician	4.75	1.9	0	0	0
	Transit Operator III	0	0	1.6	1.6	1.6
	Transit Operator II	0	0	0	0	0.3
	Transit Operator I	0	0	0.3	0.3	1.05
	<i>Para Transit Driver</i>	0.4	0.5	0	0	0
	<i>Transit Operator II</i>	0	0	0	0	0.5
	<i>Transit Operator I</i>	0	0	1.55	1.55	0.5
	<i>Transit Technician</i>	0	1.05	0	0	0
	Total Employees	6.15	3.45	3.45	3.45	3.95
	Total Full Time	5.75	1.9	1.9	1.9	2.95
	Total Part Time	0.4	1.55	1.55	1.55	1
55154	ETSU/BucShot					
	Para Transit Driver	0	0.8	0	0	0
	Transit Technician	4	2.2	0	0	0
	Transit Operator III	0	0	0.65	0.65	0.65
	Transit Operator II	0	0	3.4	3.4	2.2
	Transit Operator I	0	0	1.55	1.55	2.3
	<i>Para Transit Driver</i>	0	0.4	0	0	0
	<i>Transit Operator I</i>	0	0	0.9	0.9	0.5
	<i>Transit Technician</i>	0.75	0	0	0	0
	Total Employees	4.75	3.4	6.5	6.5	5.65
	Total Full Time	4	3	5.6	5.6	5.15
	Total Part Time	0.75	0.4	0.9	0.9	0.5
55168	Freedom Grant					
	Mass Transit Driver	2	1.6	0	0	0
	Transit Operator II	0	0	0.6	0.6	2
	Transit Operator I	0	0	1	1	1
	Total Employees	2	1.6	1.6	1.6	3
	<b>Total Full Time - Mass Transit Fund</b>	46.1	45.3	48.1	48.1	51.25
	<b>Total Part Time - Mass Transit Fund</b>	3.2	3.2	2.45	2.45	1.5
	<b>Total Employees</b>	49.3	48.5	50.55	50.55	52.75

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
42170	<b>Police Grants</b>					
	Weed & Seed Coordinator	0.25	0	0	0	0
	TCCRP Project Director	0	1	1	1	1
	Police Officer	6	7	9	5	5
	Family Justice Center Site Coordinator	0	0	0	1	1
	<b>Total Employees</b>	<b>6.25</b>	<b>8</b>	<b>10</b>	<b>7</b>	<b>7</b>
	<b>Solid Waste</b>					
43411	Regional Solid Waste Administration					
	Solid Waster Manager	0	0	0.2	0.2	0.2
	Assistant Solid Waste Manager	0	0	0.8	0.8	0.8
	Management Analyst	0	0	0	0	0.5
	General Supervisor	1	1	0	0	0
	Marketing Coordinator	0.5	0.5	0.5	0.5	0
	Office Manager	0	0	0.2	0.2	0.2
	Customer Service Clerk	1	1	1.05	1.05	1.05
	MEO III	1	1	0.5	0.5	0.5
	Sanitation Equipment Operator	8	8	8	8	8
	Automotive Technician	2	2	2	2	2
	<b>Total Employees - Regional Solid Waste</b>	<b>13.5</b>	<b>13.5</b>	<b>13.25</b>	<b>13.25</b>	<b>13.25</b>
43211	Municipal Solid Waste Administration					
	Solid Waste Superintendent	1	1	0	0	0
	Solid Waste Manager	0	0	0.8	0.8	0.8
	Assistant Solid Waste Manager	1	1	0.2	0.2	0.2
	Management Analyst	0	0	0	0	0.5
	Marketing Coordinator	0.5	0.5	0.5	0.5	0
	Office Manager	1	1	0.8	0.8	0.8
	Customer Service Clerk	2	2	1.95	1.95	1.95
	<b>Total Employees</b>	<b>5.5</b>	<b>5.5</b>	<b>4.25</b>	<b>4.25</b>	<b>4.25</b>
43221	Municipal Solid Waste City Collections					
	Sanitation Equipment Operator	10	10	10	10	10
	<b>Total Employees</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>
43222	Municipal Solid Waste Commercial Collections					
	Sanitation Equipment Operator	6	6	6	6	6
	<b>Total Employees</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
43223	Municipal Solid Waste Industrial Collections					
	Sanitation Equipment Operator	7	6	6	6	6
	<b>Total Employees</b>	<b>7</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
43233	Municipal Solid Waste Iris Glen Landfill/Environmental Auditor					
	Environmental Auditor	0.6	0.6	0.6	0.6	0.6
	<b>Total Employees</b>	<b>0.6</b>	<b>0.6</b>	<b>0.6</b>	<b>0.6</b>	<b>0.6</b>
43241	Municipal Solid Waste Recycling					
	General Supervisor	1	1	1	1	1
	Sanitation Equipment Operator	8	9	9	9	9
	<b>Total Employees</b>	<b>9</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>
43341	Municipal Solid Waste Refuse Collection					
	General Supervisor	1	1	1	1	1
	MEO III	0	0	0.5	0.5	0.5
	MEO II	5	5	5	5	5
	MEO I	1	1	1	1	1
	<b>Total Employees</b>	<b>7</b>	<b>7</b>	<b>7.5</b>	<b>7.5</b>	<b>7.5</b>

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
43342	Municipal Solid Waste Litter Collection					
	MEO I	1	1	1	1	1
	Total Employees	1	1	1	1	1
	Total Employees - Municipal Solid Waste	46.1	46.1	45.35	45.35	45.35
	<b>Total Employees - Solid Waste Fund</b>	59.6	59.6	58.6	58.6	58.6
56111	<b>Storm Water Fund</b>					
	Storm Water Manager	1	1	1	1	1
	Storm Water Inspector	1	1	1	1	1
	Crew Supervisor	1	1	1	1	1
	GIS Technician	1	1	1	1	1
	MEO III	1	1	1	1	1
	MEO III	3	3	3	3	3
	<b>Total Employees - Storm Water Fund</b>	8	8	8	8	8
	<b>Transportation Planning Fund</b>					
41741	MTPO - FWHA					
	Transportation Planning Coordinator	0.9	0.9	0.95	0.95	0.95
	Transportation Project Manager	0.75	0.75	0	0	0
	Transportation Planner	0	0	0.8	0.9	0.9
	Transit Planner	0	0	0.25	0.25	0.25
	Total Employees	1.65	1.65	2	2.1	2.1
41742	MTPO - Federal Transportation					
	Transportation Planning Coordinator	0.05	0.05	0.05	0.05	0.05
	Transportation Project Manager	0.15	0.15	0	0	0
	Transportation Planner	0	0	0.2	0.1	0.1
	Transit Planner	0.5	0.5	0.5	0.5	0.5
	Total Employees	0.7	0.7	0.75	0.65	0.65
41743	MTPO - Demonstration Project					
	Transportation Planning Coordinator	0.05	0.05	0	0	0
	Transportation Project Manager	0.1	0.1	0	0	0
	Total Employees	0.15	0.15	0	0	0
	<b>Total Employees - Transportation Planning Fund</b>	2.5	2.5	2.75	2.75	2.75
	<b>Water &amp; Sewer Fund</b>					
52111	City W/S Administration					
	Director of W/WW	1	1	1	1	1
	W/WW Project Manager	1	1	1	1	1
	Customer Service Manager	1	1	1	1	1
	Management Analyst	0	1	1	1	1
	Clerical Specialist I	1	0	0	0	0
	Total Employees	4	4	4	4	4

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
52121	City W/S Engineering					
	Assistant Director of WWWW	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	WWW Engineering Services Coordinator	1	1	1	1	1
	Construction Inspector	3	3	3	3	3
	Civil Engineer III-PE	1	1	1	2	1
	Civil Engineer II - PE	1	1	1	0	1
	Engineering Technician II	0	0	0	1	1
	Engineering Technician	1	1	1	1	1
	Survey Supervisor	1	1	1	1	1
	Survey Technician	1	1	1	0	0
	GIS Analyst	0	0	0	0	1
	GIS Data Base Specialist	1	1	1	1	0
	GIS Technician	1	1	1	1	1
	WWW Services Coordinator	1	0.5	0.5	0	0
	Total Employees	14	13.5	13.5	13	13
	Total Full Time	13	13	13	13	13
Total Part Time	1	0.5	0.5	0	0	
52122	City W/S Meter Reading					
	Customer Service Supervisor	1	1	1	1	1
	Meter Reader Level III	3	3	3	5	5
	Meter Reader	4	4	4	2	2
Total Employees	8	8	8	8	8	
52123	City W/S Customer Service					
	Office Manager	1	1	1	1	1
	Customer Service Clerk	4	4	4	5	5
	WWW Warehouse Supervisor	1	1	1	1	1
	Customer Service Clerk	0.5	0.5	0.5	0	0
	Total Employees	6.5	6.5	6.5	7	7
Total Full Time	6	6	6	7	7	
Total Part Time	0.5	0.5	0.5	0	0	
52131	City W/S Water Facility					
	WWW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	WWW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	WWW Maintenance Mechanic II	0	0	0	0	0.5
	WWW Maintenance Mechanic I	2	2	2	2	1.5
	Public Service Worker	0	1	1	1	0
	Secretary	1	1	1	1	1
Total Employee	3.5	4.5	4.5	4.5	3.5	
52132	City W/S Sewer Facility					
	WWW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	WWW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	WWW Maintenance Mechanic II	0	0	0	0	0.5
	WWW Maintenance Mechanic I	0	0	0	2	1.75
	WWW Maintenance Mechanic	1	1	1	0	0
	WW Plant Operator	1	1	1	0	0
	Public Service Worker	1	2	2	0	0
Total Employees	3.5	4.5	4.5	2.5	2.75	

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
52141	City W/S Water Line Maintenance					
	Asst WWWW Superintendent	0.16	0.16	0.16	0.16	0.16
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	WWW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst WWWW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	Crew Supervisor	3	3	3	3	2
	General Supervisor	0	0	0	0	1
	MEO III	1	1	1	1	1
	MEO II	4	4	4	5	6
	WWW Service Worker	8	8	8	6	6
	Total Employees	16.91	16.91	16.91	15.91	16.91
52142	City W/S Sewer Line Maintenance					
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	WWW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst WWWW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	General Supervisor	1	1	1	0	0
	Safety Training Coordinator	0	0	0	1	1
	Sewer Rehabilitation Coordinator	1	1	1	1	1
	Crew Supervisor	1	1	1	1	1
	MEO III	1	1	1	0	0
	MEO II	3	3	3	3	3
	Public Service Worker	3	2	2	2	2
	WWW Service Worker	3	3	3	5	5
	Total Employees	13.75	12.75	12.75	13.75	13.75
52151	City W/S Water Line Extension					
	Asst WWWW Superintendent	0.16	0.16	0.16	0.16	0.16
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	WWW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	General Supervisor	1	1	1	1	1
	MEO III	1	1	1	2	2
	MEO II	4	3	3	2	2
	Public Service Worker	2	2	2	2	2
	WWW Service Worker	3	3	3	3	3
	Total Employees	11.41	10.41	10.41	10.41	10.41
52152	City W/S Sewer Line Extension					
	Asst WWWW Superintendent	0.17	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	WWW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Crew Supervisor	2	2	2	2	1
	General Supervisor	0	0	0	0	1
	MEO III	3	3	3	3	3
	MEO II	1	1	1	1	1
	Blaster Equipment Operator	1	1	1	1	1
	Public Service Worker	1	0	0	0	0
	WWW Service Worker	1	1	1	1	1
	Total Employees	9.42	8.42	8.42	8.42	8.42

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
52161	City W/S Water Treatment					
	WWW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	WWW Maintenance Mechanic II	0	0	0	0	0.5
	WWW Maintenance Mechanic I	0	0	0	0	0.5
	Chief Water Plant Operator	1	1	1	1	1
	Laboratory Analyst	1	1	1	1	1
	Water Plant Operator III	1	1	1	1	1
	Water Plant Operator II	2	3	3	3	4
	Water Plant Operator I	2	1	1	1	0
	Total Employees	7.5	7.5	7.5	7.5	8.5
52162	City W/S Brush Creek					
	WWW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	Chief WW Plant Operator	0.33	0.33	0.33	0.33	0.33
	Laboratory Analyst	1	1	1	1	1
	MEO III	2	2	2	2	1
	WW Plant Operator III	1	0	0	1	1
	WW Plant Operator II	1	2	2	2	2
	WW Plant Operator I	2	2	2	2	2
	WWW Maintenance Mechanic II	1	1	1	1	0.5
	WWW Maintenance Mechanic I	0	0	0	0	1
	Total Employees	8.83	8.83	8.83	9.83	9.33
52163	City W/S Knob Creek					
	WWW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	Chief WW Plant Operator	0.33	0.33	0.33	0.33	0.33
	Laboratory Analyst	1	1	1	1	1
	WW Plant Operator III	1	1	1	1	1
	WW Plant Operator II	1	1	0	0	0
	WW Plant Operator I	2	3	4	4	4
	MEO III	0	0	0	0	0.5
	WWW Maintenance Mechanic II	1	1	1	1	0.5
	WWW Maintenance Mechanic I	0	0	0	0	0.5
	Total Employees	6.83	7.83	7.83	7.83	8.33
52164	City W/S Unicoi					
	Water Plant Operator II	1	1	0	0	0
	Water Plant Operator I	0	0	1	1	1
	Total Employees	1	1	1	1	1
52171	City W/S Industrial Monitoring					
	Environmental Auditor	0.4	0.4	0.4	0.4	0.4
	Laboratory Analyst	0.5	0.5	0.5	0.5	0
	Cross Connection Inspector	1	1	1	1	1
	Pre-Treatment Coordinator	1	1	1	1	1
	Cross Connection Inspector	0	0.5	0.5	0.5	0.5
	Total Employees	2.9	3.4	3.4	3.4	2.9
	Total Full Time	2.9	2.9	2.9	2.9	2.4
	Total Part Time	0	0.5	0.5	0.5	0.5
	Total Full Time - City Water & Sewer Services	116.55	116.55	116.55	116.55	117.3
	Total Part Time - City Water & Sewer Services	1.5	1.5	1.5	0.5	0.5
	<b>Total Employees</b>	<b>118.05</b>	<b>118.05</b>	<b>118.05</b>	<b>117.05</b>	<b>117.8</b>

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
53122	Regional W/S Meter Reading					
	Senior Meter Reader	1	1	1	1	1
	Meter Reader II	2	2	3	3	2
	Meter Reader I	1	1	0	0	1
	Total Employees	4	4	4	4	4
53123	Regional W/S Customer Service					
	Customer Service Clerk	1	1	1	1	1
	Stores Clerk	1	1	1	1	1
	Total Employees	2	2	2	2	2
53131	Regional W/S Water Facilities Maintenance					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic II	1	1	1	1	0.5
	W/WW Maintenance Mechanic	1	1	1	1	1.5
	Total Employees	2.5	2.5	2.5	2.5	2.5
53132	Regional W/S Sewer Facilities Maintenance					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic II	0	0	0	0	0.5
	W/WW Maintenance Mechanic I	3	3	3	3	1.75
	Total Employees	3.5	3.5	3.5	3.5	2.75
53141	Regional W/S Water Line Maintenance					
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Crew Supervisor	2	2	2	2	2
	MEO III	1	1	1	0	0
	MEO II	3	4	4	4	4
	Public Service Worker	1	1	1	1	1
	W/WW Service Worker	2	2	2	2	2
	Total Employees	9.92	10.92	10.92	9.92	9.92
53142	Regional W/S Sewer Line Maintenance					
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	Crew Supervisor	1	1	1	1	1
	MEO III	0	0	0	1	1
	MEO II	2	2	2	4	3
	Public Service Worker	1	1	1	1	1
	W/WW Service Worker	1	1	1	2	2
	Total Employees	5.75	5.75	5.75	9.75	8.75
53151	Regional W/S Water Line Extension					
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.17	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	MEO III	2	2	2	2	2
	MEO II	2	2	2	0	0
	W/WW Service Worker	2	2	2	1	1
	Total Employees	6.42	6.42	6.42	3.42	3.42

Personnel Schedule

Activity	Position	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Budget 2016
53152	Regional W/S Sewer Line Extension					
	WWW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst WWW Maint Superintendent	0.17	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	Blaster Equipment Operator	1	1	1	1	1
	MEO III	1	1	1	1	1
	Public Service Worker	1	1	1	2	2
	WWW Service Worker	1	1	1	1	1
	<b>Total Employees</b>	<b>4.42</b>	<b>4.42</b>	<b>4.42</b>	<b>5.42</b>	<b>5.42</b>
53162	Regional W/S Sewer Treatment					
	WWW Superintendent	0.125	0.125	0.125	0.125	0.125
	Chief WW Plant Operator	0.34	0.34	0.34	0.34	0.34
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	Laboratory Analyst	0.5	0.5	0.5	0.5	1
	WWW Maintenance Mechanic II	0	0	0	0	0.5
	WWW Maintenance Mechanic I	0	0	0	0	0.5
	WW Plant Operator III	2	2	2	1	1
	WW Plant Operator I	3	3	3	4	4
	MEO III	0	0	0	0	0.5
	<b>Total Employees</b>	<b>6.34</b>	<b>6.34</b>	<b>6.34</b>	<b>6.34</b>	<b>8.34</b>
	<b>Total Employees</b>	<b>44.85</b>	<b>45.85</b>	<b>45.85</b>	<b>46.85</b>	<b>47.1</b>
	<b>Total Full Time - Water &amp; Sewer Fund</b>	<b>161.4</b>	<b>162.4</b>	<b>162.4</b>	<b>163.4</b>	<b>164.4</b>
	<b>Total Part Time - Water &amp; Sewer Fund</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>	<b>0.5</b>	<b>0.5</b>
	<b>Total Employees</b>	<b>162.9</b>	<b>163.9</b>	<b>163.9</b>	<b>163.9</b>	<b>164.9</b>
	<b>GRAND TOTAL FULL TIME</b>	<b>860.25</b>	<b>869.75</b>	<b>877</b>	<b>870</b>	<b>875.75</b>
	<b>GRAND TOTAL PART TIME</b>	<b>36.35</b>	<b>37.05</b>	<b>34.6</b>	<b>32.65</b>	<b>36.4</b>
	<b>TOTAL EMPLOYEES</b>	<b>896.6</b>	<b>906.8</b>	<b>911.6</b>	<b>902.65</b>	<b>912.15</b>

City of Johnson City, Tennessee

**J.C. Stats**

(Updated as of July 2015)

Incorporated 1869  
Form of Government Council-Manager  
 Home Rule, adopted 1955

Number of Registered Voters 38,237  
Voters in Last Local Election 4,455

Population\* 63,152

Number of Households\* 26,274

Land Area 43.2

Density 1,461.9 persons per square mile

Climate

Average daily temperature: (January) 36.7 Degrees F  
 Average daily temperature: (July) 75.8 Degrees F  
 Average Precipitation 44 inches  
 Average Snowfall 8.6 inches

<u>Property Tax Rate</u>	<u>Per \$100 of A.V.</u>	<u>Annual Tax on \$100,000 Residence</u>	<u>One Cent Generates</u>
City of Johnson City	\$1.87	\$467.50	\$182,553
Washington County	\$1.98	\$494.95	\$291,642
City (Carter County)	\$1.87	\$467.50	-
City (Sullivan County)	\$1.87	\$467.50	-

<u>Total Assessed Value</u>	\$1,825,525,542	<u>Assessed Percentage to Actual Value</u>
<u>Actual Taxable Value</u>	\$5,904,474,538	30.92

<u>Largest Property Tax Payers</u>	<u>Taxable Assessed Value</u>	<u>% of Total</u>
1 Glimcher Mall JC, LLC	\$22,631,920	1.2
2 Wal-Mart/Sams Real Estate	18,653,630	1.0
3 United Telephone, Inc.	17,298,705	0.9
4 The Haven at Knob Creek	10,686,400	0.6
5 Atmos Energy Corporation	10,388,079	0.6
6 American Water Heater Company	10,125,177	0.6
7 SOFHA Real Estate	10,014,000	0.5
8 Johnson City Crossing, LP	8,682,560	0.5
9 JC Property, LLC	7,563,920	0.4
10 Mountain States Properties	7,390,777	0.4
Top 10 Total	\$123,435,168	6.8

City of Johnson City, Tennessee

**J.C. Stats**

(Updated as of July 2015)

<u>Total City Debt</u>	\$218,627,302
General Obligation Bonds	95,465,705
Water and Sewer	80,586,481
Sales Tax Revenue	36,160,000
Other	6,415,116
Bond Ratings:	AA- Standard & Poor's
	AA Fitch
	Aa2 Moody's

<u>City of Johnson City</u>	
Budget (all funds)	\$226,059,386
General Fund	58,006,727

Total Employment	
Full Time	875.75
Part Time	36.4

<u>City Schools</u>	
Budget (all funds)	\$75,898,808
General Purpose	67,011,358
Enrollment	7,725
Number of elementary schools	8
Number of middle schools	1
Number of intermediate schools	1
Number of high schools	1
Total Employment	960
Teachers (certified)	593

<u>Parks and Recreation</u>	
Total parks	24
Park acreage	1,150
Athletic fields	36
Recreation centers	3
Golf courses	2
Swimming pools	7
Tennis courts	23

<u>Miles of Streets (centerline)</u>	396
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<u>Water and Sewer</u>	
Average Daily Consumption (Water)	16.2 mgd (million gallons per day)
Maximum Daily Capacity (Water)	28.00 mgd
Miles of Water Lines	499 City / 443 Regional / 942 Total
Miles of Sewer Lines	443 City / 136 Regional / 579 Total
Fire Hydrants	2,498
Water Customers (Inside/Outside City Limits)	44,184 (27,549 inside / 16,635 outside)
Sewer Customers (Inside/Outside City Limits)	28,565 (24,402 inside / 4,163 outside)

City of Johnson City, Tennessee

**J.C. Stats**

(Updated as of July 2015)

Employment\*\*

Total 31,484  
 Mean travel time to work 18.3 minutes

Largest Employers

	<u>Employees</u>	<u>% of Total (County)</u>
1 Mountain States Health Alliance	8,610	15.3%
2 East Tennessee State University	2,370	4.2%
3 James H. Quillen VA Medical Center	2,188	3.9%
4 CITI Commerce Solutions	1,700	3.0%
5 Washington County School System	1,200	2.1%
6 Advanced Call Center Technologies	1,179	2.1%
7 A.O. Smith (American Water Heater)	1,076	1.9%
8 Frontier Health	1,016	1.8%
9 City of Johnson City	909	1.6%
10 Johnson City School System	832	1.5%
Top 10 Total	21,080	37.4%

Median Age\*\* 36.9  
 Male 48.1%  
 Female 51.9%

Race\*\*

White 86.9%  
 Black or African American 6.6%  
 American Indian and Alaska Native 0.3%  
 Asian 2.0%  
 Hispanic or Latino (of any race) 4.2%

Average Household Size\*\* 2.21

Average Family Size\* 2.87

Total Housing units\*\* 30,583

Occupied Housing Units\*\* 27,230

Owner-occupied 15,001 or 55.1%  
 Renter-occupied 12,229 or 44.9%

Educational Attainment\*\*

Population 25 years and over  
 High school degree or higher 87.7%  
 Bachelor's degree or higher 36.7%

Economic\*\*

Median household income \$38,429  
 Median family income \$54,972  
 Per capita income \$26,788

\* 2010 census data

\*\*5-year estimates from the American Community Survey conducted by the U.S. Census Bureau

## GLOSSARY

### A

**Accrual Basis of Accounting** – A basis of accounting in which revenues and expenditures are recorded at the time they are earned or incurred as opposed to when cash is actually received or spent.

**Appropriation** – Authorization for spending a specific amount of money for a specific purpose during a fiscal year.

**Approved Budget** – The budget as formally adopted by the City Commission for the upcoming fiscal year, beginning July 1.

**Assessed Valuation** – A value that is established for real or personal property for use as a basis for levying property taxes.

### B

**Balanced Budget** – Occurs when planned expenditures equal anticipated revenues. In Tennessee, it is required that the budget be approved by the City Commission be balanced.

**Bond Rating** – A rating (made by an established bond rating company) from a schedule of grades indicating the probability of timely repayment of principal and interest on bonds issued.

**Budget** – A comprehensive financial plan of operation for a fiscal year that matches all planned revenues and expenditures with various municipal services. The City's budget is adopted annually.

**Budget Calendar** – The schedule of key dates or milestones which the City staff follows in the preparation and adoption of the budget.

**Budget Document** – The official written statement prepared by the City staff which reflects the decisions and allocations made by the City Commission.

**Budget Ordinance** – The formal legal documentation of budgeted appropriations approved by the City Commission. The adoption of the budget ordinance requires approval on three readings.

### C

**Capital** – Category of expenditures for capital acquisitions that include: land, buildings, infrastructure, and equipment over \$5,000, which have useful lives extending beyond a single reporting period.

**Capital Equipment Fund** – Used to account for acquisition of major capital equipment including vehicles, mowers, large trucks, etc.

**Capital Improvements Plan** – Issued separately, but in coordination with the budget document, the CIP is the plan or schedule of project expenditures for public facilities, infrastructure, and equipment with estimated project costs, sources of funding, and timing of work/purchases over a five year period. Generally, projects and/or equipment over \$15,000 are included in the CIP.

## **GLOSSARY**

**Capital Projects Fund** – Used to account for acquisition and/or construction of major capital projects, including buildings, parks, streets, and other City facilities.

**City Commission** – The five member governing body of the City of Johnson City.

**City Manager** – The Chief Executive Officer of the City of Johnson City, hired by the City Commission.

**Community Development Block Grant (CDBG)** – A federal entitlement program designed to benefit low and moderate income persons, specifically in the areas of housing.

**Cost-of-Living Adjustment (COLA)** – An increase in salaries to offset the adverse effect of inflation on compensation.

### **D**

**Debt Limit** – The maximum amount of gross or net debt that is legally permitted.

**Debt Service Fund** – The fund established for the purpose of accumulating resources to repay the principal and interest on long-term general obligation debt, excluding debt payable for the Enterprise Funds of the City (Golf, Solid Waste, and Water/Sewer).

**Deficit** – An excess of expenditures over revenues or expenses over income.

**Department** – A major administrative or operational division of the City, which is responsible for a group of related activities.

**Depreciation** – A decrease in value of property through wear, deterioration, or obsolescence.

**Drug Fund** – A fund used to account for drug related fines and confiscations received, as well as usage of these monies to further drug investigations.

### **E**

**Enterprise Fund** – A grouping of activities whose expenditures are entirely offset by revenues collected from user fees or charges. This is a business-like activity. Enterprise Funds for the City of Johnson City are Golf, Mass Transit, Solid Waste (Municipal and Regional), Storm Water, and Water/Sewer.

**Estimated Revenue** – The amount of projected revenue to be collected during the fiscal year.

**Expenditure** – The money spent by the City for programs and projects included within the approved budget.

## GLOSSARY

### F

**Fiscal Year** – The time period beginning on July 1 of a calendar year and ending on June 30 of the following calendar year.

**Fixed Assets** – Equipment and other capital items used in governmental type operations, which are intended to be held and have long-term value, such as land, buildings, machinery, vehicles, and other equipment.

**Full-Time Equivalent** – A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours.

**Fund** – An accounting entity which has a set of self-balancing accounts and where all financial transactions for special activities or governmental functions are recorded.

**Fund Balance** – Amounts shown as fund balance represent monies remain unspent after all budgeted expenditures have been made.

### G

**General Fund** – The general operating fund of the City used to account for all financial resources except those required to be accounted for in another fund. Most department operations of the City are funded by the General Fund, including Police, Fire, Administration, Parks & Recreation, Senior Center, Risk Management, Information Technology, and Public Works.

**Generally Accepted Accounting Principles (GAAP)** – The rules and procedures that serve as the guide for the fair presentation of Financial Statements.

**General Obligation Bonds** – Bonds issued by a government that are backed by the full faith and credit of its taxing authority.

**Goal** – A statement of specific direction, purpose, or intent to be accomplished by staff within a program.

**Grants** – A contribution of cash or other assets from another government or non-profit foundation to be used for a specific purpose.

### I

**Infrastructure** – Long-lived capital assets that normally are stationary in nature, including streets, bridges, water/sewer line and treatment facilities, storm drainage, traffic signals, etc.

**Intergovernmental Revenue** – Funds received from federal, state, and local government sources.

**Internal Service Fund** – Fund used to account for the furnishings of goods or services by one department to other departments or agencies on a cost-reimbursement basis. The Motor Transport Fund and Insurance Fund are internal service funds for the City of Johnson City.

## GLOSSARY

### L

**Line Item** – A budgetary account representing a specific object of expense.

**Long-Term Debt** – Debt issued with a maturity of more than one year after the date of issuance.

### M

**Merit Increase** – An amount of money set aside to reward employees who have performed with excellence throughout the fiscal year.

**Modified Accrual Basis of Accounting** – Basis of accounting to which: 1) revenues are recognized in the accounting period in which they become available and measurable and 2) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

### O

**Objective** – A statement of specific direction, purpose, or intent to be accomplished by staff within a program.

**Operating Budget** – The City's financial plan which outlines proposed personnel and operating expenditures for the coming fiscal year, as well as revenue estimates which will be used to finance them.

### P

**Payment in Lieu of Taxes** – Payment that a property owner not subject to taxation makes to a government to compensate for services that the property owner receives, which are normally financed through property taxes.

**Personal Services** – Category of expenditures which include employees, salaries and wages, and employee benefits.

**Property Tax** – A tax levied on the assessed value of real and personal property.

**Property Tax Rate** – The amount of tax levied for each \$100 of assessed valuation.

**Public Hearing** – An open meeting or portion of the regularly scheduled meeting of the City Commission for the purpose of obtaining public comment or input on a particular issue.

## GLOSSARY

### R

**Reserved Fund Balance** – A portion of the City’s fund balance that is legally restricted for a specific purpose and is not available for general appropriation.

**Retained Earnings** – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue** – Income received from various sources used to finance government services.

**Revenue Bonds** – Bonds usually sold for constructing a project that will produce revenue for the City. The revenue is then used to pay the principal and interest on the bond.

### S

**Special Revenue Fund** – A fund used to account for resources that are subject to certain spending restrictions, where specific revenue sources are used to finance certain activities.

**Supplemental Budget** – A budget that is prepared to meet unexpected needs or to spend revenues not anticipated at the time the original budget was adopted.

### T

**Transfer** – An amount distributed from one fund to finance activities in another fund. Transfers are shown as an expenditure in the originating fund and a revenue in the receiving fund.

### U

**Unreserved Fund Balance** – The portion of fund balance that is not restricted for a specific purpose and is available for general appropriation.